जय भगवान शर्मा
कार्यपालक निदेशक
(विधी एवं कंपनी सचिव)

Jai Bhagwan Sharma
Executive Director
(Legal & Company Secretary)

राष्ट्रीय केमिकल्स एण्ड फर्टिलाइजर्स लिमिटेड
(भारत सरकार का उपक्रम)
साथ बढ़ें समृद्धि की ओर
"प्रियदर्शिनी",
ईस्टर्न एक्सप्रेस हाइवे,
सायन, मुंबई 400 022.

RASHTRIYA CHEMICALS AND FERTILIZERS LIMITED
(A Government of India Undertaking)
Let us grow together
"Priyadarshini",
Eastern Express Highway,
Sion, Mumbai - 400 022.

CIN - L24110MH1978GOI020185

दूरध्वनी / **Tel.**: (Off.): (022) 2404 5024 ● ई-मेल / **Email** : jbsharma@rcfltd.com ● वेबसाईट / **Website** : www.rcfltd.com

RCF/CS/Stock Exchanges /2026 **September 3,2026**

The Corporate Relations Department **BSE Limited** Department of Corporate Services Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai – 400001.	The Listing Department **National Stock Exchange of India Limited** **Exchange Plaza, 5th Floor,** Plot No.C/1, G Block, Bandra Kurla Complex, Bandra(East), Mumbai- 400 051.
Script Code: 524230 / 975890/ 976867 977150	**Script Code: RCF EQISIN: INE027A08028/ INE027A08036/INE027A08044**

Dear Sir/ Madam,

Sub: Submission of Annual Report for the year 2025-26

The Forty-Eight Annual General Meeting (AGM) of the Company is scheduled to be held through Video Conferencing ("VC")/ Other Audio-Visual Means ("OAVM") on **Friday, September 25, 2026 at 3.00 p.m.**

Pursuant to Regulation 34(1) of SEBI (Listing Obligations and Disclosure Requirements), 2015, we submit herewith the Annual Report for the year 2025-26 along with AGM Notice and BRSR sent to the shareholders.

Yours faithfully,
For Rashtriya Chemicals and Fertilizers Limited

J.B. Sharma
Executive Director
Legal and Company Secretary

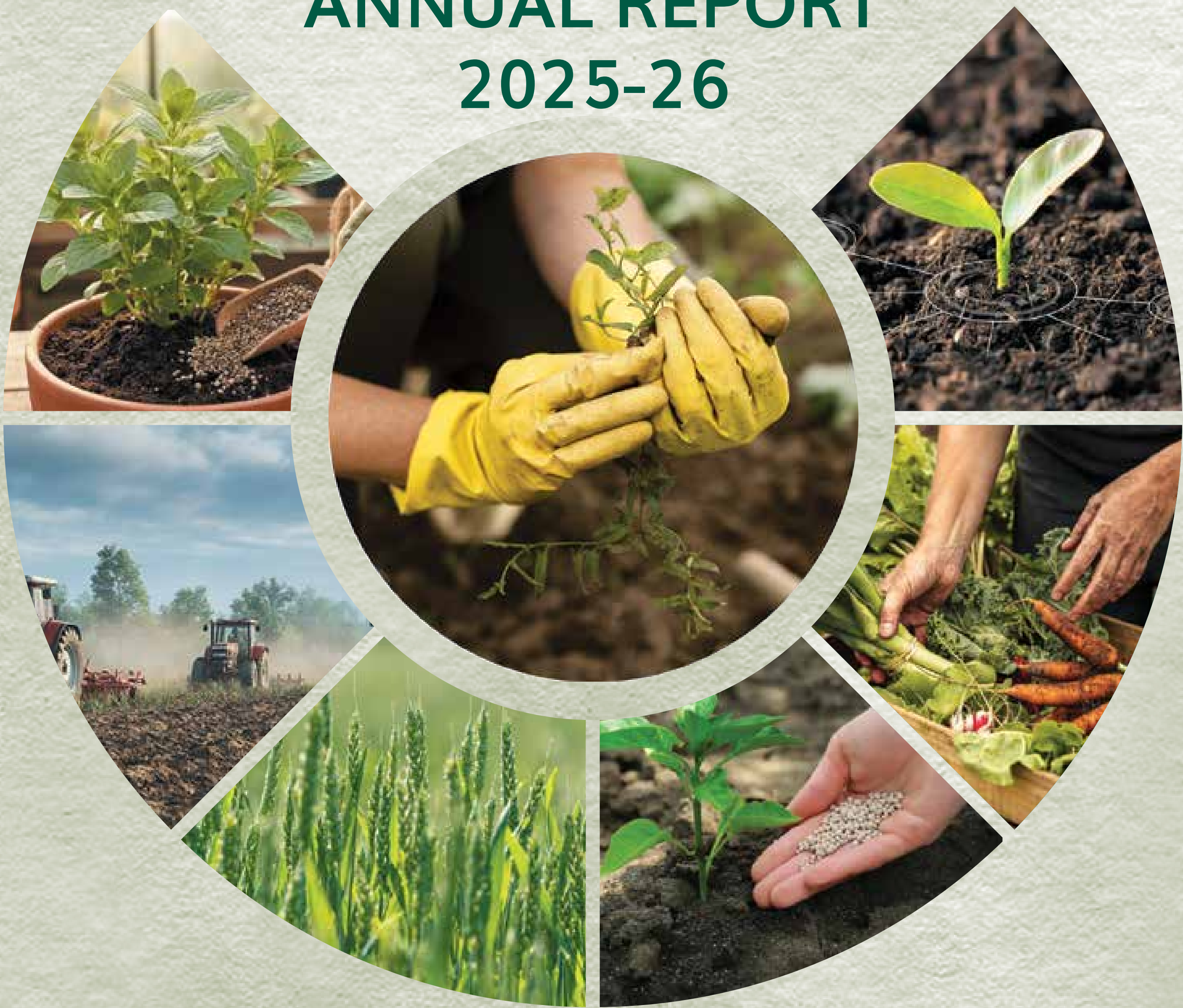
Encl: a./a.

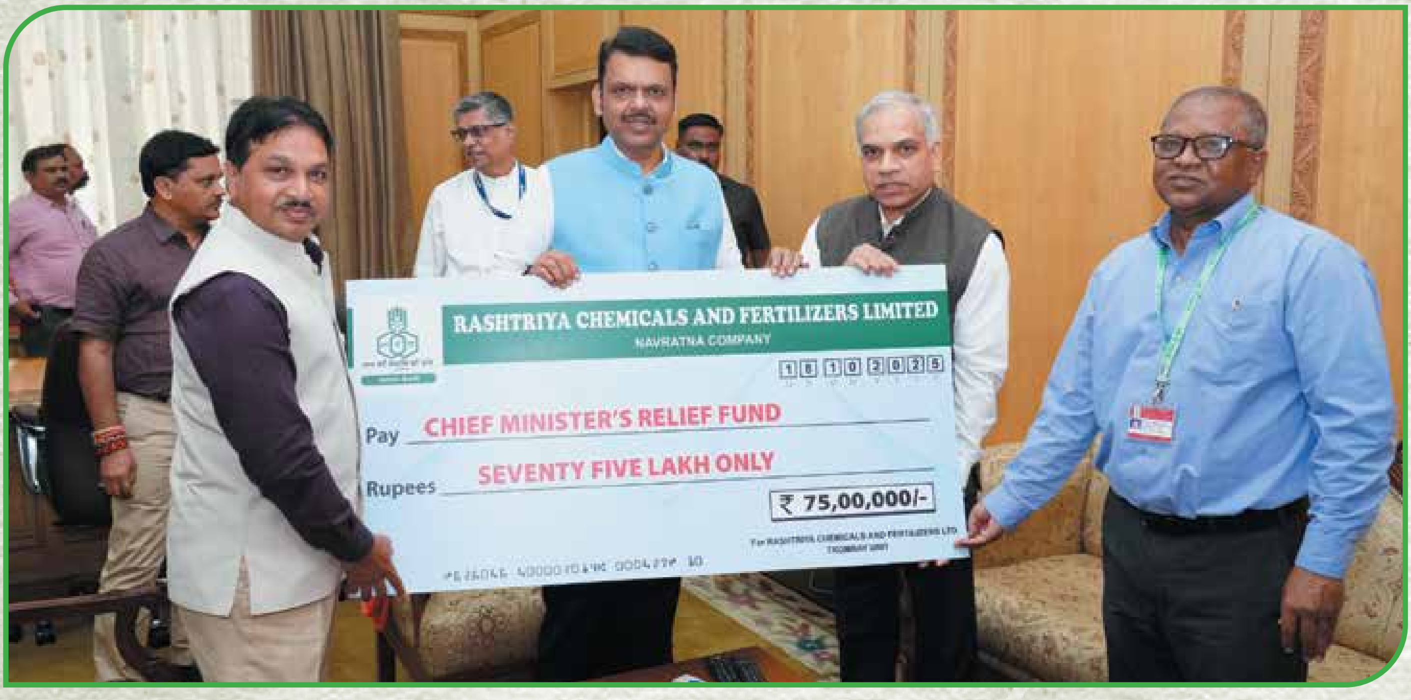
Rashtriya Chemicals and Fertilizers Limited
(A Government of India Undertaking)

साथ बढ़ें समृद्धि की ओर

नवरत्न कंपनी

48th ANNUAL REPORT 2025-26





Handing over of cheque of Chief Minister's Relief Fund, Maharashtra to Hon'ble Chief Minister of Maharashtra Shri Devendra Fadnavis by Shri S. C. Mudgerikar, then the Chairman & Managing Director, RCF in presence of other dignitaries

Inauguration of RCF KARO Home - Free accommodation facility for Cancer Braveheart's and their caregivers in presence of Shri Shivakumar Subramaniam, Chairman & Managing Director, Ms. Nazhat J. Shaikh, Director (Finance), Ms Ritu Goswami, Director (Technical), Shri Niranjan S. Sonak, Director (Marketing) Dr. Rahul S. Jagtap, CVO, RCF with other senior Officials of RCF in the presence of Ms Uma Malhotra, Managing Trustee of KARO Home

BOARD OF DIRECTORS

WHOLE TIME DIRECTORS

Shri Shivakumar Subramaniam
Chairman & Managing Director
(From 13.02.2026)

Shri S. C. Mudgerikar
Chairman & Managing Director
(upto 31.12.2025)

Ms Nazhat J. Shaikh
Director (Finance) & CFO

Ms Ritu Goswami
Director (Technical)

Shri Niranjan S. Sonak
Director (Marketing)

GOVERNMENT NOMINEE DIRECTORS

Ms Aparna S. Sharma, CSS
Additional Secretary
Dept. of Fertilizers,
New Delhi

Dr. Krishna Kant Pathak
Joint Secretary
Dept. of Fertilizers,
New Delhi
(From 21.04.2026)

Ms Aneeta C. Meshram, IAS
Additional Secretary
Dept. of Fertilizers,
New Delhi
(upto 17.04.2026)

INDEPENDENT DIRECTORS

Ms Sipra Bajpai

Shri Rajnikant Bhulabhai Tandel
(From 31.08.2026)

Shri Gopinathan Nair Anilkumar
(upto 08.05.2026)

Prof Anjula Murmu
(upto 08.05.2026)

Shri Partha Sarathi Ghosh
(upto 08.05.2026)

COMPANY SECRETARY

Shri J. B. Sharma

CHAIRMAN'S MESSAGE

Dear Shareholders,

It gives me immense pleasure to present the 48th Annual Report of your Company, highlighting the performance and achievements of your Company during the financial year 2025-26.

The year under review unfolded against a backdrop of global economic uncertainty, fluctuating energy and commodity prices, evolving policy frameworks and persistent geopolitical tensions. The continuing Russia-Ukraine conflict, together with disruptions to critical maritime trade routes, including the Strait of Hormuz, has further heightened volatility in energy markets, raw material availability and global supply chains. These developments have presented significant challenges to the fertilizer industry, while also underscoring the strategic importance of fertilizer security, supply-chain resilience and sustainable agricultural practices. Against this challenging backdrop, your Company demonstrated resilience, agility and a strong sense of responsibility towards the nation. By maintaining operational continuity and ensuring the availability of quality fertilizers, your Company continued to contribute meaningfully to India's agricultural ecosystem, strengthen food security and support the livelihoods and well-being of millions of farmers across the country.

With a focus on balanced and judicious use of fertilizers, sustainable agriculture and efficient utilisation of resources, your Company continues to align its growth and business strategies with the nation's priorities of fertilizer security, food security, rural development and inclusive growth.

As we look ahead, your Company will continue to navigate the evolving global landscape with prudence and agility, while pursuing opportunities for sustainable growth, operational excellence and value creation. With the continued support of our stakeholders, your Company remains steadfast in its commitment to serving the nation, supporting the farming community and creating sustainable long-term value for all stakeholders.

Overview of the Economy

The financial year 2025-26 was marked by a challenging global environment characterised by geopolitical tensions, trade uncertainties, supply-chain disruptions and volatility in commodity prices. Despite these headwinds, India continued to demonstrate strong economic resilience, supported by robust domestic consumption, sustained public capital expenditure, increasing private investment and the continued strength of the services sector.

According to the Provisional Estimates released by the Ministry of Statistics and Programme Implementation (MoSPI), India remained one of the fastest-growing major economies, with real GDP estimated to have grown by 7.7% during FY 2025-26, from 7.1% in the previous year, reflecting the strength of its domestic economic fundamentals. Continued policy reforms, infrastructure development, manufacturing initiatives, digital transformation and increasing formalisation of the economy further strengthened India's growth prospects.

For the fertilizer sector, global geopolitical developments, energy and commodity price volatility, availability of key raw materials and disruptions in international supply chains remained key areas of concern. Nevertheless, the sector continued to play a vital role in supporting agricultural productivity and national food security.

Overview of the Fertilizer Industry

Overall fertiliser production marginally declined by 0.04% during FY 2025-26 as compared to FY 2024-25, primarily due to a reduction in urea production as several Urea units preponed their shutdowns owing to lean season & on the wake of West Asia crisis which impacted availability of gas. Accordingly, Urea production decreased by 4.32% during the year. However, production of other major fertilisers registered growth, with DAP production increasing by 3.49%, NPK production by 6.03%, and SSP production by 9.45% over the previous financial year.

Fertiliser imports witnessed a significant increase of 44.44% during FY 2025-26, driven mainly by higher imports of Urea, DAP and NPK. Urea imports surged by 83.28%, DAP imports by 35.57%, and NPK imports by 63.20% compared to FY 2024-25. In contrast, imports of MOP declined by 18.10% during the year.

Total fertiliser sales increased by 2.14% during FY 2025-26 as compared to the previous year, supported by higher sales of Urea, DAP, MOP and SSP. Sales of urea, DAP, MOP & SSP increased by 2.23%, 1.24%, 2.46% and 12.19% respectively. In contrast, sales of NPK declined 1.03% over the previous year.

For FY 2026-27, the Government has provided a budgetary allocation of ₹ 1.71 lakh crore towards fertiliser subsidies, comprising ₹ 1.17 lakh crore for urea subsidy and ₹ 0.54 lakh crore under the Nutrient Based Subsidy (NBS) scheme. However, the recent increase in international prices of natural gas, key raw materials and fertilisers indicates that the budgeted allocation may prove inadequate to meet the actual subsidy requirement, potentially necessitating supplementary budgetary support during FY 2026-27.

The fertilizer industry, however, continued to operate in an environment of global supply-chain uncertainties and dependence on imported raw materials and feedstocks. Volatility in the prices and availability of natural gas, ammonia, phosphatic and potassic raw materials, together with fluctuations in international freight and exchange rates, remained important considerations for the industry. At the same time, the sector witnessed increasing emphasis on domestic production, efficient utilisation of resources, balanced and judicious application of nutrients, and the adoption of innovative products and technologies.

The sector is also undergoing a gradual transformation towards greater sustainability and resource efficiency. Initiatives promoting nano fertilizers, bio-fertilizers, fortified and speciality fertilizers, precision nutrient management and balanced use of fertilizers are gaining increasing importance. These developments are expected to contribute towards improving nutrient-use efficiency, reducing environmental impact and promoting sustainable agricultural productivity.

Rising dependence on imports for fertilisers and raw materials, escalating input costs, geopolitical uncertainties, and the possibility of a below-normal monsoon could pose challenges for the sector during FY 2026-27. These factors may increase the overall subsidy burden on the Government and exert pressure on industry profitability. Furthermore, elevated raw material prices, coupled with any delay in subsidy disbursements, could increase the working capital requirements of fertiliser companies, resulting in higher borrowings and finance costs across the sector.

Despite these challenges, the long-term outlook for the Indian fertiliser industry remains favourable, supported by sustained agricultural demand, government policy support, initiatives to enhance agricultural productivity, and the strategic importance of fertilisers in ensuring the country's food security.

Corporate Overview of the Company

During the year, your Company achieved Revenue from Operations of ₹ 18,480.17 crore as against ₹ 16,933.64 crore in the previous year, registering a growth of 9.13%. The growth in revenue was primarily driven by higher sales volumes of Urea, Suphala 15:15:15 and traded fertilizers, higher subsidy income due to increased P&K fertiliser sales and revision in NBS rates, and higher volumes of Urea imports handled on behalf of the Government of India.

Profit Before Tax (PBT) for the year stood at ₹ 611.76 crore as against ₹ 327.50 crore in the previous year, reflecting a significant increase of 86.80%. The improvement was primarily driven by higher margins in Suphala 15:15:15, improved operational efficiencies in Urea operations at the Trombay and Thal Units, a better product mix and improved realisations from traded fertilisers, along with additional compensation for DAP and TSP, higher freight subsidy income pursuant to notification of revised freight subsidy rates by the Department of Fertilizers and exceptional income recognised towards the fair valuation of TDRs received/receivable from MCGM/MMRDA and also against the surrender of land.

The Company achieved Earnings Before Interest, Depreciation and Tax (EBIDTA) of ₹ 1,151.56 crore as compared to ₹ 839.57 crore in the previous year and Profit After Tax (PAT) for the year stood at ₹ 429.81 crore as against ₹ 241.63 crore in the previous year, representing a growth of 77.88%, reflecting the Company's improved operational performance, favourable product mix and better contribution from fertilizer and trading operations.

In the face of intense market competition & falling international prices, Industrial Products Division has achieved the net sales turnover of ₹ 1625.94 Crore from its Industrial Chemicals segment.

During the year, your Company has achieved the following milestones:

- Achieved highest ever total fertiliser sale of 37.60 LMT (excl. Imp. Urea), registering growth of 2.3% over last year.
- Suphala 15:15:15 recorded highest ever sale of 6.53 LMT, increased by 2% over last year.
- Ever highest NPK (Ind+Imp) sales of 10.50 LMT achieved, registering increase of 27% over last year.
- Ever highest Imp. TSP sales of 1.33 LMT achieved, registering increase of 1.08 LMT (439%) over last year.
- Ever highest Imp. 20:20:0:13 sales of 2.59 LMT achieved, registering increase of 1.78 LMT (220%) over last year.
- Ever highest Imported products sale of 9.27 LMT achieved, maintaining upward trend over last year (9.20 LMT).
- Urea sales reached to 21.25 LMT, increased by 3% (0.53 LMT) over last year.
- Achieved all-time high PDM sale of 40,550 MT, nearly doubling over last year (94% growth).
- Highest yearly sale of Liquid CO2 of 10,831 MT.
- Highest yearly sale of Phosphoric Acid of 7,450 MT.
- Highest yearly sale of STP Water of 28,54,096 M^3.
- Highest yearly sale of Refrigerant Ammonia of 1,525 MT.

Dividend

Considering the consistent profits being made by the Company and based on the Company's performance, your Directors are pleased to recommend a final Dividend of ₹ 1.34 per equity share of Rs.10/- each for the financial year 2025-26, and would involve a total cash outflow of ₹ 73.93 Crore, in addition to Interim Dividend paid of ₹ 1.00 per equity share amounting ₹ 55.17 Crore paid in month of March 2026. The final dividend pay-out is subject to the approval of members at the ensuing Annual General Meeting.

Atmanirbhar Bharat

Under 'Atmanirbhar Bharat Abhiyan', following initiatives are taken by your Company:

- **Sulphur Coated Urea (Urea Gold)**

  Your Company has developed the technology for producing Urea Gold indigenously and this will help to produce affordable Sulphur carrying fertilizers so as to reduce import dependency. During the year, the unit produced 0.10 lakh MT of Sulpur Coated Urea compared to 0.26 lakh MT produced during the previous year with Government policies supporting the same, the Company is expected to scale up production of the same in the coming year.

- **Briquette Fired Boiler in Chemical Group of Plants (CGP) at RCF Thal**

  Your Company has commissioned a Briquette-Fired Boiler at RCF Thal. The use of briquettes for steam generation will contribute to reducing Greenhouse Gas (GHG) emissions, thereby supporting the Company's sustainability and energy-efficiency initiatives.

- **PROM : Phosphate Rich Organic Manure**

  RCF PROM is an important alternative to nutrients for organic and conventional farming, which is prepared by processing a balanced mixture of organic residues, rock phosphate, oil cake, amino acids, humic acids and beneficial micro-organisms. The phosphorus PROM is an organic alternative to expensive synthetic phosphatic fertilizers, which enriches the soil with phosphorus and other nutrients and keeps it soft for a long time. During the financial year 2025-26, an quantity of 732.75 MT was sold to the farming community.

- **Setting up new NPK Fertilizer plant at Thal:**

  In order to increase domestic supply of DAP/NPK fertilizers, your Company has commenced setting up NPK Fertilizer plant of 1200 MTPD (in terms of DAP) at Thal. Project is expected to be completed by March 2027.

- **Setting New Phosphoric Acid Plant, Thal**

  Your Company is planning to set up a captive Phosphoric Acid Plant of 300 MTPD capacity at its Thal Unit, at an estimated project cost of ₹ 865.25 crore, including taxes. Phosphoric acid is a key raw material for the production of NPK fertilisers. The project is aimed at reducing dependence on imported phosphoric acid, strengthening the Company's raw material supply chain and enhancing the long-term sustainability and competitiveness of its NPK fertiliser operations.

- **Production of Phosphoric Acid Plant, Trombay**

  Your Company produced the Phosphoric Acid Plant at Trombay & supplied to Fertilizers and Chemicals Travancore Limited (FACT) supporting increased domestic fertiliser production, thereby enabling better utilisation of the Company's manufacturing facilities.

- **Optimizing production of Industrial Chemicals:**

  Your Company is manufacturing various Industrial Chemical products having high brand values. Plants manufacturing industrial chemical products like Ammonium Nitrate, Ammonium Bicarbonate, Nitric Acid, Concentrated Nitric acid and Sulphuric acid are operated at optimum level to meet the market demand.

Projects

I am happy to announce that your Company is planning to undertake major projects in the direction of:

- improving efficiency in use of energy in production operations;
- participation in the revival of closed fertilizer units; and
- making efforts for increasing availability of raw materials / finished fertilizers on consistent basis.

The details of such projects are available in the Directors' Report. Your Company is also looking for opportunities for long term off take agreements for procurement of fertilizers to ensure sustained growth. I am confident that with your continuous support, encouragement and faith in us and support from the Government, your Company would march ahead successfully.

I am delighted to present the Annual Report for the financial year 2025-26 and hope to see you on September 25, 2026 at the 48^{th} Annual General Meeting of the Company.

Acknowledgement

Before I conclude, I would like to place on record my sincere appreciation for all my colleagues on the Board, past and present, for their valuable contribution in the growth of the Company. Our employees are the backbone of our operations and it is only because of their support and commitment that your company could achieve good results. I am thankful to all the stakeholders of RCF, our valued customers and service providers for their relentless faith in the company. Finally, on behalf of the Board, I would like to thank each one of you, our valued shareholders, employees of the Company, Trade Unions, Officers Association and the RCFian family, for your unwavering support in our journey to deliver value to all our stakeholders.

Thank you, ladies and gentlemen.

Sd/-

(Shivakumar Subramaniam)
Chairman & Managing Director
(DIN: 10784187)

Mumbai
Dated: August 31, 2026

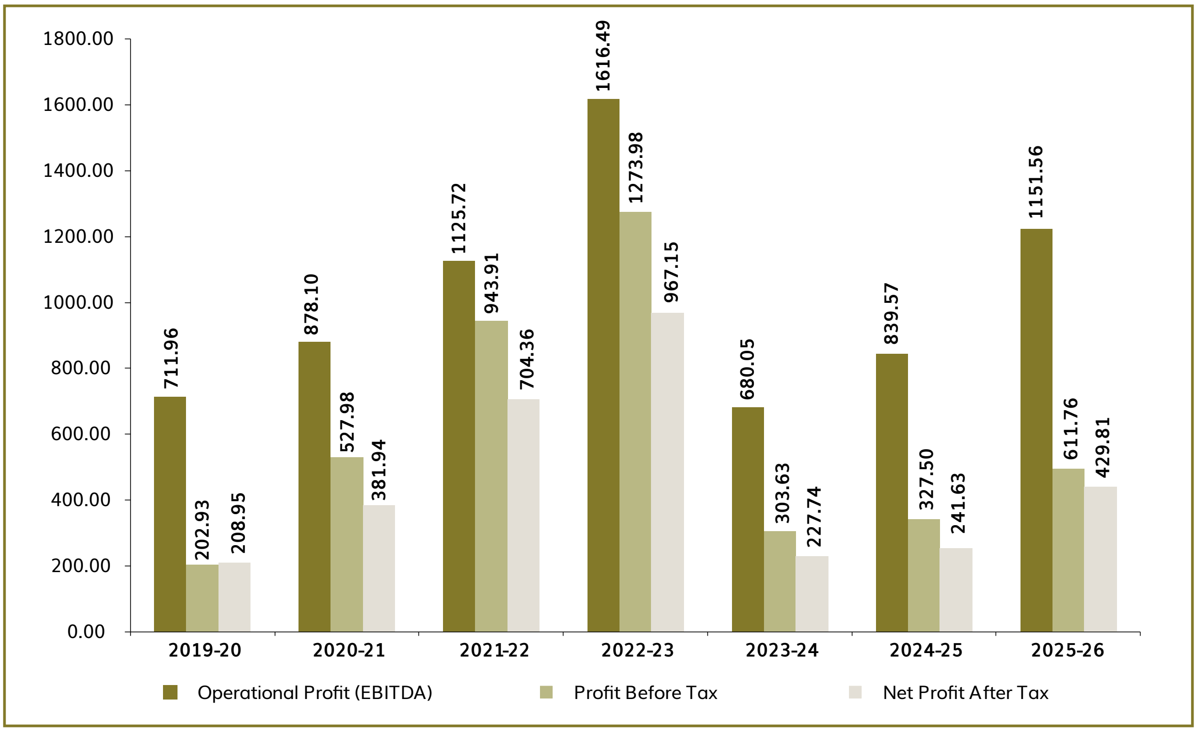
CONTENTS

FINANCIAL HIGHLIGHTS AT A GLANCE

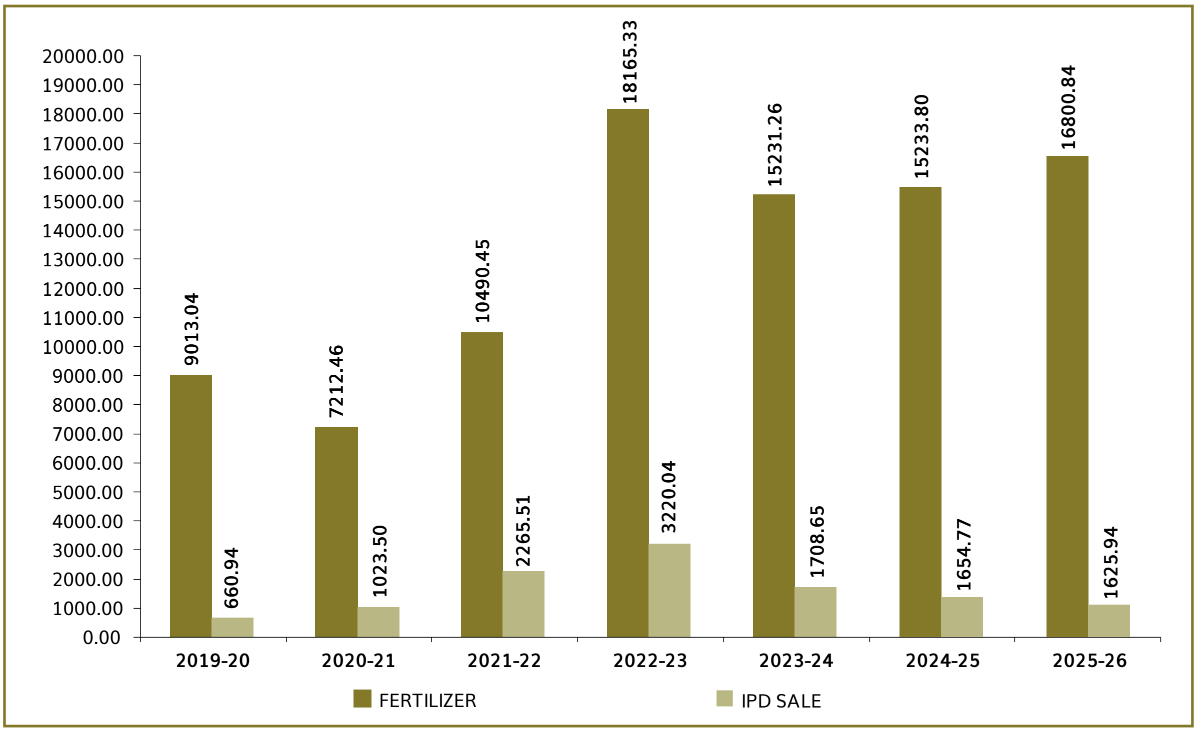
₹ in crore

S. NO.	PARTICULARS	2025-26	2024-25	2023-24	2022-23	2021-22	2020-21	2019-20	2018-19	2017-18	2016-17	2015-16	2014-15	2013-14	2012-13	2011-12
		As per IND AS									As per revised Schedule VI					
1	GrossTurnover (Gross Sales+ Subsidy + Other Income)	19104.17	17549.10	17598.80	21869.93	13181.19	8664.63	10017.39	9119.54	7523.42	7456.21	9019.82	8063.22	6889.28	7131.65	6698.94
2	Revenue From Operations (Net)	18480.17	16933.64	16981.31	21451.54	12812.17	8281.18	9697.95	8885.47	7318.63	7223.17	8649.43	7713.45	6587.60	6894.49	6433.71
3	Profit before Interest, Depreciation and Tax (EBITDA)	1151.56	839.57	680.05	1616.49	1125.72	878.10	711.96	523.35	327.97	483.81	579.63	892.86	639.98	641.88	567.82
4	Depreciation	291.71	262.76	233.10	212.12	183.55	175.26	171.04	155.69	137.04	141.10	145.13	258.12	141.75	173.15	142.44
5	Finance Cost	293.19	253.68	183.64	223.86	125.89	179.57	237.82	155.85	62.59	93.98	142.32	116.95	131.29	88.25	49.33
6	Prior year Adj. - Expenses / (Income)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.08	8.16	(0.38)	0.36	1.59
7	Exceptinal Items	(45.10)	(4.37)	(40.32)	(93.47)	(127.63)	(4.71)	100.17	(23.44)	0.12	0.00	0.00	0.00	0.00	0.00	0.00
8	Profit / (Loss) Before Tax	611.76	327.50	303.63	1273.98	943.91	527.98	202.93	235.25	128.22	248.73	291.10	509.63	367.32	380.12	374.46
9	Tax Provision (Net of Adj.)	181.95	85.87	75.89	306.83	239.55	146.04	(5.22)	96.08	49.42	69.47	99.87	187.57	117.43	99.22	125.22
10	Profit / (Loss) After Tax	429.81	241.63	227.74	967.15	704.36	381.94	208.15	139.17	78.80	179.26	191.23	322.06	249.89	280.90	249.24
	Rate %	23.40	13.20	12.40	53.00	38.50	29.80	28.40	7.70	6.00	11.00	11.00	18.00	15.00	15.00	14.00
	Amount :	129.10	72.82	68.41	292.40	212.40	164.40	156.68	51.21	39.91	73.04	73.04	119.52	96.79	96.81	89.77
	Dividend Payout Ratio %	30.04	30.14	30.04	30.23	30.16	43.04	75.27	36.80	50.64	40.75	38.19	37.11	38.73	34.46	36.02
12	Working Capital	1520.09	1184.51	1736.52	2066.08	1707.82	1651.92	1416.72	1605.84	1544.05	1607.38	1465.03	1695.06	1378.73	1199.67	1116.04
13	Capital Employed	5256.88	4541.09	4712.89	4918.42	4039.29	4030.50	3770.97	3853.36	3490.07	3165.12	2961.59	3196.10	2998.40	2616.38	2513.19
14	Net Worth	5129.54	4755.17	4616.40	4598.32	3889.23	3356.70	3186.27	3034.70	2929.69	2925.02	2829.12	2710.93	2508.39	2355.29	2171.20
15	**RATIOS**															
	Current Ratio [CA : 1]	1.19	1.41	1.45	1.62	1.41	1.79	1.24	1.34	1.64	1.56	1.35	1.62	1.58	1.42	1.40
	Debt Equity Ratio [Debts : 1]	0.38	0.33	0.30	0.25	0.35	0.37	0.23	0.19	0.14	0.08	0.14	0.16	0.16	0.11	0.15
	Debt Service Coverage Ratio (Times)	2.28	0.96	1.07	5.03	3.07	2.29	1.86	1.70	2.36	2.38	1.51	4.78	3.15	4.55	5.29
	Interest Service Coverage Ratio (Times)	3.93	3.31	3.70	7.22	8.94	4.89	2.99	3.36	5.24	5.15	4.07	7.63	4.87	7.27	11.51
	EBITDA to capital employed %	21.91	18.49	14.43	32.87	27.87	21.79	18.88	13.58	9.40	15.29	19.57	27.94	21.34	24.53	22.59
	PBT to Capital Employed %	11.64	7.21	6.44	25.90	23.37	13.10	5.38	6.11	3.67	7.86	9.83	15.95	12.25	14.53	14.90
	PAT to Capital Employed %	8.18	5.32	4.83	19.66	17.44	9.48	5.52	3.61	2.26	5.66	6.46	10.08	8.33	10.74	9.92
	PBT to Net Worth %	11.93	6.89	6.58	27.71	24.27	15.73	6.37	7.75	4.38	8.50	10.29	18.80	14.64	16.14	17.25
	PAT to Net Worth %	8.38	5.08	4.93	21.03	18.11	11.38	6.53	4.59	2.69	6.13	6.76	11.88	9.96	11.93	11.48
	PAT to Equity %	77.91	43.80	41.28	175.31	127.67	69.23	37.73	25.23	14.28	32.49	34.66	58.38	45.30	50.92	45.18
	Earning per share After Tax (₹)	7.79	4.38	4.13	17.53	12.77	6.92	3.77	2.52	1.43	3.25	3.47	5.84	4.53	5.09	4.52
	EBITDA to Turnover %	6.03	4.78	3.86	7.39	8.54	10.13	7.11	5.74	4.36	6.49	6.43	11.07	9.29	9.00	8.48

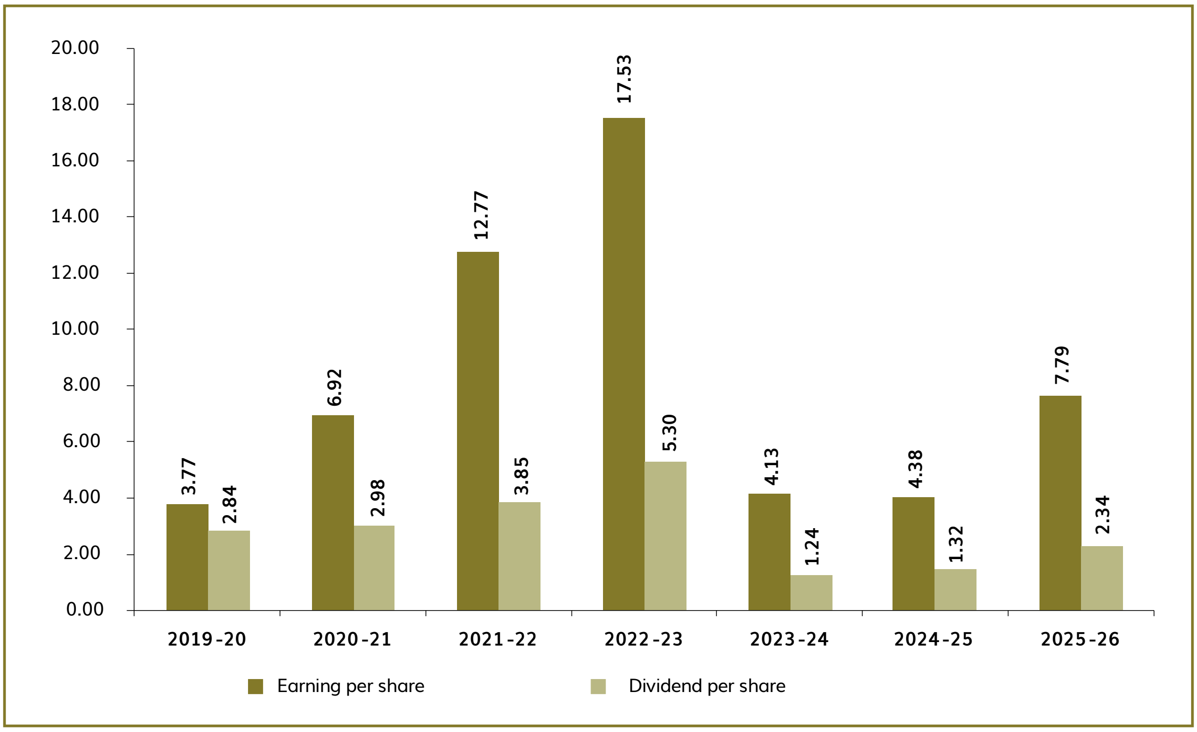
OPERATIONAL PROFIT (EBITDA), PBT AND PAT (₹ Crore)



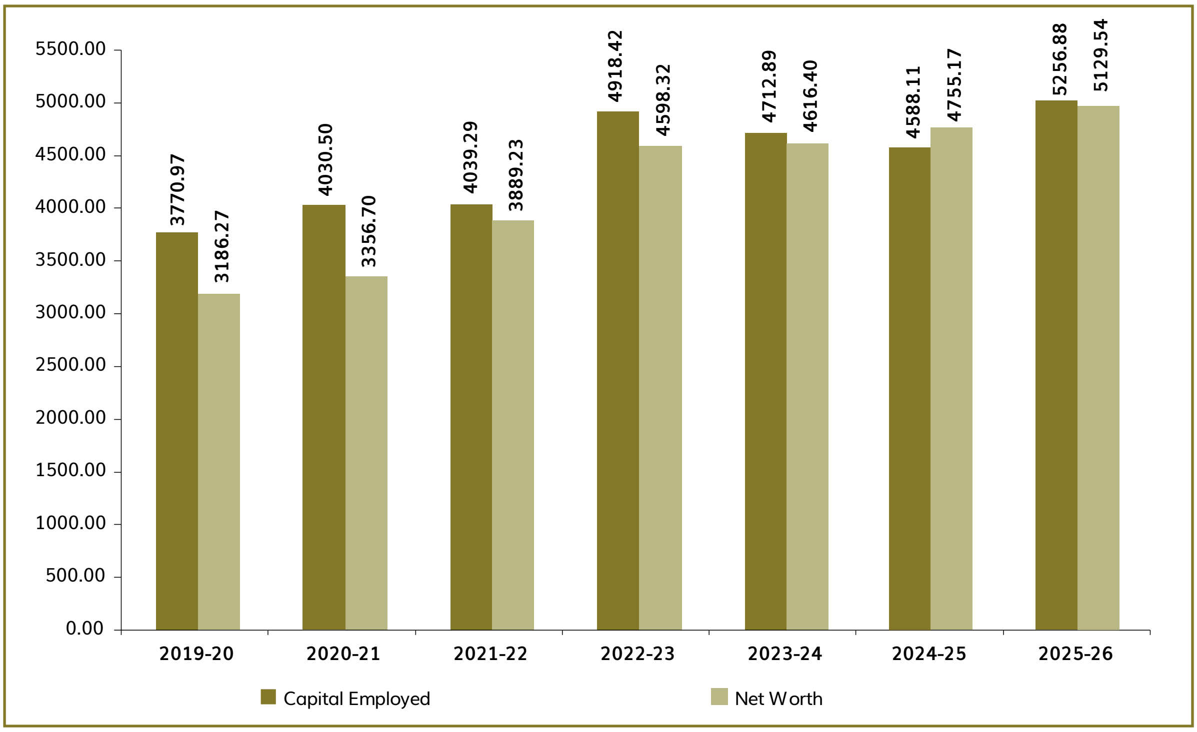
FERTILIZER AND IPD SALES (` Crore)



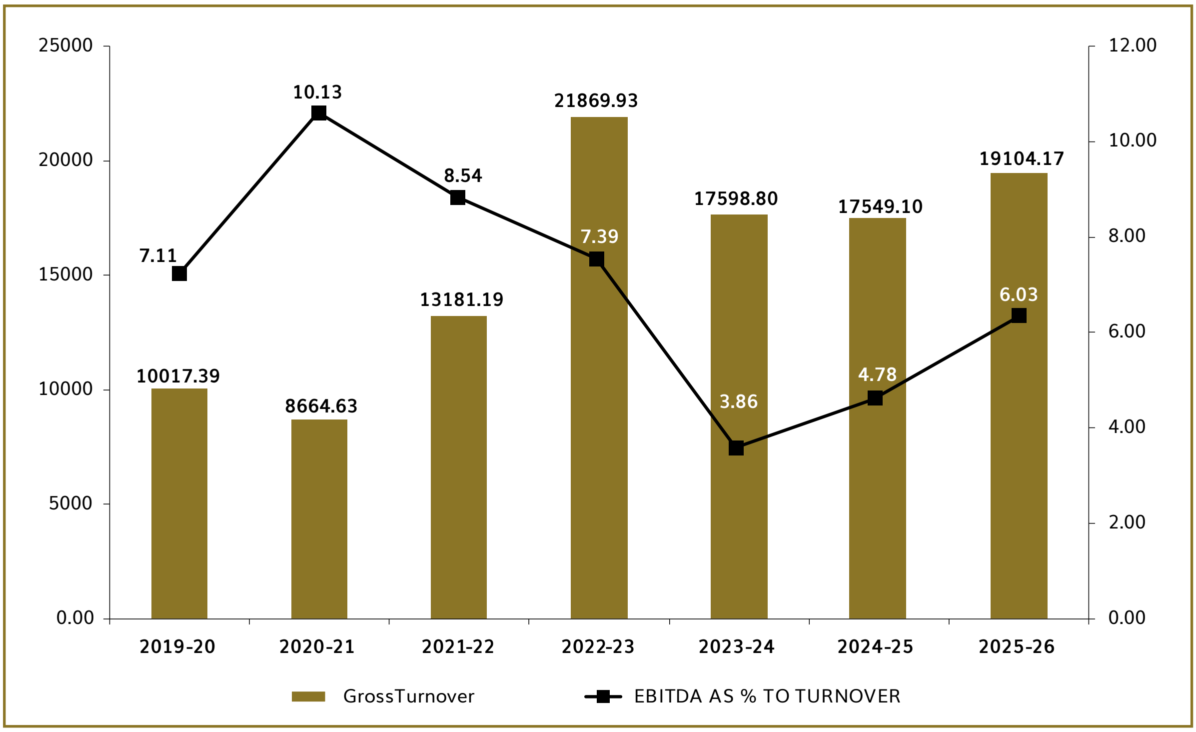
EARNINGS & DIVIDEND PER SHARE (₹)



CAPITAL EMPLOYED & NET WORTH (₹ Crore)



EBITDA AS % TO TURNOVER (₹ Crore)



MISSION STATEMENT

"Exponential growth through business excellence with focus on maximising stakeholder value by manufacturing and selling fertilizers and chemicals in a reliable, ethical and socially responsible manner".

VISION STATEMENT

"To be a world class corporate in the field of fertilizers and chemicals with dominant position in Indian market, ensuring optimal utilisation of resources, taking due care of environment and maximising value of stake holders".

VALUE STATEMENT

"RCF shall deal in all aspects of Business with integrity, honesty, transparency and with utmost respect to the stakeholders, by honouring our commitments, providing results and striving for highest quality."

Senior Management Team as on 01.08.2026

Sr. No.	Name	Designation
1	**Dr. Rahul S. Jagtap**	Chief Vigilance Officer
2	**Jai Bhagwan Sharma**	Executive Director (Admin, Legal, Medical & Company Secretary)
3	**Sharad S. Sonawane**	Executive Director (HR)
4	**Jyoti V. Patil**	Executive Director (Projects, Corporate & Co-ordination)
5	**Nitin B. Hirde**	Executive Director (Thal)
6	**M. Ramesh**	Executive Director (Marketing)
7	**Vivek K. Srivastava**	Executive Director (Talcher)
8	**Nanda N. Kulkarni**	Executive Director (HRD)
9	**Mahendra K. Agrawal**	Executive Director (Finance)
10	**Sanjeev N. Haralikar**	Executive Director (Trombay)
11	**Sudhir G. Koli**	Chief General Manager (Technical), Thal
12	**Abhay J. Kalbande**	Chief General Manager (N, SGP), Thal
13	**V. Magesh**	Chief General Manager (Projects), Thal
14	**Sanjay Jain**	Chief General Manager (Nitrogen & Maintenance)
15	**Sanjay S. Petkar**	Chief General Manager (IT & CC, CSR)
16	**Prakash M. Mahajan**	Chief General Manager (Complex / R & D)
17	**Yogesh V. Gokhale**	Chief General Manager (Civil - Outside Factory), Thal
18	**Abraham T. Babu**	General Manager (Maintenance), Thal
19	**Mrudula A. Godbole**	General Manager (Finance)
20	**Girish D. Temgire**	General Manager (Corporate, Co-ordination & Trombay Projects)
21	**Vishwas Y. Choudhary**	General Manager (Legal)
22	**T. Charles**	General Manager (Acids / STP & ETP)
23	**Parag A. Dandekar**	General Manager (Purchase/ Contract Cell & MS-IT), Thal
24	**Sanjay D. Bharambe**	General Manager (Commercial)
25	**Ravindra V. Chaudhari**	General Manager (Administration)
26	**Deepak D. Jambhulkar**	General Manager (Talcher)
27	**Ajit A. Thatte**	General Manager (Chemical), Thal
28	**Shashikant R. Hedau**	General Manager (IPD)

Bankers	State Bank of India Commercial Branch Fort, Mumbai.
Statutory Auditors	M/s. K Gopal Rao & Co. M/s. Raju & Prasad
Cost Auditors	M/s. K. G. Goyal & Associates
Solicitor	M/s. M. S. Bodhanwalla & Co., Mumbai
Internal Auditors	M/s. Keshri & Associates, Chartered Accountants M/s. AMAA & Associates., Chartered Accountants
Website address	www.rcfltd.com
Telephone	022 24045024 / 022 25523114
Registered Office	"Priyadarshini", Eastern Express Highway, Sion, Mumbai 400 022.
Share Transfer Agent	M/s. MUFG Intime India Private Limited (Formerly Link Intime India Private Limited) C-101, 247 Park, L.B.S.Marg, Vikhroli(West), Mumbai 400 083 Tel. No.: +91 810 811 6767 Email id: investor.helpdesk@in.mpms.com Website: https://in.mpms.mufg.com/

RASHTRIYA CHEMICALS AND FERTILIZERS LIMITED

(A Government of India Undertaking)
CIN: L24110MH1978GOI020185
Regd. Office: "Priyadarshini", Eastern Express Highway, Sion, Mumbai - 400 022.
Phone: 022-24045024 Email Id: investorcommunications@rcfltd.com
Website: www.rcfltd.com

NOTICE

48th ANNUAL GENERAL MEETING

NOTICE is hereby given that the 48th Annual General Meeting of the Members of Rashtriya Chemicals and Fertilizers Limited will be held on Friday, September 25, 2026 at 3.00 p.m. through electronic mode [Video Conferencing ("VC") or Other Audio Visual Means ("OAVM")] to transact the following business:

ORDINARY BUSINESS:

1. To receive, consider and adopt the Audited Standalone as well as Consolidated Financial Statements of the Company for the financial year ended March 31, 2026, including Profit & Loss Statement for the year ended March 31, 2026 and Balance Sheet as at that date together with the Reports of Directors and Independent Statutory Auditors and comments thereon of the Comptroller and Auditor General of India.

2. To declare final dividend of ₹ 1.34/- per equity share and to confirm the interim dividend of ₹ 1 per equity share for the financial year ended March 31, 2026

3. To appoint a Director in place of Shri Niranjan S. Sonak [DIN:10926090], who retires by rotation and being eligible, offers himself for reappointment.

4. To appoint a Director in place of Ms Aparna S. Sharma [DIN:07798544] who retires by rotation and being eligible, offers herself for reappointment.

5. To fix the remuneration of Statutory Auditors for the Financial Year 2026-27 and in this regard to consider and if thought fit, to pass with or without modification(s), the following resolution as an **Ordinary Resolution:**

   "**RESOLVED THAT** pursuant to Section 142 and other applicable provisions, if any, of the Companies Act, 2013, approval of the Members be and is hereby accorded to the Board of Directors to fix the remuneration, as may be reasonable and expedient, of the Statutory Auditors appointed by the Comptroller and Auditor General of India for conducting the Audit of the accounts of the Company for the financial year 2026-27."

SPECIAL BUSINESS:

6. **To ratify the remuneration of the Cost Auditors for the financial year ending March 31, 2027**

   To consider and if thought fit, to pass with or without modification(s), the following resolutions as an **Ordinary Resolutions:**

   "**RESOLVED THAT** pursuant to the provisions of Section 148 and all other applicable provisions, if any, of the Companies Act, 2013, read with the Companies (Audit and Auditors) Rules, 2014 (including any statutory modification(s) or re-enactment thereof for the time being in force), the remuneration payable to M/s Diwanji & Co., Cost Accountants (FRN 000339) appointed by the Board of Directors as Cost Auditors to conduct the audit of the Cost records of the Company for the financial year ending March 31, 2027, amounting to ₹ 2,80,000/- excluding applicable taxes be and is hereby ratified and confirmed.

   RESOLVED FURTHER THAT the Board of Directors of the Company be and is hereby authorized to do all acts and take all such steps as may be necessary, proper or expedient to give effect to this resolution."

7. **To appoint Shri Shivakumar Subramaniam (DIN: 10784187), as Chairman & Managing Director of the Company**

   To consider and if thought fit, to pass with or without modification(s), the following resolution as an **Ordinary Resolution:**

   "**RESOLVED THAT** pursuant to the provisions of Sections 152, 196, 197, and 203 and all other applicable provisions of the Companies Act, 2013 and the rules made thereunder (including any statutory modification(s) or re-enactment thereof for the time being in force), Regulation 17(1C) and other applicable Regulation(s) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and on the basis of the recommendation of Nomination & Remuneration Committee, Shri Shivakumar Subramaniam (DIN: 10784187), who was appointed by the Board of Directors as an Additional Director of the Company w.e.f. February 13, 2026 and who holds office upto the date of this Annual General Meeting in terms of Section 161(1) of Companies Act, 2013 and in respect of whom the Company has received a notice in writing from a Member under Section 160(1) of the Companies Act, 2013 proposing his candidature for the office of the Director, be and is hereby appointed as Chairman & Managing Director, of the Company w.e.f February 13, 2026 till the date of his superannuation i.e. July 31, 2030, or until further orders, whichever is earlier, in terms of letter no. 78/02/2024-HR PSU(e-37817) dated February 13, 2026, issued from Department of Fertilizers, Ministry of Chemicals & Fertilizers, who shall not be liable to retire by rotation."

8. **To appoint Dr. Krishna Kant Pathak (DIN: 08328847), as Government Nominee Director of the Company**

To consider and if thought fit, to pass with or without modification(s), the following resolution as an **Ordinary Resolution:**

"**RESOLVED THAT** pursuant to the provisions of Sections 152 and other applicable provisions of the Companies Act, 2013 and the rules made thereunder (including any statutory modification(s) or re-enactment thereof for the time being in force) and Articles of Association of the Company and provisions of any other guidelines issued by relevant authorities, Dr. Krishna Kant Pathak (DIN: 08328847), who was appointed by the Board of Directors as an Additional Director of the Company with effect from April 21, 2026 and who holds office upto the date of this Annual General Meeting in terms of Section 161(1) of Companies Act, 2013 and in respect of whom the Company has received a notice in writing from a Member under Section 160(1) of the Companies Act, 2013 proposing his candidature for the office of the Director, be and is hereby appointed as Government Nominee Director of the Company w.e.f April 21, 2026 for a period of three years, with immediate effect, or till the date of his superannuation, or on co-terminus basis to his posting in the Department of Fertilizers, or until further orders, whichever is the earliest, in terms of letter no. no.95/1/2019-HR-PSU (part-2)(e-31042) dated April 17, 2026, issued from Department of Fertilizers, Ministry of Chemicals & Fertilizers, who shall be liable to retire by rotation."

9. **To amend the Main Objects Clause and adopt the Memorandum of Association of the Company in accordance with the provisions of the Companies Act, 2013**

To consider and if thought fit, to pass with or without modification(s), the following resolution as a **Special Resolutions:**

"**RESOLVED THAT** pursuant to the provisions of Sections 4, 13, 15 and all other applicable provisions, if any, of the Companies Act, 2013 read with the rules made thereunder, the applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, (including any statutory modification(s) or re-enactment(s) thereof for the time being in force), and subject to such approvals, permissions, sanctions and consents of the Administrative Ministry, Department of Fertilizers, Ministry of Chemicals and Fertilizers, Department of Fertilizers, the Government of India and such other statutory, regulatory or governmental authorities as may be necessary, consent of the Members of the Company be and is hereby accorded to alter Clause III of the Memorandum of Association of the Company in the following manner:

(i) The existing Clauses III(A) and III(B) of the Memorandum of Association ("MoA") of the Company be and are hereby re-named as under:

1. **CLAUSE III(A): "THE OBJECTS TO BE PURSUED BY THE COMPANY ON ITS INCORPORATION ARE:"**
2. **CLAUSE III(B): "MATTERS WHICH ARE NECESSARY FOR FURTHERANCE OF THE OBJECTS SPECIFIED IN CLAUSE III(A) ARE:"**

(ii) The heading of existing Clauses III(C) "OTHER OBJECTS" be deleted and all the three (3) clauses contained therein be and are hereby incorporated in Clause III(B) ('MATTERS WHICH ARE NECESSARY FOR FURTHERANCE OF THE OBJECTS SPECIFIED IN CLAUSE III (A) ARE") with consequential renumbering of the clauses under Clause III(B), as may be appropriate.

(iii) The existing Clause III(A) of the MoA, presently comprising two (2) clauses, be and is hereby increased to ten (10), by inserting two (2) new Clauses no. 4 and 6 and by reclassifying the existing Clauses Nos. 6, 11, 13, 18, 22 and 28 of Clause III(B) of the MoA with suitable modifications, as Clause Nos. 3, 5, 10, 7, 8, & 9 respectively, under Clause III(A) of MoA.

(iv) The existing clause III(B) of the MoA, presently comprising forty three (43) clauses, be and is hereby increased to Forty Four (44) by inserting four (4) new clauses no. 11 to 14, transferring six (6) clauses Clause III(A), incorporating the three (3) clauses transferred from Clause the erstwhile III(C), and consequentially renumbering the clauses under Clause III(B), wherever required.

(v) The existing Clauses no. 3, 16, 19, 30, 33, 34 & 47 of Clause III(B) of MoA be and are hereby modified and suitably renumbered as clause no. 15, 25, 27, 36, 39, 40 and 53 respectively, and the remaining clauses under Clause III(B) be and are hereby renumbered accordingly, wherever required.

RESOLVED FURTHER THAT the existing MoA of the Company be and is hereby altered and substituted by the revised MoA placed before the meeting and initialled by the Chairman for the purpose of identification, in conformity with the provisions of the Companies Act, 2013.

RESOLVED FURTHER THAT the Board of Directors of the Company (which term shall include any Committee thereof or any officer(s) authorised by the Board) be and is hereby authorised to do all such acts, deeds, matters and things as may be necessary, proper or expedient for giving effect to this resolution, including obtaining approvals from the Administrative Ministry, the Government of India and other statutory or regulatory authorities, making such modifications, alterations, additions or deletions to the MoA as may be required or directed by any such authority without requiring any further approval of the Members, filing the requisite forms with the Registrar of Companies and doing all such acts, deeds, matters and things as may be necessary to give effect to this resolution."

10. **Approval for raising funds through Further Public Offer of Equity Shares**

To consider and if thought fit, to pass with or without modification(s), the following resolutions as a **Special Resolutions:**

"**RESOLVED THAT** pursuant to the provisions of Sections 23, 62 and all other applicable provisions, if any, of the Companies Act, 2013, and the rules and regulations made thereunder (including any statutory modification(s) or re-enactment(s) thereof for the time being in force) (the "Companies Act"), and in accordance with the provisions of the Securities Contracts (Regulation) Act, 1956 ("SCRA"), and the rules made thereunder, as amended, the Securities Contracts (Regulation) Rules, 1957, as amended ("SCRR"), the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended (the "SEBI ICDR Regulations"), the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("SEBI Listing Regulations"), the Foreign Exchange Management Act, 1999, as amended (the "FEMA") and the rules and regulations made thereunder including the Foreign Exchange Management (Non-debt Instruments) Rules, 2019, as amended, and the consolidated FDI Policy and any other applicable rules, regulations, guidelines, clarifications, press notes, circulars and notifications issued by the Government of India ("GoI"), the Department for Promotion of Industry and Internal Trade ("DPIIT"), the Reserve Bank of India ("RBI"), the Securities and Exchange Board of India ("SEBI") and any other applicable laws, rules and regulations, in India or outside India (including any amendment(s) thereto or re-enactment(s) thereof for the time being in force) (collectively, the "Applicable Laws"), and in accordance with the provisions of the Memorandum of Association and the Articles of Association of the Company and the applicable listing agreement(s) entered into by the Company with the Stock Exchange(s) where the equity shares of the Company of the face value of Rs.10/- each (the "Equity Shares") are listed and subject to any approvals, consents, permissions and sanctions as may be required from the Government of India ("GoI"), the Registrar of Companies, Mumbai at Maharashtra ("RoC"), the SEBI, the RBI and subject to the approval(s), consent(s), permission(s), sanction(s) and/or observation(s), as may be required from the Administrative Ministry i.e. Ministry of Chemicals and Fertilizers, Department of Fertilizers, Government of India, the Department of Investment and Public Asset Management (DIPAM) and/or other appropriate Statutory Authorities and Departments (collectively, the "Regulatory Authorities"), and consents, permissions and sanctions and which may be agreed to by the Board of Directors (hereinafter referred to as the "Board" which term shall include a duly authorized committee thereof for the time being exercising the powers conferred by the Board including the powers conferred by this resolution), the consent and approval of the Shareholders be and is hereby accorded for a Further Public Offering ("FPO") of Equity Shares of face value of ₹ 10 each of the Company (the "Equity Shares") which may include a fresh issue of Equity Shares (the "Fresh Issue"), for cash either at par or premium and to create, issue, offer and allot such number of Equity Shares such that the amount being raised pursuant to the Fresh Issue aggregates up to ₹ 1,500 Crore (Rupees One Thousand Five Hundred Crore only) (with an option to the Company to retain an over-subscription to the extent as may be permitted under the Applicable Laws, for the purpose of rounding off to the nearest integer to make allotment while finalizing the basis of allotment in consultation with the Designated Stock Exchange), at a price to be determined, by the Company in consultation with the Book Running Lead Managers ("BRLMs"), through the book building process in terms of the SEBI ICDR Regulations or otherwise in accordance with Applicable Laws, at such premium per Equity Share as permitted under Applicable Laws and as may be fixed and determined by the Company in consultation with the BRLMs in accordance with the SEBI Regulations, out of the Authorized Share Capital of the Company to any category of person or persons as permitted under Applicable Laws, who may or may not be the Shareholder(s) of the Company as the Board may, decide and on such terms and conditions as may be finalised by the Board in consultation with the BRLMs through an Offer Document, Prospectus and/or an Offering Memorandum, as required, and that the Board in consultation with the BRLMs may finalise all matters incidental thereto as it may in its absolute discretion think fit;

RESOLVED FURTHER THAT the Board which includes duly authorized committee be and is hereby authorized on behalf of the Company to make available for allocation a portion of the Offer to any category(ies) of persons permitted under Applicable Laws, including without limitation, eligible employees and eligible shareholders (the "Reservation") and to take any and all actions in connection with any

Reservation as the Board may think fit or proper in its absolute discretion, including, without limitation, to negotiate, finalize and execute any document or agreement, and any amendments, supplements, notices or corrigenda thereto; seek any consent or approval required or necessary; give directions or instructions and do all such acts, deeds, matters and things as the Board may, from time to time, in its absolute discretion, think necessary, appropriate, or desirable; and settle any question, difficulty, or doubt that may arise with regard to or in relation to the foregoing;

RESOLVED FURTHER THAT in accordance with the provisions of Sections 23, 62, and any other applicable provisions, if any, of the Companies Act, 2013, and subject to such further corporate and other approvals as may be required, approval of the Shareholders is hereby accorded to allot Equity Shares for such amount as may be determined by the Board and within the limits prescribed under Applicable Laws, to certain investors prior to filing of the Red Herring Prospectus ("Pre-FPO Placement"), at such other price as the Board may, determine, in consultation with the BRLMs, Underwriters, Placement Agents and / or other advisors, in light of the then prevailing market conditions and in accordance with the Companies Act, 2013, the SEBI Regulations and other applicable laws, regulations, policies or guidelines. In the event of happening of Pre-FPO Placement, the size of the Fresh Issue would be reduced to the extent of Equity Shares issued under Pre-FPO Placement subject to the Offer satisfying the minimum issue size requirements under the SCRR;

RESOLVED FURTHER THAT the Equity Shares issued or transferred pursuant to the Offer shall be listed on one or more recognized stock exchanges in India;

RESOLVED FURTHER THAT the Equity Shares so issued, allotted or transferred under the Offer (including any Reservation or Green Shoe Option) shall be subject to the Memorandum of Association and the Articles of Association of the Company and shall rank pari-passu in all respects with the existing Equity Shares of the Company including voting rights and rights in respect of dividend;

RESOLVED FURTHER THAT for the purpose of giving effect to the above resolution and any issue, transfer and allotment of Equity Shares pursuant to the Offer, the Board, or any Committee thereof, in consultation with the BRLMs, may determine the terms of the Offer including the class of investors to whom the Equity Shares are to be allotted or transferred, the number of Equity Shares to be allotted or transferred, Offer price, Premium amount, (as allowed under Applicable Laws), listing on one or more Stock Exchanges in India as the Board in its absolute discretion deems fit and do all such acts, deeds, matters and things in relation to the Offer, including appointment of the intermediaries, opening escrow account, monitoring agency, finalising the basis of allotment of the Equity Shares and to negotiate, finalize and execute such deeds, documents agreements and any amendment thereto, as it may, in its absolute discretion, deem necessary, proper or desirable including arrangements with BRLMs, underwriters, escrow agents, legal advisors, etc., to approve incurring of expenditure and payment of fees, commissions, brokerage, remuneration and reimbursement of expenses in connection with the Offer and to settle or give instructions or directions for settling any questions, difficulties or doubts that may arise, in regard to the Offer, transfer and allotment of the Equity Shares, and utilization of the Offer proceeds, if applicable and such other activities as may be necessary in relation to the Offer and to accept and to give effect to such modifications, changes, variations, alterations, deletions and/or additions as regards the terms and conditions as it may, in its absolute discretion, deem fit and proper in the best interest of the Company and the Offer, without requiring any further approval of the Shareholders, except as required under law, and that all or any of the powers conferred on the Board pursuant to these resolutions may be exercised by the Board or such committee thereof as the Board may constitute in its behalf;

RESOLVED FURTHER THAT subject to compliance with Applicable Laws such Equity Shares as are not subscribed may be disposed of by the Board in consultation with the BRLMs to such persons and in such manner and on such terms as the Board in its absolute discretion thinks most beneficial to the Company including offering or placing them with Banks/ Financial Institutions/ Investment Institutions/ Mutual Funds/ Bodies Corporate/ such other persons or otherwise;

RESOLVED FURTHER THAT all monies received out of the Offer shall be transferred to a separate bank account opened for the purpose of Offer referred to in Section 40(3) of the Companies Act, 2013, and application monies received pursuant to the Offer shall be refunded within such time, as specified by SEBI and in accordance with applicable law;

RESOLVED FURTHER THAT in connection with any of the foregoing resolution, the Members of the Board and such other persons as may be authorized by the Board, on behalf of the Company, be and are hereby severally authorized to execute and deliver any and all other documents, papers or instruments, issue and provide certificates and to do or cause to be done any and all acts or things as may be necessary, appropriate or advisable in order to carry out the purposes and intent of the foregoing resolutions for the Offer; and any such documents so executed and delivered or acts and things done or caused to be done shall be conclusive evidence of the authority of the Company in so doing and any document so executed and delivered or acts and things done or caused to be done prior to the date hereof are hereby ratified, confirmed and approved as the acts and deeds of the Company, as the case may be;

11. To approve offer or invitation to subscribe to Secured or Unsecured Non-Convertible Debentures on private placement

To consider and if thought fit, to pass with or without modification(s), the following resolutions as a **Special Resolutions**:

"**RESOLVED THAT** pursuant to the provisions of Sections 42, 71 and other applicable provisions, if any, of the Companies Act, 2013 read with the Companies (Prospectus and Allotment of Securities) Rules, 2014 and the Companies (Share Capital and Debentures) Rules, 2014, (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force) and subject to the provisions of the Articles of Association of the Company, the approval of the Members be and is hereby accorded to the Board of Directors of the Company (hereinafter referred to as "the Board" which terms shall be deemed to include any Committee which the Board may constitute to exercise its powers, including the powers conferred by this resolution) to offer or invite subscriptions for secured or unsecured non-convertible debentures (NCDs), in one or more series/tranches, aggregating upto to ₹ 1,100 Crore (Rupees One Thousand One Hundred Crore Only), on private placement, from such persons and on such terms and conditions as the Board of Directors of the Company may, from time to time, determine and consider proper and most beneficial to the Company including, without limitation, as to when the said Debentures are to be issued, the consideration for the issue, mode of payment, coupon rate, redemption period, utilization of the issue proceeds and all matters connected therewith or incidental thereto.

RESOLVED FURTHER THAT the Board of Directors of the Company be and is hereby authorised to do all acts and take all such steps as may be necessary, proper or expedient to give effect to this resolution."

12. To appoint Shri Rajnikant Bhulabhai Tandel [DIN 11916422] as an Independent Director of the Company

To consider and if thought fit, to pass with or without modification(s), the following resolution as a **Special Resolution**:

"RESOLVED THAT pursuant to the provisions of Sections 149, 150, 152 read with Schedule IV and any other applicable provisions of the Companies Act, 2013 as amended from time to time and the rules made thereunder (including any statutory modification(s) or re-enactment thereof for the time being in force), and Regulations 17(1C) & 25(2A) and other applicable Regulation(s) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (SEBI LODR, 2015), the Articles of Association of the Company and provisions of any other guidelines issued by relevant authorities, Shri Rajnikant Bhulabhai Tandel [DIN 11916422], who was appointed by the Board of Directors as an Additional Director of the Company with effect from August 31, 2026 and who holds office up to the date of this annual general meeting in terms of Section 161(1) of Companies Act, 2013, who has submitted a declaration that he meets the criteria for independence as provided in Section 149(6) of the Act and Rules framed thereunder and Regulation 16(1)(b) of the SEBI LODR, 2015, as amended and in respect of whom the Company has received a notice in writing from a Member under Section 160(1) of the Companies Act, 2013, proposing his candidature for the office of the Director, be and is hereby appointed as an Independent Director for a period of three years or until further orders, in terms of letters no. 95/01/2025(iv)-HR-PSU (e- 38759) dated August 13, 2026 issued from Department of Fertilizers, Ministry of Chemicals & Fertilizers, Govt. of India who shall not be liable to retire by rotation."

By order of the Board of Directors
Sd/-
(J. B. Sharma)
Executive Director
(Legal & Company Secretary)
FCS 5030

Date: August 31, 2026
Place: Mumbai
Registered Office:
Rashtriya Chemicals and Fertilizers Limited
Priyadarshini,
Eastern Express Highway,
Sion, Mumbai 400 022

Notes

1. The Ministry of Corporate Affairs vide its various circulars issued from time to time and the latest circular being circular dated September 22, 2025 ("MCA Circulars") and circular issued by SEBI vide circular no. SEBI/ HO/ CFD/ CFDPoD-2/ P/ CIR/ 2024/ 133 dated October 3, 2024 ("SEBI Circular") and other applicable circulars and notifications issued (including any statutory modifications or re-enactment thereof for the time being in force and as amended from time to time, has permitted the holding of the Annual General Meeting through Video Conferencing (VC) or Other Audio Visual Means (OAVM), without the physical presence of members at a common venue.

In compliance with the provisions of the Companies Act, 2013 ("Act"), MCA Circulars and SEBI Circulars, the 48th AGM of the Company is being held through VC / OAVM on Friday, September 25, 2026 at 3.00 p.m. The registered office of the Company shall be deemed to be the venue for the AGM.

The procedure for joining the AGM through VC/ OAVM is mentioned in this Notice.

2. Since the AGM is being held through VC / OAVM, physical attendance of Members has been dispensed with. Accordingly, the facility for appointment of proxies by the Members will not be available for the AGM. The route map, Proxy Form as well as the Attendance Slip are therefore, not annexed to this Notice.

   However, in pursuance of Section 112 and Section 113 of the Companies Act, 2013, representatives of the members such as the President of India or the Governor of a State or body corporate can attend the AGM through VC/OAVM and cast their votes through e-voting.

3. Members shall have the option to vote electronically ("e-voting") either before the AGM ("remote e-voting") or during the AGM.

   In compliance with the provisions of Section 108 of the Act and Rule 20 of the Companies (Management and Administration) Rules, 2014 and any amendments thereto, Secretarial Standard on General Meetings ("SS-2"), Regulation 44 of the SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations") and MCA Circulars, the facility for remote e-voting and e-voting in respect of the business to be transacted at the AGM is being provided by the Company through Central Depository Services (India) Limited ("CDSL"). Necessary arrangements have been made by the Company with CDSL to facilitate remote e-voting and e-voting during AGM.

4. Members are permitted to join the AGM through VC/OAVM, 15 minutes before the scheduled time of commencement of AGM and during the AGM, by following the procedure mentioned in this Notice. The facility of participation at the AGM through VC/OAVM will be made available to at least 1,000 Members on a first come first served basis. This will not include large shareholders (shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the AGM without any restrictions pertaining to joining the AGM on a first come first served basis. Institutional Investors who are Members of the Company, are encouraged to attend and vote at the AGM.

5. Members attending the AGM through VC/OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Act, 2013.

6. Members attending the AGM through VC / OAVM should note that those who are entitled to vote but have not exercised their right to vote by remote e-voting, may vote during the AGM through e-voting for all businesses specified in the Notice. The Members who have exercised their right to vote by remote e-voting may attend the AGM but cannot vote during the AGM.

7. A statement setting out the material facts pursuant to Section 102(1) of the Companies Act, 2013 and rules notified thereunder ("the Act"), relating to the Special Business to be transacted at the AGM is annexed hereto.

8. Brief profile and other required information about the Directors proposed to be appointed/re-appointed, as required under Regulation 36(3) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standard on General Meetings issued by the Institute of Company Secretaries of India as approved by the Central Government, is enclosed to this Notice.

9. The Register of Directors & Key Managerial Personnel and their shareholding, maintained under Section 170 of the Act, the Register of Contracts or Arrangements in which the Directors are interested maintained under Section 189 of the Act, and the draft of the amended Memorundum of Association (MoA) and Articles of Association (AoA) will be available electronically for inspection to the members during the AGM. All documents referred to in the Notice will also be available for inspection without payment of any fee by the members from the date of circulation of this Notice up to the date of AGM i.e. September 25, 2026. Members seeking to inspect such documents can send an email to investorcommunications@rcfltd.com.

10. Any person who becomes a Member of the Company after sending of Annual Report and holding shares as on Friday, September 18, 2026 shall also follow the procedure stated herein.

11. Register of Members and Share Transfer books will remain closed from Saturday, September 19, 2026, to Friday, September 25, 2026 [both days inclusive].

12. The Board of Directors of the Company has recommended a final dividend of ₹ 1.34 per equity share. The Company has fixed Friday, September 18, 2026 as the 'Record Date' for determining entitlement

of members to receive final dividend for the year ended March 31, 2026, if approved, at the AGM. The final dividend, once approved by the members in the AGM, will be paid to the eligible shareholders within the stipulated period of 30 days of declaration. The final dividend is over and above the Interim Dividend of ₹ 1.00 per equity share for the year 2025-26 which have been paid in March 2026.

13. Members may note that the Income Tax Act, 2025, mandates that dividends paid or distributed by a company is taxable in the hands of members. The Company shall therefore be required to deduct tax at source ("TDS") at the time of making the payment of dividend. In order to enable us to determine the applicable TDS rate, members are requested to submit the relevant documents on or before September 18, 2026. The detailed communication regarding TDS on dividend is provided on the link: https://www.rcfltd.com/investerrelations/tds-on-dividend.

    Kindly note that no documents in respect of TDS would be accepted from members after September 18, 2026.

14. The dividend will be paid through electronic mode to those members whose updated bank account details are available. For members whose bank account details are not updated, dividend warrants / demand drafts will be sent to their registered address. To avoid delay in receiving dividend, members are requested to register / update their bank account details.

15. In line with the recent amendment in SEBI Listing Regulations notified w.e.f. November 19 2025 members are hereby informed that dividend payments shall be made exclusively through electronic modes such as NEFT, RTGS, NECS or other RBI-approved facilities and the provision for remittance of dividend via physical instruments such as cheques or warrants has been discontinued . Accordingly, members are requested to ensure that their bank account including KYC details are duly updated and verified with their Depository Participant (for shares held in dematerialised form) or with the Company's Registrar and Share Transfer Agent (for shares held in physical form).

16. As per Regulation 40 of SEBI Listing Regulations, as amended, request for effecting transfer of securities shall not be processed unless the securities are held in demat form with a depository. Further, transmission or transposition of securities shall be affected only in dematerialised form. In view thereof and to eliminate all risks associated with physical shares, members holding shares in physical form are requested to convert their holdings to dematerialized form. Members can contact the Company or the RTA for assistance in this regard.

17. Non-Resident Indian members are requested to inform the RTA immediately about:

    (i) Change in their residential status on return to India for permanent settlement.

    (ii) Particulars of their bank account maintained in India with complete name, branch, account type, account number and address of the bank with pin code number, if not furnished earlier.

18. SEBI, its applicable circulars and Master Circular dated June 23, 2025, has prescribed mandatory requirements for holders of physical securities of listed companies to furnish/update their PAN, contact details, bank account details, specimen signature and nomination/choice of nomination, as applicable. Accordingly, Members holding shares in physical form are requested to ensure that their PAN, postal address, mobile number, e-mail address, bank account details, specimen signature and nomination details/choice of nomination, as applicable, are duly registered and updated with the Company's Registrar and Share Transfer Agent ("RTA"), M/s MUFG Intime India Private Limited, C 101, 247 Park, L. B. S. Marg, Vikhroli West, Mumbai 400 083; Tel No. +91 810 811 6767; E-mail Address: investor.helpdesk@in.mpms.mufg.com. Members holding shares in electronic (dematerialised) form are requested to ensure that their PAN and other requisite KYC details are duly updated with their respective Depository Participant(s).

19. Members are informed that, pursuant to SEBI Circular dated January 30, 2026, a special window is available from February 5, 2026 to February 4, 2027 for re-lodgement of transfer requests relating to physical shares purchased prior to April 1, 2019 that were rejected or left unprocessed. Approved transfers will be affected only in demat form and shall be subject to a one-year lock-in from the date of transfer. Eligible members may lodge their requests along with requisite documents with the Company's RTA, on or before February 4, 2027.

20. SEBI has established a common Online Dispute Resolution Portal ("ODR Portal") for resolution of disputes arising in the Indian Securities. After exhausting the option to resolve their grievances with the RTA/ Company directly and through existing SCORES platform, the investors can initiate dispute resolution through the ODR Portal i.e. https://smartodr.in/login.

21. As per the provisions of Section 72 of the Companies Act, 2013 the facility for submitting nomination is available for members in respect of the shares held by them. Members who have not yet registered their nomination are requested to register the same by submitting Form No. SH-13. The form can be downloaded from the Company's website at www.

rcfltd.com Members are requested to submit these details to their DP in case the shares are held by them in electronic form, and to the RTA, in case the shares are held in physical form.

22. As per the provisions of section 124(5) of the Act the dividend(s) which remains unpaid / unclaimed for a period of 7 years is to be transferred to the Investor Education & Protection Fund ("IEPF") established by the Central Government at the end of the 7th year. Accordingly, the Company has transferred all unpaid / unclaimed dividend declared upto the financial year 2017-18 to IEPF on the respective due dates.

    Further, section 124(6) of the Act provides that all shares in respect of which dividend has not been paid or claimed for seven consecutive years or more shall be transferred by the Company to the demat account of IEPF authority. The Company had sent reminder letter to all such members whose dividend had remained unpaid / unclaimed for a consecutive period of 7 years with a request to claim the dividend, failing which the shares would be transferred to the IEPF Authority on the due date. Thereafter, such shares were transferred to the demat account of the IEPF authority The details of such shares are hosted on the website of the Company www.rcfltd.com.

    It may please be noted that, upon completion of 7 years, the Company would transfer the unpaid / unclaimed dividend for the financial year 2018-19 on or before November 27, 2026. Further, the shares in respect of which dividend has remained unpaid / unclaimed for a consecutive period of 7 years would also be transferred to the demat account of IEPF authority on or before November 27, 2026. The details of such unpaid / unclaimed dividend(s) as well as shares liable to be transferred to the IEPF are hosted on the website of the Company www.rcfltd.com.

    Section 125 of the Act provides that a member whose dividend / shares have been transferred to the IEPF shall be entitled to claim refund therefrom. The procedure for claiming the unpaid dividend and shares transferred to the IEPF Authority is provided on the following link: https://www.rcfltd.com/invester/advance/iepf-1/procedure-for-iepf-refund.

    To avoid transfer of unpaid dividends / equity shares, the members are requested to write to the RTA at the address mentioned above or to the Company for claiming the unpaid / unclaimed dividend.

23. In line with MCA and SEBI circulars , the Notice calling the AGM along with the Annual Report for 2025-26 ("Annual Report") is being sent through electronic mode to those Members whose email addresses are registered with the Company / Depositories. Members may note that the Notice of AGM and Annual Report will also be available on the website of the Company at www.rcfltd.com under 'Investor Relations' section, the website of the Stock Exchanges i.e. BSE Limited and National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com respectively. The Notice is also disseminated on the website of CDSL at www.evotingindia.com.

24. All the documents referred in the Notice are available for inspection electronically from the date of dispatch of Notice till Friday, September 25, 2026. Members seeking to inspect such documents are requested to write to the Company at investorcommunications@rcfltd.com.

25. A person, whose name is recorded in the Register of Members / Beneficial Owners list maintained by the depositories as on Friday, September 18, 2026 only shall be entitled to avail the facility of remote e-voting or e-voting during the AGM.

26. Members are requested to notify immediately any changes in their address to the Company or its Transfer Agents: MUFG Intime India Pvt. Ltd., C 101, 247 Park, L. B. S. Marg, Vikhroli West, Mumbai 400 083.

27. Any clarifications needed by the members of the Company may be addressed to the Company Secretary at the Registered Office of the Company or through e-mail investorcommunications@rcfltd.com at least seven days prior to the date of Annual General Meeting.

28. **Investor Grievance Redressal:** The Company has designated an exclusive e-mail ID i.e. investorcommunications@rcfltd.com to enable the investors to register their complaints / send correspondence, if any.

29. **Webcast:** The Company is providing the facility of live webcast of proceedings of the AGM. Members who are entitled to participate in the AGM can view the proceedings of AGM by logging in the website of CDSL at www.evotingindia.com using the login credentials.

PROCEDURE FOR REMOTE E-VOTING, ATTENDING THE AGM THROUGH VC/ OAVM AND E-VOTING DURING THE AGM:

Pursuant to the Regulation 44 of the SEBI LODR, Section 108 of the Act read with the Companies (Management and Administration) Rules, 2014, the Company is pleased to provide to its members facility to exercise their right to vote on all resolutions set forth in the Notice convening the 48th AGM by electronic means. The Company has engaged the services of Depository viz. Central Depository Services (India) Limited (CDSL) to provide the remote e-voting facility.

The remote e-voting facility is available at the link www.evotingindia.com. Please read the instructions printed below before exercising your vote.

(i) The voting period begins on Monday, September 21, 2026 from 9.00 am (IST) and ends on Thursday, September 24, 2026 at 5.00 pm (IST) . During this period shareholders' of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date i.e. Friday, September 18, 2026 may cast their vote electronically. The e-voting module shall be disabled by CDSL for voting thereafter.

(ii) Shareholders who have already voted prior to the meeting date would not be entitled to vote at the meeting venue.

(iii) Pursuant to SEBI Circular No. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated 09.12.2020, under Regulation 44 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, listed entities are required to provide remote e-voting facility to its shareholders, in respect of all shareholders' resolutions. However, it has been observed that the participation by the public non-institutional shareholders/retail shareholders is at a negligible level.

Currently, there are multiple e-voting service providers (ESPs) providing e-voting facility to listed entities in India. This necessitates registration on various ESPs and maintenance of multiple user IDs and passwords by the shareholders.

In order to increase the efficiency of the voting process, pursuant to a public consultation, it has been decided to enable e-voting to all the demat account holders, by way of a single login credential, through their demat accounts/ websites of Depositories/ Depository Participants. Demat account holders would be able to cast their vote without having to register again with the ESPs, thereby, not only facilitating seamless authentication but also enhancing ease and convenience of participating in e-voting process.

A. Step 1 : Access through Depositories CDSL/NSDL e-Voting system in case of individual shareholders holding shares in demat mode.

(i) In terms of SEBI circular no. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Pursuant to abovesaid SEBI Circular, Login method for e-Voting and joining virtual meetings for Individual shareholders holding securities in Demat **mode CDSL/NSDL** is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in Demat mode with **CDSL Depository**	1) Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login to Easi / Easiest are requested to visit cdsl website www.cdslindia.com and click on login icon & My Easi New (Token) Tab. 2) After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. 3) If the user is not registered for Easi/Easiest, option to register is available at cdsl website www.cdslindia.com and click on login & My Easi New (Token) Tab and then click on registration option. 4) Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with **NSDL Depository**	1) If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open web browser by typing the following URL: https://eservices.nsdl.com either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-Voting services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 2) If the user is not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select "Register Online for IDeAS "Portal or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp 3) Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 4) For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID,8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on **company name or e-Voting service provider name** and you will be re-directed to **e-Voting service provider website** for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.
Individual Shareholders (holding securities in demat mode) login through their **Depository Participants (DP)**	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. After Successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. CDSL and NSDL

Login type	Helpdesk details
Individual Shareholders holding securities in Demat mode with **CDSL**	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 21 09911.

Login type	Helpdesk details
Individual Shareholders holding securities in Demat mode with **NSDL**	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at : 022 - 4886 7000 and 022 - 2499 7000.

B. Step 2 : Access through CDSL e-Voting system in case of shareholders holding shares in physical mode and non-individual shareholders in demat mode.

(i) Login method for e-Voting and joining virtual meetings for **Physical shareholders and shareholders other than individual holding in Demat form.**

1) The shareholders should log on to the e-voting website www.evotingindia.com.

2) Click on "Shareholders" module.

3) Now enter your User ID

a. For CDSL: 16 digits beneficiary ID,

b. For NSDL: 8 Character DP ID followed by 8 Digits Client ID,

c. Shareholders holding shares in Physical Form should enter Folio Number registered with the Company.

4) Next enter the Image Verification as displayed and Click on Login.

5) If you are holding shares in demat form and had logged on to www.evotingindia.com and voted on an earlier e-voting of any company, then your existing password is to be used.

6) If you are a first-time user follow the steps given below:

	For Physical shareholders and other than individual shareholders holding shares in Demat.
PAN	Enter your 10 digit alpha-numeric *PAN issued by Income Tax Department (Applicable for both demat shareholders as well as physical shareholders) • Shareholders who have not updated their PAN with the Company/Depository Participant are requested to use the sequence number sent by Company/RTA or contact Company/RTA.
Dividend Bank Details **OR** Date of Birth (DOB)	Enter the Dividend Bank Details or Date of Birth (in dd/mm/yyyy format) as recorded in your demat account or in the company records in order to login. • If both the details are not recorded with the depository or company, please enter the member id / folio number in the Dividend Bank details field.

(ii) After entering these details appropriately, click on "SUBMIT" tab.

(iii Shareholders holding shares in physical form will then directly reach the Company selection screen. However, shareholders holding shares in demat form will now reach 'Password Creation' menu wherein they are required to mandatorily enter their login password in the new password field. Kindly note that this password is to be also used by the demat holders for voting for resolutions of any other company on which they are eligible to vote, provided that company opts for e-voting through CDSL platform. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.

(iv) For shareholders holding shares in physical form, the details can be used only for e-voting on the resolutions contained in this Notice.

(v) Click on the EVSN for the relevant <Company Name> on which you choose to vote.

(vi) On the voting page, you will see "RESOLUTION DESCRIPTION" and against the same the option "YES/NO" for voting. Select the option YES or NO as desired. The option YES implies that you assent to the Resolution and option NO implies that you dissent to the Resolution.

(vii) Click on the "RESOLUTIONS FILE LINK" if you wish to view the entire Resolution details.

(viii) After selecting the resolution, you have decided to vote on, click on "SUBMIT". A confirmation box will be displayed. If you wish to confirm your vote, click on "OK", else to change your vote, click on "CANCEL" and accordingly modify your vote.

(ix) Once you "CONFIRM" your vote on the resolution, you will not be allowed to modify your vote.

(x) You can also take a print of the votes cast by clicking on "Click here to print" option on the Voting page.

(xi) If a demat account holder has forgotten the login password then Enter the User ID and the image verification code and click on Forgot Password & enter the details as prompted by the system.

(xii) There is also an optional provision to upload BR/ POA if any uploaded, which will be made available to scrutinizer for verification.

(xiii) **Additional Facility for Non – Individual Shareholders and Custodians –For Remote Voting only.**

- Non-Individual shareholders (i.e. other than Individuals, HUF, NRI etc.) and Custodians are required to log on to www.evotingindia.com and register themselves in the "Corporates" module.
- A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to helpdesk.evoting@cdslindia.com.
- After receiving the login details a Compliance User should be created using the admin login and password. The Compliance User would be able to link the account(s) for which they wish to vote on.
- The list of accounts linked in the login will be mapped automatically & can be delink in case of any wrong mapping.
- It is Mandatory that, a scanned copy of the Board Resolution and Power of Attorney (POA) which they have issued in favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.
- Alternatively Non Individual shareholders are required mandatory to send the relevant Board Resolution/ Authority letter etc. together with attested specimen signature of the duly authorized signatory who are authorized to vote, to the Scrutinizer and to the Company at the email address viz; investorcommunications@rcfltd.com, if they have voted from individual tab & not uploaded same in the CDSL e-voting system for the scrutinizer to verify the same.

C INSTRUCTIONS FOR SHAREHOLDERS ATTENDING THE AGM THROUGH VC/OAVM & E-VOTING DURING MEETING ARE AS UNDER:

1. The procedure for attending meeting & e-Voting on the day of the AGM/ EGM is same as the instructions mentioned above for e-voting.
2. The link for VC/OAVM to attend meeting will be available where the EVSN of Company will be displayed after successful login as per the instructions mentioned above for e-voting.
3. Shareholders who have voted through Remote e-Voting will be eligible to attend the meeting. However, they will not be eligible to vote at the AGM/ EGM.
4. Shareholders are encouraged to join the Meeting through Laptops / IPads for better experience.
5. Further shareholders will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
6. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
7. Shareholders who would like to express their views/ ask questions during the meeting may register themselves as a speaker by sending their request from Friday, September 18, 2026 to Thursday, Septemebr 24, 2026 mentioning their name, demat account number/folio number, email id, mobile number at (company email id). The shareholders who do not wish to speak during the AGM but have queries may send their queries to the Company of or before Thursday, Septemebr 24, 2026 mentioning their name, demat account number/folio number, email id, mobile number at investorcommunications@rcfltd.com. These queries will be replied to by the company suitably by email.
8. Those shareholders who have registered themselves as a speaker will only be allowed to express their views/ask questions during the meeting.
9. Only those shareholders, who are present in the AGM/EGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system available during the EGM/AGM.
10. If any Votes are cast by the shareholders through the e-voting available during the EGM/AGM and if the same shareholders have not participated in the meeting through VC/OAVM facility, then the votes cast by such shareholders may be considered invalid as the facility of e-voting during the meeting is available only to the shareholders attending the meeting.

D PROCESS FOR THOSE SHAREHOLDERS WHOSE EMAIL/MOBILE NO. ARE NOT REGISTERED WITH THE COMPANY/DEPOSITORIES:

1. For Physical shareholders- please provide necessary details like Folio No., Name of shareholder, scanned

copy of the share certificate (front and back), PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) by email to investorcommunications@rcfltd.com/investor.helpdesk@in.mpms.mufg.com.

2. For Demat shareholders -, Please update your email id & mobile no. with your respective **Depository Participant (DP).**

3. **For Individual Demat shareholders – Please update your email id & mobile no. with your respective Depository Participant (DP) which is mandatory while e-Voting & joining virtual meetings through Depository.**

If you have any queries or issues regarding attending AGM & e-Voting from the CDSL e-Voting System, you can write an email to helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 21 09911

All grievances connected with the facility for voting by electronic means may be addressed to Shri Rakesh Dalvi, Sr. Manager, (CDSL,) Central Depository Services (India) Limited, A Wing, 25th Floor, Marathon Futurex, Mafatlal Mill Compounds, N M Joshi Marg, Lower Parel (East), Mumbai - 400013 or send an email to helpdesk.evoting@cdslindia.com or call toll free no. 1800 21 09911.

E. SCRUTINIZER

The Board of Directors of the Company has appointed Shri Nrupang Dholakia of M/s Dholakia & Associates LLP, as Scrutinizer to scrutinize the voting process in a fair and transparent manner.

F. DECLARATION OF RESULTS:

(i) The scrutinizer shall, immediately after the conclusion of voting during the AGM, first count the votes cast during the AGM, thereafter unblock the votes cast through remote e-voting and make, not later than 2 working days of conclusion of the AGM, a consolidated scrutinizer's report of the total votes cast in favour or against, if any, to the Chairperson of the Company or the person authorized by him, who shall countersign the same.

(ii) Based on the scrutinizer's report, the Company will submit within 2 working days of the conclusion of the AGM to the Stock Exchanges, details of the voting results as required under Regulation 44(3) of the SEBI Listing Regulations.

(iii) The results declared along with the scrutinizer's report, will be hosted on the website of the Company at www.rcfltd.com and on the website of CDSL, immediately after the declaration of the result by the Chairperson or a person authorised by him in writing and communicated to the Stock Exchanges.

STATEMENT PURSUANT TO SECTION 102(1) OF THE COMPANIES ACT, 2013

The following statement sets out all the material facts relating to the Special Business mentioned in the accompanying Notice.

Item No.6

Pursuant to the recommendation of the Audit Committee, the Board of Directors at their meeting held on May 21, 2026 has considered and approved the appointment of M/s Diwanji & Co., Cost Accountants (FRN No. 000339) to conduct the audit of the cost records of the Company for the financial year ending March 31, 2027 at remuneration of ₹ 2,80,000/- excluding applicable taxes as set out in the Resolution under this Item of the Notice.

In accordance with the provisions of Section 148 of the Act read with the Companies (Audit and Auditors) Rules, 2014, the remuneration payable to the Cost Auditors has to be ratified by the members of the Company. Accordingly, consent of the members is sought by passing an Ordinary Resolution for ratification of the remuneration payable to the Cost Auditors for the financial year ending March 31, 2027, as approved by the Board.

No Director, Key Managerial Personnel of the Company or their relatives, is concerned or interested, financially or otherwise, in the resolution.

The Directors, therefore, recommend the resolution set forth in item no.6 for the approval of the members.

Item No.7

Shri Shivakumar Subramaniam, who has been appointed by President of India as Chairman & Managing Director on the Board of the Company w.e.f. February 13, 2026, in terms of letter no. no. 78/02/2024-HR PSU(e-37817) dated February 13, 2026, issued from Department of Fertilizer Ministry of Chemicals & Fertilizers, pursuant to Section 161(1) of the Companies Act, 2013 read with Article 105 of Articles of Association of the Company, will hold the office till the date of 48th Annual General Meeting.

Shri Shivakumar Subramaniam holds a Bachelor's degree in Commerce, MBA (Finance). He is a certified Costing Module-Consultant. He started his career with RCF in the year 1998 as Senior Officer (Finance). He has more than 27 years' experience in Fertilizer Industry and has handled various areas like Treasury, Taxation, Corporate Accounts, Corporate Financial Strategy, Fertilizer Policy and subsidy and Ministry Co-ordination etc. He has also been actively associated with evaluation of Projects, Project Financing and Investments in Joint Ventures.

Shri Shivakumar Subramaniam is not disqualified from being appointed as Director in terms of Section 164 of the Act and has given his consent to act as Director.

Shri Shivakumar Subramaniam does not hold any shares in the Company by himself or for any other person on beneficial basis.

The Company has received a notice in writing from a member proposing the candidature of Shri Shivakumar Subramaniam for the office of Director.

Except Shri Shivakumar Subramaniam, to whom the resolution relates, no Director, Key Managerial Personnel of the Company or their relatives, is concerned or interested, financially or otherwise, in the resolution .

The Board of Directors considered that keeping in view his vast expertise and knowledge, it will be in the interest of the Company to appoint him as Director.

The Directors, therefore, recommend the resolution set forth in item no.7 for the approval of the members.

Item No.8

Dr. Krishna Kant Pathak, who has been appointed by President of India as Government Nominee Director on the Board of the Company w.e.f. April 21, 2026, in terms of letter no. no.95/1/2019-HR-PSU (part-2)(e-31042) dated April 17, 2026, issued from the Department of Fertilizers, Ministry of Chemicals & Fertilizers , pursuant to Section 161(1) of the Companies Act, 2013 read with Article 109 of Articles of Association of the Company, will hold the office till the date of 48th Annual General Meeting.

Dr. Krishna Kant Pathak is an Indian Administrative Service (IAS) Officer, 2001 batch, belonging to the Rajasthan cadre. He holds degree of M.A. and a Ph.D from Allahabad University. Dr. Pathak is a distinguished civil servant with extensive experience in governance and public administration. He has served in various senior capacities in both the Government of Rajasthan and the Government of India. Currently, he serves as the Joint Secretary in the Department of Fertilizers, Ministry of Chemicals and Fertilizers, New Delhi. He also served senior positions in the Government of Rajasthan including Secretary (Public Administration), Secretary (Finance), Secretary (Rural Development), Secretary (Women & Child Development) and Commissioner (Industries Development). He has also served as District Collector & Magistrate in multiple districts and has been associated with the Chief Minister's Office, contributing to policy formulation and implementation.

Dr. Pathak brings rich experience across sectors including finance, rural development, industry, and administrative reforms. He has also undergone mid-career and specialized training programmes, including international exposure in e-governance.

Dr. Pathak is not disqualified from being appointed as Director in terms of Section 164 of the Act and has given his consent to act as Director.

Dr. Pathak does not hold any shares in the Company by himself or for any other person on beneficial basis. The Company has received a notice in writing from a member proposing the candidature of Dr. Pathak for the office of Director Except Dr Pathak, to whom the resolution relates, no Director, Key Managerial Personnel of the Company or their relatives, is concerned or interested, financially or otherwise, in the resolution .

The Board of Directors considered that keeping in view his vast expertise and knowledge, it will be in the interest of the Company to appoint his as Director.

The Directors, therefore, recommend the resolution set forth in item no.8 for the approval of the members.

Item No. 9

The Memorandum of Association ("MoA") of the Company was originally framed under the provisions of the Companies Act, 1956. Pursuant to the enactment of the Companies Act, 2013, the provisions relating to the Objects Clause of the MoA have undergone significant changes. The concept of "Other Objects" contained in Clause III(C) of the Memorandum of Association under the Companies Act, 1956 no longer exists under the Companies Act, 2013.

Accordingly, it is proposed to amend Clause III of the MoA of the Company by aligning it with the provisions of the Companies Act, 2013. The proposed amendments, inter alia, include:

(i) The existing Clauses III(A) and III(B) of the Memorandum of Association of the Company shall be re-named as under:

   1. Clause III(A): "THE OBJECTS TO BE PURSUSED BY THE COMPANY ON ITS INCORPORATION ARE:"

   2. Clause III(B): "MATTERS WHICH ARE NECESSARY FOR FURTHERANCE OF THE OBJECTS SPECIFIED IN CLAUSE III(A) ARE:"

(ii) The heading of existing Clauses III(C) "OTHER OBJECTS" shall be deleted and all the three (3) clauses contained therein shall be incorporated in Clause III(B) ("MATTERS WHICH ARE NECESSARY FOR FURTHERANCE OF THE OBJECTS SPECIFIED IN CLAUSE III (A) ARE") and consequently changing the object numbering in Clause III(B) as may be appropriate.

(iii) Two (2) clauses in Clause III(A) of the MoA which are proposed to increased to ten (10), with two (2) new Clauses 4 and 6 being inserted and six (6) clauses presently under existing clauses III(B) of the MoA being classified under clause III(A) of the MoA with modifications. The clauses being re-classified 6, 11, 13, 18, 22 and 28 from Clause III(B) of the MoA to are modified and renumbered as Clause Nos. 3, 5, 10, 7, 8, & 9 respectively under Clause III(A) of MoA:

New Clause No. of MOA	Clause
1	To plan, promote, acquire, establish, develop, construct, operate and maintain facilities for generation of steam power and power from renewable, conventional and non-conventional energy sources, including waste heat recovery systems, and to generate, accumulate, transmit, distribute, supply, transfer, purchase, sell and otherwise deal in electrical power and energy in accordance with applicable laws and regulations.
2	To carry on the business of designing, constructing, installing, operating and maintaining sewage treatment plants (STP), effluent treatment plants (ETP), water purification, recycling and waste water management systems for domestic, industrial, municipal and commercial purposes, and to buy, sell, supply, distribute and otherwise deal in treated water, recycled water and by-products derived from such treatment processes, and to promote sustainable water management and environmental protection.
3	To manufacture, formulate, process, import, export, buy, sell and otherwise deal in explosives, industrial explosives, ammunition, fireworks and allied explosive products and accessories for industrial, mining, commercial or other lawful purposes, subject to applicable laws, rules, regulations and licenses.
4	To carry on the business of manufacturing, formulating, processing, blending, mixing, importing, exporting, buying, selling, distributing and otherwise dealing in agro-based products, agro-chemicals, fertilizers, organic and innovative fertilizers, bio-fertilizers, agricultural inputs and allied products, including pesticides, insecticides, herbicides, fungicides, weedicides, rodenticides, seeds, plant nutrients, compost, manure, plant growth regulators, bio-stimulants, micronutrients, organic and bio-based crop protection products and other products and inputs used for improving crop yield, soil health and crop protection.

New Clause No. of MOA	Clause
5	To act as agents, distributors, representatives or State Trading Enterprises (STEs) for Governments, statutory authorities, manufacturers, traders and other persons, and to undertake agency, trading and representation business in relation to fertilizers, industrial chemicals, agro-chemicals, agro-based products, agricultural inputs, raw materials and all other products connected with or incidental to the business of the Company.
6	To promote, establish, acquire, invest in, subscribe to or participate in businesses engaged in fertilizers, chemicals, organic and innovative fertilizers, agro-products, agro-chemicals, sustainable agriculture solutions, environmental engineering, renewable energy and other allied, ancillary or related activities which may be considered beneficial, convenient or conducive to the business or interests of the Company.
7	To apply for, obtain, purchase, acquire, register, hold, own, use, develop, improve, protect, prolong, renew, license, lease, sell, transfer, assign, grant rights in, commercially exploit or otherwise deal in, whether in India or elsewhere, any patents, patent rights, brevets d'invention, inventions, processes, formulae, trademarks, copyrights, technical know-how, intellectual property rights, licenses, protections, concessions and proprietary technologies relating to fertilizers, bio-fertilizers, organic and innovative fertilizers, chemicals, agro-chemicals, agricultural products and allied businesses, and to use, manufacture under, experiment upon, test, improve or seek to improve the same, and to grant licenses, permissions, rights or privileges in respect thereof to any person, company, body corporate, Government or authority in India or abroad for royalty, fees, consideration or other commercial benefits.
8	To acquire by purchase, lease, exchange, contract, concession, amalgamation, reconstruction, arrangement, rearrangement, licence or otherwise, absolutely or conditionally and solely or jointly with others, any and all real estate, lands, options, grants, concessions, franchises, water and other rights, privileges, easements, estates, interests,

New Clause No. of MOA	Clause
	properties, reserves, roads, canals, water courses, ferries, piers, aerodromes, buildings, warehouses, works, factories, mills, workshops, railway sidings, tramways, engines, machinery, apparatus, water rights, way leaves, trademarks, patents, designs and rights or privileges of every kind and description whatsoever which the Company may deem necessary, advantageous or appropriate in connection with the conduct of any business enumerated in this Memorandum of Association or any other business which the Company may lawfully engage in, and to make, construct, maintain, work, own, hold, operate, improve, alter, exploit, reorganize, manage, grant, hire, let, lease, sell, exchange or otherwise dispose of the whole or any part thereof;

(iv) There are forty three (43) clauses in the existing clause III(B) of the MoA which are proposed to be increased to Forty Four (44) with the following four (4) new clauses 11 to 14 being inserted, six (6) clauses being shifted to clause no.III(A) of the MoA and three (3) clauses being shifted from clause no. III(C) as stated above.

New Clause No. of MOA	Clause
1	To establish, construct, acquire, operate and maintain warehouses, cold storages, godowns, logistics parks and other storage and distribution facilities for fertilizers, chemicals, raw materials, agricultural products and allied goods.
2	To lend or advance money, with or without security and on such terms as may be considered appropriate, to any subsidiary company or joint venture company in which the Company has made investments, in accordance with applicable laws and regulations.
3	To promote, incorporate, establish, acquire or participate in wholly owned subsidiaries, subsidiary companies, joint ventures or other entities engaged in the business of fertilizers, organic and innovative fertilizers or any other business considered desirable or beneficial for advancing the interests of the Company.
4	To open, maintain and operate current, fixed deposit, overdraft, cash credit and other banking accounts with banks, financial institutions or other authorized entities and to deposit, withdraw, transfer and otherwise deal with monies standing to the credit of such accounts.

(v) The existing clauses 3, 16, 19, 30, 33, 34 & 47 of MoA be modified and suitably renumbered as new clause no. 15, 25, 27, 36, 39, 40 and 53 respectively at Clause III(B) of the Matters which are necessary for furtherance of the objects specified in clause III(A) . Consequent upon the aforesaid insertion, modification and renumbering of clauses, the numbering of the remaining sub-clauses under Clause III(B) shall stand revised accordingly wherever required.

New Clause No. of MOA	Clause
1	To manufacture, store, maintain, sell including sale of scrap/assets etc. buy, barter, repair, alter and exchange, hire, let on hire, export, import and deal in all kinds of articles and things (including all kinds of conveyances and all component parts, fittings, tools, implements, accessories, materials and all articles and things used in connection therewith in any way whatsoever) which may be required for the purposes of any of the businesses of the Company or are commonly supplied or dealt with by persons engaged in any such business or which may seem capable or being profitably dealt with in connection with any of the businesses of the Company.
2	To establish, set up, maintain and operate training institutions and to design, conduct and manage training programmes for development of skilled and trained personnel required for the business of the Company, and where considered appropriate, to provide training and related services to other companies, organizations, authorities or Government bodies connected with or incidental to the business of the Company, in accordance with applicable laws and regulations.

New Clause No. of MOA	Clause
3	To subscribe for, purchase, acquire, hold, invest in, underwrite and dispose of shares, stocks, debentures, bonds or other securities or interests in any company, body corporate or undertaking in India or abroad having objects similar to, allied to or capable of being carried on in conjunction with the business of the Company, or where such investment may directly or indirectly benefit the business or interests of the Company, in accordance with applicable laws and regulations.
4	To lease, license, let out, monetize, securitize or otherwise commercially exploit the movable or immovable properties and operational assets of the Company, including through Real Estate Investment Trusts (REITs), Infrastructure Investment Trusts (InvITs), trusts, special purpose vehicles or similar structures, in accordance with applicable laws and regulations.
5	To invest and deal with surplus funds or moneys of the Company not immediately required for its business in such investments, securities, shares, deposits, properties or other assets, movable or immovable, and in such manner as may from time to time be determined, and to earn and realize interest, dividend, income, profit or other returns therefrom, including interest arising in the ordinary course of business or under applicable laws.
6	To borrow, raise or secure the payment of money, or to receive money on deposit, at interest or otherwise, in such manner as the Company may deem fit, including by the issue of debentures, debenture stock, bonds or other securities, whether perpetual, redeemable, convertible or otherwise, and to secure the repayment of any such money by mortgage, charge, pledge, hypothecation or other security over the whole or any part of the property, assets, undertakings or revenues of the Company, present or future, including its uncalled capital, and to redeem, repay, purchase or otherwise discharge any such securities. Further, to manage foreign exchange and other financial risks through hedging instruments and related treasury products and to account for gains, losses and mark-to-market valuations in accordance with applicable laws, accounting standards and policies.

New Clause No. of MOA	Clause
7	To acquire or hold shares in any undertaking or company, to acquire the right to use or manufacture and to put up telegrams, telephones, phonograms, radio transmitting or receiving station or sets dianamo, accumulators and all apparatus in connection with the generation accumulation, distribution, supply and employment of electricity or any power that can be used as substitute. Therefore, including all cables, wires or appliances for connecting apparatus at a distance with other apparatus and including the formation of exchanges;

The Company has been accorded Navratna status in August 2023 by the Government of India, thereby providing greater operational and financial autonomy to undertake strategic business initiatives and expansion activities. In order to leverage the enhanced powers and operational flexibility available to Navratna CPSEs, the proposed amendments are intended to

1. To diversify and expand the business activities of the Company into new and emerging sectors aligned with its long-term growth strategy.

2. To facilitate the Company in exploring new business opportunities, enhancing revenue streams, improving competitiveness, and ensuring sustainable growth in line with the objectives and expectations associated with Navratna status.

3. align the Memorandum of Association with the provisions of the Companies Act, 2013;

4. update and rationalise the Objects Clause to reflect the present and future business requirements of the Company;

5. provide greater operational flexibility while carrying on the Company's business within the framework of applicable laws.

The proposed amendments do not adversely affect the rights or interests of the Members of the Company. The amendments are primarily intended to modernise the MoA and facilitate the efficient conduct and expansion of the Company's business activities in accordance with the applicable legal and regulatory framework.

A copy of the existing MoA, the draft revised MoA showing the proposed amendments and the comparative statement highlighting the changes are available for inspection by the Members during business hours at the Registered Office of the Company and are also available on the Company's website, if applicable, up to the date of the General Meeting.

The proposed amendment to the MoA is subject to such approvals, permissions and sanctions as may be required from the Administrative Ministry, the Government of India and other statutory or regulatory authorities, wherever applicable.

The Board of Directors, at its Meeting held on July 7, 2026 approved the proposed amendments to the MoA and recommends the Special Resolution set out at Item No. 9 of the Notice for approval of the Members.

None of the Directors, Key Managerial Personnel of the Company or their relatives is, in any way, concerned or interested, financially or otherwise, in the proposed resolution except to the extent of their shareholding, if any, in the Company.

Item No. 10

The Company proposes to undertake a Further Public Offering ("FPO") of Equity Shares of face value of ₹ 10 each of the Company ("Equity Shares") which shall consist of a Fresh Issue of Equity Shares ("Fresh Issue"). The Company intends to at the discretion of the Board of Directors of the Company ("Board"), undertake the Offer and list its Equity Shares, at an opportune time in consultation with the Book Running Lead Managers ("BRLMs") and other Advisors and subject to applicable regulatory approvals and other approvals, to the extent necessary.

The Company proposes to create, offer, issue and allot such number of Equity Shares in the Fresh Issue aggregating up to ₹ 1,500 Crore on such terms and at such price or prices and at such time as may be considered appropriate by the Company in consultation with the BRLMs, to the various categories of permitted investors who may or may not be the Shareholder(s) of the Company. The Equity Shares, if any, allotted vide the Offer shall rank in all respects pari-passu with the existing Equity Shares of the Company. The proceeds of the Fresh Issue are proposed to be utilised for meeting the Company's ongoing and future capital expenditure requirements, funding its business expansion and growth initiatives, strengthening its capital base, to support strategic and operational objectives, and for general corporate purposes. The detailed objects and purposes of the Fresh Issue shall be disclosed in the Draft Red Herring Prospectus, Red Herring Prospectus and the Prospectus. The Board has the authority to modify the above objects on the basis of the requirements of the Company, in accordance with applicable laws.

The Equity Shares to be issued pursuant to the Further Public Offer are proposed to be listed on BSE Limited and National Stock Exchange of India Limited (together, the "Stock Exchanges").

In view of the aforesaid, the Board of Directors at their meeting held on July 7, 2026 approved Further Public Offer of Equity Shares of the Company. Accordingly, the Board recommends the resolution set forth in item no. 10 of the Notice for approval of the Shareholders of the Company by way of special resolution to issue Equity Shares under Section 23 and 62 and other applicable provisions of the Companies Act and the rules and regulations made thereunder, each, as amended.

No change in control of the Company or its management or its business is intended or expected pursuant to the Offer as proposed hereinabove.

None of the Directors and Key Managerial Personnel or their relatives or any other officials of the Company except to the extent of their shareholding in the Company and their participation in the Offer as mentioned above is in any way, financially or otherwise, concerned or interested in the resolution.

Item No. 11

The provisions of Section 42 of the Companies Act, 2013 ("the Act") read with Rule 14(2) of the Companies (Prospectus and Allotment of Securities) Rules, 2014, provide that in case of an offer or invitation to subscribe to Non-Convertible Debentures ("NCDs") on a private placement basis, the Company is required to obtain the prior approval of its members by way of a Special Resolution only once in a year for all offers or invitations for such NCDs during the year. Further, Rule 18 of the Companies (Share Capital and Debentures) Rules, 2014, inter alia, prescribes the requirements relating to issue of secured debentures.

In order to augment long-term resources for financing, inter alia, the ongoing capital expenditure requirements and for general corporate purposes, the Company may, from time to time, require additional financial resources. Accordingly, the Board of Directors of the Company ("Board") proposes to raise funds, as may be considered appropriate, by way of issue of secured or unsecured Non-Convertible Debentures ("NCDs"), in one or more series/tranches, on a private placement basis, issuable and redeemable at par, subject to applicable laws, rules, regulations and guidelines.

The proposed Special Resolution is an enabling resolution authorising the Board to offer or invite subscription for secured or unsecured NCDs, in one or more series/tranches, as may be required by the Company from time to time, during a period of one year from the date of passing of the resolution. The terms and conditions of each issue, including the size, tenure, coupon rate, redemption terms, security, if any, and other related matters, shall be determined by the Board or the Committee authorised by the Board, in accordance with the applicable laws and regulations.

None of the Directors, Key Managerial Personnel of the Company or their respective relatives are, in any way, concerned or interested, financially or otherwise, in the proposed resolution.

The Board of Directors recommends the Special Resolution set forth at Item No. 11 of the Notice for approval of the members.

The provisions of Section 42 of the Companies Act, 2013 ("the Act") read with Rule 14(2) of the Companies (Prospectus and Allotment of Securities) Rules, 2014, provide that in case of an offer or invitation to subscribe to Non-Convertible Debentures ("NCDs") on a private placement basis, the Company is required to obtain the prior approval of its members by way of a Special Resolution only once in a year for all offers or invitations for such NCDs during the year.

Further, Rule 18 of the Companies (Share Capital and Debentures) Rules, 2014, inter alia, prescribes the requirements relating to issue of secured debentures.

In order to augment long-term resources for financing, inter alia, the ongoing capital expenditure requirements and for general corporate purposes, the Company may, from time to time, require additional financial resources. Accordingly, the Board of Directors of the Company ("Board") proposes to raise funds, as may be considered appropriate, by way of issue of secured or unsecured Non-Convertible Debentures ("NCDs"), in one or more series/tranches, on a private placement basis, issuable and redeemable at par, subject to applicable laws, rules, regulations and guidelines.

The proposed Special Resolution is an enabling resolution authorising the Board to offer or invite subscription for secured or unsecured NCDs, in one or more series/tranches, as may be required by the Company from time to time, during a period of one year from the date of passing of the resolution. The terms and conditions of each issue, including the size, tenure, coupon rate, redemption terms, security, if any, and other related matters, shall be determined by the Board or the Committee authorised by the Board, in accordance with the applicable laws and regulations.

The approval of the members is therefore sought by way of a Special Resolution as set out at Item No. 11 of the Notice.

None of the Directors, Key Managerial Personnel of the Company or their respective relatives are, in any way, concerned or interested, financially or otherwise, in the proposed resolution.

The Board of Directors recommends the Special Resolution set forth at Item No. 11 of the Notice for approval of the members.

Item No. 12

Shri Rajnikant Bhuabhai Tandel who has been appointed by President of India as an Independent Director on the Board of the Company w.e.f. August 31, 2026, in terms of letter no. 95/01/2025(iv)-HR-PSU (e-38759) dated August 13, 2026 issued from Department of Fertilizers, Ministry of Chemicals & Fertilizers, pursuant to Section 161(1) of the Companies Act, 2013 read with Article 81(4) of Articles of Association of the Company, will hold the office till the date of 48th Annual General Meeting.

Shri Tandel holds a Bachelor's Degree in Commerce and a Bachelor's Degree in Law from South Gujarat University, Surat. He is a practicing Advocate and has over 20 years of experience as a Tax Consultant and in liaisoning activities. He has specialised experience in matters relating to VAT, GST, Income Tax, industrial consultancy and various liaisoning activities for traders, manufacturers and other entities.

He is also actively involved in social service and provides free legal and professional advice to needy persons. He has also provided free notary services to school children, economically weaker persons and senior citizens.

Shri Rajnikant Bhuabhai Tandel is not disqualified from being appointed as Director in terms of Section 164 of the Act and has given his consent to act as Director.

The Company has received a declaration from Shri Rajnikant Bhuabhai Tandel that he meets with the criteria of independence as prescribed both under sub-section (6) of section 149 of the Companies Act, 2013 and Regulation 16(1)(b) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In the opinion of the Board, Shri Rajnikant Bhuabhai Tandel fulfils the conditions for his appointment as an Independent Director as specified in the Act.

Pursuant to the provisions of Section 161(1) of the Act, Shri Rajnikant Bhuabhai Tandel shall hold office up to the date of this Annual General Meeting and is eligible to be appointed as an Independent Director. The Company has, in terms of Section 160(1) of the Act, received in writing a notice from Member(s), proposing his candidature for the office of Independent Director.

Shri Rajnikant Bhuabhai Tandel does not hold any shares in the Company by himself or for any other person on beneficial basis.

Except Shri Rajnikant Bhuabhai Tandel, to whom the resolution relates, no Director, Key Managerial Personnel of the Company or their relatives, is concerned or interested, financially or otherwise, in the resolution.

The Board of Directors considered that keeping in view his vast expertise and knowledge, it will be in the interest of the Company to appoint him as Director.

The Directors, therefore, recommend the resolution set forth in item no. 12 for the approval of the members.

Sd/-
(J. B. Sharma)
Executive Director
(Legal & Company Secretary)
FCS 5030

Date: August 31, 2026
Place: Mumbai
Registered Office:
Rashtriya Chemicals and Fertilizers Limited
Priyadarshini,
Eastern Express Highway,
Sion, Mumbai 400 022.

DETAILS OF THE DIRECTORS SEEKING APPOINTMENT/RE-APPOINTMENT AT THE AGM PURSUANT TO SECRETARIAL STANDARD 2 ON GENERAL MEETING

Name	Shri Niranjan S. Sonak (DIN: 10926090)	Ms Aparna S. Sharma (DIN: 07798544)	Dr. Krishna Kant Pathak (DIN: 08328847)	Shri Shivakumar Subramaniam (DIN: 10784187)	Shri Rajnikant Bhuabhai Tandel (DIN: 11916422)
Age	59 years	59 years	54 years	56 years	54 years
Date of birth	07.07.1967	02.06.1967	11.08.1972	27.07.1970	26.10.1971
Date of Appointment/ Re-appointment	28.01.2025	18.02.2025	21.04.2026	13.02.2026	31.08.2026
Qualification	B. Tech (Chemical Engineering), Management Degree PGDMM (Marketing), National Certification for Energy Managers (BEE).	Post graduate in English Literature from Delhi University and CSS Officer	Indian Administrative Service (IAS), M.A. and a Ph.D from Allahabad University.	Bachelor's degree in Commerce, MBA (Finance). He is a certified Costing Module-Consultant.	Bachelor's degree in Commerce & Law
Terms & Conditions of appointment	Appointed as Director (Marketing) by President of India through the Department of Fertilizers, Ministry of Chemicals & Fertilizers.	Appointed as Part-time Official Director by President of India through the Department of Fertilizers, Ministry of Chemicals & Fertilizers	Appointed as Part-time Official Director by President of India through the Department of Fertilizers, Ministry of Chemicals & Fertilizers	Appointed as Chairman & Managing Director By President of India through the Department of Fertilizers, Ministry of Chemicals and Fertilizers	Appointment as an Independent Director by President of India through the Department of Fertilizers, Ministry of Chemicals & Fertilizers
Brief Profile & Nature of Expertise in Specific Functional Area	He worked as a Technical Member of Core Team at Corporate office and have Multi-disciplinary experience in Technical and Commercial of 34 years in RCF (17 Yrs at Thal and 17 Yrs at Trombay). He has experience of 10 years in Industrial production division, 07 years in Commercial and Purchase department, 13 years in Urea Production, 04 years in Technical Audit, and also worked as Commissioning engineer at Shahajanpur Ammonia/ Urea plant of OCFL (SHAM KRIBHCO). Awarded with 2022-23 Corporate Excellence Award.	Ms Sharma is a 1990 batch CSS Officer. She has over 25 years of work experience in various Ministries of Government of India including Department of Higher Education, Health and Family Welfare, Personnel and Training. Finance and Urban Development.	Dr. Krishna Kant Pathak is an Indian Administrative Service (IAS) Officer, 2001 batch, belonging to the Rajasthan cadre. He holds degree of M.A. and a Ph.D from Allahabad University. Dr. Pathak is a distinguished civil servant with extensive experience in governance and public administration. He has served in various senior capacities in both the Government of Rajasthan and the Government of India. Currently, he serves as the Joint Secretary in the Department of Fertilizers, Ministry of Chemicals and Fertilizers, New Delhi. He also served senior positions in the Government of Rajasthan including Secretary (Public Administration),	Shri Subramaniam Shivakumar started his career with RCF in the year 1998 as Senior Officer (Finance). He has more than 27 years' experience in Fertilizer Industry and has handled various areas like Treasury, Taxation, Corporate Accounts, Corporate Financial Strategy, Fertilizer Policy and subsidy and Ministry Co-ordination etc. He has also been actively associated with evaluation of Projects, Project Financing and Investments in Joint Ventures.	Shri Tandel holds a Bachelor's Degree in Commerce and a Bachelor's Degree in Law from South Gujarat University, Surat. He is a practicing Advocate and has over 20 years of experience as a Tax Consultant and in liaisoning activities. He has specialised experience in matters relating to VAT, GST, Income Tax, industrial consultancy and various liaisoning activities for traders, manufacturers and other entities.

Name	Shri Niranjan S. Sonak (DIN: 10926090)	Ms Aparna S. Sharma (DIN: 07798544)	Dr. Krishna Kant Pathak (DIN: 08328847)	Shri Shivakumar Subramaniam (DIN: 10784187)	Shri Rajnikant Bhuabhai Tandel (DIN: 11916422)
Brief Profile & Nature of Expertise in Specific Functional Area			Secretary (Finance), Secretary (Rural Development), Secretary (Women & Child Development) and Commissioner (Industries Development). He has also served as District Collector & Magistrate in multiple districts and has been associated with the Chief Minister's Office, contributing to policy formulation and implementation. Dr. Pathak brings rich experience across sectors including finance, rural development, industry, and administrative reforms. He has also undergone mid-career and specialized training programmes, including international exposure in e-governance.		
Details of remuneration last drawn (Financial year 2025-26)	₹ 0.65 Crore	N.A.	NA	₹ 0.09 Crore	NA
Number of Meetings of the Board held during the year and number of Board Meetings attended	13/13	8/13	NA	2/2	NA
Relationship with any other Director, Manager and other KMP of the Company	Nil	Nil	Nil	Nil	Nil
Directorship held in other companies	Nil	Nil	Nil	Fertiliser Association of India	-
Memberships/ Chairmanship of Committees in other Companies	Nil	Nil	Nil	Nil	Nil
No. of Shares held	Nil	Nil	Nil	Nil	Nil

DIRECTORS' REPORT

Dear Members,

The Directors of the Company have pleasure in presenting this 48th Annual Report on the working of the Company together with the Audited Financial Statements for the year ended March 31, 2026.

FINANCIAL PERFORMANCE

₹ Crore

Particulars	2025-26	2024-25
Total Income (Net)	**18690.90**	**17098.46**
Total Operating Cost	**17539.34**	**16258.89**
Operational Profit	1151.56	839.57
Depreciation/Impairment	291.71	262.76
Finance Cost	293.19	253.68
Profit before exceptional items	**566.66**	**323.13**
Net Exceptional Items (income) / Expense	(45.10)	(4.37)
Profit before Tax	**611.76**	**327.50**
Provision for Tax (including deferred Tax liability/ Asset)	181.95	85.87
Net Profit	**429.81**	**241.63**
Retained Earnings		
Add / (less): Re-measurement of Defined Benefit Plan	43.78	(35.76)
Less: Dividend Paid (Previous Financial Year)	(127.99)	(68.41)
Balance Transferred to / (from) General Reserve	345.60	137.46

During the year, the major factors improving the Company's profitability before tax are as under:

a. Better margins of Complex Fertilizers contributed profitability.

b. Better realizations in traded fertilizers (other than DAP & TSP) operations coupled with better product mix and additional compensation offered by GOI as per operational guidelines for DAP & TSP largely contributed to higher profitability.

c. Despite higher Finance costs and increased depreciation owing to higher Capitalization, overall profitability improved as compared to Previous Year.

MEMORANDUM OF UNDERSTANDING WITH GOVERNMENT OF INDIA

The Company has been entering into a Memorandum of Understanding (MoU) with the Ministry of Chemicals & Fertilizers, Government of India, setting the performance parameters and targets every year. The Company has secured "Very Good" rating for the year 2024-25.

The performance rating for 2025-26 MoU is yet to be finalised by the Government and the Company expects to achieve "Good" ratings this year.

DIVIDEND

Although the Company has lined up a number of capex programmes which will entail substantial expenditure, considering the consistent profits being made by the Company and based on the Company's performance, your Directors are pleased to recommend a final Dividend of ₹ 1.34 per equity share of ₹ 10/- each for the financial year 2025-26, and would involve a total cash outflow of ₹ 73.93 Crore, in addition to Interim Dividend paid of ₹ 1.00 per share amounting ₹ 55.17 Crore paid in month of March 2026) ₹ 72.82 Crore as Final Dividend in the previous year). The final dividend pay-out is subject to the approval of members at the ensuing Annual General Meeting.

APPROPRIATION TO GENERAL RESERVES

The Company earned a net Profit after Tax of ₹ 429.81 Crore (₹ 241.63 Crore in the previous year). Re-measurement of defined benefit plans resulted in gain of ₹ 43.78 crore (previous year Loss of ₹ 35.76 crore). The dividend pay-out pertaining to financial year 2024-25 was ₹ 72.82 Crore and Interim Dividend of FY 2025-26 amounting ₹ 55.17 crore. (₹ 68.41 Crore pertaining to financial year 2023-24 and interim dividend pertaining to financial year 2023-24 was Rs. Nil Crore).The balance amount of ₹ 345.60 Crore (₹ 137.46 Crore in the previous year 2024-25) was transferred to General Reserves.

AWARDS WON

As in the past, the Company has won many Awards during the year 2025-26, some of which are as under:

- "Best IT Implementation Project – Digital Transformation Excellence Award" at the 10th PSU IT Forum and Awards organized by Governance Now for implementation of "iFMS RO Module Integration and Dealer APP".
- CII National Water Award 2025 for Excellence in Water Management 2025 in "Beyond the Fence" to Trombay Unit.
- "ASSOCHAM NATIONAL WATER AWARD 2025" for excellence in Urban Water & Wastewater Management category to Trombay Unit.
- "24th Global Environment & Sustainability Award-2025" from Greentech Foundation for outstanding achievement in Environment Protection for Trombay Unit.
- "Certificate of Merit" for the year 2024 in Annual Safety Awards by the National Safety Council, Maharashtra Chapter to Trombay Unit.

- Platinum award by Green Enviro foundation - OHS Award 2025 for outstanding achievement in OHS Management to Trombay Unit.
- CHAMPION (OUTSTANDING) award to Trombay Unit and "Legend Emerging Award" to Thal Unit during "20th EXCEED OHS & Security Award 2025", for outstanding performance in OH&S category in Chemical & Fertilizer" Sector by "Sustainable Development Initiatives" (A unit of Ek Kaam Desh Ke Naam).
- "Gold Award" in the fertilizer sector of Grow Care India Award under the category of "Environmental Management Award-2025 for Trombay Unit
- Excellence Award in Innovation for Governance during 12th PSU Award for Research and Development Department
- Green Enviro Gold Award 2025 in recognition of its excellence in environmental management, pollution prevention, and sustainable development initiatives to Thal unit
- Grow Care India Gold Award 2025 for its outstanding contribution towards environmental protection, resource conservation, and implementation of sustainable industrial practices to Trombay Unit.
- "IBC AGNI Suraksha PURASKAR 2026" to Thal unit for safe and secure Manufacturing facility, for Chemical's organisations Category.
- Thal Unit secured first place in the 'Horticulture Exhibition Competition' in the vegetables category organized by the Municipal Corporation of Greater Mumbai.

OPERATIONAL RESULTS

Thal Unit

During the year, the unit produced 17.30 lakh MT of Urea compared to 17.74 lakh MT produced during the previous year. In terms of nutrients in the fertilisers, the unit produced 7.96 lakh MT of N during the year, compared to 8.16 lakh MT during previous year.

Trombay Unit

The Trombay Unit produced 3.81 lakh MT of Urea & 6.35 lakh MT of Suphala during the year compared to 2.90 lakh MT of Urea & 6.04 lakh MT of Suphala produced respectively during the previous year. During the year, the unit produced 0.10 lakh MT of Sulphur Coated Urea compared to 0.26 lakh MT produced during the previous year. In terms of Nutrient values, the unit produced 2.70 lakh MT of N, 0.95 lakh MT of P_2O5 and 0.95 lakh MT of K_2O during the year compared to 2.24 lakh MT of N, 0.91 lakh MT of P_2O5 and 0.91 lakh MT of K_2O respectively during the previous year.

INDUSTRIAL PRODUCTS

The Company produces Industrial Chemicals at its both units. During the year, the Company sold approx.4.13 lakh MT of various major industrial chemical products as against approx. 4.53 lakh MT during the previous year. The Company produces, Ammonium Nitrate Melt, Ammonia, Ammonium Bicarbonate, Dilute Nitric Acid 58%, Conc. Nitric Acid 98%, Strong Nitric Acid, (72% & 68%), Strong Sulphuric Acid, Weak Supluric Acid, Phosphoric Acid 27%, Mono-Methyl Amine, Di-Methyl Amine, Tri-Methyl Amine, Argon, Nitrogen, Refrigerant Grade Ammonia, Gypsum etc. New 100 MTPD liquid CO2 plant at Trombay has started. Sale of high-volume products like Ammonia, Ammonium Nitrate (Melt) will facilitate improvement in turnover as well as profitability. The Company is also exploring the possibility to procure Nitric Acid from open market for maximizing Ammonium Nitrate production. Maximizing sale of CNA98%, SNA 72% & 68% will also support in improving Profitability.

MARKETING PERFORMANCE

FERTILIZER DIVISION

The Company achieved sales volume of 38.12 lakh MT during the year 2025-26 as compared to 37.12 lakh MT during the previous year. The Company sold 21.25 lakh MT of Urea, 6.53 lakh MT of Suphala 15:15:15, 0.48 lakh MT of City Compost/PDM/PROM/FOM and 9.27 lakh MT of other bought out products i.e. DAP, MOP, Imp NPK etc. As compared to 20.72 lakh MT of Urea, 6.39 lakh MT of Suphala 15:15:15, 0.35 lakh MT of City Compost/PDM/PROM/FOM and 9.20 lakh MT of other bought out products i.e. DAP, MOP, Imp. NPK etc. during the previous year. The Total sale of manufactured fertilizers (Urea & NPK) during 2025-26 is 27.78 lakh MT as against 27.11 lakh MT during the previous year. Sales of fertilizer products registered increase of 2.47% over previous year.

The Company sold 9.27 LMT Imported products i.e. DAP, MOP and Imp NPK etc. as compared to 9.20 LMT during previous year. Sales of imported fertilizers registered growth of 0.8% over previous year.

Sujala sale was 5,290 MTs during the year as against 5,994 MTs in the previous year. Microla sale was 443 KL during the year as against 455 KL in the previous year. The sale of Biola was 123 KL during the year similar to previous years. Other products such as Shubhada, & Silica also registered healthy volumes during the year.

During the year, the Company has achieved the following milestones:

❖ Achieved highest ever total fertiliser sale of 37.60 LMT (excl. Imp. Urea), registering growth of 2.3% over last year.

❖ Suphala 15:15:15 recorded highest ever sale of 6.53 LMT, increased by 2% over last year.

- Ever highest NPK (Ind+Imp) sales of 10.50 LMT achieved, registering increase of 27% over last year.
- Ever highest Imp. TSP sales of 1.33 LMT achieved, registering increase of 1.08 LMT (439%) over last year.
- Ever highest Imp. 20:20:0:13 sales of 2.59 LMT achieved, registering increase of 1.78 LMT (220%) over last year.
- Ever highest Imported products sale of 9.27 LMT achieved, maintaining upward trend over last year (9.20 LMT).
- Urea sales reached to 21.25 LMT, increased by 3% (0.53 LMT) over last year.
- Achieved all-time high PDM sale of 40,550 MT, nearly doubling over last year (94% growth).
- First time sold RCF manufactured Nano Urea of 80.5 KL.

INDUSTRIAL PRODUCTS DIVISION

In the face of intense market competition & falling international prices, Industrial Products Division has achieved the net sales turnover of ₹ 1625.94 Crore as against ₹ 1654.77 Crore during the previous year. During the year, the Company has achieved the following:

- Highest yearly sale of Liquid CO_2 of 10,831 MT.
- Highest yearly sale of Phosphoric Acid of 7,450 MT.
- Highest yearly sale of STP Water of 28,54,096 M^3.
- Highest yearly sale of Refrigerant Ammonia of 1,525 MT.

Taking into consideration the requirement of coal industry, in addition to existing production capacity of AN Melt of 1.90 Lakhs MT per annum, a new AN Melt plant with capacity of 1.40 Lakhs MT per annum has already started in 2024-25. IPD is also planning to enter in Agrochemical business which is a booming industry.

EXPORTS

Considering the indigenous demand, the scope for export is very limited. However, the Company successfully popularized its Ammonium Bicarbonate (ABC) in the overseas market through third party export. During financial year 2025-26, the Company has done third party export of 96 MT Ammonium Bicarbonate (ABC) under "MRUDULA" brand to the tune of ₹ 18.28 lakh Further, during the year, the Company exported 1476 MT of Liquid Argon to the tune of ₹ 299 lakh.

IMPORT OF UREA ON GOVERNMENT ACCOUNT

- The Company is designated as State Trading Enterprise (STE) since October, 2019 for Import of Urea on Government Account. Based on the instructions of Department of Fertilizers (DoF), the Company has imported approx. 30 lakh MT quantity of Urea through issue of total three (3) Global tenders during the year 2025-26.
- The Company had also assigned the responsibility for execution of Urea imports under Long term Agreement (LTA) between M/s. OQ Trading & Govt. of India (DOF) w.e.f. February 2022 onwards for a period of 3 years (until January 2025), for a Quantity of 10 lakh MT (+/- 10%) per annum on FOB basis. Accordingly, five (5) Urea shipments have been shipped from OQ Trading Ltd. under this LTA, with a total quantity of approx. 2 Lakh MT during FY 2025-26.
- An MOU was signed between Govt. of India & Govt. of Nepal on 28.02.2022, wherein it has been decided that Govt. of India will supply Urea & DAP (Fertilizers) to Nepal for next five years period under the G2G Agreement. Further the Company has been nominated as the State Trading Enterprise (STE) by DoF for execution of this MOU on behalf of Govt. of India and accordingly based on this MOU a separate financial Agreement was signed on 18.07.2022 by the Company & M/s. Krishi Samagri Company Limited (KSCL)-Nepal who is the nominated agency by Govt. of Nepal. Under this agreement and as per the requirement provided by M/s. KSCL-Nepal, 60,000 MT Bagged Urea have been delivered to three designated warehouses in Nepal during FY-2025-26.

ATMANIRBHAR BHARAT

Under 'Atmanirbhar Bharat Abhiyan', following initiatives are taken by the Company:

- **Sulphur Coated Urea (Urea Gold)**

  The Company has developed the technology for producing Urea Gold indigenously and this will help to produce affordable Sulphur carrying fertilizers so as to reduce import dependency. The Company has been granted the Indian patent titled 'A System and a Process for Coating a Fertilizer'. 'Urea Gold' is a sulphur coated urea, a slow release fertilizer. It has Nitrogen 37% and Sulphur 17%. It supplies the much required sulphur – secondary nutrient, along with Nitrogen from Urea. Sulphur is an important secondary nutrient for enhancing crop yield and crop quality which is more so for oil seeds and pulses. During the year, the unit produced 0.10 lakh MT of Sulpur Coated Urea compared to 0.26 lakh MT produced during the previous year.

- **Briquette Fired Boiler in Chemical Group of Plants (CGP) at RCF Thal**

  The Company has set-up Briquette Fired Boiler at RCF Thal. The low cost steam helps in reducing the variable cost of chemicals. Briquette (Bio-Mass) or

'White Coal' is made-up from agriculture and forest natural waste.

- **PROM : Phosphate Rich Organic Manure**

  RCF PROM is an important alternative to nutrients for organic and conventional farming, which is prepared by processing a balanced mixture of organic residues, rock phosphate, oil cake, amino acids, humic acids and beneficial micro-organisms. It contains 8-10% phosphorus (P2O5) and organic carbon. The phosphorus PROM is an organic alternative to expensive synthetic phosphatic fertilizers, which enriches the soil with phosphorus and other nutrients and keeps it soft for a long time. During the financial year 2025-26 , a quantity of 732.75 MT was sold to the farming community.

- **Setting up new NPK Fertilizer plant at Thal:**

  The Company is planning to set up a captive Phosphoric Acid Plant of 300 MTPD capacity at its Thal Unit, at an estimated project cost of ₹ 865.25 crore, including taxes. Phosphoric acid is a key raw material for the production of NPK fertilisers. The project is aimed at reducing dependence on imported phosphoric acid, strengthening the Company's raw material supply chain and enhancing the long-term sustainability and competitiveness of its NPK fertiliser operations.

- **Production of Phosphoric Acid Plant, Trombay**

  The Company produced the Phosphoric Acid Plant at Trombay & supplied to Fertilizers and Chemicals Travancore Limited (FACT) supporting increased domestic fertiliser production, thereby enabling better utilisation of the Company's manufacturing facilities.

- **Optimizing production of Industrial Chemicals:**

  The Company is manufacturing various Industrial Chemical products having high brand values. Plants manufacturing industrial chemical products like Ammonium Nitrate, Ammonium Bicarbonate, Nitric Acid, Concentrated Nitric acid and Sulphuric acid are operated at optimum level to meet the market demand.

AGRICULTURE EXTENSION ACTIVITIES

The Company has undertaken several agriculture extension activities so as to educate the farmers on efficient use of agro-inputs and provided know-how on improved and scientific methods of cultivation contributing to increase in their farm yield. Some of the services so undertaken during the year are as under:

✓ **Soil Sample Analysis:** 30,892 number of NPK and 6052 number of Micro-nutrient analysis have been done and Soil Health Cards distributed.

✓ **Farmer Training Centres** are operational at Thal and Nagpur for imparting residential training to farmers. A total of 18 programs were undertaken benefitting 450 farmers during the year.

✓ **RCF Kisan Care Toll Free service 1800-22-3044** was operated for imparting Agricultural information to the farming community. 971 queries were addressed via this service.

✓ **RCF Customer Care No. 022 25523044** is operational for guiding & resolving queries regarding Products. 99 queries were addressed via this number.

✓ **RCF Sheti Patrika: 7.20 lakh** copies of RCF Sheti Patrika (Marathi edition) covering the relevant subjects pertaining to Agriculture and allied fields were printed (60,000 per month) & distributed to farmers.

✓ **e-magazine of RCF Sheti Patika (Hindi edition) is published quarterly**. 4 editions were published in FY 2025-26

✓ **Social Media:** Information regarding all the agriculture extension activities carried out by RCF Ltd is shared through social media (WhatsApp, Facebook, X, Instagram and YouTube) with handle @ rcfkisanmanch. More than 560 posts were shared via these platforms.

✓ **Agricultural Extension Services:** 221 Field Demonstrations, 134 Soil Testing Days, 568 Farmers' Meetings, 14 Krishi Melas, 14 Veterinary Camp/ Rural Sports, 16 Exhibitions (at National, State and District-level), etc. were organized for the benefit of the farmers.

✓ **Adoption of Villages for Promotion of City Compost/ Biofertilizer/ FOM / PDM / PROM / Nano Urea, etc:** 10 villages from Maharashtra & Karnataka were selected for promotion of City Compost/ Biofertilizer/ PDM/PROM/Nano Urea, etc.

✓ **Promotion of PROM, PDM, FOM, LFOM & other Organic Fertilizer under PM-PRANAM Scheme:** RCF has conducted 159 promotional activities like farmers training sessions, demonstrations etc to create awareness & educate farmers regarding benefits & usage of PROM, PDM, FOM, LFOM & other Organic Fertilizers. 215 Farmers Training and Awareness sessions have been conducted at Granpanchayat-level as per guidelines of Department of Fertilizers (DoF). In these training sessions, farmers are guided by Subject Matter Specialists and expert faculties such as Professors from Agriculture Universities, Scientists from Agriculture Research Institutes and Scientific Officers working at KVKs etc.

✓ During the year 2025-26, the Company has undertaken refurbishment of **4057 Pradhan Mantri Kisan Samrudhi Kendra (PMKSK)** on pan-India Basis, as per instructions of Department of Fertilizers (DoF).

Total 12936 PMKSKs have been established by RCF Ltd. These PMKSK are unique initiative to support the farmers as a one stop solution for all agricultural needs of farmers.

- ✓ **NaMo Drone Didi (NDD) scheme:** The Company has handed over 67 Agri-Drones to women entrepreneurs associated with womens`Self-Help Groups from rural areas in the states of Maharashtra, Karnataka, Andhra Pradesh, Telangana and Uttar Pradesh and trained them as Remote Drone Pilots. As per current status, the Drone Didis of RCF Ltd have collectively earned more than 10.62 lakhs INR and have successfully conducted spraying activities on more than 2200 acres of crops.

- ✓ **Drone Hubs:** Selected PMKSKs situated nearest to Drone Didis have been converted into Drone Hubs to support Drone Didis and to provide one-stop-shop for all Drone-related queries and requirements. 30 Drone Hubs were developed in Maharashtra, Karnataka, Andhra Pradesh, Telangana & Uttar Pradesh. These Drone Hubs are functioning smoothly.

- ✓ The Company is sponsoring broadcasting of audio episodes regarding agriculture-related topics via **5 Community Radio Stations in Ahilyanagar, Amravati, Nandurbar, Pune and Washim districts of Maharashtra state** since Dec-2023 for the purpose of information dissemination, education and communication. By means of Community Radio Programs, Department of Fertilizers intends to create awareness about various programs and scheme of Department of Fertilizers viz. PM- PRANAM, balanced use of fertilizers, integrated nutrient management etc, amongst the farming community. So far, viz since Dec 2023 to March 2026, more than **1380 Community Radio programs** (audio episodes) have been broadcast. Out of these, 480 programs have been broadcast in FY 2025-26.

MATERIAL CHANGES AND COMMITMENT AFFECTING FINANCIAL POSITION OF THE COMPANY

There are no material changes and commitments affecting the financial position of the Company between the end of the financial year 2025-26 and to the date of this report.

RISK MANAGEMENT

Pursuant to Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company has framed a Risk Management Policy for risk assessment and minimization procedures. The Risk Management Policy developed with the objective of having a balanced approach towards business plan and mitigating the associated risks, is in place. The system identifies better management practices to ensure greater degree of confidence amongst various stakeholders and facilitates good Corporate Governance practice. All risks associated with Operations, Environment, Finance, Marketing, Human Resource, Legal, Information Technology Security, Projects etc., are continuously monitored. The degree of impact of the perceived risks is further graded into high, medium and low and the probability of the occurrence of each risk is also classified into Unlikely and Likely. In order to mitigate losses arising out of such perceived risks, appropriate procedures are being adopted to contain the risks. Also the practices adopted during emergencies, including the communication system and mode of disseminating information are periodically reviewed and updated to minimize the impact on the Company. Quarterly report in respect of the same is presented to the Board.

The Board of Directors had constituted Risk Management Committee to identify elements of risk in different areas of operations and to develop policy for actions associated to mitigate the risks. The Committee on timely basis informs the Board of Directors about risk assessment and minimization procedures which in the opinion of the Committee may threaten the existence of the Company. The details of Risk Management Committee are included in the Corporate Governance Report.

MAJOR EXPANSION AND DIVERSIFICATIONS

The status of major projects undertaken by the Company is as under

PROJECTS IMPLEMENTED

The Company has successfully commissioned Briquette Fired Boiler in Chemical Group of Plants (CGP) at RCF Thal in May 2025.

PROJECTS UNDER IMPLEMENTATION

Setting up new NPK Fertilizer plant at Thal

India is largely dependent upon Imported NPK nutrients to meet its domestic requirements. As an "Atmanirbhar Bharat" initiative, the Company is setting up NPK Fertilizer plant having capacity of 1200 MTPD (DAP basis) at Thal. The plant would be capable of producing various grades of NPK fertilizer as per market requirements. The work order for execution of the project on LSTK basis is awarded to M/s Larsen & Toubro Limited in October 2024. The estimated Project Cost of the project is ₹ 1494 Crore including taxes. Project is expected to be completed by March 2027.

Ammonia Plant revamp (Topsoe scheme) at Thal

The Company is implementing energy schemes suggested by M/s Topsoe A/S – Technology supplier of Ammonia plant at Thal. Estimated Project Capital Cost is about ₹ 1308 Crore including taxes. The expected energy saving is 0.40 Gcal/MT of Ammonia at existing Ammonia production level and expected to be completed by June 2029.

ETP up-gradation at Thal:

The Company is upgrading the existing Effluent Treatment Plant at Thal for treating 10,000 M3/day effluent to ensure the quality of treated effluent not only for meeting the statutory norms but also suitable for recycling the treated effluent as raw water.

Benefit of the project will be better environment management on sustained basis through recycling of treated effluent as a raw water. The project has been partially commissioned on January 19, 2025 and around 4000 M3 per day treated water is generated.

PROJECTS UNDER CONSIDERATION

Phosphoric Acid Plant at Thal Unit:

Phosphoric acid is one of the key raw materials for the NPK plant. The Company is planning to set up a captive 300 MTPD capacity Phosphoric Acid Plant at Thal unit. The estimated project cost is ₹ 865.25 Crore including taxes.

JOINT VENTURE PROJECTS

Coal Based Fertilizer Plant at Talcher:

The Company, along with Coal India Limited (CIL), GAIL (India) Limited (GAIL) and Fertilizer Corporation of India Limited (FCIL), is setting-up a Coal Gasification based fertilizer complex, comprising of 2200 MTPD Ammonia plant and 3850 MTPD Urea plant, at FCIL, Talcher, Odisha. Land and certain facilities needed for the project are provided by FCIL. The project will utilize state-of-the-art Coal Gasification Technology from M/s Air Liquid Products (erstwhile M/s Shell Eastern). A joint venture company 'Talcher Fertilizers Limited' has been incorporated for setting-up and operating Coal Gasification based Fertilizer complex.

The project is of strategic importance for the country as it aims to make breakthrough for an alternative source of feedstock in the form of abundantly available coal from domestic sources in place of natural gas. Success of this project is expected to be a game changer and shall pave a way forward to the production of chemicals and fertilizers from coal leading to lesser Regasified Liquefied Natural Gas (RLNG) imports. It will also help in meeting much needed Urea production capacity for the eastern part of the Country.

The estimated Project capital cost is approx. ₹19,062.22 Crore (RCF equity share is ₹2,169.67 Crore). M/s Wuhuan Engineering Co. Ltd. from China has been engaged through competitive bidding as LSTK contractor for Coal Gasification and Ammonia/Urea packages of the project. The various site activities are in progress. The project is expected to be commissioned by December 2027.

Joint Venture - Russia Project:

The Company along with NFL and IPL are exploring possibility of setting-up Urea plant in Russia. RCF, NFL and IPL have signed a Memorandum of Understanding (MoU) with Russian Company – M/s JSC Uralchem in December 2025 for setting up a Joint Venture Urea plant in Russia. The feasibility study for the project is currently underway.

Proposed Joint Venture Urea Project at Vidarbha, Maharashtra:

The Company along with GAIL (India) Limited (GAIL) have signed a Memorandum of Understanding (MoU) to jointly establish a gas-based fertilizer project in the state of Maharashtra through a Special Purpose Vehicle (SPV). The proposed Urea production facility, with a planned capacity of 1.27 Million Metric Tonnes Per Annum (MMTPA), is envisaged to be established in the Vidarbha region of Maharashtra along GAIL's Mumbai–Nagpur–Jharsuguda Natural Gas Pipeline (MNJPL).

SUBSIDIARY AND OTHER JOINT VENTURE COMPANIES

A separate statement containing the salient features of financial statements of all the joint ventures of the Company forms part of consolidated financial statements in compliance with Section 129 and other applicable provisions, if any, of the Companies Act, 2013. The financial statements of the joint ventures and related information are available for inspection by the members electronically up to the date of the Annual General Meeting (AGM) as required under Section 136 of the Companies Act, 2013. Any member seeking to inspect such documents are requested to write to the Company at investorcommunications@rcfltd.com. The financial statements including the consolidated financial statements and all other documents required to be attached to this report have been uploaded on the website of the Company (www.rcfltd.com).

WHOLLY OWNED SUBSIDIARY

The Board of Directors at its meeting held on April 3, 2025 has accorded in-principle approval for formation of a Wholly Owned Subsidiary (WoS) in India, subject to approval of its administrative Ministry i.e. Ministry of Chemicals and Fertilizers, Department of Fertilizers, DIPAM, NITI Aayog, CCEA and/or other statutory authorities as may be required to operate in the domain of Organic and Innovative Inorganic Fertilizers.

JOINT VENTURE COMPANY

FACT-RCF Building Products Ltd. (FRBL), Kochi

The Company has formed a Joint Venture Company with Fertilizers and Chemicals Travancore Limited (FACT) by incorporating FACT-RCF Building Products Ltd. to set up a Rapidwall project at Kochi. Both the Company and FACT have 50:50 equity holding in the Company. Production has been suspended owing to expected takeover of the Plant & Machinery by the ARC.

National Company Law Tribunal (NCLT) proceedings were initiated against FACT-RCF Building Products Limited (FRBL), vide order dated January 11, 2024. Pursuant to the Corporate Insolvency Resolution Process (CIRP) initiated against FRBL under the Insolvency and Bankruptcy Code, 2016, the Hon'ble NCLT, Kochi Bench, vide order dated September 26, 2025, approved the Resolution Plan.

As per the approved Resolution Plan, the claims submitted by the Company as unsecured financial and operational creditor amounting to ₹ 37.87 crore were not considered for settlement and accordingly stand extinguished. Further, under the Resolution Plan, the Company was allotted 2,50,000 equity shares of ₹ 10 each aggregating to ₹ 25 lakh, resulting in a revised shareholding of 2.5% in the restructured share capital of FRBL.

The Company had already made full provision for its investment of ₹ 35.23 crore and advances of ₹ 37.87 crore, aggregating to ₹ 73.10 crore, in earlier years. Accordingly, during the year, the Company has written off investment and advances aggregating to ₹ 72.85 crore (net of 2,50,000 equity shares of ₹ 10 each aggregating to ₹ 25 lakh received under the approved Resolution Plan) pertaining to FRBL and recognized the aforesaid equity shares in its books of account as at March 31, 2026. Consequent to the restructuring, the Company holds 2.5% equity in the revised share capital of FRBL. As Promoter Companies have lost the powers to exercise control of the Joint Venture and accordingly, the financials of FRBL is not consolidated in accordance with Ind AS 110.

Urvarak Videsh Limited (UVL)

Urvarak Videsh Limited (UVL) was incorporated on July 18, 2008 as Special Purpose Vehicle (SPV) with equity participation of Rashtriya Chemicals and Fertilizers Limited(RCF), National Fertilizers Limited (NFL) and Krishak Bharti Co-operative Limited (KRIBHCO) with the object of setting up joint venture in India and abroad for manufacturing, mining, long term tie ups for Nitrogenous, Phosphatic and Potassic Fertilizers and fertilizer raw materials including exploring the possibility of making investments and rendering Consultancy services, etc. The company explored many alternatives to take up various projects but the same did not fructify due to want of funds as UVL business objective requires heavy capital investment. As the company could not take up any business, the Board of UVL has decided to declare the company as a Dormant company for the time being in terms of the provision of section 455 of the Companies Act, 2013 as keeping the status of the company as active was not serving any purpose.

The Audited financial statements of UVL as at March 31, 2026 reported loss of ₹ 67245/-, thus resulting in accumulated loss of ₹ 0.51 Crore.

Talcher Fertilizers Limited (TFL)

The Company has formed a Joint Venture company, with Coal India Limited (CIL), GAIL (India) Limited (GAIL) and Fertilizer Corporation of India Limited (FCIL), with the name Talcher Fertilizers Limited for revival of FCIL's fertilizer unit at Talcher by establishing and operating coal gasification based fertilizer complex. The company is yet to start its operations.

The consolidated financial statements have been prepared considering the equity contribution made by the Company amounting to ₹ 1,102.15 crore, as against ₹ 2,169.67 crore each contributed by the other joint venture partners, GAIL (India) Limited and Coal India Limited, in Talcher Fertilizers Limited as at March 31, 2026. Consequently, the Company's shareholding in the joint venture stands at 20.25%.

During the year, the Company has infused ₹ 200 Crore in TFL in FY 2025-26.

The audited financial statements of the said Company as at March, 31 2026 reported a loss of ₹ 11.67 Crore, thus resulting in accumulated loss to ₹ 41.19 Crore.

Consolidated Financial Statement

The Consolidated Financial Statement of the Company has been prepared by taking into consideration Joint Venture Companies i.e. Urvarak Videsh Limited and Talcher Fertilizers Limited.

Financial Statements of Joint Venture entity FACT-RCF Building Products Limited (FRBL) is not consolidated with the financial statements of the Company, consequent to approval of resolution plan by NCLT under the Insolvency and Bankruptcy Code, 2016.

The Consolidated financial statements have been prepared under equity method along with Company's standalone financial statements.

SUMMARY OF FINANCIAL PERFORMANCE

₹Crore

Particulars	2025-26	2024-25
Total Income (Net)	18690.90	17098.46
Total Operating Expenses	17539.34	16258.89
Operational Profit	1151.56	839.57
Depreciation/Impairment	291.71	262.76
Finance Cost	293.19	253.68
Share /(loss) of Associates/JVs	(2.36)	0.82
Profit/ (Loss) before Exceptional Item	**564.30**	**323.95**
Exceptional Item (income) / Expense	(45.10)	(4.37)
Profit/ (Loss) before Tax	**609.40**	**328.32**
Provision for Tax (including deferred Tax liability/ Asset)	181.95	85.87
Net Profit / (loss) after tax	**427.45**	**242.45**

RESEARCH AND DEVELOPMENT

The Company has taken up several Research and Development (R & D) projects, some of which are for commercial scale design and engineering. The R&D Division undertook laboratory research, pilot-scale production, field trials, and product commercialization activities during the year. The focus remained on development of innovative fertilizer solutions for improving crop productivity, nutrient efficiency, and soil health. They are as under:

(i) More from Less : Nano Fertilizers

More from less" refers to the core principle of nano-fertilizers: utilizing minuscule, nanoscale particles (1-100 nm) to achieve higher crop yields while drastically reducing the volume of agricultural inputs.

a) Nano DAP

The Nano DAP formulation developed under the project has successfully progressed from laboratory and field validation stage to the pilot-scale stage. The product has been registered in the FCO, gazette dated 16th March 2026. The product is scheduled to be launched in the market during the year 2026-27.

b) Other Nano fertilizer status

Internal and external agricultural field trials on Nano NPK and Nano Urea have been completed along with Toxicological studies at CSIR- Indian Institute of Toxicological Research, Lucknow. Toxicological studies have confirmed that the product is safe for use.

(ii) Granulated Micronutrient Fertilizer

Granular micronutrient fertilizers supply essential trace elements—like zinc, iron, boron, and manganese—in slow-release, solid forms. Because plants need them in tiny amounts, these granules are typically coated onto carriers for even, broadcasted soil application

Micronutrient fertilizer (Shubhada) in granular form has been successfully formulated, produced and marketed.

(iii) Precision agriculture:

Precision agriculture with liquid fertilizer optimizes crop yields and minimizes waste by applying exact nutrient amounts exactly where and when plants need them.

a) Urea Ammonium Sulphate

Urea Ammonium Sulphate (Liquid) grade was successfully developed at laboratory scale as well as on pilot scale. The product is presently under consideration for market introduction.

(iv) Suspension fertilizers

Suspension fertilizers are high-concentration liquid plant foods where insoluble or partially soluble nutrient salts are evenly suspended using specialized agents. They offer the nutrient density of solid fertilizers with the easy handling of liquids, reducing leaching and volatilization while providing a prolonged release of micronutrients

The Zinc Oxide Suspension Fertilizer formulation was successfully developed at laboratory scale and evaluated for key quality parameters.

(v) Sulphur-Based Fertilizers

Sulfur fertilizer is a crucial nutrient supplement essential for protein synthesis, chlorophyll development, and maximizing nitrogen use efficiency in crops. It is highly recommended for oilseed crops like mustard and canola, where it significantly boosts oil content and overall yield Development and evaluation work was carried out on Sulphur Coated Urea, Granular Sulphur (90% S), Elemental Sulphur with Zinc, and Zincated Bentonite Sulphur.

(vi) Waste to wealth : Gypsum-Based Fertilizer Products

Gypsum-based formulations including Ca:Mg:S (6:2:4), Urea Calcium Sulphate (27:0:0 + Ca + S), Granulated Gypsum were successfully developed and evaluated. These products demonstrated their potential as secondary nutrient sources and soil conditioners.

(vii) Water stewardship : Water-Soluble Fertilizers

Water-soluble fertilizers such as NPK 8:8:8 was developed and evaluated under controlled and field conditions. The products showed good solubility, stability, and improved nutrient uptake efficiency, resulting in enhanced crop performance.

(viii) Seeing is believing: Promotional Field Trials

Promotional field trials of Urea Gold were conducted across multiple locations in Maharashtra including Nashik, Pune, Aurangabad, Jalgaon, Gadchiroli, and Gondia on major crops such as onion, chilli, wheat, maize, and sugarcane to create awareness amongst the farming community w.r.t. balanced fertilization.

(ix) Bridging the Scale Gap : Establishment of Pilot plant

A pilot plant is an intermediate-scale production system used to translate laboratory-scale formulas and processes into viable commercial-scale manufacturing. It serves as a bridge, allowing the R & D to test feasibility, optimize operating conditions, and mitigate risks before committing to large-scale, costly commercial investments.

Fertilizer Additive Pilot Plant, Spray Dryer Plant, Dispersion Unit have been established at the R&D Centre for pilot scale studies of various fertilizer products.

(x) Protect the intangible creations: Patent

An Indian patent has been received on 16th Jan 2026 for "A system and a process for coating a fertilizer". Patent number 578371 dated 19/3/2024 .

(xi) Collaboration and MoU

a) MoA with DoF and ICAR, New Delhi

Tripartite Memorandum of Agreement (MoA) with DoF and M/s Indian Council of Agricultural Research (ICAR), New Delhi and financial contribution for contract research on "Evaluation of Nano Urea on crop productivity and nitrogen use efficiency in diverse Agro-Ecological Zones of India" done by RCF during 2025.

b) MoU with Mahatma Phule Krishi Vidhyapeeth, Rahuri Ahmednagar

In view to take the R and D activities to the next higher level, collaborative research has been given importance. With this thought and to have seamless core research, a MOU has been signed with Mahatma Phule Krishi Vidyapeeth, Rahuri, Maharashtra.

c) With other Agricultural Institutes/Universities

Collaboration has been done with various ICAR institutes for testing of new formulations.

ENVIRONMENT MANAGEMENT AND POLLUTION CONTROL

The Company is committed to ensuring clean environment, beyond satisfying all stipulated requirements laid down by the statutory authorities, meeting the expectation of stake holders around its operating units. Your Company maintains a strong focus on achieving sustained energy-efficient operations across its manufacturing units while ensuring a pollution-free environment through robust pollution control measures and efficient resource management.

The Company has established ISO 14001 compliant Environment Management System (EMS) along with occupational health & Safety Management System (ISO 45001), Quality Management System (ISO 9001), and Energy Management System (ISO 50001). Certification for IFA Protect & Sustain Product Stewardship System of international standard for Safety, environment and product security at its both the manufacturing units. The Management Systems are constantly upgraded, periodic audits and Management Review conducted to ensure compliance and continual improvement.

Two internal audits of ISO 9001:2015, ISO 14001:2015 and ISO 45001:2018 (Under Integrated Management System IMS) were carried out in FY 2025-26 in both the units. For RCF Trombay Unit , internal audites were conducted From 25th to 27th June 2025 & from 25th to 27th Nov 2025.For RCF Thal Unit, internal audites were conducted From 11th to 14th June 2025 & from 25th to 28th Nov 2025.

Further, one external audit of ISO 9001:2015, ISO 14001:2015 and ISO 45001:2018 (Under, Integrated Management System) was successfully conducted in both units. For RCF Trombay Unit, external audit was conducted from 23rd to 26th March 2026 and for Thal Unit from 14th to 16th July 2025

To ensure compliance with environmental standards, all units are having online monitoring systems for effluent and emission discharges. Apart from Stack monitors, which continuously monitor the emissions, four fixed ambient air quality monitoring stations are in place, at both Trombay and Thal, to monitor ammonia, NOx, SO2, Particulate matter (PM10 & PM2.5) & metrological parameters. These monitoring units are connected to MPCB and CPCB servers for continuous monitoring online data of air quality, effluent parameters. At both unit, third party monitoring for stack, ambient air quality (Dust, Ammonia, NOx, SO2) and ETP overflow (as per consent parameters) is being done by MoEFCC approved laboratory once in a month. Both the units uses clean fuel to reduce the Green House Gas emission.

The integrated Effluent Treatment Plant in both Units ensures that the effluent discharged from the factory meets the statutory requirements laid down by the State Pollution Control Board.

As a proactive measure, RCF Trombay unit has installed two nos. of Sewage treatment Plants to treat sewage of Mumbai city & use the purified water after treatment for industrial purpose, thereby saving equivalent quantity of potable water for consumption by Mumbaikars.

At Trombay unit, 3- R strategy (Reduce, Reuse and Recycle) is employed by way of recycling the sludge generated in Effluent Treatment Plant(ETP), Sulphur sludge generated in Sulphuric Acid Plant is used in Suphala (NPK) plant for recovery of nutrients. waste streams of effluents from complex fertilizer plants are recycled back in the processes.

At Thal Unit, the ETP Up gradation Project (Non-Ammonical section) PGTR was successfully completed on 19.01.2025. After the completion of PGTR for the Non-Ammonical section in the ETP Upgradation project, the recycling of industrial effluent as raw water, using state-of-the-art technology, started. Since after the PGTR of Non Ammonical Section till March-2026, plant was able to produce 15.09 Lakhs M3 of RO permeate water. This RO permeate water is recycled as raw water to the WTP and Urea plant. It reduced daily freshwater resource consumption and also reduced boiler blowdown in ammonia plant due to reduced silica content in DM water.

The Briquette boiler is in operation, it uses briquettes a carbon-neutral fuel for boiler. Consent to Operate (CTO) for the Briquette Boiler was granted on 11.04.2025, and the Briquette Boiler has been in operation since then.

Plastic Waste: RCF is registered as Brand Owners as per the Plastic Waste Management Rule – 2016 . Plastic Waste are being recycled by both the Units as per the MoEFCC norms. RCF has engaged M/s Rekart as its Waste Management Agency for compliance with Extended Producer Responsibility (EPR) obligations under the Plastic Waste Management (PWM) Rules.

To fulfill organization' EPR (Extended Producer Responsibility) obligation under Plastic Waste Management Rule, 2016, total 12,958 MT (Thal (5458 MT) +Trombay (7500 MT) Qty) of plastic waste is collected and either recycled or properly disposed of through authorized waste management agencies.

Awareness programs: For increasing awareness regarding environment and safety, public awareness campaign programmes are arranged by Trombay and Thal units by providing demonstrations to local youth, college and school students, housing societis, Panchayat offices, ladies club members and household members in the adjoining localities.

Resource Management: In the year 2025-26,RCF Thal Unit installed, additional 0.65 MW capacity solar facilities (0.5 MW ground mounted and 0.15 Roof mounted) and Trombay Unit installed , additional 0.40 MW Ground mounted solar plant. These additional solar facilities contribute in providing greener power along with reduction in the unit's carbon footprint.

CORPORATE SOCIAL RESPONSIBILITY (CSR)

As part of its initiatives under "Corporate Social Responsibility', the Company has undertaken several projects in the areas of promoting health care, Nutrition, rural development, Women empowerment, Skill Development and education aimed for the benefit of needy and for general good of the society. These projects are in accordance with Schedule VII of the Companies Act, 2013 and the Company's CSR Policy.The report on CSR activities as required under the Companies (Corporate Social Responsibility Policy) Rules, 2014, is annexed as **Annexure –I**, and forms an integral part of this report. During the year, the Company has spent ₹ 12.15 Crore on CSR activities. The activities, in brief, are as under:

Supply of Drinking Water to Nearby Villages:

For over 25 years, RCF has been providing free drinking water to villages surrounding its Thal unit through pipelines connected to the unit's water reservoir. This long-standing initiative continues to benefit over 20,000 residents across villages including Thal, Navgaon, Vaishet, Tudal, Boris-Gunjis, and Bhal under the jurisdiction of the RCF Thal factory. The water charges billed by MIDC are fully borne by the Company, ensuring uninterrupted supply to nearly 20,000 families in and around Alibag, Raigad.

Supply of Seeds and Saplings to Local Farmers:

Under RCF's CSR initiatives, RCF supports sustainable agriculture by supplying seeds and saplings to farmers in the nearby rural areas of Alibag, Raigad. This initiative aims to promote environmentally friendly farming practices, enhance crop productivity, and improve the livelihoods of local farmers. By providing quality agricultural inputs, RCF contributes to food security and the economic well-being of farming communities around the Thal unit.

Mid-Day Meal to Schools at Chembur:

RCF has continued its Midday Meal scheme for non-aided and underprivileged schools in and around the Chembur area, Mumbai, through Annamrita Foundation. This initiative addresses the nutritional needs of school children and ensures that students receive at least one wholesome meal per day. The Midday Meal program has been one of RCF's flagship CSR activities since 2012-13, and its continuation in FY 2025-26 underscores RCF's sustained commitment to child nutrition and education.

Mobile Medical Van at Thal and Trombay:

Under this initiative, RCF continues to provide free health check-ups and distribution of free medicines to patients in the vicinity of Chembur and Thal area through Akshansh Consultancy Services. Mobile Medical Units are deployed one in Chembur and the two in Thal to bring healthcare services directly to the doorstep of underserved communities. This initiative benefits thousands of residents in Alibag, Raigad and Chembur, Mumbai who may have limited access to regular medical facilities.

Rural Sports for Adivasi community :

As part of RCF's CSR initiatives promoting sports and youth development, RCF arranged rural sprots such as kabaddi competition for Adivasi Youth at Alibag Dist. Raigad. This initiative aims to nurture sporting talent, encourage physical fitness, and motivate to youth of tribal communities from all over district for this activity. The competition provides a platform for young tribal players to showcase their skills and fosters a spirit of teamwork and community bonding.

Scholarship for SC/ST Students at Thal Villages:

As part of RCF's CSR initiatives promoting education among underprivileged communities, RCF distributed scholarships to students belonging to Scheduled Castes (SC) and Scheduled Tribes (ST) in the villages surrounding its Thal unit, Alibag, Raigad. This initiative aims to ease the financial burden on deserving students and encourage them to pursue their academic goals. By supporting young learners from marginalized communities, RCF reaffirms its commitment to inclusive education and social upliftment.

Prime Minister Apprentice Scheme (PM Internship Scheme Pilot Project):

As part of RCF's proactive participation in national skill development, RCF implemented the Prime Minister Internship Scheme as a Pilot Project at its Trombay unit. This initiative provides young professionals and graduates with hands-on industry exposure and vocational training within RCF's operations. By participating in this government-backed scheme, RCF contributes to building a skilled and employment-ready workforce, supporting national goals of youth empowerment and economic development.

Construction of Rehabilitation Centre for Cured Mentally Ill Persons at Kanyakumari, Tamil Nadu:

As part of RCF's CSR initiatives in the area of healthcare and social welfare, RCF provided financial assistance to Centre for Human Resource and Development Programmes (CHARDEP) for the construction of a rehabilitation centre for cured mentally ill persons at Achankulam, Potrayadi, Kanyakumari District, Tamil Nadu. This facility provides a safe and supportive environment for reintegration, recovery, and skill development, helping beneficiaries lead a dignified and independent life.

Renovation and Repair of Schools of Mhasla Nagar Panchayat, Raigad:

As part of RCF's CSR initiatives aimed at improving educational infrastructure, RCF extended financial assistance to Child Dream's Social Foundation for renovation and repair work of schools under Mhasla Nagar Panchayat, Dist. Raigad. This initiative aims to provide students with better physical learning environments and upgraded school facilities, thereby improving overall educational outcomes in the region.

Promotion of Healthcare through conducting Medical Camps nearby Chembur:

As part of RCF's CSR initiatives focused on promoting healthcare, RCF provided financial assistance to Panchratna Mitra Mandal for conducting free medical camps at two locations near Chembur, Mumbai. These camps provide essential healthcare consultations, diagnostics, and medical services to the local community, especially those who are economically disadvantaged and lack access to quality medical facilities.

Support for Paediatric Cancer Patients:

As part of RCF's CSR initiatives in the healthcare domain, RCF provided financial assistance to Access Life Assistance Foundation for the operational expenditure of its Chembur Centre, which works towards supporting paediatric cancer patients. The Foundation offers critical medical, emotional, and logistical support to children battling cancer and their families. RCF's contribution helps sustain the Centre's day-to-day operations and ensures continued care for these vulnerable patients.

Free OPD and Medicine Distribution:

As part of RCF's CSR initiatives in the healthcare sector, RCF extended financial assistance to Sushrut Hospital and Research Centre, Chembur, for providing free OPD consultations and distributing medicines to the general public. This initiative ensures that residents of the Chembur area, particularly those from low-income groups, have access to quality medical care and essential medicines without financial barriers.

Cancer Detection, Medical and Blood Donation Camps at Chembur and Thal:

As part of RCF's CSR initiatives focused on healthcare and community outreach, RCF extended financial assistance through Chandra Sundra Trust for conducting Cancer, Medical, and Blood Donation Camps near both RCF's Trombay unit in Chembur and the Thal unit in Alibag, Raigad. These camps promote early detection of cancer, raise health awareness, and contribute to blood bank reserves, ensuring better health outcomes for underserved populations in both regions.

Sanitation facilities to rural School at Kolhapur:

As part of RCF's CSR initiatives aimed at improving sanitation and educational infrastructure, RCF provided financial assistance through Chandra Sundra Trust for sanitation improvements at Bal Vikas Shikshan Sanstha School and Community Development Centre at Kolhapur, Maharashtra. This initiative ensures a hygienic environment for students and community members, supporting their health, dignity, and well-being.

Construction of Toilet Block for school students at Kolhapur:

As part of RCF's CSR initiatives promoting sanitation and education, RCF provided financial assistance to Adarsh Apanga Kalyan Shikshan Sanstha, Kolhapur, for the construction of a toilet block at Shri Laxmi Vidyalaya Junior College, Hasur Khurd, Tal. Kagal, Dist. Kolhapur. This initiative aims to provide better sanitation facilities to students and staff, with particular focus on the dignity and safety of girl students.

Construction of Toilet Block for Ladies Hostel, Sindhudurg:

As part of RCF's CSR initiatives focused on sanitation and education infrastructure, RCF provided financial assistance to Shankar Mahadev Sawant Gram Vikas Sanstha for the construction of a toilet block at the ladies' hostel of Shankar Mahadev Vidyalaya and Gurukul Kumbhavade Hostel, Tal. Kankavli, Dist. Sindhudurg. This initiative promotes hygiene and ensures a safe, dignified environment for female students residing in the hostel.

Financial Assistance to Orphanage at Alibaug, Raigad:

As part of RCF's CSR initiatives in healthcare and child welfare, RCF provided financial assistance to Shri Samarth Krupa Vrudhsham, Parhur, Tal. Alibaug, Dist. Raigad, to support the operations and welfare of an orphanage. This contribution aims to improve the living conditions, nutrition, and overall well-being of orphaned and destitute children cared for by the institution.

Construction of Toilet Block , Murud Janjira, Raigad:

As part of RCF's CSR initiatives to promote sanitation and hygiene, RCF provided financial assistance to Mehboob Educational Trust English Medium High School for the construction of a toilet block at Murud Janjira, Tal. Murud, Dist. Raigad. This initiative ensures students have access to proper sanitation facilities, creating a healthier and more conducive learning environment.

Toilet Blocks and Safe Drinking Water at Alibag Tehsil Office:

As part of RCF's CSR initiatives focused on sanitation and public health, RCF extended financial assistance to Happiness Forever for the construction of toilet blocks and installation of safe drinking water facilities at the Alibag Tehsil Office, Raigad. This initiative aims to ensure proper sanitation and hygienic drinking water for government officials, visitors, and the general public accessing the Tehsil office.

Construction of Toilet Blocks at Nerul, Navi Mumbai:

As part of RCF's CSR initiatives aimed at improving sanitation infrastructure, RCF provided financial assistance to Samrat Foundation for the construction of toilet blocks in Nerul, Navi Mumbai. This initiative promotes hygiene and ensures access to proper sanitation facilities for the residents of the area.

Installation of Open Gym at Chembur Area:

As part of RCF's CSR initiatives promoting health and fitness, RCF provided financial assistance to Saarth Pratishthan for the installation of open gym equipment in a public space near the Chembur area, Mumbai. This initiative encourages residents, especially youth and senior citizens, to engage in regular physical exercise, promoting a healthier lifestyle and community well-being.

Solar Rooftop Installation at school building:

As part of RCF's CSR initiatives promoting renewable energy and environmental sustainability, RCF provided financial assistance to Nalanda Educational Foundation for the installation of a solar rooftop system at their premises in Chembur, Mumbai. This initiative reduces dependence on conventional electricity, lowers energy costs for the institution, and promotes the use of clean, green energy in the educational sector.

Stationery and Furniture for Schools from Chembur area:

As part of RCF's CSR initiatives promoting education, RCF provided financial assistance to Panchratna Mitra Mandal for the provision of stationery and furniture to schools near the Chembur area, Mumbai. This initiative aims to improve the quality of the learning environment, ensure students have access to essential academic materials, and enhance overall educational outcomes in underserved schools.

Educational Enhancement and Development of SC/ST Students at Ahilyanagar:

As part of RCF's CSR initiatives focused on educational empowerment of marginalized communities, RCF provided financial assistance to Integrated Rural Development Centre (IRDC), Ahilyanagar, for educational enhancement and development programs for SC/ST students. This initiative aims to improve access to quality education, provide academic resources, and create skill development opportunities, ensuring a brighter future for students from scheduled communities.

Scientific Stray Dog Management at Chembur:

As part of RCF's CSR initiatives in the area of animal protection and community safety, RCF provided financial assistance to Utkarsh Global Foundation for providing scientific solutions to stray dog management in the local area of Chembur, Mumbai. This initiative aims to address public health and safety concerns related to stray dog populations while ensuring humane treatment of animals in urban spaces.

Solar Panel Installation in Villages at Raigad (Thal):

As part of RCF's CSR initiatives promoting environmental protection and renewable energy, RCF undertook the installation of solar panels at multiple villages including Navedar-Navgaon, Shiravali, Kurul, Machimmar Society, Zirad, Mule, Veshvi, Thal, Kihim, and Kankeshwar Devasthan in Dist. Raigad. This initiative aims to provide clean, sustainable energy to rural communities, reduce dependence on the conventional power grid, and promote environmentally friendly development in the coastal villages surrounding the RCF Thal unit.

Digital Camera and Computers to District Information Office at Raigad District:

As part of RCF's CSR initiatives promoting education and digital empowerment, RCF provided a digital camera and two computers to the District Information Office, Dist. Raigad. This contribution aims to enhance the technological infrastructure of the government office, facilitate better documentation and dissemination of information, and support the digital capabilities of local administration.

Financial Assistance for National Maritime Heritage Complex (NMHC) at Lothal, Gujarat:

As part of RCF's CSR initiatives for the protection of heritage, art, and culture, RCF extended financial assistance towards the development of the National Maritime Heritage Complex (NMHC) at Lothal, Gujarat. The NMHC is a prestigious national project aimed at celebrating India's rich maritime history and civilizational heritage. RCF's contribution supports the preservation and promotion of this historically significant site for future generations.

Nutritional Support to Tribal Children at Alibag Taluka, Raigad:

As part of RCF's CSR initiatives promoting healthcare and nutrition for underprivileged communities, RCF provided financial assistance to Shree Ramkrishna Vivekananda Seva Samiti for providing nutritional support to tribal children in Alibag Taluka, Dist. Raigad. This initiative aims to address malnutrition among tribal children, improve their health outcomes, and ensure adequate dietary intake for their growth and development.

Mental Health and De-Addiction Capacity Building Programme at Dadar, Mumbai:

As part of RCF's CSR initiatives focused on mental health and social welfare, RCF provided financial assistance to Stree Mukti Sanghatana for conducting capacity building programs, mental health awareness sessions, and de-addiction campaigns in Dadar, Mumbai. This initiative aims to sensitize communities about mental health issues, reduce stigma, and provide support and resources for individuals struggling with addiction and mental health challenges.

Procurement of Ambulance at Chembur Area:

As part of RCF's CSR initiatives in the area of healthcare and community welfare, RCF extended financial assistance to Asmita Mahila Mandal for the purchase of an ambulance to provide medical services to the local community in the Chembur area, Mumbai. This initiative aims to ensure timely emergency medical response and healthcare access, particularly for vulnerable residents of the area.

Construction and Renovation of Nagar Palika School at Shriwardhan, Raigad:

As part of RCF's CSR initiatives promoting education infrastructure, RCF provided financial assistance to Relive Consulting Corporation for the construction and renovation of a Nagar Palika school building at Shriwardhan, Dist. Raigad. This initiative aims to upgrade school facilities, provide students with a better learning environment, and ensure that government school buildings meet adequate standards of safety and hygiene.

Sanitary Pad Vending Machines cum Destroyers in Schools at Chembur:

As part of RCF's CSR initiatives focused on menstrual hygiene and women's health, RCF undertook the installation of sanitary pad vending machines cum destroyers in schools at Chembur. This initiative ensures that female students have easy, dignified access to sanitary products and a safe method for their disposal, promoting menstrual hygiene management and reducing school absenteeism among girls.

Menstrual Hygiene Awareness Programme at Palghar District:

As part of RCF's CSR initiatives promoting women's health and hygiene, RCF provided financial assistance to Pakshalika Mahila Samajik Seva Sanstha for conducting a Menstrual Hygiene Awareness Programme in Palghar District. This initiative aims to educate women and girls in rural and tribal areas about menstrual hygiene practices, reduce stigma and misinformation, and promote access to hygienic sanitary products, contributing to the overall well-being and dignity of women in the community.

Installation of Open Gym Equipment in Mumbai Constituency:

As part of RCF's CSR initiatives promoting public health and fitness, RCF extended financial assistance to Saarth Pratishthan for the installation of open gym equipment across the Mumbai constituency. This initiative provides residents with accessible fitness facilities in public spaces, promoting physical activity, a healthy lifestyle, and community wellness for all age groups.

Procurement of Hemodialysis Equipment at Alibag, Raigad:

As part of RCF's CSR initiatives in the healthcare sector, RCF provided financial assistance to Sahyog Gopalan Va Gosanvardhan Mandal for the procurement of haemodialysis equipment for patients in the vicinity of Alibag, Raigad. This initiative aims to enhance dialysis services and ensure that patients with kidney-related ailments in the region have access to critical and life-saving medical treatment.

Construction of School Building with Sanitation Facilities:

As part of RCF's CSR initiatives focused on educational infrastructure and sanitation, RCF provided financial assistance to Gurukul Education and Research Foundation for the construction of a school building equipped with sanitation facilities. This initiative aims to provide students with a safe, hygienic, and conducive learning environment, supporting quality education in the community.

Free OPD Consultations and Distribution of Medicines in Sushrut Hospital:

As part of RCF's continued CSR initiatives in the healthcare domain, RCF extended further financial assistance to Sushrut Hospital and Research Centre, Chembur, for providing free OPD consultations and distributing medicines to the general public. This ongoing support ensures that residents of the Chembur area, particularly those from economically weaker sections, continue to receive quality medical care and essential medicines at no cost.

Sarva Mangalam Project for Rehabilitated Families at Kerala:

As part of RCF's CSR initiatives in the area of social welfare and community rehabilitation, RCF provided financial assistance to Dr. Mangalam Swaminathan Foundation for the implementation of the Sarva Mangalam Project for rehabilitated families in Kerala. This initiative aims to provide comprehensive support — including livelihood assistance, housing, and social integration — to families that have been rehabilitated, ensuring their sustained well-being and dignified living.

Procurement of School Furniture for Schools near RCF Thal Unit:

As part of RCF's CSR initiatives promoting education, RCF provided financial assistance for the procurement of school furniture for schools located in the vicinity of RCF's Thal unit, Alibag, Raigad. This initiative aims to improve classroom infrastructure and ensure that students have access to proper seating and functional furniture, contributing to a more effective and comfortable learning environment.

Installation of Solar System in School at Chembur:

As part of RCF's CSR initiatives promoting renewable energy and educational development, RCF extended financial assistance to Nalanda Educational Foundation for the installation of a solar energy system in their school building in Chembur. This initiative ensures uninterrupted power supply to the school, reduces electricity costs, and promotes environmental sustainability, creating a better learning environment for students.

Establishment of E-Learning Infrastructure in Schools at Shirgaon Village:

As part of RCF's CSR initiatives promoting digital education, RCF provided financial assistance to Friends of Wadala East for establishing e-learning infrastructure in schools of Shirgaon Village. This initiative aims to integrate technology into the education system, providing students in rural areas access to digital learning tools, resources, and platforms that enhance the quality and reach of education.

Mobile Sugarcane Crop Health Clinic for Mahatma Phule Krishi Vidyapeeth (MPKV):

As part of RCF's CSR initiatives in the area of rural and agricultural development, RCF provided financial assistance for the procurement of a Scorpio vehicle along with equipment for a Mobile Sugarcane Crop Health Clinic at Mahatma Phule Krishi Vidyapeeth (MPKV). Additionally, equipment was procured through Mitcon Forum for Social Development for the same facility. This mobile clinic is designed to bring crop health advisory services, pest and disease management support, and agronomic guidance directly to sugarcane farmers, thereby enhancing agricultural productivity and farmer livelihoods.

Tribal Community Empowerment Project at Lahanti, Jharkhand:

As part of RCF's CSR initiatives in the areas of healthcare and education, RCF provided financial assistance to Lahanti for a Tribal Community Empowerment Project in Jharkhand. This initiative aims to improve healthcare access, promote education, and empower tribal communities through targeted interventions, contributing to the holistic development and well-being of marginalized tribal populations in the region.

Construction of Toilet Block for Differently-Abled Students – Osmanabad (Aspirational District)

As part of RCF's CSR initiatives promoting inclusive education and sanitation, RCF extended financial assistance to Vishvabharati Bahuudeshiya Shikshan Sanstha, Ruibhar, Osmanabad, for the construction of a toilet block at a proposed 24-hour residential study centre for differently-abled students preparing for competitive examinations. This initiative empowers differently-abled youth by ensuring accessible and dignified sanitation facilities at their study centre, supporting their aspirations and academic efforts.

Integrated Sickle Cell Anaemia and Nutrition Programme – Gadchiroli (Aspirational District)

As part of RCF's CSR initiatives focused on healthcare and nutrition in aspirational districts, RCF provided financial assistance to Josh Foundation for the Integrated Sickle Cell Anaemia and Nutrition Programme in Jimalgatta-Aheri, Gadchiroli District. This initiative aims to improve the diagnosis, management, and awareness of sickle cell anaemia among tribal and vulnerable populations in this remote region. The programme also addresses nutritional deficiencies, contributing to better health outcomes and quality of life for affected communities.

EFFECTIVE IMPLEMENTATION OF PUBLIC PROCUREMENT POLICY FOR MICRO AND SMALL ENTERPRISES (MSEs)

Government of India, Ministry of Micro, Small and Medium Enterprises, vide order dated March 23, 2012, notified the public procurement policy in respect of procurement of goods and services produced and provided by Micro, Small and Medium Enterprises and further amended it vide Govt. of India Gazette Notification S.O. 5670(E) dated November 9, 2018.

With amendment in Public procurement policy for Micro & Small Enterprises (MSEs) Order, 2012 vide GoI Gazette Notification S.O. 5670(E) dated November 9, 2018, the percentage target of procurement of goods and services by Govt. Departments/CPSEs from MSEs is increased from 20% to at least 25% along with the provision of minimum 3% reservation for Women owned MSEs and 4 % reservation for SC/ST owned MSEs, within this 25% reservation. This amendment is made applicable from November 9, 2018.

Further, in the meeting held on June 22, 2021 under the Chairmanship of Additional Secretary & Development Commissioner (MSME), the committee considered the proposal for exemption for the items which are beyond the scope of MSEs with minimum target of 40% from MSEs for all non-exempted items from FY 2021-22 onwards.

During the fiscal year 2025-26, the percentage of goods and services procured from Micro and Small Enterprises (MSEs) is 40.37% (₹ 862 Crore) of the total procurement cost of ₹ 2135.29 Crore, against target of 40%. This excludes expenses for raw materials, gas, water, electricity, and catalysts etc. For procurements from women-owned MSEs, the percentage achieved is 3.15% (₹ 67.28 Crore) of the total procurement against target of 3%. Procurements from MSEs owned by SC/ST entrepreneurs is 0.48% (₹ 10.28 Crore) of the total procurement against the target of 4%. While the overall procurement target from MSEs has been pursued diligently, the achievement of sub-targets for procurement from SC/ST-owned MSEs remains contingent on their level of participation in tenders, fulfilment of prequalification criteria, competitiveness of quoted prices, and adherence to tender terms and conditions. These factors have posed challenges in fully meeting the sub-targets despite best efforts by the Company.

SUSTAINABLE DEVELOPMENT

The Company has taken up several Sustainable development activities including the following:

New Sewage Treatment plant

The Company is running Two Sewage Treatment Plants (STPs) at Trombay Unit with each plant having capacity to treat around 22.75 Million Litres per Day (MLD) of sewage received from Municipal Corporation of Greater Mumbai (MCGM) which otherwise would have been drained in to the sea after preliminary treatment. The STP plants treat waste sewage generated in the city and convert it into treated water. Both plants together generate about 30 MLD of treated water which is being used in our plants as process water.

A portion of treated water generated (about 8 MLD) is supplied to M/s Bharat Petroleum Corporation Limited (BPCL). Both STP plants of the Company are of great value to residents of Mumbai and Society at large besides improving reliability of operations of RCF Trombay Unit. During the year 2025-26, about 8474 Million litres of treated water was generated at both STP plants.

Solar Power Plant

As part of achieving ecologically sustainable growth, the Company has forayed into solar power generation. The Company has set up rooftop as well as ground mounted Solar power generation facilities at Thal and Trombay Unit with an aggregate capacity of 5.21 MWp. The power generated is used for captive consumption, thereby reducing the Company's power import to the equivalent extent.

The green power generated by solar plants replaces the conventional power generated through burning of fossil fuels leading to reduction in overall Greenhouse gas emissions.

At RCF, during the year 2025-26, 5014 MWh of solar power was generated.

VIGILANCE

Dr. Rahul S. Jagtap of the Indian Statistical Service has been serving as the Chief Vigilance Officer (CVO) of the Company since March 30, 2024. The Vigilance Department, comprising officers drawn internally from various operating areas/ departments, functions from the Corporate Office, Mumbai and the Thal Unit, Alibag.

The Department is committed to promoting transparency, integrity, ethical practice and accountability across all organizational processes in accordance with the guidelines of the Central Vigilance Commission (CVC). With a strong focus on preventive vigilance, it keeps watch on sensitive areas/ activities relating to finance, personnel, operations, marketing, materials management, contracts, and other critical functions across the Corporate Office, Trombay Unit, Thal Unit, and Marketing Offices.

During 2025-26, the Vigilance Department processed 29 complaints and, based on investigation/ findings, recommended about 35 systemic improvements/ advisories/ corrective measures to strengthen internal controls and enhance organizational effectiveness. The areas primarily covered included transparency in HR practices, procurement and contract management, manpower administration, contract labour management, operational controls, and governance mechanisms.

The Department continued to leverage digital platforms for enhancing transparency and efficiency. The Online Vigilance Clearance System (OVCS) enabled expeditious processing of vigilance clearances related to promotions, superannuation, foreign visits, resignations, employment applications etc. while the Online Vigilance Complaints Management System (VCMS) facilitated effective receipt of vigilance complaints. An inhouse developed Online e-QPR CTE system was put in place for collection and compilation of data on contracts. An in-house portal for monitoring disciplinary proceedings was also implemented to maintain centralized records and improve tracking and reporting.

As part of preventive vigilance initiatives, the Department promoted/ liaised for digitization and process automation across the Company. Key measures included implementation of e-Office, integration of SAP ERP with the Integrated Fertiliser Management System (iFMS) for enhanced supply-chain transparency, GPS-based tracking of urea transportation, Vendor Invoice Management System (VIMS), e-Measurement Book (e-MB), Customer Receipt Management System (CRMS), e-Chikitsa Medical Reimbursement Portal, expansion of CCTV surveillance system, strengthening of cybersecurity through AI/ML-enabled solutions, and enhancement of the RCF Dealer Parivar Mobile App for improved stakeholder engagement.

On constant persuasion by the Vigilance Department, RCF Ltd undertook revision and updations of various policies, manuals and procedures during 2025-26, incorporating directives and amendments issued by various authorities.

Important revisions included the Manual for Procurement of Goods (MPG 2.0), Human Resource Planning Policy, Promotion Policy, and Policy on Appointment of Ex-Employees of RCF as Advisors.

In compliance with CVC directives, a three-month precursor campaign on preventive vigilance was conducted from 18th August to 17th November, 2025. The campaign focused on disposal of complaints/ pending cases, asset management, capacity building, awareness-building, and strengthening preventive vigilance systems. Master Trainers were developed in specialized vigilance domains and also extensive awareness and training programmes were conducted covering some 2,108 participants, including employees, contractors, vendors, workers and other stakeholders. During the campaign, employees completed 665 online training certifications on topics such as ethics, integrity, conduct rules, cyber hygiene, public procurement etc. through the iGOT Karmayogi platform. Specialized workshop was also organized on vigilance investigation, public procurement, digital fraud detection, and examination of digital trails.

Vigilance Awareness Week 2025 was observed on the theme **"Vigilance: Our Shared Responsibility"** from 27th October to 2nd November, 2025 across all Units and Marketing Offices in accordance with CVC guidelines. A wide range of outreach and awareness activities, including Awareness Gram Sabha, Dealers' Meets-cum-Grievance Redressal Camp, training programmes, panel discussions, and competitions such as essay writing, poster making, slogan writing, quizzes, and elocution contests, were organized for employees, dealers, farmers, students, and other stakeholders. The programmes received enthusiastic participation and reinforced the collective responsibility of all stakeholders in promoting ethical conduct, transparency, and integrity. Vigilance awareness was also integrated with Walkathon and Cyclothon events organized under the Fit India Movement for employees and their family members.

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

Management Discussion and Analysis report for the year under regulations 34(2)(e) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, highlighting the industry structure and developments, opportunities and threats, future outlook, risk and concerns etc. is annexed as **Annexure II** and form an integral part of this report.

PUBLIC DEPOSIT

The Company has not accepted any deposits, within the meaning of section 73 of the Companies Act, 2013, read with the Companies (Acceptance of Deposits) Rules, 2014.

OFFICIAL LANGUAGE POLICY AND INITIATIVES

The Company has fully endeavoured to implement the provisions of Official Language Act, 1963 and the policy of the Government. Publicity material and literature for employees and farmers are made available in Hindi and other regional languages.

With a view to promote Hindi in office work and as per the direction of the Ministry of Chemicals and Fertilizers, Department of Fertilizers, Hindi Pakhwada was celebrated from 14th to 28th September, 2025. On this occasion, various competitions and kavi sammelan were organized for the employees. 'Marathi Bhasha Samvardhan Pandharvada' was celebrated from 14th to 28th January, 2026. During this period, various Marathi lectures, cultural programs and Marathi competitions were organized.

RCF received second award for best implementation of official language in the year 2025-26 by Municipal Rajbhasha Karyanwayan Samiti Mumbai.

RCF Trombay Unit was awarded the Best Implementation Award for the year 2025-2026 by Ashirwad Literary Institute, Mumbai for the best implementation of Rajbhasha.

RCF Deputy General Manager (Hon. No.)-E Shri Vinayak Patil ji was presented Rajbhasha Gaurav Award for outstanding implementation of Rajbhasha by Mumbai-based Ashirwad Literary Institute.

AUDITORS

a. STATUTORY AUDITORS AND THEIR REPORT

The Comptroller and Auditor General of India (CAG) has appointed, M/s K. Gopal Rao & Co. (Firm Registration Number 000956S) and M/s Raju & Prasad (Firm Registration Number 003475S) as Joint Statutory Auditors of the Company for the financial year 2025-26. The Auditors would be retiring at the conclusion of the Forty Eight Annual General Meeting.

There are no qualifications, reservations or adverse remarks made by Statutory Auditors, in their report.

The Statutory Auditors for the financial year 2026-27 will be appointed by the CAG. However, their remuneration is required to be fixed at the AGM by the members.

b. COST AUDITORS AND THEIR REPORT

Your Directors, on the recommendation of Audit Committee, has appointed

M/s Diwanji & Co, Cost Accountants (FRN No.000339), as Cost Auditor to audit the cost accounts of the Company for the year 2026-27 on a remuneration of ₹ 2.80 lakh excluding applicable taxes. As required under the Companies Act, 2013, the remuneration payable to cost Auditor is required to be placed before the members in a general meeting for their ratification. Accordingly, a resolution seeking Members' approval for the remuneration payable

M/s Diwanji & Co, Cost Auditor forms part of the notice convening the Annual General Meeting for their ratification.

The Companies (Cost Records and Audit) Rules, 2014 and amendments thereof, the Company is required to maintain cost accounting records in respect of certain specified products and accordingly such accounts and records are made and maintained in the prescribed manner. Further, the cost accounting records maintained by the Company are required to be audited.

During the year, the Company filed the Cost Audit Report for the financial year 2025-26 with the Ministry of Corporate Affairs within the prescribed time limit.

c. SECRETARIAL AUDITOR AND THEIR REPORT

Pursuant to the provisions of Section 204 of the Companies Act, 2013 and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the Company has appointed M/s. Bhandari and Associates, a firm of Company Secretaries in Practice (C.P. No. 366) to undertake the Secretarial Audit of the Company. The Secretarial Audit Report is annexed as **Annexure III** and forms an integral part of this Report.

Observations made by Secretarial Auditor

M/s. Bhandari and Associates, Practising Company Secretaries, Secretarial Auditor of the Company has made the following observations in their Secretarial Audit Report:

a) i. As per Regulation 17(1)(a) and second proviso to Regulation 17(1E) of the Listing Regulations and DPE Guidelines, the board of directors shall have an optimum combination of executive and non-executive directors with at least one woman director and not less than fifty percent of the board of directors shall comprise of non-executive directors. The Company did not have requisite number of non- executive directors for the period from April 01, 2025 to May 08, 2025.

ii. As per the proviso of Regulation 17(1)(a) and second proviso to Regulation 17(1E) of the Listing Regulations, the board of directors of top 1000 listed entities shall have at least one independent woman director. The Company was in top 1000 listed entities on the basis of market capitalisation as at March 31, 2025 and the Company did not have an independent woman director on its Board for the period from April 01, 2025 to May 08, 2025.

iii. As per Regulation 17(1)(b) and second proviso to Regulation 17(1E) of the Listing Regulations and DPE Guidelines, the Chairman being an Executive Director, at least half of the Board of Directors should be comprised of Independent Directors and as per section 149(4) of the Act at least one-third of the total number of Directors shall be Independent Directors. The Board of Directors comprised of six Directors, constituting of four Executive Directors (including the Chairman & Managing Director) and two Nominee Directors (non-executive) and therefore, the Company did not have requisite number of Independent Directors for the period from April 01, 2025 to March 31, 2026.

iv. As per Regulation 17(2A) of the Listing Regulations, the quorum for every meeting of the board of directors of the top 2000 listed entities shall be one-third of its total strength or three directors, whichever is higher, including at least one Independent Director. There was no Independent Director present in the Board meetings held on April 03, 2025 and April 25, 2025 and hence, requisite quorum was not present in the said Board meetings.

b) i. As per Regulation 18(1)(b) of the Listing Regulations and DPE Guidelines, at least two-thirds of the directors shall be Independent Directors and as per section 177 of the Act, the Audit Committee shall consist of a minimum of three directors with Independent Directors forming a majority. The Audit Committee did not comprise of requisite number of Independent Directors from April 01, 2025 to May 18, 2025.

ii. As per Regulation 18(1)(d) of the Listing Regulations and DPE Guidelines, the chairperson of the audit committee shall be an Independent Director. The Audit Committee did not have an Independent Director as the Chairperson for the period from April 01, 2025 to May 18, 2025.

iii. As per Regulation 18(2)(b) of the Listing Regulations and DPE Guidelines, the quorum for Audit Committee meeting shall either be two members or one third of the members of the audit committee, whichever is greater, with at least two Independent Directors. The requisite quorum was not present in the Audit Committee meetings held on April 03, 2025 and April 25, 2025.

c) i. As per Regulation 19(1)(b) of the Listing Regulations and DPE Guidelines and as per section 178 of the Act, all the directors of the Nomination and Remuneration Committee shall be non-executive directors. The Nomination and Remuneration Committee comprised of Whole Time Directors from April 01, 2025 to May 18, 2025.

ii. As per Regulation 19(1)(c) of the Listing Regulations, at least two-thirds of the directors shall be Independent Directors and as per section 178 of the Act, not less than one-half of the directors shall be Independent Director. The Nomination and Remuneration Committee did not have requisite number of Independent Directors for the period from April 01, 2025 to May 18, 2025.

iii. As per Regulation 19(2) of the Listing Regulations and DPE Guidelines the Chairperson of the Nomination and Remuneration Committee shall be an Independent Director. The Nomination and Remuneration Committee of the Company did not comprise of an Independent Director as the Chairperson for the period from April 01, 2025 to May 18, 2025.

d) As per Regulation 20(2A) of the Listing Regulations, the Stakeholder Relationship committee shall have at least three directors, with at least one being an Independent Director. The Stakeholders and Relationship Committee did not comprise of an Independent Director for the period from April 01, 2025 to May 18, 2025.

e) As per Regulation 21(2) of the Listing Regulations, the Risk Management Committee shall have minimum three members with majority of them being members of the board of directors, including at least one Independent Director. The Risk Management Committee did not comprise of an Independent Director for the period from April 01, 2025 to May 18, 2025.

f) As per Section 135(1) of the Act, the Corporate Social Responsibility committee shall consist of three or more directors, out of which at least one director shall be an Independent Director. The Corporate Social Responsibility committee of the Company did not comprise of an Independent Director for the period from April 01, 2025 to May 18, 2025.

Company's response on observations made by Secretarial Auditors

The Company's response on observations made by Secretarial Auditors are as under:

a (i) & (ii) Being a Government Company under the administrative control of the Ministry of Chemicals and Fertilizers, Department of Fertilizers, Government of India, the Directors of the Company are appointed by the Government of India.

The Company appointed three Independent Directors, including one Woman Independent Director, on May 9, 2025. Accordingly, the Company complied with the said Regulation with the requirement of fifty percent of Board of Directors comprising of Non Executive Directors and appointment of Woman Independent Director with effect from May 9, 2025.

(iii) Being a Government Company under the administrative control of the Ministry of Chemicals and Fertilizers, Department of Fertilizers, Government of India, the Directors of the Company are appointed by the Government of India.

The Company appointed three Independent Directors, including one Woman Independent Director, on May 9, 2025, and one Independent Director on September 11, 2025. The Company has been continuously following up with the Government of India for the appointment of the remaining Independent Directors.

(iv) Being a Government Company under the administrative control of the Ministry of Chemicals and Fertilizers, Department of Fertilizers, Government of India, the Directors of the Company are appointed by the Government of India.

The Company appointed three Independent Directors, including one Woman Independent Director, on May 9, 2025. Accordingly, the Company complied with the said Regulation with effect from May 9, 2025.

(b) (i) & (ii) Being a Government Company under the administrative control of the Ministry of Chemicals and Fertilizers, Department of Fertilizers, Government of India, the Directors of the Company are appointed by the Government of India.

The Company appointed three Independent Directors on May 9, 2025, and the Audit Committee was reconstituted on May 19, 2025, by inducting two-thirds of the members as Independent Directors and appointing an Independent Director as the Chairperson of the Audit Committee, in compliance with Regulation 18(1)(b) and 18(1)(d) of the Listing Regulations.

(iii) Being a Government Company under the administrative control of the Department of Fertilizers, Ministry of Chemicals and Fertilizers, Government of India, the Directors of the Company are appointed by the Government of India.

The Company did not have any Independent Directors during the period from April 1, 2025 to May 8, 2025. Pursuant to the appointment of three Independent Directors on the Board with effect from May 9, 2025, the Audit Committee was reconstituted on May 19, 2025. Accordingly, the Company has complied with the said Regulation with effect from May 19, 2025.

(c) (i) & (ii) Being a Government Company under the administrative control of the Ministry of Chemicals and Fertilizers, Department of Fertilizers, Government of India, the Directors of the Company are appointed by the Government of India.

The Company appointed three Independent Directors on May 9, 2025, and the Nomination and

Remuneration Committee was reconstituted on May 19, 2025, by appointing all members as Non-Executive Directors and ensuring that at least two-thirds of the members are Independent Directors, in compliance with Regulation 19(1)(b) and 19(1)(c) of Listing Regulations.

(iii) Being a Government Company under the administrative control of the Ministry of Chemicals and Fertilizers, Department of Fertilizers, Government of India, the Directors of the Company are appointed by the Government of India.

Further, the Company appointed three Independent Directors on May 9, 2025, and the Nomination and Remuneration Committee was reconstituted on May 19, 2025, by appointing an Independent Director as the Chairperson of the Committee, in compliance with Regulation 19(2) of the Listing Regulations.

(d) Being a Government Company under the administrative control of the Ministry of Chemicals and Fertilizers, Department of Fertilizers, Government of India, the Directors of the Company are appointed by the Government of India.

The Company appointed three Independent Directors on May 9, 2025, and the Stakeholders Relationship Committee was reconstituted on May 19, 2025, by appointing three Directors as members of the Committee, with at least one member being an Independent Director and the Chairperson being a Non-Executive Director, in compliance with Regulation 20(2) and 20(2A) of the Listing Regulations.

(e) Being a Government Company under the administrative control of the Ministry of Chemicals and Fertilizers, Department of Fertilizers, Government of India, the Directors of the Company are appointed by the Government of India.

The Company appointed three Independent Directors on May 9, 2025, and the Risk Management Committee was reconstituted on May 19, 2025, by appointing at least one Independent Director as a member of the Committee, in compliance with Regulation 21(2) of the Listing Regulations.

f. Being a Government Company under the administrative control of the Ministry of Chemicals and Fertilizers, Department of Fertilizers, Government of India, the Directors of the Company are appointed by the Government of India.

The Company appointed three Independent Directors on May 9, 2025, and the CSR Committee was reconstituted on May 19, 2025, by appointing at least one Independent Director as a member of the Committee, in compliance with Regulation 135(1) of the Companies Act, 2013

d. **SECRETARIAL STANDARDS**

During the year 2025-26, the Company has complied with the applicable Secretarial Standards issued by the Institute of Company Secretaries of India.

SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS OR COURTS OR TRIBUNALS

There have been no material changes and commitments, affecting the financial position of the Company between the end of the financial year and date of this report. There has been no change in the nature of the business of the Company.

REPORTING OF FRAUDS

No material fraud by the Company or on the Company has been noticed or reported during the year. Further, the Auditors in their report for the year have not reported any instance of fraud committed by the officers/employees of the Company.

INSOLVENCY AND BANKRUPTCY CODE

There are no applications made or any proceedings pending under the Insolvency and Bankruptcy Code, 2016 (31 of 2016) during the year.

ONETIME SETTLEMENT WITH ANY BANK OR FINANCIAL INSTITUTION

As no settlement has taken place with any of the Bank or Financial Institution during the financial year, therefore, no disclosure or reporting is required in respect of the details of difference between amount of the valuation done at the time of one time settlement and the valuation done while taking loan from the Banks or Financial Institutions.

BANKS AND FINANCIAL INSTITUTIONS

The Company is prompt in making the payment of interest and repayment of loans to the financial institutions / banks. Banks and Financial Institutions continue their unstinted support in all aspects and the Board records its appreciation for the same.

DIRECTORS' RESPONSIBILITY STATEMENT

To the best of knowledge and belief and according to the information and explanations obtained by them, your Directors make the following statement in terms of section 134(3) (c) of the Companies Act, 2013:

i] that in the preparation of the annual accounts for the year ended March 31, 2026, the applicable accounting standards have been followed along with proper explanation relating to material departures, if any;

ii] the Directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as at March 31, 2026 and of the profit of the Company for the year ended on that date;

iii] that the Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;

iv] the annual accounts have been prepared on a going concern basis;

v] that the Directors had laid down internal financial controls to be followed by the company and that such internal financial controls are adequate and were operating effectively; and

vi] that the Directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

CORPORATE GOVERNANCE

As per SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, a separate section on Corporate Governance practices followed by the Company, together with a certificate of Compliance from the Practising Company Secretary forms an integral part of this report.

COMPLIANCE OF CORPORATE GOVERNANCE GUIDELINES ISSUED BY DEPARTMENT OF PUBLIC ENTERPRISES

DPE, Government of India, has laid down certain parameters for the purpose of grading the CPSEs on the basis of their compliance with guidelines on Corporate Governance and this report needs to be submitted to the Government on quarterly/annual basis. The Company has been complying with the Guidelines on Corporate Governance for CPSEs laid down by DPE and regularly submits reports to the Government. The Company expects 'Excellent Rating' to the Company for the year 2025-26.

INTERNAL FINANCIAL CONTROL OVER FINANCIAL REPORTING

The Company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. The Company's internal financial control over financial reporting includes those policies and procedures that:

(1) pertains to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;

(2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of Management and Directors of the Company; and

(3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

KEY MANAGERIAL PERSONNEL

The following are Key Managerial Personnel of the Company as on March 31, 2026:

1. Shri Shivakumar Subramaniam [DIN 10784187] Chairman & Managing Director (from 13.02.2026)
2. Shri S. C. Mudgerikar [DIN 03498837], Chairman & Managing Director (upto 31.12.2025)
3. Ms Nazhat J. Shaikh [DIN 07348075], Director (Finance) & CFO
4. Ms Ritu Goswami [DIN 10463372], Director (Technical)
5. Shri Niranjan S. Sonak [DIN 10926090], Director (Marketing)
6. Shri Jai Bhagwan Sharma [FCS 5030], Company Secretary

CHANGES IN THE BOARD OF DIRECTORS

Shri S. C. Mudgerikar [DIN 03498837] ceased as Chairman & Managing Director on the Board of the Company w.e.f. January 1, 2026.

Shri Shivakumar Subramaniam [DIN 10784187] appointed as Chairman & Managing Director on the Board of the Company w.e.f. February 13, 2026.

Ms Nazhat J. Shaikh [DIN 07348075], Director (Finance) has entrusted additional charge of Chairman & Managing Director from January 1, 2026 to February 12, 2026.

Dr. Krishna Kant Pathak (DIN 08328847) appointed as Government Nominee Director on the Board of the Company w.e.f. April 21, 2026.

Ms Aneeta C. Meshram (DIN 09781436) ceased as Government Nominee Director on the Board of the Company w.e.f. April 17, 2026.

Shri Gopinathan Nair Anilkumar [DIN 09447818] ceased as an Independent Director w.e.f. May 9, 2026 after completion of his term.

Prof Anjula Murmu [DIN 09565841] ceased as an Independent Director on the Board of the Company w.e.f. May 9, 2026 after completion of his term.

Shri Partha Sarathi Ghosh [DIN 09517108] ceased as an Independent Director on the Board of the Company w.e.f. May 9, 2026 after completion of his term.

Shri Rajnikant Bhulabhai Tandel [DIN 11916422] appointed as an Independent Director on the Board of the Company w.e.f. August 31, 2026.

The Board has placed on record their appreciation of the Directors who have ceased to be members of the Board for the valuable contribution made and the guidance / suggestion provided by them which has greatly benefited the company.

As per Section 152 of the Companies Act, 2013, Mr. Niranjan S. Sonak [DIN:10926090] and Ms Aparna S. Sharma [DIN: 07798544] Directors retire by rotation at the ensuing Annual General Meeting and being eligible, offer themselves for reappointment.

FAMILIARISATION PROGRAMMES FOR INDEPENDENT DIRECTORS

The Company's independent directors are eminent professionals with several decades of experience in banking and financial services, technology, finance, governance and management areas and are fully conversant and familiar with the business of the Company.

The Company has an ongoing familiarisation programmes for all Independent directors with regard to their roles, duties, rights, responsibilities in the Company, nature of the industry in which the Company operates, the business model of the Company, etc.

All the Independent Directors of the Company have registered their names in the Independent Directors Databank as required under the Act and the Rules referred therein. The Independent Directors are also required to take up an online proficiency self assessment test within two years from the date of inclusion of their name in the Independent Directors databank, unless exempted from such requirement, under the Act and the Rules referred therein.

Board opined that Independent Directors of the Company has made significant participation and contribution, commitment, effective deployment of knowledge and expertise, integrity and maintenance of confidentiality and independence of behaviour and judgement.

INDEPENDENT DIRECTOR'S DECLARATION

The Company has received the Certificate of Independence from the Independent Directors confirming that they meet the criteria prescribed for Independent Directors under the provisions of the Companies Act, 2013 and SEBI (LODR). The Independent Directors have confirmed that they are registered with the database maintained by the Indian Institute of Corporate Affairs (IICA) under the Ministry of Corporate Affairs.

The Company being a Government Company, the power to appoint Directors (including Independent Directors) vests with the Government of India. The Directors are appointed by following a process as per laid down guidelines. In the opinion of the Board, the Independent Directors possess the desired expertise, experience and integrity.

Two (2) separate meetings of Independent Directors was held on August 7, 2025 & January 24, 2026 without attendance of the non-independent directors and members of management.

COMMITTEES OF THE BOARD

The Company's Board has the following committees:

i. Audit Committee
ii. Stakeholders Relationship Committee
iii. Share Transfer Committee
iv. Nomination and Remuneration Committee
v. Corporate Social Responsibility and Sustainable Development Committee (CSR & SD)
vi. Empowered Committee for Procurement.
vii. Risk Management Committee
viii. Empowered Committee for Procurement of Urea on Govt. Account
ix. Debenture Allotment Committee

The details of the committees along with their composition, number of meetings held and attendance of each Director at the meetings are provided in the Corporate Governance Report.

POLICY FOR SELECTION AND APPOINTMENT OF DIRECTORS AND THEIR REMUNERATION

As per notification dated June 5, 2015 issued by Ministry of Corporate Affairs, provision of section 134(3) (e) of the Companies Act, 2013 regarding disclosure of its policy on Director's appointment and remuneration including criteria for determining qualifications, positive attributes, independence of a Director and other matter provided under sub- section (3) of section 178 of the Companies Act, 2013 are not applicable to a Government company.

The Company being a Government company, the above provisions are not applicable to it.

Similarly, section 197 of the Companies Act, 2013 requiring disclosure of ratio of the remuneration of each director to the median employee's remuneration and other such details including the name and other particulars of every employee of the company, who if employed throughout/ part of the financial year, was in receipt of remuneration in excess of the limits set out in the rules, are not provided in terms of section 197(12) read with rule 5(1) (2) of the Companies(Appointment and Remuneration of Managerial Personnel) Rules, 2014, being not applicable to a Government company as per notification dated June 5, 2015 issued by Ministry of Corporate Affairs.

MEETINGS OF THE BOARD

Thirteen (13) Board Meetings were held during the year. The details of the Board Meetings held during the financial year 2025-26 are provided in the Corporate Governance Report.

BOARD EVALUATION

Section 134(3) (p) of the Companies Act, 2013 requires the Company to disclose the manner in which formal annual evaluation has been made by the Board of its own performance and that of its committees and individual Directors. As per notification dated June 5, 2015 issued by Ministry of Corporate Affairs, provision of section 134(3) (p) of the Companies Act, 2013 shall not apply in case Directors are evaluated by the Ministry which is administratively in charge of the Company, as per its own evaluation methodology. The Company, being a Government Company, the performance evaluation is carried out by the Administrative Ministry (Department of Fertilizers, Ministry of Chemicals & Fertilizers), Government of India, as per applicable Government Guidelines.

The Company has evaluated the performance of the Independent Directors for the year 2025-26 as per regulation 17(1) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

PARTICULARS OF LOANS GIVEN, INVESTMENT MADE, GUARANTEES GIVEN AND SECURITIES PROVIDED

Particulars of Loans given, Investments made, Guarantees given and Securities provided along with the purpose for which the loan or guarantee or security is proposed to be utilized by the recipient are provided in the notes to the financial statements.

CREDIT RATINGS

The Credit rating assigned by Rating Agencies for the various instruments of the Company is provided in the Corporate Governance Report.

PARTICULARS OF EMPLOYEES

During the year under review, none of employees of the Company had drawn remuneration in excess of the limits prescribed under section 134(3) (c) of the Companies Act, 2013 read with Companies (Appointment of Managerial Personnel) Rules, 2014.

VIGIL MECHANISM/WHISTLE BLOWER POLICY

The details of Vigil Mechanism/Whistle Blower Policy are provided in Corporate Governance Report.

RELATED PARTY TRANSACTIONS

All contracts/arrangement/transactions entered by the Company during the financial year with related parties were in the ordinary course of business and on arm's length basis. There are no materially significant related party transactions made by the Company with Promoters, Directors, Key Managerial Personnel or other designated persons which may have a potential conflict with the interest of the Company at large.

All Related Party Transactions are placed before the Audit Committee and also before the Board for approval. None of the Directors has any pecuniary relationships or transactions vis-à-vis the Company.

The details of the investment in equity made by the Company as on 31st March, 2026 is as under:

₹ Crore

1	FACT-RCF Building Products Limited#	-
2	Urvarak Videsh Limited	0.18 *
3	Talchar Fertilizers Limited	1102.15
	Total	**1102.33**

Pursuant to approval of the Resolution Plan by the Hon'ble NCLT, Kochi Bench under the CIRP of FACT-RCF Building Products Limited (FRBL), the Company's claims stood extinguished and 2, 50,000 equity shares aggregating to ₹ 25 lakh were allotted to the Company. Consequent to the write-off of investment and advances (net of shares received), the Company's shareholding in FRBL stands reduced to 2.5%, and FRBL has ceased to be a related party of the Company.

* Company has made full provision towards the value of investment.

The details of transactions with related parties are provided in the accompanying financial statements. There are no transactions to be reported in Form AOC-2.

UNSECURED INTER CORPORATE LOAN

During the year, the Company has provided an unsecured Inter-Corporate Loan to Talcher Fertilizers Limited (TFL), a joint venture company, amounting to ₹233 crore at interest rate of 6-month SBI MCLR plus 0.65%, for a tenure not exceeding six months repayment option with a notice of 7 days. The said loan, along with applicable interest, has been fully repaid by TFL in accordance with the terms and conditions of the agreement.

ISSUE AND REDEMPTION OF OF NON CONVERTIBLE DEBENTURES (NCDS) BONDS ON PRIVATE PLACEMENT BASIS

The Company has allotted 30,000, Listed, Unsecured, Rated, Redeemable, Taxable, Non-Convertible Bonds in the nature of Debentures (NCDs) of face value of ₹ 1,00,000/- ((Rupees One Lakh only) each, aggregating to ₹ 300 crore (Rupees Three Hundred Crore only) on private placement basis for cash at par, in dematerialized form (ISIN: INE027A08036), through BSE Electronic Book Platform (EBP) on June 30, 2025.The NCDs are for a tenure of Three years, carrying interest @ 7.49% p.a. payable annually. NCDs are listed on National Stock

Exchange of India Limited (NSE) and BSE Limited (BSE), on the Whole Sale Debt Market (WDM) Segment. The Company has appointed M/s SBICAP Trustee Company Limited as Debenture Trustee for the said debt securities.

The Company has allotted 39,500, Listed, Unsecured, Rated, Redeemable, Taxable, Non-Convertible Bonds in the nature of Debentures (NCDs) of face value of ₹ 1,00,000/- ((Rupees One Lakh only) each, aggregating to ₹ 395 crore (Rupees Three Hundred Ninety Five Crore only) on private placement basis for cash at par, in dematerialized form (ISIN: INE027A08044), through BSE Electronic Book Platform (EBP) on September 25, 2025. The NCDs are for a tenure of Three years and ten months, carrying interest @ 7.60% p.a. payable annually. NCDs are listed on National Stock Exchange of India Limited (NSE) and BSE Limited (BSE), on the Whole Sale Debt Market (WDM) Segment. The Company has appointed M/s SBICAP Trustee Company Limited as Debenture Trustee for the said debt securities.

During the year, 5,000, Listed, Secured, Rated, Redeemable, Taxable, Non-Convertible Bonds in the nature of Debentures (NCDs) of face value of ₹ 10,00,000/- ((Rupees Ten Lakh only) each, aggregating to ₹ 500 crore (Rupees Five Hundred Crore only) on private placement, in dematerialized form (ISIN: INE027A07012), have been redeemed on August 5, 2025.

DETAILS OF DEBENTURES OUTSTANDING AS ON 31.03.2026

Series	ISIN	Issue date	Maturity	Tenure	Rate of Interest	Issue Size (₹ In Crore)
Series I-2024	INE027A08028	August 7, 2024	August 7, 2027	3 years	7.99 p.a.	300
Series I-2025	INE027A08036	June 30, 2025	June 30, 2028	3 years	7.49% p.a.	300
Series II-2025	INE027A08044	September 25, 2025	July 25, 2029	3 years 10 months	7.60% p.a.	395

DISCLOSURE UNDER THE SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013

The Company has in place a Policy on Prevention, Prohibition and Redressal of Sexual Harassment of Women at Workplace in line with the requirements of the Sexual Harassment of Women at the Workplace (Prevention, Prohibition & Redressal) Act, 2013.The Internal Complaints Committee (ICC) has been set up to redress complaints received regarding sexual harassment.

During the financial year under review, no complaint pertaining to sexual harassment was received by the Internal Committee and no complaint was pending for disposal as on the end of the financial year.

DPE MOU COMPLIANCE DISCLOSURES

In compliance with the requirements stipulated under Department of Public Enterprises (DPE) Circular No. M-03/0006/2024-DPE(MoU) dated March 24, 2026, the information relating to the key parameters of the Company is furnished hereunder:

A. Information about MoU parameters:

a. Achievement against Physical Parameters (where prescribed in the MoU):

Production Parameter	MoU Target	Actual Achievement
Urea Production	30.70 LMT	21.110 LMT
Production of Suphala [15:15:15]	8.62 LMT	6.347 LMT
Production of AN Melt	2,55,108 MT	2,05, 838.51 MT
Production of Urea Gold	37, 037 MT	10, 105 MT
Production of PROM	6,000 MT	294.55 MT

b. Expenditure on R&D (including Innovation Initiatives):

The Company incurred expenditure towards Research & Development (R&D) and innovation initiatives aimed at operational efficiency, technology upgradation and process improvement.

Sl No.	Particulars	Amount ₹ in Crore)
1.	Capital	2.90
2.	Recurring	6.31
3.	Innovation Schemes	29.14
4.	Total	**38.35**
5.	Total R&D expenditure as a percentage of total turnover	0.21
6	Total R&D expenditure as a percentage of PBT	6.27

At Thal Unit, expenditure incurred under innovative initiatives includes schemes like upgradation of DCS systems, installation of super cup trays in Urea reactor. At Trombay unit, expenditure incurred under innovative schemes/initiatives for adoption of schemes to improve reliability & safety, improve energy performance, for schemes implemented in New Sulphur Coated Urea plant etc.

c. **Onboarding on TReDS Platforms:**

The Company have undertaken onboarding on Trade Receivables Discounting System (TReDS) platforms to facilitate timely payments to MSMEs.

TReDS Platform	Company Onboarding Date
RXIL	14.05.2018
Invoice Mart/A treds	10.05.2018
M1 xchange	11.05.2018
Kredx	19.03.2026
C2treds	17.03.2026

d. **Timely Payments to MSE Vendors (directly or through TReDS) :**

The Company remains committed to timely payment to Micro and Small Enterprises (MSEs) in accordance with the provisions of the MSMED Act, 2006. Details of procurement and payment performance during FY 2025–26 are as follows:

Particulars	Amount (In Crore)	Percentage of delay to total invoices
Total Annual Procurement Value	862.00	-
Total Number of Invoices	28,485	-
Total Number of Suppliers	3047	-
Amount Pending Beyond 45 Days	1.77	-
Number of Delayed Invoices	45	0.16%
Number of Suppliers Involved	35	-

e. **Procurement through GeM:**

The Company continued procurement through the Government e-Marketplace (GeM) platform in line with Government procurement policies.

Particulars	Amount (In Crore)	Percentage
Procurement through GeM	1923.60	90.086%
Total Procurement	2135.29	100%

The Company has taken continuous measures to enhance procurement through digital procurement platforms.

B. **Information pertaining to compliance parameters:**

Information about procurement from MSEs is updated on monthly basis on the Sambandh Portal. Details of procurement is as below:

S.N	Particulars	Amount (₹ in Crore)
a	Procurement from MSEs	862.00
b	Total Annual Procurement	2135.29
c	**Break-up of Procurement from MSEs:**	
	i) Procurement from MSEs owned by SC/ST entrepreneurs	10.28
	ii) Procurement from MSEs owned by women entrepreneurs.	67.28

d. **Shortfall in MSE Procurement Targets:**

In the financial year 2025-26, procurement targets w.r.t procurement from MSEs and from MSEs owned by women entrepreneurs has been achieved.

However, the target w.r.t procurement from MSEs owned by SC/ST entrepreneurs could not be achieved due to their limited participation. After taking Board approval, RCF submitted exemption request to Department of Fertilizers seeking exemption from compliance of procurements targets from SC/ST MSEs and requested to recommend the same to the Ministry of Micro, Small and Medium Enterprises for consideration.

e. **Health and Safety Initiatives for Human Resources:**

Under Health and Safety initiatives for Human Resources, Department of Fertilizer has given the target of conducting Internal audit (twice in a year) and external audit (Once in a year) of ISO 45001 Occupational Health and Safety Management system.

Accordingly, both units conducted two internal audits and one External audit of ISO 45001 Occupational Health and Safety Management system.

For RCF Trombay Unit, internal audits were conducted from 25th to 27th June 2025 & from 25th to 27th Nov 2025. For RCF Thal Unit, internal audits were conducted from 11th to 14th June 2025 & from 25th to 28th Nov 2025.

Further, for RCF Trombay Unit, external audit was conducted from 23rd to 26th March 2026 and for Thal Unit external audit was conducted from 14th to 16th July 2025..

Monetization of Non-Core Assets

In accordance with Government guidelines, the Company has prepared/implemented a monetization plan for surplus non-core assets including land and buildings, wherever applicable.

RIGHT TO INFORMATION (RTI)

In order to promote transparency and accountability, an appropriate mechanism has been set up across the Company in line with the provisions of the Right to Information Act, 2005. The Company has nominated CPIO/ACPIOs/ Appellate Authorities at its units/offices across the Company to provide information to citizens under the provisions of the RTI Act.

During the year under review, the Company has received 315 RTI applications out of which 315 have been replied.

ENERGY CONSERVATION, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO

The information on conservation of energy, technology absorption and foreign exchange earnings and outgo stipulated under Section 134(3) (m) of the Companies Act, 2013 read with Rule 8 of The Companies (Accounts) Rules, 2014, is annexed to this Report as **Annexure IV** and form an integral part of this report.

ANNUAL RETURN

Pursuant to Section 92(3) of the Companies Act, 2013 read with Section 134(3)(a) of the Companies Act, 2013, the Annual Return in Form MGT 7 as on March 31, 2026 is available on the Company's website on https://www.rcfltd.com/investerrelations/annual-return.

INVESTOR EDUCATION & PROTECTION FUND (IEPF)

The details of unpaid / unclaimed dividend and shares transferred to the IEPF in compliance with the provisions of the Companies Act, 2013 has been provided in the Corporate Governance Report.

BUSINESS RESPONSIBILITY & SUSTAINABILITY REPORT

Pursuant to Regulation 34 (2) (f) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Business Responsibility Report initiatives taken from an environmental, social and governance prospective in the prescribed format is available as a separate section of the Annual Report and forms an integral part of this report. Business Responsibility Report is also available on the Company's website www.rcfltd.com.

ACKNOWLEDGMENT

The Board of Directors wish to gratefully acknowledge the valuable guidance and continued support extended by Government of India and in particular, the Department of Fertilizers and the Office of Fertilizer Industry Co-ordination Committee (FICC), Railways, DPE, Members of MOU Task force, and other Central Government Departments and Agencies.

The Board also wishes to acknowledge with sincere gratitude, the help and unstinted support from the Government of Maharashtra and other State Governments, MSEB, MIDC, various Media, Municipal Authorities, Maharashtra Pollution Control Board, Factory Inspectorate and IBR, Bankers to the Company, Financial Institutions, Dealers and Customers.

Your Board wishes to acknowledge gratefully, the confidence posed, unstinted support and suggestions made to the Board by the esteemed Share Owners of the Company. The Board also wishes to place on record the positive suggestions and guidance provided by the Statutory Auditors, Cost Auditors, the Office of the Principal Director of Commercial Audit and Secretarial Auditor.

You Board wishes to acknowledge with sincere gratitude, the help and unstinted support from Trade Unions & Officers Association for your unwavering support.

Last but not the least, your Directors take pleasure in placing on record their deep appreciation of the excellent contribution made by the employees of the Company at all levels, without which the Company would not have achieved such good performance.

Sd/-
[Shivakumar Subramaniam]
Chairman & Managing Director
(DIN: 10784187)

Place: Mumbai
Date: August 31, 2026

Annexure - I

ANNUAL REPORT ON CSR ACTIVITIES

[Pursuant to Section 135 of the Companies Act, 2013 ('the Act') & Rules made thereunder]

1. Brief outline on CSR Policy of the Company

Rashtriya Chemicals and Fertilizers Limited (RCF) is committed to upholding the highest standards of Corporate Social Responsibility (CSR). The Company recognizes its responsibility towards society and strives to contribute to sustainable development through meaningful social and environmental initiatives.

RCF's CSR policy is guided by its vision of improving the quality of life of the communities it serves through long-term stakeholder value creation. The Company focuses on creating a positive impact on society and the environment by implementing sustainable development programmes and empowering local communities.

The CSR initiatives of RCF are aligned with the provisions of the Companies Act, 2013 and are undertaken in areas such as education, healthcare, sanitation, environmental sustainability, skill development, rural development, women empowerment, and support to underprivileged sections of society.

RCF considers social and environmental responsibility as an integral part of its business strategy and remains committed to creating value for all its stakeholders, including customers, shareholders, employees, local communities, and society at large. Through its CSR interventions, the Company aims to foster inclusive growth, improve living standards, and contribute towards nation-building.

The Company has framed a CSR Policy in compliance with the provisions of the Act, as amended, which is available on the Company's website at https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1753958148-Corporate%20Social%20Responsibility%20%28CSR%29%20Policy.pdf.

2. Composition of Corporate Social Responsibility & Sustainable Development Committee (CSR & SD) as on March 31, 2026

Sr. No.	Name of Director	Designation/ Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1	Prof Anjula Murmu, (from 19.05.2025)	Chairperson and Independent Director	4	4
2	Ms Nazhat Shaikh	Member and Director (Finance)	4	4
3	Ms Ritu Goswami	Member and Director (Technical)	4	4
4	Ms Aneeta C. Meshram	Member and Govt. Nominee Director	4	0

3. The web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the Board are disclosed on the website of the Company, is given below:

Composition of CSR & SD committee

https://www.rcfltd.com/public/storage/investers/1777440079.pdf

CSR policy

https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1753958148-Corporate%20Social%20Responsibility%20%28CSR%29%20Policy.pdf

CSR projects approved by the Board

https://www.rcfltd.com/socialresponsibility/annual-report-on-csr-activities

4. The executive summary along with web-link(s) of Impact Assessment of CSR Projects carried out in pursuance of sub-rule (3) of rule 8, is given below:

In pursuance of Sub-Rule (3) of Rule 8 of the Companies (Corporate Social Responsibility Policy) Amendment Rules, 2021, dated 22nd January, 2021, RCF has engaged, M/s Crux Management Services P Ltd., as an 'Independent Agency', to undertake the Impact Assessment of its CSR projects. The Executive Summary of Impact Assessment of CSR projects having outlays of one crore rupees or more, and which have been completed during FY 2025-26 is as under:

Sr. No.	Title of the project	Budget (₹ in lakh)	Expenditure (₹ In Lakh)	Implementation Agency	Location	Executive Summary
1.	Supply of Water to Village in Raigad Districts	150.00	167.73	RCF	Raigad, Maharashtra	For the past 25 years, the Company has been providing drinking water to seven villages surrounding its Thal unit through pipelines laid from the unit's water reservoir. This initiative benefits over 25,000 residents across the villages of Thal, Navgaon, Vaishet, Tudal, Boris-Gunjis, and Bhal, all of which fall under the jurisdiction of the Thal factory. The drinking water supply is made possible through the infrastructure established by the Company, and the water charges billed by MIDC are fully borne by the Company.
2.	Financial Assistance towards the development of the National Maritime Heritage Complex (NMHC) at Lothal, Gujarat-382230	200.00	200.00	RCF	Lothal, Gujarat	Strengthening RCF/NFL's CSR and nation-building image. Association with a prestigious national heritage project at Lothal, Gujarat.

Impact Assessment Reports are hosted on the website of the Company at following URL:

https://www.rcfltd.com/socialresponsibility/csr-impact-assessment-reports

5. (a) Average net profit of the company as per sub-section (5) of section 135: ₹ 59605.00 Lakh (PBT)

(b Two percent of average net profit of the company as per sub-section (5) of section 135: ₹ 1192.00 Lakh

(c Surplus arising out of the CSR Projects or programmes or activities of the Previous financial years. Nil

(d Amount required to be set-off for the financial year, if any.: ₹ 00.00 Lakh

(e) Total CSR obligation for the financial year [(b)+(c)-(d)] ₹ 1192.00 Lakh

6. (a) Amount spent on CSR Projects (both Ongoing Project and other than Ongoing Project) ₹ 1215 Lakh

(b) Amount spent in Administrative Overheads.: Nil

(c) Amount spent on Impact Assessment, if applicable.: ₹ 3.59 Lakh

(d) Total amount spent for the Financial Year [(a)+(b)+(c)]. ₹ 1218.59 Lakh

(e) CSR amount spent or unspent for the Financial Year:

Total Amount Spent for the Financial Year. (Rs in lakh.)	Amount Unspent (in ₹)				
	Total Amount transferred to Unspent CSR Account as per subsection (6) of section 135.		Amount transferred to any fund specified under Schedule VII as per second proviso to sub-section (5) of section 135.		
	Amount	Date of transfer	Name of the fund	Amount	Date of transfer
1218.59	Nil	NA	Nil	Nil	NA

(g) Excess amount for set off, if any : nil

Sl. No.	Particulars	Amount (₹ in lakh)
(i)	Two percent of average net profit of the company as per sub-section (5) of section 135	1192.00
(ii)	Total amount spent for the Financial Year	1215
(iii)	Excess amount spent for the Financial Year [(ii)-(i)]	23
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous Financial Years, if any	Nil
(v)	Amount available for set off in succeeding Financial Years [(iii)-(iv)]	No amount is set-off

7. Details of Unspent Corporate Social Responsibility amount for the preceding three Financial Years:

Sl. No.	Preceding Financial Year(s)	Amount transferred to Unspent CSR Account under subsection (6) of section 135 (in ₹)	Balance Amount in Unspent CSR Account under subsection (6) of section 135 (in ₹)	Amount Spent in the Financial Year (in ₹)	Amount transferred to a Fund as specified under Schedule VII as per second proviso to subsection (5) of section 135, if any		Amount remaining to be spent in succeeding Financial Years (in ₹)	Deficiency, if any
					Amount (in ₹)	Date of transfer		
1	2024-25	Nil	Nil	Nil	Nil	Nil	Nil	Nil
2	2023-24	Nil	Nil	Nil	Nil	Nil	Nil	Nil
3	2022-23	Nil	Nil	Nil	Nil	Nil	Nil	Nil

8. Whether any capital assets have been created or acquired through Corporate Social Responsibility amount spent in the Financial Year : **Yes**

If Yes, enter the number of Capital assets created/ acquired : **23**

Furnish the details relating to such asset(s) so created or acquired through Corporate Social Responsibility amount spent in the Financial Year:

Sl No.	Short particulars of the property or asset(s) [including complete address and location of the property]	Pincode of The property or asset(s)	Date of creation	Amount of CSR amount spent (Amount in ₹ Lakhs)	Details of entity/ Authority/ beneficiary of the registered owner		
					CSR Registration Number, if applicable	Name	Registered Address
1	Construction of rehabilitation Centre for cured mentally ill persons at	629703	01.04.2025	95.00	CSR00040738	Centre for Human Resource & Development Programmes (chardep)	Achankulam, Potrayadi, Kanyaumari dist., Tamilnadu-629703
2	Financial Assistance for Construction of Toilet Block at Shri Laxmi Vidyalaya, Junior College,	416012	01.04.2025	10.00	CSR00088453	Adarsh Apanga Kalyan Shikshan Sanstha, Kolhapur	Hasur Khurd, Tal. Kagal, Dist. Kolhapur, Maharashtra-416012
3	Fin. Asstt for construction of toilet block for upcoming 24-hour residential study center for differently-abled students to prepare for competitive examinations.,	413501	01.04.2025	18.00	CSR00015920	Vishvabharati Bahuuddeshiya Shikshan Sanstha Ruibhar Osmanabad (Aspirational District)	Ruibhar,Taluka & District-Osmanabad -413501
4	Financial Assistance for construction of toilet block at ladies hostel of Shankar Mahadev Vidyalaya and Gurukul Kumbhavade Hostel	416609	01.04.2025	10.00	CSR00087560	Shankar Mahadev Sawant Gram Vikas Sanstha	Tal. Kankavli, Dist.Sindhudurg-416609
5	Construction of Toilet Block,	402401	01.04.2025	10.00	CSR00088163	Mehboob Educational Trust English medium high school	Darbar Rd,Murud Janjira,Tal-Murud, Dist. Raigad, Maharashtra-402401
6	Financial Assistance for the construction of toilet blocks and the installation of safe drinking water facilities at the	400615	01.04.2025	25.00	CSR00035273	Happiness Forever	Alibag Tehsil Office, 6/51, Building No-6, Krishna Green Land Park CHS, Kasarwadavli Naka, Thane (W)-400615
7	Construction of Toilet Blocks	400706	01.04.2025	20.00	CSR00083738	Samrat Foundation	E:2., 1/3,Nerul Sea View CHS,Palm Beach rd, Nerul , Navi Mumbai- 400706

Sl No.	Short particulars of the property or asset(s) [including complete address and location of the property]	Pincode of The property or asset(s)	Date of creation	Amount of CSR amount spent (Amount in ₹ Lakhs)	Details of entity/ Authority/ beneficiary of the registered owner		
					CSR Registration Number, if applicable	Name	Registered Address
8	Installation of open gym nearby	400074	01.04.2025	10.00	CSR00048502	Saarth Pratishthan	Chembur area, Mumbai-400074
9	Financial Assistance to Nalanda Educational Foundation for Solar Rooftop Installation under CSR,	400089	01.04.2025	28.50	CSR00093310	Nalanda Education Foundation	Chembur, Mumba i-400089
10	Financial assistance for Provision of Stationery and Furniture to Schools near	400074	01.04.2025	3.00	CSR00020890	Panchratna Mitra Mandal	Chembur_ Panchratna Mitra Mandal, Chembur, Mumba i-400074
11	Installation of solar panels at Navedar-Navgaon,Shiravali, Kurul, Machimmar society	402209	01.04.2025	11.85	Nil	RCFL	Zirad, Mule, Veshvi, Thal, Kihim , Kankeshwar Devasthan, Dist. Raigad, Maharashtra -402209
12	Digital camera & Two Computers to District Information Office	402201	01.04.2025	3.39	Nil	RCFL	Dist. Raigad, Maharashtra-402201
13	Financial Assistance for Tribal Community Empowerment Project –	814147	01.04.2025	90.96	CSR00013945	RCFL	Lahanti, Jharkhand -814147
14	Financial Assistance for Installation of Sanitary Pad Vending Machines cum Destroyers in Schools at Chembur.	400074	01.04.2025	1.02	Nil	RCFL	Chembur, Mumbai- 400074
15	Financial Assistance for installation of Open Gym Equipment in Mumbai Constituency.	400074	01.04.2025	15.00	CSR00048502	Saarth Prathisthan	Chembur, Mumbai- 400074
16	Financial Assistance for Procurement of Haemodialysis Equipment for the patients nearby by Alibag.	415605	01.04.2025	16.30	CSR00070823	Sahyog Gopalan Va Gosanvardhan N Mandal	At Post. Deul Bherse,Po. Khangao,Tal-Alibaug, Dist. Raigad- 415605

Sl No.	Short particulars of the property or asset(s) [including complete address and location of the property]	Pincode of The property or asset(s)	Date of creation	Amount of CSR amount spent (Amount in ₹ Lakhs)	Details of entity/ Authority/ beneficiary of the registered owner		
					CSR Registration Number, if applicable	Name	Registered Address
17	Financial Assistance for construction of School building (Sanitation facilities).	415605	01.04.2025	17.42	CSR00095658	Gurukul Education & Research Foundation	Bahadurshekh Naka, Mumbai-Goa Highway, Tal. Chiplun,Dist -Ratnagiri, Maharashtra-415605.
18	Financial Assistance for Procurement of School Furniture for Schools Located in the Vicinity of RCF, Thal.	402209	01.04.2025	6.02	Nil	RCFL	Shahpur Alibaug Raigad, Boris Navagaon, Alibaug, Raigad-402209
19	Financial Assistance to Nalanda Educational Foundation for Solar Rooftop Installation under CSR	400089	01.04.2025	60.00	CSR00093310	Nalanda Education Foundation	Chembur, Mumbai -400089
20	Financial Assistance for Installation of Solar System in the school building.	416211	01.04.2025	5.77	CSR00005303	Friends of Wadala East	Shirgaon Village, Radhanagari Taluka, Kolhapur District, Maharashtra-416211
21	Procurement of Scorpio with the equipment for Mobile Sugarcane Crop Health Clinic, MPKV.	411005	01.04.2025	22.97	Nil	RCFL	MPKV, Near Police Ground, Narveer Tanaji Wadi, Ganeshkhind Road, Shivaji Nagar, Pune, Maharashtra - 411005
22	Procurement of Equipment for Mobile Sugarcane Crop Health Clinic, MPKV.	411005	01.04.2025	3.57	CSR00015752	Mitcon Forum for Social Development	1st Flr, Kubera Chambers, Shivaji Nagar, Pune 411005
23	Integrated Sickle Cell Anaemia & Nutrition Programme, Gadchiroli (Jimalgatta-Aheri): Aspirational District	442709	01.04.2025	10.00	CSR00047997	Josh Foundation	Jimalgatta, Tal. Aheri, Dist. Gadchiroli, Maharashtra-442709.

(All the fields should be captured as appearing in the revenue record, flat no, house no, Municipal Office/Municipal Corporation/ Gram panchayat are to be specified and also the area of the immovable property as well as boundaries)

9. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per subsection (5) of section 135.

- Not Applicable

Sd/-	Sd/-
S. Shivakumar	**Sipra Bajpai**
Chairman & Managing Director	**Chairperson – CSR & SD Committee**
(DIN:10784187)	**(DIN: 11287685)**

Date : July 7, 2026
Place : Mumbai

Annexure - II

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

OVERVIEW OF THE ECONOMY

The Indian economy continued to demonstrate resilience and strong growth momentum during FY 2025-26 despite a challenging global environment characterized by geopolitical tensions, trade uncertainties, supply chain disruptions, and persistent inflationary pressures. Supported by robust domestic consumption, sustained public capital expenditure, increasing private sector investments, and the continued strength of the services sector, India remained one of the fastest-growing major economies in the world.

According to the Provisional Estimates released by the Ministry of Statistics and Programme Implementation (MoSPI), India's Real Gross Domestic Product (GDP), at constant (2022-23) prices, is estimated to have grown by 7.7% during FY 2025-26, compared to 7.1% in FY 2024-25. The growth was broad-based, driven by strong performance across manufacturing, construction, financial services, trade, transportation, communication, and other service sectors. Gross Value Added (GVA) is estimated to have expanded by 7.9%, reflecting healthy economic activity across key sectors of the economy.

The Government's continued emphasis on infrastructure development, manufacturing-led growth, digital transformation, ease of doing business, and fiscal discipline has further strengthened the country's economic fundamentals. Stable macroeconomic indicators, increasing formalisation of the economy, and sustained investor confidence have contributed to robust economic growth and enhanced resilience against external shocks. Looking ahead, India's growth outlook remains positive, supported by strong domestic consumption, rising investments, ongoing policy reforms, and continued infrastructure development. Nevertheless, global economic uncertainties, geopolitical tensions, commodity price volatility, and potential supply chain disruptions may pose challenges to the growth trajectory and warrant close monitoring.

FY 2025-26 was a challenging year for the economy, particularly on the external front. Heightened uncertainty in global trade, rising protectionist measures, and the imposition of higher tariffs in several markets exerted pressure on manufacturing activities, especially export-oriented sectors, and impacted overall business sentiment. In response, the Government accelerated the implementation of key structural reforms, including GST rationalisation, deregulation initiatives, and further simplification of compliance requirements across various sectors to enhance competitiveness and improve the ease of doing business.

FY 2026-27 is expected to be a period of adjustment as businesses and households adapt to the evolving policy and economic landscape. Strengthening domestic demand, rising investments, and continued policy support are expected to underpin economic growth. However, uncertainties in the global environment, including geopolitical developments, trade-related disruptions, and volatility in commodity and financial markets, continue to pose risks and may influence the overall economic outlook.

The medium-term outlook for the global economy remains subdued, with downside risks continuing to outweigh potential upside factors. Global economic growth is expected to remain moderate, reflecting ongoing geopolitical tensions, trade uncertainties, and uneven recovery across regions. Consequently, commodity prices are anticipated to remain broadly stable, although periodic volatility cannot be ruled out. At the same time, inflationary pressures across major economies have eased considerably, enabling central banks to gradually adopt more accommodative monetary policy stances. Such policy support is expected to improve financial conditions, stimulate investment and consumption, and provide a modest boost to global economic growth in the coming years.

INDUSTRY STRUCTURE AND DEVELOPMENT

Overall fertiliser production marginally declined by 0.04% during FY 2025-26 as compared to FY 2024-25, primarily due to a reduction in urea production. Urea production decreased by 4.32% during the year. However, production of other major fertilisers registered growth, with DAP production increasing by 3.49%, NPK production by 6.03%, and SSP production by 9.45% over the previous financial year.

Fertiliser imports witnessed a significant increase of 44.44% during FY 2025-26, driven mainly by higher imports of Urea, DAP and NPK. Urea imports surged by 83.28%, DAP imports by 35.57%, and NPK imports by 63.20% compared to FY 2024-25. In contrast, imports of MOP declined by 18.10% during the year.

Total fertiliser sales increased by 2.14% during FY 2025-26 as compared to the previous year, supported by higher sales of Urea, DAP, MOP and SSP. Sales of urea, DAP, MOP & SSP increased by 2.23%, 1.24%, 2.46% and 12.19% respectively. In contrast, sales of NPK declined 1.03% over the previous year.

For FY 2026-27, the Government has provided a budgetary allocation of ₹ 1.71 lakh crore towards fertiliser subsidies, comprising ₹ 1.17 lakh crore for urea subsidy and ₹ 0.54 lakh crore under the Nutrient Based Subsidy (NBS) scheme. However, the recent increase in international prices of natural gas, key raw materials and fertilisers indicates that the budgeted allocation may prove inadequate to meet the actual subsidy requirement, potentially necessitating supplementary budgetary support during FY 2026-27.

STRENGTHS, WEAKNESSES, OPPORTUNITIES & THREATS

Strengths

i) The Company's strength lies in its skilled manpower, high Brand Equity of its products such as Microla, Biola, Sujala & Vipula and diversified product portfolio of fertilizers and chemicals.

ii) The wide reach of marketing network ensures that the Company can take its products to the farthest corners of the country.

iii) Increased usage of digital technology to reach-out to farmers through Mobile Apps, Facebook pages, Twitter handle, Instagram handle and YouTube Channel under the name of "RCF Kisan Manch".

iv) The Farmer's Training Institutes at Thal and Nagpur are helping in a big way to educate farmers on latest farming techniques. Also Company has been operating toll free help line number called "Kisan Care" through which farmers can approach agriculture experts and get their queries addressed.

v) Larger farmer reach through various farm extension activities like field Demonstration, Sheti-patrika, celebrating soil testing days etc.

vi) The Company has a wide portfolio of Industrial chemical products which have applications across several sectors like pharmaceuticals, dyes etc.

vii) The well maintained plants and equipments ensure efficient production.

viii) Continuous technology upgradation, revamping, modernization and implementation of energy & production improvement schemes in the plants.

ix) Well established infrastructure and R&D facility.

Weaknesses

i) The Plants have been in operation for a very long time and need significant investment for upkeep and upgradation.

ii) As the ultimate customers of the Company are farmers, agro-climatic conditions have a large effect on the performance of the Company.

iii) Raw materials such as Rock Phosphate, MAP, DAP and Muriate of Potash (MOP) etc. required in the manufacturing of the complex fertilizers, have to be imported. Their procurement cost is subject to high volatility in global raw material prices and variation in the foreign currency exchange rates affecting the profitability of the Company.

iv) Volatile Natural gas prices for non-Urea operations are impacting bottom line of the Company.

v) Reduction in supply of Domestic gas leads to increase in consumption of imported RLNG at higher cost.

Opportunities

i) Several opportunities exist overseas, for Collaborations / Diversification in the field of manufacturing and mining of raw materials as well as fertilizers thereby presenting an opportunity for marketing of variety of products.

ii) Huge demand and import dependency in case of NPK fertilizers in the Country provides an opportunity to Company for expanding its NPK fertilizer base.

iii) Alternate feedstock such as Coal gives an opportunity for undertaking Fertilizer Projects in other parts of the country closer to coal mines based on latest coal gasification technology.

iv) Experienced and Skilled Manpower of the Company has been in demand for rendering O&M services in India and abroad. In view of the Company's training facilities, as well as the available skilled Engineers and Technicians, the Company is in a position to impart training to many foreign and Indian Companies.

v) Energy and environment improvement projects planned will give positive impact on the profitability and sustainability of the Company.

All these opportunities would enable the Company to improve profitability in the coming years.

Threats

i) Manufacturing and marketing of Fertilizers is the core business of the Company. In recent years, there has been high volatility in the prices of raw material resulting in an adverse impact on production and marketing plans. The profitability is susceptible to the input costs of major raw materials, such as Rock Phosphate, Sulphur, DAP, MOP, MAP etc.

ii) Production of Urea, Complex Fertilizers and chemicals is dependent on the availability of feedstock gas and its economic pricing.

iii) The industrial chemicals business is also exposed to cut-throat global market competition.

OUTLOOK

After delivering a steady performance over the three-year period ending FY 2025-26, the fertiliser sector enters FY 2026-27 amid a more challenging operating environment. Ongoing geopolitical tensions in West Asia have resulted in a sharp increase in the prices of natural gas and other key raw materials used in the production of urea and complex fertilisers. The Strait of Hormuz, through which approximately one-third of global seaborne fertiliser trade and nearly one-fifth of global oil and LNG shipments pass, continues to be a critical supply route. Any disruption in this region could have significant implications for global energy and fertiliser markets.

The sector has also faced challenges arising from lower domestic gas allocations, which have impacted capacity utilisation levels in recent months. Going forward, movements in international prices of natural gas, ammonia, phosphoric acid, sulphur, and other key inputs are expected to significantly influence the cost structure and profitability of fertiliser manufacturers, particularly producers of complex fertilisers and NPK grades. For urea manufacturers, higher input costs may also lead to an increase in subsidy requirements under the prevailing regulated pricing regime.

Timely release of fertiliser subsidies by the Government in recent years has helped contain subsidy receivables and supported the working capital position of fertiliser companies. As a result, the industry is relatively better positioned to absorb short-term volatility in input costs. In addition, comfortable reservoir levels and adequate fertiliser inventory availability provide support for the upcoming Kharif season and are expected to help maintain supply stability.

Nevertheless, rising dependence on imports for fertilisers and raw materials, escalating input costs, geopolitical uncertainties, and the possibility of a below-normal monsoon could pose challenges for the sector during FY 2026-27. These factors may increase the overall subsidy burden on the Government and exert pressure on industry profitability. Furthermore, elevated raw material prices, coupled with any delay in subsidy disbursements, could increase the working capital requirements of fertiliser companies, resulting in higher borrowings and finance costs across the sector.

Despite these challenges, the long-term outlook for the Indian fertiliser industry remains favourable, supported by sustained agricultural demand, government policy support, initiatives to enhance agricultural productivity, and the strategic importance of fertilisers in ensuring the country's food security.

RISK AND CONCERNS

The major risks and concerns of the Company are as under:

1. Imbalanced use of fertilizers
2. Skewed pattern of fertilizer use
3. Inadequate use of secondary and micro nutrients
4. Deterioration in soil health
5. Decline in fertilizer use efficiency
6. Higher dependence on subsidy. Delay in receipt of subsidy leads to higher interest cost.
7. Low operating margin due to tight regulations.
8. Strict Energy norms for all the plants under New Urea Policy (NUP 2015).

INTERNAL CONTROL SYSTEMS AND THEIR ADEQUACY

The Company has a well-defined Internal Control System that is adequate and commensurate with the size and nature of its business comprising Internal Auditors which conducts internal audit of various operational and financial matters on on-going basis. The Technical function of Internal Audit is conducted through in-house technical personnel. The Non-technical function of Internal audit is now outsourced for 3 years i.e. FY 2023-24, 2024-25 and 2025-26 and the entire audit area of RCF is divided between two Audit firms of Chartered Accountants : 1) M/s. Keshri & Associates & 2) M/s. AMAA & Associates.

Internal Audit Department is headed by official having wide experience in IT field with good administration and interpersonal skill in the rank of Dy. General Manager having adequate number of financial and technical personnel. The recommendation and observations of the Internal Auditors are reviewed regularly by the Audit Committee constituted by the Board of Directors. As required by the Companies Act, 2013, the Audit Committee has formulated the Scope, Functioning, Periodicity and Methodology for conducting the Internal Audit and informed to the Board of Directors. The adequacy and operational effectiveness of Internal Financial Controls over Financial Reporting has been reviewed by the Audit Committee. The performance of the Company is regularly monitored by the Board of Directors.

The Company has an effective budgetary control mechanism in place to take care of the detailed capex and operational budget. Appropriate monitoring mechanism to compare the actual performance with the budget ensures that necessary review is periodically undertaken.

SEGMENT – WISE PERFORMANCE

The segment wise performance of the Company has been as under:

Fertilizer:

The Company produces fertilizers such as Urea (Nitrogenous Fertilizer) at both Trombay and Thal Units, and 15:15:15 (NPK Fertilizer), Biola (Bio fertilizers), Microla (micronutrient fertilizer) and Sujala (100% water soluble fertilizer) etc. at its Trombay unit.

During the year, the Company has produced 21.11 LMT of Urea compared to 20.64 LMT produced during the previous year. The Company has also produced 6.35 LMT of Suphala as compared to 6.04 LMT produced during the previous year. In terms of Nutrients, the Company has produced 10.66 LMT of "N", 0.95 LMT of "P2O5" and 0.95 LMT of "K2O" as compared to 10.40 LMT of "N", 0.91 LMT of "P2O5" and 0.91 LMT of "K2O"respectively during the previous year.

Industrial Products

The Company produces industrial chemicals at its both units. During the year, the Company produced approx.4.13 lakh MT of various major industrial chemical products as against approx. 4.53 lakh MT during the previous year.

The Company produces, Ammonium Nitrate Melt, Ammonia, Ammonium Bicarbonate, Dilute Nitric Acid 58%, Conc. Nitric Acid 98%, Strong Nitric Acid, (72% & 68%), WSA, Sulphuric Acid, Argon, Nitrogen, MMA, Dimethyl Acetamide, TMA, Refrigerant Ammonia, Water, Methtl formate etc.

PRICING POLICY

Urea:

In case of urea, the farm-gate price is notified by the Government from time to time, so also the dealer's margins are indicated. The concessions to the units are given under various policies from time to time. Effective from June 1, 2015, Urea is governed by New Urea Policy 2015 (NUP 2015) under which units are divided into three groups based on preset energy norms. As per NUP 2015, energy norms have been tightened focusing on energy reduction being achieved by Urea units and further tightened from April 1, 2018 in respect of Thal unit and from October 1, 2020 in respect of Trombay Unit for production beyond the Re-assessed capacity (RAC) i.e. 100% of capacity, the unit will be entitled for the respective variable cost and uniform Per MT incentive equal to the lowest of Per MT fixed cost of all the indigenous Urea units subject to maximum of import parity price (IPP) plus weighted average of other incidental charges which the Government incurs on imported urea.

To address the issue relating to availability and pricing of gas for Urea sector, Government of India has announced Pooling of Gas in Fertilizer (Urea) Sector, effective from June 1, 2015 wherein all Urea manufacturers are entitled to gas for Urea production at the weighted averaged pooled price of Domestic gas and Imported RLNG. This has encouraged Urea units to operate at full capacity during the year in sync with the Government policy of "Make of India".

P&K fertilizers:

P&K fertilizers are covered under Nutrient Based Subsidy (NBS) scheme. Under the NBS, the subsidy rates for nutrients 'N', 'P' 'K' and 'S' are notified by the Government on an annual basis. Selling prices are determined by the Company depending on costs of production, seasonal conditions, demand in field, competitors' pricing, etc. In addition to NBS, units are also entitled for compensation towards freight expenses based on uniform freight policy.

Direct Benefit Subsidy (DBT):

Effective from February, 2018, settlement of subsidy under DBT has been rolled out on PAN India basis. DBT based subsidy is certainly contributing to rationalisation of subsidy bill of Government of India and also enable targeted disbursement of subsidy. However, since availability of stock all over the year needs to be ensured, this is straining the working capital of fertilizer companies as erstwhile they were being compensated based on receipt dispatches. Further DBT subsidy settlement has been delayed due to exhaustion of Government Budget allocated towards Fertilizer Subsidy leading to higher Working Capital requirement and increased finance costs.

Impact of Government policies on IPD marketing

Government has liberalized import of chemicals to meet the ever increasing consumption level of chemicals in almost all sectors of the economy. International manufacturers are having huge production capacities thus benefiting from the economies of scale, making available their products at a cheaper rate compared to domestic manufacturers which has put strain on producing products like Methanol, DMAc, DMF, Formic Acid, Sodium Nitrate/Nitrite. As a result, our plants like Methanol, DMAc, DMF, Formic Acid & Sodium Nitrate/ Nitrite are shut down due to unviability since long. Cheaper imports & our high cost of production has made Methanol, DMF, DMAc, Formic Acid, Sodium Nitrite/ Nitrate difficult to run. Also cheaper imports of products like Ammonium Nitrate, Ammonia, Nitric Acid 68% are affecting our sales.

DISCUSSON ON FINANCIAL PERFORMANCE WITH RESPECT TO OPERATIONAL PERFORMANCE

Review of the financial performance

During the year, the Company achieved Revenue from Operations of ₹ 18,480.17 crore as against ₹ 16,933.84 crore in the previous year, registering a growth of 9.13%. The increase in revenue was primarily driven by higher sales volumes of Urea, Suphala 15:15:15 and traded fertilizer products. Further, higher subsidy income on account of increased sales of P&K fertilizers and revision in Nutrient Based Subsidy (NBS) rates also contributed to the growth in revenue. In addition, higher volumes of Urea imports handled on behalf of Government of India resulted in increased operating income.

Profit Before Tax (PBT) for the year stood at ₹ 611.76 crore as against ₹ 327.50 crore in the previous year, reflecting a significant increase of 86.80%. The improvement in profitability was mainly attributable to higher margins in Suphala 15:15:15, improved operational efficiencies in Urea operations at both Trombay and Thal units, better product mix and improved realizations in traded fertilizers, coupled with additional compensation provided under the operational guidelines for DAP and TSP. Further, the Company recognized freight subsidy income of ₹ 98.17 crore pursuant to notification of revised freight subsidy rates by the Department of Fertilizers, out of which ₹ 77.28 crore pertained to earlier years. Exceptional income of ₹ 45.10 crore was also recognized towards fair valuation of Transferable Development Rights (TDRs) received/ receivable from MCGM/MMRDA against surrender of land.

The Company achieved Earnings Before Interest, Depreciation and Tax (EBIDTA) of ₹ 1,151.56 crore as compared to ₹ 839.57 crore in the previous year, despite adverse foreign exchange fluctuations and higher finance costs arising from increased working capital requirements and interest on certain legal disputes.

Profit After Tax (PAT) for the year stood at ₹ 429.81 crore as against ₹ 241.63 crore in the previous year, representing a growth of 77.88%, reflecting the Company's improved operational performance, favourable product mix and better contribution from fertilizer and trading operations.

The Company achieved fertilizer sales volume of 38.12 lakh MT during 2025-26 as compared to 37.12 lakh MT during the previous year. The Total sale of manufactured fertilizers during 2025-26 was 27.78 lakh MT as against 27.11 lakh MT during the previous year. Sales of manufactured fertilizers registered increase of 2.47% over previous year owing to higher sales of Urea .

The Company produced 27.56 lakh MT of fertilizers (21.11 lakh MT of Urea, 0.10 lakh MT of Sulphur Coated Urea & 6.35 lakh MT of Suphala 15:15:15) during the year as against 26.94 lakh MT of (20.64 lakh MT of Urea, 0.26 lakh MT of Sulphur Coated Urea & 6.04 lakh MT of Suphala 15:15:15) produced during the previous year.

Energy Consumption

The energy consumption achieved during the year ended March 31, 2026 as compared to the previous year ending March 31, 2025 is given below:

Gcal/Mt

Plant	For the year 2025-26	For the year 2024-25
Ammonia-V Trombay	8.512	8.553
Urea-V Trombay	6.401	6.495
Ammonia Thal	8.378	8.463
Urea Thal	5.850	5.896

Energy efficiencies at both units were better as compared to previous year.

MATERIAL DEVELOPMENTS IN HUMAN RESOURCES/INDUSTRIAL RELATIONS

TRAINING AND DEVELOPMENT

The Company's training and development initiatives continue to focus on building a future-ready workforce by fostering a culture of continuous learning, professional excellence, and organizational growth.

During the year 2025–26, a total of 214 in-house training programmes were conducted in line with the Annual Training Calendar, benefiting the employees across various functions and levels. In addition, 336 employees participated in 137 external training programmes on specialized and emerging subjects, enabling them to acquire advanced knowledge, industry best practices, and contemporary skills relevant to their roles.

The Strategic Role of HRD

A) To Build & Strengthen a Value Based Learning Culture Organisation

Few programmes conducted with this objective are:

i. **Yoga Day** Celebrations which included a special session on **"Desk Yoga and Posture Correction"** was conducted for all employees to promote workplace wellness and mindful living.

ii. RCFL celebrated the **International Day of Persons with Disabilities**, with a vibrant One-day Program for RCFL differently abled employees. The celebration reflected the 2025 theme **"Fostering disability-inclusive societies for advancing social progress."** The event featured inclusive activities, fun games, motivational interactions, and sessions on health and overall well-being.

iii. **Vigilance Awareness Week** celebration included a sensitization session titled **"Nation's Prosperity through a Culture of Integrity"**.

iv. **International Women's Day** was celebrated with a series of co-curricular activities organized for women employees. Program was inaugurated by the **Chief Guest, Ms. Vinita Sahu, IPS (2010 Batch), ACP (Armed Forces), Mumbai**, who motivated the participants with her inspiring address. The celebration featured engaging activities, treasure hunt and brain fitness sessions, along with the vibrant "**SHEnergy**" cultural performances by RCFL women employees, reaffirming RCFL's commitment to women's empowerment and gender equality.

v. **International Men's Day** was celebrated at RCFL for promoting gender equality in the workplace. For honouring the positive contributions of men to our workplace, families & society, a special program was held on the theme "**Supporting Men and Boys**." The hybrid session focused on men's health, well-being & mutual support. Renowned Life Trainer **Dr. Laxmikant Kasat—Motivational Speaker, Author, Counsellor & Consultant Paediatric Surgeon** gave his valuable inputs on the theme.

vi. "**Swachhta Hi Seva**" campaign, was actively celebrated in RCFL for promoting cleanliness and sanitation. As part of the campaign, CMDC Department organized an online session on "**Health & Hygiene**" for RCFL employees. The campaign aimed to foster a clean and sustainable work environment and promote the spirit of Swachh Bharat.

vii. RCFL reaffirmed its c**ommitment to social values** by organizing a motivational play on the life of

Savitribai Phule on her 195th Birth Anniversary. The inspiring performance highlighted her legacy of women's education, equality, courage, and social reform, leaving a lasting impact on employees and their families.

viii. Commitment to **environmental sustainability** and **wildlife conservation** was reaffirmed through an awareness program on "**Habitat Improvement and Conservation of Monitor Lizards**" organized at RCFL Trombay. The session highlighted the ecological importance of Monitor Lizards, their habitat needs, and conservation within industrial premises. Through such initiatives, RCFL continues to foster environmental awareness and sustainable practices among employees.

ix. Under the **Rashtriya Karamyogi Jan Seva Program** launched by the **Capacity Building Commission**, RCFL successfully conducted training programmes across its Trombay, Thal, and Marketing Units. A total of **2 Lead Trainers and 82 Master Trainers** facilitated the initiative, resulting in the conduct of **63 training programmes covering 841 employees**, thereby strengthening capacity building and promoting a culture of learning within the organization.

B) Learning and Development strategies for different levels of the workforce:

Recognizing that every position in the organization contributes significantly to its success, the Company adopts a structured and role-based Learning and Development (L&D) framework. Key learning initiatives include:

i. **Management Development Programme (MDP)**: Designed for newly promoted managers to equip them with the managerial competencies, business acumen, and people-management skills required to successfully navigate emerging challenges and responsibilities.

ii. **Leadership Development Programme (LDP)**: Conducted for employees assuming Head of Department roles (Chief Managers) to strengthen their leadership capabilities, strategic thinking, team-building skills, and ability to drive organizational excellence.

iii. **Managerial Effectiveness Programmes**: Focused on enhancing managerial competencies such as planning, execution, delegation, communication, performance management, and team leadership across various levels of officers.

iv. **Effective Decision-Making Programmes**: Aimed at developing analytical thinking, problem-solving abilities, risk assessment, and sound decision-making skills to support better business outcomes across various levels of officers.

v. **Personal Effectiveness Programmes**: Designed to improve individual productivity across various levels of officers for self-management, communication, interpersonal skills, and professional effectiveness in the workplace.

vi. **Emotional Intelligence Development Programmes for all levels**: Focused on strengthening self-awareness, empathy, relationship management, resilience, and emotional maturity, enabling officers to lead and collaborate more effectively in a dynamic work environment.

vii. **Awareness Session on Financial Planning & Financial Well-Being**: The program was designed for DGM, GM, CGM, and ED level dignitaries, providing participants with valuable insights into savings, investments, and risk management. Practical strategies were shared to strengthen long-term financial security.

viii. **Retirement Planning Programme**: Retirement Planning program for superannuating employees and their spouse were organised to help them in the transition from one phase of life to another with positive mind-set. Financial Planning for superannuating employees provides them direction to invest in proper manner for best investments.

C) Develop People Capabilities: Specialized Programmes

1. Program on **Digital Forensics & Cyber Fraud Investigation** was conducted to build awareness and practical understanding among employees regarding cyber fraud risks, investigative techniques, and digital evidence handling. The session covered common types of cyber fraud, methods of detection and analysis, preservation of digital evidence, and legal considerations, along with preventive measures to safeguard organizational data and systems.

2. **Awareness on Cyber Security** - Session addressed the common cyber threats and attacks that an organization/individual may face and the preventive measures that can be taken for safeguarding. Cyber Security is critical because it helps to protect organizations and individuals from cyber-attacks.

3. A comprehensive Training Program on **Rosters and Reservation Policies** was conducted for the representatives of SC/ST and OBC Associations, along with HR personnel, with the aim of raising awareness and promoting a deeper understanding of the reservation framework.

4. **Problem solving by using QC** - Tools & techniques.

5. A new initiative called the **Modular Training Programme** as per the guidelines of Ministry of Labour and Employment, Government of India,

was introduced specifically for employees in the workers category. The aim of this initiative is to enhance the core competencies of our workforce. One day Modular Training Program on Work Education was organized for RCFL Trombay workers in three Batches.

6. **Short-Term Training Program were organized for engineering students**, offering practical, **hands-on training in ERP systems**. Additionally, we provided specialized ERP training for HR students pursuing their Master's in Management Studies, equipping them with the skills to leverage ERP tools effectively from the very beginning of their careers in the corporate world.

7. **Cross-functional Learning opportunity: Finance for Non-Finance** - training program typically tailored for professionals in departments like operations, HR, marketing, sales, IT, Production and others who need to understand how financial aspects affect their roles and decisions.

8. **Disciplinary rules & Proceedings – various sessions related to** - Disciplinary rules & Proceedings conducted for various level of officers.

9. **Right to Information Act 2005 –** Awareness program on RTI Act, 2005 to create awareness among employees.

10. **Overview of Procurement Three Manuals** - various sessions related to Three Procurement Manuals for officers.

11. A specialized **Contract Management, Tender Guidelines and Vigilance Awareness Program** was organized for RCFL employees focusing on key aspects of contract lifecycle management, including planning, execution, monitoring, and compliance while also emphasizing the critical role of vigilance in preventing fraud, corruption, and procedural lapses.

12. **Cost Consciousness session** for various level of officers.

D) **Implementation of On-Boarding journey for New Hires to align with company culture:**

- **Wellness Program**: Mental Health & Financial Wellness for the new hires
- Soft Skills Inputs on **Self - Awareness and Behavioural and Managerial** inputs.
- **Induction training** including organisational, Functional inputs and plant visit for new joiners in Finance discipline and Marketing discipline officers.
- **Basic SAP Module Awareness**
- Training program was conducted to raise awareness about **POSH (Prevention of Sexual Harassment)**.
- **Mentor Mentee Programmes**

  Mentoring initiative helps the new joiners with the initial teething problem, settling in their work area and get accustomed to the organization culture. The Mentorship Program is monitored for a period of one year with compulsory meeting of the Mentor and Mentee on quarterly basis (i.e. 4 meetings in a year) with an action plan being put down by the Mentor for the Mentee growth and development, in consultation with the Mentor's HOD. The Mentors and Mentees are trained before the Mentoring process begins.

E) **Motivate Talk series to motivate employees & their family members.**

To bring a positive mind-set among all employees and their family members, inspirational talks, on success mantra, Mental & Health Well-being sessions are organised by inviting eminent speakers.

i. A session on "**India Can Wait No More! Journey of Transformation**" was held as part of its series on Motivational talk for employees and family members. Shri. Mayank Gandhi a well-known Speaker, Thinker, Social Activist, Expert in Water Management highlighted on various plans to help Farmers.

ii. **On World Suicide Prevention Day,** RCF reaffirmed its commitment to holistic well-being by organizing a Motivational Talk on **"आनंदमय जीवन का रहस्य"**. The session, led by experts Mr. Nilesh & Mrs. Pradnya Mandlecha having experience in psychology & counselling, focused on spreading awareness, breaking stigma & promoting resilience.

iii. A wellness session was organised to Mark the International Day of Happiness titled "**Happiness: A Practice of Conscious Living**". The session Led by Dr. Nimrat Singh, the session focused on emotional well-being, mindful living & positive thinking for employees and families.

F) **On-Line/ E- Learning Courses**

To provide timely access to expert knowledge while ensuring cost-effective and scalable learning opportunities, several online awareness and knowledge-sharing programmes were organized for employees on important functional and organizational subjects, including:

i. General Instructions on Procurement for the Marketing Team

ii. Cyber Security Awareness for the Marketing Team

iii. Overview of Procurement Manuals

iv. RCFL CDA Rules for Officers

v. Standing Orders for Workmen

vi. Awareness on HR Manual

vii. Awareness on Online Annual Property Return Filing

These programmes facilitated rapid knowledge dissemination, strengthened compliance awareness, enhanced functional competencies, and supported the development of a digitally enabled learning culture within the organization.

G) Knowledge Sharing with Organizations and Academic/Professional Institutions:

As part of its commitment to knowledge dissemination and capacity building, the Company actively shares its expertise with external organizations and academic institutions, fostering mutual learning, industry-academia collaboration, and professional development. Key initiatives undertaken in this regard include:

i. **Internship and On-the-Job Training Programmes**: Students from various academic institutions are provided structured exposure to different functional areas of the Company, enabling them to gain practical industry experience and fulfil the requirements of their academic curriculum. These programmes help to bridge the gap between theoretical learning and real-world business practices.

ii. **ERP Workshops for Management Students**: Specialized workshops are conducted on Enterprise Resource Planning (ERP) systems, covering key modules such as **Materials Management (MM), Production Planning (PP), and Sales & Distribution (SD)**. These workshops provide management students with hands-on exposure to integrated business processes and contemporary enterprise management practices.

iii. RCF has signed a MoU/Training Agreement with professional institutes like **Suvidya Institute of Technology, Mumbai (SIT) and Sarvadnya Institute of Technology, Navi Mumbai** for providing industrial visit to their course participants. These professional institutes are organizing industry specific training in sector like Energy, Chemical and FMCG for employability.

iv. Eleven (11) training programs were organized for the **'Piping Engineering students', 'Engineering drawing and drafting', 'Mechanical Process Equipment and Design', 'Process and Electrical and Structural'** course participants from this institute. There were total 301 number of participants in these 11 training programs. The participants were first provided safety awareness and then taken to plants for demonstration by plant experts for understanding the practical applications of theoretical knowledge.

H) Digital Skilling : To enable a future-ready digital workforce:

i. **SAP Plant Maintenance Module (Advanced & Basic)**: Incudes inspection, notifications, corrective and preventive maintenance to maintain an ideal technical system.

ii. **Computer Awareness program** for employees

iii. **Quality Circle 12 steps for Power Point Presentation** to prepare effective presentations.

iv. **SAP Materials Management, SAP Finance, SAP Sales & Distribution. SAP Production Planning** for the Corporate Technical Team to understand the functionality.

v. "**Advance Excel**" Training program for RCFL Employees.

I) Pre Recruitment Awareness Program:

The program is designed to motivate and guide applicants shortlisted for the RCF Recruitment Online Test, whether for Officer or Non-Officer Positions, aimed at filling various positions across different disciplines. Its primary focus is to provide candidates with a clear understanding of how the online written test will be conducted.

To further support the applicants, sample question videos are made available on the RCF website, providing them with a practical understanding of the test format and allowing them to practice ahead of time.

J) Health Awareness Program to comply with RCFL MOU Target:

RCF is always taking care of its employee's health. Health Talk programs are a part of various activities, which are implemented to create awareness about health among the employees. Few programmes conducted with this objective are:

I. World Asthma Day

II. World Hypertension Day

III. International Day of Action for Women's Health

IV. World Yoga Day

V. Suicide Prevention Day

VI. Worlds Alzheimer's Day

VII. World Heart Day

VIII. International Stress Awareness Day

IX. World Diabetes Day

X. Worlds HIV/ AIDS Day

XI. World Cancer Day

XII. World Obesity Day

XIII. World Kidney Day

XIV. International day of Happiness

XV. World Tuberculosis Day

K) Training Program for Contractors, Mathadis, Tanker Drivers, Cleaners:

i. Thirteen (13) training Programs were organized on Health and Safety for **Contractor/ Mathadi workers** on the training topics 'Emergency handling methods , Use of PPEs & safety practices at workplace; Safety of Conveyer Belt system, Use of demonstration of fire fighting equipment, Behavioural Based Safety; Safety measures & Safety precautions at Workplace; Basic first aid, Personal Hygiene, Cleanliness, Diet & Exercise, CPR & Health awareness.

ii. Five (05) Safety Training Programmes were organized for **Tanker Drivers & Cleaners** of Transporters of Hazardous Chemicals. The topics were 'Safe transportation of hazardous chemicals, Safety awareness session for transporters of hazardous chemicals', 'Use of PPEs & Safety practices at workplace.'

iii. Four (04) dedicated training programmes for **Mathadi employees** related to safety, use of fire extinguisher, bagging operation, utilization of resources, maintenance activity in Bagging, Mathadi Act, roles and responsibilities of Mathadi Board were organized.

iv. A session on "**Awareness on PF, ESI and Minimum Wages**" was organized for **Contract Workers** at Suraksha Bhavan Hall.

L) Act Apprentices Training & Apprentice Government Portals:

- RCF is regularly engaging Act apprentices as per Apprentices Act 1961 through **Board of Apprenticeship Training, Western Region, Mumbai (BOAT)** and **Regional Directorate of Skill Development Entrepreneurship, Mumbai (RDSDE)** in various areas of training like AOCP, LACP, Electrician, Diploma Trade apprentices, Accounts Executive, Secretarial Assistant, and Recruitment Executive (HR) etc.
- RCF provides training to the apprentices in their respective area of training with the help of classroom training and on the job training in various plants/ departments. **Total 219 Act apprentices were imparted training at RCF during the FY 2025-26**.
- In addition to technical training, RCF also organized Training Programmes for the apprentices on **"Building Administrative & Secretarial Skills", "Personality Development & Interviewing Skills", "Self-realization & self-development", "Addiction of Social Media & Mobile"**.
- The **BOAT** apprentices are registered on the **NATS portal** under the guidelines of **Ministry of Education (MOE), Govt. of India**. They are provided training in the respective plant/ department as per their area of training. As per the guidelines of MOE, RCFL is following the Direct Benefit Transfer mechanism (DBT) to all BOAT apprentices towards Govt. share of their stipend.
- In addition, RCF has continued to participate in the **e-Prashikshan initiative** introduced by the MOE for BOAT apprentices for their assessment and accreditation. As informed by the National Institute of Technical Teachers Training and Research (NITTTR), Bhopal, apprentices will be awarded credit points, which they can utilize in the future for higher education. RCF has been actively participating in this initiative in alignment with the requirements of the e-Prashikshan portal.
- The **RDSDE** apprentices are registered on the **NAPS portal** under the guidelines of **Ministry of Skill Development and Entrepreneurship (MSDE), Govt. of India**. They are provided basic training/ theory lectures/practical classes at the Training Centre in addition to on the job training which they receive in the respective plant/ department as per their trade of apprenticeship.
- RCFL is also registered on the **Maharashtra Apprenticeship Promotion Scheme (MAPS)** portal (initiated by Govt. of Maharashtra to promote apprenticeship scheme in Maharashtra State) to verify the claims submitted by the Apprentices of Maharashtra State domicile and provide them additional stipend benefit of MAPS scheme. Till March 2026, 1829 MAPS claims were processed by RCF Training Centre, Trombay and continuing.

M) Technical Library of Training Centre

- Subscription and circulation of National and International technical journals, magazines, commercial newsletters, and technical websites are being carried out for RCF users as per organizational requirements. These resources support updating of the latest technical and fertilizer-related information for strategic decision-making related to procurement of raw materials, marketing and sale of fertilizers, chemicals, and allied products.

- During **FY 2025-26, a total of 17 commercial newsletters** and technical journals were provided to concerned users across RCF. In addition, **389 technical articles and abstracts** were circulated to employees based on departmental and operational requirements.
- Further, a total of **123 industry-related news** updates pertaining to fertilizer and chemical industries were circulated through the Information Bulletin to senior managers of the Company. These updates were also made available on the Company intranet for access by all employees.

N) Industry Academia Interface : In-plant training to students:

- The Company contributes in the **Industry-Academia interface** by providing industrial exposure to students of Engineering disciplines, Post-Graduation Colleges, Professional Institutions.
- The Company also organizes **Industrial Short term training programs** which includes expert faculty sessions and process plant visits for students from various Academic Institutions & Professional Institutes to enrich their industrial knowledge & skills to raise their competency for employability.
- **In the year 2025-26, total 443 students** were provided vacational in-plant training and industrial training. All the training programmes are started with a Safety awareness session and then posted to plants/ departments for further training to fulfil academic curriculum as per their technical disciplines.

O) Prime Minister's Internship Scheme (PMIS):

1) The Company was selected for implementation of the Prime Minister Internship Scheme (PMIS), launched by the Ministry of Corporate Affairs (MCA), in line with Paragraph 51 of the Union Budget 2024-25. The scheme aims to provide internship opportunities to one crore youth over five years across 500 leading companies, thereby enhancing employability and industry exposure among young graduates. Under the scheme, interns receive a one-time incidental grant of ₹ 6,000 and monthly stipend of ₹ 4,500 along with ₹ 500 monthly stipend contributed by the participating company's (RCFL's) CSR funds.

2) Phase-I Implementation

i) For Phase-I, the Company has published 60 internship opportunities on the PMIS Portal on 14.10.2024, comprising 25 positions each for Mumbai and Thal Units and 10 positions for Marketing Area Offices (Maharashtra – 5 and Karnataka – 5).

ii) Educational eligibility criteria were approved for Trombay, Thal and Marketing internship opportunities as per the Plant/ Department's requirement viz. 12th standard pass for Marketing Deptt., B.Com, any graduation For Purchase/ Administration Deptt., Diploma in Civil for Civil Deptt., B. Sc./ Diploma in Mechanical/ Chemical for Technical Deptts., BCA for IT Deptt., etc.

iii) Against the 60 opportunities offered, the Company has received a total of 237 applications, shortlisted based on Company's specified criteria and were uploaded on PMIS Portal by the MCA. Details of all applicants, including resumes and qualification certificates, were downloaded from the PMIS Portal by RCFL's officials and their details were uploaded on the Company's Intranet Portal for further processing.

iv) Candidates were interviewed based on predefined criteria, namely;

1. Academic Performance,
2. Subject Knowledge and Aptitude
3. Attitude and Willingness to Join and
4. Communication Skills

3) Phase-II Implementation

i) For Phase-II, RCF published 59 internship opportunities on 07.02.2025, considering that one intern was already on roll under Phase-I. Against this, RCF received a total of 323 applications in 4 lots, shortlisted based on RCF's specified criteria and were uploaded on PMIS Portal by the MCA.

4) Phase wise details of the applications received and joining details against the 60 opportunities posted are as below:

Sr. No.	Total Appli-cants	Interview Dates	Selected	Offer Accepted	Joined	HR Verified as eligible to join	Internship Completed
1	237	23.11.24 & 24.11.24	27	11	8	6	1*
2	323	Apr–Aug 2025 (4 Lots)	44	16	5	5	1**

* Internship Completed on 29/11/2025

** will be completing on 02/09/2026

5) The number of interns completing their internship is very much less as they get employment before completing their internship in the Company.

6) **Phase-III Implementation**

The Company is currently participating in Phase-III of PMIS as per the guidelines received from Ministry of Corporate Affairs. The Company shall continue to leverage this initiative to provide meaningful industry exposure and skill development opportunities to the nation's youth.

INDUSTRIAL RELATIONS

The Company maintained cordial and harmonious Industrial Relations with all its employees. All the issues are settled amicably through regular discussions, meetings and dialogues with the employees. There was no occurrence of any untoward incident during the year.

The Company has 2668 employees comprising 1424 Officers and 1244 non-officers, as on 31st March, 2026 compared to 2620 employees (1285 Officers and 1335 non-officers) as on the corresponding date of the previous year.

During the year, 224 employees of various streams have joined the Company.

The Company has conducted medical check-up for employees.

MATHADI CONTRACT LABOUR MANAGEMENT

Harmonious and sustainable industrial relations depend upon open communication and mutual trust.

RCF remains fully compliant with all statutory provisions governing contract labour and continuously works towards ensuring a safe work environment along with fair and equitable wages for all workers, including those engaged through contractors.

Our company maintains regular engagement with key stakeholders. Periodic meetings are held with the Mathadi Railway Labour Board, representatives of directly registered Mathadi workers at the Trombay Unit, their unions, and State Labour Authorities to address concerns and strengthen coordination. The wage revision agreement for directly registered Mathadi workers at the Trombay Unit was successfully implemented in November 2025.

Matters relating to contract labour are also deliberated at appropriate forums, and sustained efforts are made to build confidence and promote a sense of partnership among contract workers in the Company's progress.

Additionally, RCF seeks timely guidance and support from the Office of the Deputy Labour Commissioner and DISH authorities to ensure continued leadership in maintaining high standards of safety, compliance, and worker welfare.

We are committed to aligning our policies, systems, and processes with the provisions of the new labour codes in a phased and structured manner. Internal reviews have been initiated to assess the impact of the codes on our current practices, including wages, social security, industrial relations, and occupational safety.

The Company has taken proactive steps to:

- Create awareness among internal stakeholders, contractors, and workers regarding key changes under the new codes.
- Review existing contracts, HR policies, and compliance mechanisms to ensure conformity with revised statutory requirements.
- Strengthen systems for wage compliance, social security coverage, and workplace safety.
- Engage with contractors and vendors to ensure uniform implementation across all operations.

The Company will continue to monitor regulatory developments and implement necessary changes in a timely manner, in line with government notifications and guidelines.

GRIEVANCE REDRESSAL

Grievance Mechanism system including online grievances was strengthened through various forums and with the Statutory Appointments as Liaison Officers for SC/ST/OBC/PWBD separately including Grievance Officer for PWBD.

The Company has strengthened its contract labour welfare and grievance redressal framework through dedicated Grievance Cells at Trombay and Thal, with representation from the Company and contractors for prompt resolution of grievances of contract workers. In addition, Statutory Grievance Redressal Committees, the

Internal Online Grievance Monitoring System, CPGRAMS and the SAMADHAN Portal provide multiple avenues for transparent and time-bound grievance resolution.

Labour Code Implementation:

The Company has commenced implementation of the 4 Labour Codes notified by the Central Government on 21st November 2025, with the objective of strengthening labour participation, enhancing labour welfare and facilitating ease of doing business. The Company has proactively initiated measures towards formalisation of employment, worker protection, timely payment of wages, issue of appointment letters and wage slips, and wider social security coverage, with particular emphasis on the welfare and dignity of contract workers.

Gender Equality and safe workplace:

The Company continues to promote gender equality, inclusion and a safe and respectful workplace through gender-inclusive policies, women empowerment and leadership initiatives, skill development, self-defence programmes and a dedicated creche facility supporting work-life balance.

The Company has further strengthened its POSH framework through regular sensitisation programmes, a functional Internal Committee and the SHe-Box Portal, enabling confidential and accessible reporting of workplace sexual harassment complaints.

HR Awards:

The Company sustained commitment to workplace safety, dignity and gender equality has received national recognition through the "Exceptional POSH Implementation Award" at the 3rd National POSH Conclave & Excellence Awards 2025, New Delhi. Further, the Company was conferred the APEX India Platinum Award, the highest award, for "HR Excellence in Fertilizers and Chemical Sector" at Udaipur on 21st November 2025.

These recognitions reaffirm the Company sustained commitment to HR excellence, employee welfare, labour participation, gender equality, social security, inclusive employment practices and statutory compliance. Through a combination of progressive HR initiatives, robust grievance mechanisms and welfare-oriented practices, RCF continues to foster a people-centric, inclusive and productive workplace, while supporting organisational efficiency and ease of doing business.

WELFARE AND SPORTS

The Company is one of the few companies who takes a lot of care of its employees not only at working place, but extends its relation beyond working place with the families of employees, by organizing various programmes like Annual Day, Family Day out, Yoga Day, Women's Day, Summer Camp for employees Children etc.

Employee centric wellness and wellbeing activities was also strengthened during the period by way of preventive medical check-ups, camps and wellness sessions like Yoga, indoor games etc. Employees and their family members' engagement was also encouraged through Annual Events and Cultural Programs.

RECOGNITION AWARDS

Employees are felicitated annually which recognizes their performance. Based on employee performance there are various awards which have been introduced and they are felicitated annually.

Our Retired employees who have put their best efforts are recognized for their contribution in each month. Felicitation of Retired employees in the hands of ED (Tr.) in the Morning Meeting is arranged at Suraksha Bhawan. The programmes are being highly appreciated by the employees. These HR initiatives are proved to be very effective.

The other awards for current employees which are given on Republic Day function i.e. 'Behind the Scene', 'Good Health', 'Manaviyata Puraskar', 'Pearl Award', 'Corporate Excellence Award', 'Best Mentor Award' etc. The award given on Womens Day is 'Women of Excellence Award'. The award is given on QC Convention programme is 'Sarvashreshth Divyangjan Award' etc.

SOCIAL SECURITY

On the Social Security Front, EPFO Office recognised RCF for speedily completing online processes related to Pension claim settlement in the manufacturing larger unit sector.

Every active member of RCF has KYC compliance, UAN activated and linked with EPFO portal and the entire online exercise on implementation of Section 142 of Social Security Code in a record time, resulting Pension claim settlement within the same month of Superannuation @ 58 years.

E-Nomination, E-life certificate and online claim facility has been provided through help desk to all active and retired employees.

Overall Industrial relations are normal and brought under manageable dimensions after overcoming some issues of inter Unions, inter groups conflicts without affecting day to day productivity.

WELFARE / EMPLOYMENT OPPORTUNITY TO WEAKER SECTION

The guidelines in respect of reservation in recruitment and promotion of SC/ST, OBC (NCL), EWS, Ex- Servicemen and Person with Benchmark Disability are followed by the Company. As on March 31, 2026, the Company has on its rolls, 408 employees belonging to Scheduled Caste, 192 belonging to Scheduled Tribe and 796 Other Backward Classes, 75 EWS, 1 Ex-servicemen & 41 PWBD.

The Company is committed to the welfare of SC/ST, OBC, EWS and PWBD employees. Regular meetings are held with SC/ST Employees Welfare Association, RCF OBC Employees Association to address grievances, if any, and for providing guidance for development and organized Training programme on Reservation Policy.

The Company has celebrated every year Birth Anniversary of Dr. Babasaheb Ambedkar in both Buddha Vihar, Chembur and Thal, Alibag, Kurul Colony. The programmes such as puja and lunch were organized.

Medical camp was organized like every year at Chaitya Bhoomi, Dadar on 6th December, on the occasion of 'Mahaparinirvan Day'. Financial assistance for distribution of food packets and making arrangement for medical camp including medicines along with the vehicles and Doctors was made available by the company on this occasion.

WOMEN ORIENTED PROGRAMME INITIATIVES

As per the directions of the Ministry, RCF WIPS (Women in Public Sector) CELL is formed in the Company which caters to the needs of female employees and meets on Quarterly basis to discuss the issues/initiatives like programme on mentoring, welfare measures like starting the crèche facility, procuring sanitary napkin's vending machine etc. Recommendations of the cell duly considered for implementation of the Management.

The Company has also framed its own 'Gender Equality Policy'. With an objective to create awareness amongst all the employees about Gender Equality E- Learning Module on Gender Sensitization has been launched on RCF Intranet and On- Line Gender Sensitization programme. Laminated copies of Gender Equality Policy and Zero Tolerance to Sexual Harassment policy are displayed in the offices of GMs and above level. The Crèche facilities started for Women employees at Trombay are now extended that of Male Employees.

DETAILS OF SIGNIFICANT CHANGES IN KEY FINANCIAL RATIOS

Sr. No.	Particulars	2025-26	2024-25	% Change	Reasons
1	Debtors Turnover (Days)	76.94	71.67	7.35	Market conditions warranting extended credit terms and build of subsidy receivables
2	Inventory Turnover (Days)	11.89	23.94	(50.33)	Decrease in inventory and increase in revenue from operations
3	Interest Coverage Ratio	3.93	3.31	18.73	Higher profitability
4	Current Ratio	1.19	1.42	(16.20)	Decreased in Current Assets
5	Debt Equity Ratio (Long Term Borrowings incl Current Maturities)	0.38	0.33	15.15	Increased borrowings
6	Operating Profit Margin (%)	5.09	3.98	27.89	Better performance in Fertilizer and Trading segment
7	Net Profit Margin (%)	2.33	1.43	62.94	Better performance in Fertilizer and Trading segment
8	Change in return on Net Worth	8.38	5.08	64.96	Improved Profitability

DISCLOSURE OF ACCOUNTING TREATMENT

The financial statement for the year ended March 31, 2026 are prepared in compliance with IND AS as prescribed under section 133 of the Companies Act, 2013 read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and Companies (Indian Accounting Standards) Amendment Rules, 2016.

CAUTIONARY STATEMENT

Statements in the Management Discussion and Analysis Report describing the Company's objectives, projections, estimates and expectations may be 'forward looking statements' and actual results may or may not be in accordance therewith. The Company's performance is dependent on several external factors such as performance of monsoon, significant changes in economic environment, Government Policies, fluctuations in prices of raw material and finished products and also their availability, etc., which could adversely affect the operations of the Company.

Annexure - III

FORM NO. MR-3

SECRETARIAL AUDIT REPORT

FOR THE FINANCIAL YEAR ENDED MARCH 31, 2026

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To
The Members,
Rashtriya Chemicals and Fertilizers Limited
CIN: L24110MH1978GOI020185

We have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **Rashtriya Chemicals and Fertilizers Limited** (hereinafter called "the Company"). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of Secretarial Audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on **March 31, 2026** complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on March 31, 2026 according to the provisions of:

i. The Companies Act, 2013 ('the Act') and the Rules made thereunder;

ii. The Securities Contracts (Regulation) Act, 1956 and the Rules made thereunder;

iii. The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;

iv. Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of External Commercial Borrowings. The Company does not have any Foreign Direct Investment and Overseas Direct Investment during the financial year.

v. The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'): -

   a. The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ['Listing Regulations'];

   b. The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;

   c. The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;

   d. The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018#;

   e. The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021#;

   f. The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021;

   g. The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 2025#;

   h. The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021#;

   i. The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018#; and

   j. The Securities and Exchange Board of India (Depositories and Participants) Regulations, 2018.

   # The Regulations or Guidelines, as the case may be were not applicable to the Company for the period under review.

vi. The list of Acts, Laws and Regulations specifically applicable to the Company are given below:

   i. Guidelines on Corporate Governance for Central Public Sector Enterprise (CPSEs) 2010 ["DPE Guidelines"]; and

   ii. Fertilizer (Inorganic, Organic or Mixed) Order 1985.

We have also examined compliance with the applicable clauses of the Secretarial Standard 1and 2 issued by The Institute of Company Secretaries of India.

During the period under review, the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above to the extent applicable and subject to the following observations:

a) i. As per Regulation 17(1)(a) and second proviso to Regulation 17(1E) of the Listing Regulations and DPE Guidelines, the board of directors shall have an optimum combination of executive and non-executive directors with at least one woman director and not less than fifty percent of the board of directors shall comprise of non-executive directors. The Company did not have requisite number of non- executive directors for the period from April 01, 2025 to May 08, 2025.

ii. As per the proviso of Regulation 17(1)(a) and second proviso to Regulation 17(1E) of the Listing Regulations, the board of directors of top 1000 listed entities shall have at least one independent woman director. The Company was in top 1000 listed entities on the basis of market capitalisation as at March 31, 2025 and the Company did not have an independent woman director on its Board for the period from April 01, 2025 to May 08, 2025.

iii. As per Regulation 17(1)(b) and second proviso to Regulation 17(1E) of the Listing Regulations and DPE Guidelines, the Chairman being an Executive Director, at least half of the Board of Directors should be comprised of Independent Directors and as per section 149(4) of the Act at least one-third of the total number of Directors shall be Independent Directors. The Board of Directors comprised of six Directors, constituting of four Executive Directors (including the Chairman & Managing Director) and two Nominee Directors (non-executive) and therefore, the Company did not have requisite number of Independent Directors for the period from April 01, 2025 to March 31, 2026.

iv. As per Regulation 17(2A) of the Listing Regulations, the quorum for every meeting of the board of directors of the top 2000 listed entities shall be one-third of its total strength or three directors, whichever is higher, including at least one Independent Director. There was no Independent Director present in the Board meetings held on April 03, 2025 and April 25, 2025 and hence, requisite quorum was not present in the said Board meetings.

b) i. As per Regulation 18(1)(b) of the Listing Regulations and DPE Guidelines, at least two-thirds of the directors shall be Independent Directors and as per section 177 of the Act, the Audit Committee shall consist of a minimum of three directors with Independent Directors forming a majority. The Audit Committee did not comprise of requisite number of Independent Directors from April 01, 2025 to May 18, 2025.

ii. As per Regulation 18(1)(d) of the Listing Regulations and DPE Guidelines, the chairperson of the audit committee shall be an Independent Director. The Audit Committee did not have an Independent Director as the Chairperson for the period from April 01, 2025 to May 18, 2025.

iii. As per Regulation 18(2)(b) of the Listing Regulations and DPE Guidelines, the quorum for Audit Committee meeting shall either be two members or one third of the members of the audit committee, whichever is greater, with at least two Independent Directors. The requisite quorum was not present in the Audit Committee meetings held on April 03, 2025 and April 25, 2025.

c) i. As per Regulation 19(1)(b) of the Listing Regulations and DPE Guidelines and as per section 178 of the Act, all the directors of the Nomination and Remuneration Committee shall be non-executive directors. The Nomination and Remuneration Committee comprised of Whole Time Directors from April 01, 2025 to May 18, 2025.

ii. As per Regulation 19(1)(c) of the Listing Regulations, at least two-thirds of the directors shall be Independent Directors and as per section 178 of the Act, not less than one-half of the directors shall be Independent Director. The Nomination and Remuneration Committee did not have requisite number of Independent Directors for the period from April 01, 2025 to May 18, 2025.

iii. As per Regulation 19(2) of the Listing Regulations and DPE Guidelines the Chairperson of the Nomination and Remuneration Committee shall be an Independent Director. The Nomination and Remuneration Committee of the Company did not comprise of an Independent Director as the Chairperson for the period from April 01, 2025 to May 18, 2025.

d) As per Regulation 20(2A) of the Listing Regulations, the Stakeholder Relationship committee shall have at least three directors, with at least one being an Independent Director. The Stakeholders and Relationship Committee did not comprise of an Independent Director for the period from April 01, 2025 to May 18, 2025.

e) As per Regulation 21(2) of the Listing Regulations, the Risk Management Committee shall have minimum three members with majority of them being members of the board of directors, including at least one Independent Director. The Risk Management Committee did not comprise of an Independent Director for the period from April 01, 2025 to May 18, 2025.

f) As per Section 135(1) of the Act, the Corporate Social Responsibility committee shall consist of three or more directors, out of which at least one director shall be an Independent Director. The Corporate Social Responsibility committee of the Company did not comprise of an Independent Director for the period from April 01, 2025 to May 18, 2025.

We report that the National Stock Exchange of India Limited ("NSE") and BSE Limited ("BSE") have imposed fine on the Company for non-compliance of certain provisions of Regulation 17, Regulation 18, Regulation 19, Regulation 20 and Regulation 21 of the Listing Regulations aggregating to ₹ 26,30,220 each from NSE and BSE during the Financial Year 2025-26.

We further report that –

Subject to foregoing, the Board of Directors of the Company is constituted of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

Adequate notice was given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance other than those held at shorter notice and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

During the period under review, decisions were carried through unanimously and no dissenting views were observed, while reviewing the minutes.

We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that during the audit period, the Company has undertaken the following events / actions –

1. Members' approval was obtained by way of special resolution at the 47th Annual General Meeting held on October 17, 2025 with respect to raising of capital by way of issuance of secured or unsecured non-convertible debentures (NCDs) up to an amount of ₹ 1,100 Crores through Private Placement Issue.

2. The Debenture Allotment Committee of the Company on June 30, 2025 has approved the allotment of 30,000 Listed, Unsecured, Rated, Redeemable, Taxable, Non-Convertible Bonds in the nature of Debentures (NCDs) of face value of Rs. 1 lakh each aggregating to Rs. 300 crore at a coupon rate of 7.49% p.a. payable annually on private placement basis.

3. The Debenture Allotment Committee of the Company on September 25, 2025 has approved the allotment of 39,500 Listed, Unsecured, Rated, Redeemable, Taxable, Non-Convertible Bonds in the nature of Debentures (NCDs) of face value of Rs. 1 lakh each aggregating to Rs. 395 crore at a coupon rate of 7.60% p.a. payable annually on private placement basis.

4. The Company has redeemed 5000 Listed, Secured, Rated, Redeemable, Taxable, Non-Convertible Bonds in the nature of Debentures (NCDs) of face value of ₹ 10 lakh each aggregating to Rs. 500 crore having ISIN INE027A07012 on August 05, 2025.

For **Bhandari & Associates**
Company Secretaries
Unique Identification No.: P1981MH043700
Peer Review Certificate No.: 6157/2024

S. N. Bhandari
Partner
FCS No: 761; C P No.: 366

Mumbai: August 13, 2026
ICSI UDIN: F000761H001102180

This report is to be read with our letter of even date which is annexed as Annexure 'A' and forms an integral part of this report.

'Annexure A'

To
The Members,
RASHTRIYA CHEMICALS AND FERTILIZERS LIMITED
CIN: L24110MH1978GOI020185

Our Secretarial Audit Report for the financial year ended on March 31, 2026 of even date is to be read along with this letter.

1. Maintenance of secretarial record is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.

2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.

3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.

4. Wherever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.

5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.

6. The Secretarial Audit report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

For **Bhandari & Associates**
Company Secretaries
Unique Identification No.: P1981MH043700
Peer Review Certificate No.: 6157/2024

S. N. Bhandari
Partner
FCS No: 761; C P No.: 366

Mumbai: August 13, 2026
ICSI UDIN: F000761H001102180

Annexure - IV

CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO (SECTION 134(3)(m) OF THE COMPANIES ACT, 2013 READ WITH RULE 8(3) OF THE COMPANIES (ACCOUNTS) RULES, 2014

A. CONSERVATION OF ENERGY

The Company has taken several steps during the year 2025-26 which has resulted in significant reduction in the energy consumption:

(i) STEPS TAKEN OR IMPACT ON FOR CONSERVATION OF ENERGY

TROMBAY UNIT

➢ **AN Melt**

- Installation of HVAC water booster pump (45KW)
- New AN Melt Plant Effluent diverted to ETP when Old AN Melt is under shutdown.
- Installation of WSA tank

➢ **SGP-GT/HRSG**

- Exhaust bellow of GTG-02 has been replaced.
- 20 ata PRDS-1 &-2 capping has been done.

➢ **Urea/ABC**

- Replacement of existing cooling tower fan blade with energy efficient blades in ABC plant

➢ **Electrical Workshop**

- 77 Nos. of old Non-Star ACs replaced with 5 star ACs.
- Old conventional ceiling fans replaced with technology upgraded BLDC ceiling fans.

THAL UNIT

➢ Replacement of Energy efficient Motor in Urea Plant (K2, P24,P3,P14).

➢ 500kWp Ground Mounted Solar Electricity Generation Plant Phase-I in PHP.

➢ Installation of rooftop solar panel of capacity 150(50+100) KWp.

➢ Installation of VFD on DM water pumps in Water Treatment Plant.

➢ Replacement of Energy efficient Motor in Water Treatment Plant (Potable pump & DM water Pump.

➢ Installed Ultrafiltration in Water Treatment Plant to minimise Silica in DM water. This has reduced energy losses through excessive blow down of service boilers and waste heat boilers. UF is commissioned and taken inline in March 2026.

Additional investment and proposals being implemented for reduction of consumption of energy

- Based on a detailed study carried out by the Ammonia Technology Supplier, M/s HTAS, various modifications and new installations have been identified for implementation in the Ammonia Plant with the objective of improving energy efficiency. The proposed measures are expected to reduce specific energy consumption by approximately 0.4 Gcal per MT of Ammonia without any capacity enhancement. The scheme is currently under implementation.
- To enhance energy efficiency, the Company is implementing a project for installation of two additional cooling tower cells in each Ammonia stream. The proposed modification is expected to reduce the cooling water temperature by approximately 3°C, resulting in an estimated energy saving of 0.037 Gcal per MT of Urea. The scheme is currently under implementation.
- The Company has undertaken a project for installation of new Urea Reactors (R-1) equipped with Super Cup Trays in Urea-11 and Urea-31 streams with the objective of reducing steam consumption in the Urea Plant. The proposed modification is expected to achieve an energy saving of approximately 0.006 Gcal per MT of Urea. New reactors were installed in April-May 2026.
- The Urea Technology Supplier, M/s SAIPEM, is undertaking a detailed study of the Urea Plant to identify process modifications and new installations aimed at improving energy efficiency. The proposed measures are expected to reduce specific energy consumption by approximately 0.073 Gcal per MT of Urea.
- The Company proposes to install one additional cooling tower cell in the Urea Plant with the objective of reducing the cooling water temperature by approximately 1°C. The project is expected to improve heat transfer efficiency and enhance the overall operational

performance of the plant, thereby contributing to reduced energy consumption and improved process efficiency.

(ii) STEPS TAKEN BY THE COMPANY FOR UTILISING ALTERNATE SOURCES OF ENERGY

THAL UNIT

- 500kWp Ground Mounted Solar Electricity Generation Plant Phase-I in PHP. Energy saving is 7.884 Lakhs KWh per year.
- Installation of rooftop solar panel of capacity 150(50+100) KWp. Energy saving is 2.365 Lakhs KWh per year
- Proposed 500kWp Ground Mounted Solar Electricity Generation Plant Phase-II, commissioning done in June 2026. Energy saving is 7.884 Lakhs KWh per year
- Proposed 500kWp Carport Based Solar Electricity Generation Plant. Commissioning expected in Oct. 2026. Energy saving is 7.884 Lakhs KWh per year
- Installed Briquette Fired boiler of capacity 15 MT/hr to supply steam for non-Urea product. Reduction in steam cost of MAP by Rs. 800 per MT.

TROMBAY UNIT

- 2 MWp solar power plant in Sewage Treatment Plant.
- 370 kWp rooftop solar power plants.

(iii) CAPITAL INVESTMENT ON ENERGY CONSERVATION EQUIPMENT

The Company has made capital investment of ₹ 3.55 Crore on energy conservation equipment.

B. TECHNOLOGY ABSORPTION

I. Major efforts made towards technology absorption

➢ New urea reactor (R1) with Super Cup Trays for Urea-11 and 31 are procured and installed in March-April 2026.

➢ New generation high efficiency super cup trays are patented by M/s Saipem who is Technology supplier of Urea plant. This will reduce medium pressure steam consumption in the plant, thus lower energy consumption.

II. The benefits derived like product improvement, cost reduction, product development or import substitution

Nil

III. Information regarding imported technology (Imported during last three years)

Sr. No	Details of Technology Imported	Year of import	Whether the technology has been fully absorbed	If not, area where this has not taken place, reasons thereof
	Nil	Nil	Nil	Nil

IV. Expenditure incurred on Research and Development (Standalone basis)

Sl No.	Particulars	Amount (₹ in Crore)
1.	Capital	2.90
2.	Recurring	6.31
3.	Innovation Schemes	29.14
4.	Total	**38.35**
5.	Total R&D expenditure as a percentage of total turnover	0.21
6	Total R&D expenditure as a percentage of PBT	6.27

C. FOREIGN EXCHANGE EARNINGS AND OUTGO

Sl No.	Particulars	Amount (₹ in Crore)
i.	Total foreign exchange earned	289.01
ii.	Total foreign exchange used	8,106.66

BUSINESS RESPONSIBILITY & SUSTAINABILITY REPORT

SECTION A: GENERAL DISCLOSURES

I) Details of the listed entity

1.	Corporate Identity Number (CIN) of the Listed Entity	L24110MH1978GOI020185
2.	Name of the Listed Entity	Rashtriya Chemicals and Fertilizers Limited
3.	Year of incorporation	1978
4.	Registered office address	Priyadarshini, Eastern Express Highway, Sion, Mumbai 400 022
5.	Corporate address [1]	Priyadarshini, Eastern Express Highway, Sion, Mumbai 400 022
6.	E-mail [2]	investorcommunications@rcfltd.com
7.	Telephone [3]	022-2552 3000
8.	Website	www.rcfltd.com
9.	Financial year for which reporting is being done	2025-26
10.	Name of the Stock Exchange(s) where shares are listed	National Stock Exchange of India Limited & BSE Limited
11.	Paid-up Capital	₹ 551,68,81,000
12.	Name and contact details (telephone, email address) of the person who may be contacted in case of any queries on the BRSR report [4]	Ms. Jyoti V. Patil, Executive Director (Project, Co-ordination & Corporate) Tel. No.: 022 25523071 email id: corptech@rcfltd.com
13.	Reporting boundary - Are the disclosures under this report made on a standalone basis (i.e., only for the entity) or on a consolidated basis (i.e., for the entity and all the entities which form a part of its consolidated financial statements, taken together). [5]	Standalone
14.	Name of assurance provider	Nil as same has not been undertaken
15.	Type of assurance obtained	Nil as same has not been undertaken

II) Products/services

16. Details of business activities (accounting for 90% of the turnover): [6]

S. No	Description of Main Activity	Description of Business Activity	% of Turnover of the entity
1	Manufacturing and Marketing of Fertilizers and chemicals	Manufacturing and sale of fertilizers & industrial chemicals	98.87%

17. Products/Services sold by the entity (accounting for 90% of the entity's Turnover): [7]

S. No.	Product/Service	NIC Code	% of total Turnover contributed
1	Urea	20121	43.25
2	Complex Fertilizers	20122	15.44
3	Traded fertilizers	46692	32.07
4	An Melt	20123	4.73
5	Ammonia	24121	1.79
6	Nitric Acid	24121	0.60

[1] GRI 2-1, [2] GRI 2-3, [3] GRI 2-3, [4] GRI 2-3, [5] GRI 2-2, [6] GRI 2-6, [7] GRI 2-6

III) Operations

18. Number of locations where plants and/or operations/offices of the entity are situated: [8]

Location	Number of plants	Number of offices	Total
National	2	51	53
International	Nil	Nil	Nil

19. Markets served by the entity:

a. **Number of locations [9]**

Location	Number
National (No. of States)	13
International (No. of Countries)	Nil

b. **What is the contribution of exports as a percentage of the total turnover of the entity?**

0.02%

c. **A brief on types of customers [10]**

RCF is engaged in manufacturing and trading on fertilizers which is supplied to Customers (Farmers) through Wholesale and Retail dealers and manufacturing of Industrial Chemicals which are sold for Industrial use.

IV) Employees

20. Details as at the end of Financial Year:

a. **Employees and workers (including differently abled): [11]**

S.no.	Particulars	Total (A)	Male		Female	
			No.(B)	%(B/A)	No. (C)	% (C/A)
EMPLOYEES*						
1.	Permanent (D)	1424	1283	90.10	141	9.90
2.	Other than Permanent (E)	-	-	-	-	-
3.	**Total employees (D + E)**	**1424**	**1283**	**90.10**	**141**	**9.90**
WORKERS						
4.	Permanent (F)	1244	1138	91.48	106	8.52
5.	Other than Permanent (G)	2806	2675	95.33	131	4.67
6.	**Total workers (F + G)**	**4050**	**3813**	**94.15**	**237**	**5.85**

* Permanent employees reported exclude permanent workers

b. **Differently abled Employees and workers: [12]**

Sr no.	Particulars	Total (A)	Male		Female	
			No.(B)	%(B/A)	No. (C)	% (C/A)
DIFFERENTLY ABLED EMPLOYEES						
1.	Permanent (D)	20	19	95.00	1	5.00
2.	Other than Permanent (E)	-	-	-	-	-
3.	**Total employees (D + E)**	**20**	**19**	**95.00**	**1**	**5.00**

[8] GRI 2-6, [9] GRI 2-6, [10] GRI 2-6, [11] GRI 2-7 ; GRI 2-8, [12] GRI 405-1

Sr no.	Particulars	Total (A)	Male		Female	
			No.(B)	%(B/A)	No. (C)	% (C/A)
DIFFERENTLY ABLED WORKERS						
4.	Permanent (F)	21	18	85.71	3	14.29
5.	Other than Permanent (G)	-	-	-	-	-
6.	**Total workers (F + G)**	**21**	**18**	**85.71**	**3**	**14.29**

21. Participation/Inclusion/Representation of women [13]

	Total (A)	No. and percentage of Females	
		No. (B)	% (B / A)
Board of Directors*	10	6	60.00
Key Management Personnel**	5	2	40.00

* 4 whole time directors (Including CMD), 2 government nominee director, 4 independent directors

** KMP includes 4 wholetime directors and Company Secretary

22. Turnover rate for permanent employees and workers [14]

	FY 2025-26 (Turnover rate in current FY) (In %)			FY 2024-25 (Turnover rate in previous FY) (In %)			FY 2023-24 (Turnover rate in the year prior to the previous FY) (In %)		
	Male	Female	Total	Male	Female	Total	Male	Female	Total
Permanent Employees	3.15	0.34	3.49	3.09	0.39	3.48	3.37	0.08	3.45
Permanent Workers	2.88	0.11	2.99	2.62	0.08	2.7	4.84	0.12	4.96

V) Holding, Subsidiary and Associate Companies (including joint ventures)

23. (a) Names of holding / subsidiary / associate companies / joint ventures [15]

S. No.	Name of the holding / subsidiary / associate companies / joint ventures (A)	Indicate whether holding/ Subsidiary/ Associate/ Joint Venture	% of shares held by listed entity	Does the entity indicated at column A, participate in the Business Responsibility initiatives of the listed entity? (Yes/No)
1	Urvarak Videsh Limited (UVL)	Joint Venture	33.33	No
2	Talcher Fertilizers Limited (TFL)	Joint Venture	20.25	No

VI) CSR Details

24. Whether CSR is applicable as per section 135 of Companies Act, 2013 [16] : Yes

I) **Turnover (in ₹ crores): 18,480.17**

II) **Net worth (in ₹ crores): 5,129.54**

[15] GRI 2-2, [16] GRI 201-1 [17] GRI 2-25

VII) Transparency and Disclosures Compliances

25. Complaints/Grievances on any of the principles (Principles 1 to 9) under the National Guidelines on Responsible Business Conduct: [17]

Stakeholder group from whom complaint is received	Grievance Redressal Mechanism in Place (Yes/No) (If Yes, then provide web-link for grievance redress policy)	FY 2025-26 (Current Financial Year)			FY 2024-25 (Previous Financial Year)		
		No. of complaints filed during the year	No. of complaints pending resolution at close of the year	Remarks	No. of complaints filed during the year	No. of complaints pending resolution at close of the year	Remarks
Communities	Yes. The grievance redressal mechanism is in place and is established through the ESG policy (Principle 4 - Protection of Stakeholders' Interest, Principle 9 - Value to Customers and Consumers) effective July 29, 2025. Policy link is as under:- https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1787219020-RCF%20ESG%20Policy.pdf Further grievances can also be raised through the web portal viz., https://pgportal.gov.in/	48	-	-	25	-	-
Investors (other than shareholders)	-	-	-	-	-	-	-

[18] GRI 3-1, [19] GRI 3-2, [20] GRI 3-3, [21] GRI 3-3, [22] GRI 3-3, [23] GRI 201-2

Stakeholder group from whom complaint is received	Grievance Redressal Mechanism in Place (Yes/No) (If Yes, then provide web-link for grievance redress policy)	FY 2025-26 (Current Financial Year)			FY 2024-25 (Previous Financial Year)		
		No. of complaints filed during the year	No. of complaints pending resolution at close of the year	Remarks	No. of complaints filed during the year	No. of complaints pending resolution at close of the year	Remarks
Shareholders	Yes, Shareholders can register their grievances on SCORES Portal at https://scores.sebi.gov.in/ and on ODR Portal at https://smartodr.in/	2	-	-	11	-	-
Employees and workers	Yes. The grievance redressal mechanism is in place and is established through the ESG policy (Principle 4 - Protection of Stakeholders' Interest, Principle 5 – Promoting Human Rights) effective July 29, 2025. Policy link is as under: - https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1787219020-RCF%20ESG%20Policy.pdf Employees and workers can log their grievances through the web portal viz. https://grievances.rcfltd.com/	21	-	-	1	-	-

[19] GRI 3-2, [20] GRI 3-3, [21] GRI 3-3, [22] GRI 3-3, [23] GRI 201-2

Stakeholder group from whom complaint is received	Grievance Redressal Mechanism in Place (Yes/No) (If Yes, then provide web-link for grievance redress policy)	FY 2025-26 (Current Financial Year)			FY 2024-25 (Previous Financial Year)		
		No. of complaints filed during the year	No. of complaints pending resolution at close of the year	Remarks	No. of complaints filed during the year	No. of complaints pending resolution at close of the year	Remarks
Customers	Yes. The grievance redressal mechanism is in place and is established through the ESG policy (Principle 4 - Protection of Stakeholders' Interest, Principle 9 - Value to Customers and Consumers) effective July 29, 2025. Policy link is as under: - https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1787219020-RCF%20ESG%20Policy.pdf Customers can log their grievances through the web portal viz. https://mgms.rcfltd.com/	-	-	-	-	-	-
Value Chain Partners	-	-	-	-	-	-	-

26. Overview of the entity's material responsible business conduct issues

Please indicate material responsible business conduct and sustainability issues pertaining to environmental and social matters that present a risk or an opportunity to your business, rationale for identifying the same, approach to adapt or mitigate the risk along-with its financial implications, as per the following format.

The Company has performed its First ESG Materiality Assessment and has identified 14 material topics which are important to the business and stakeholders. The topic has been identified by factoring in Global ESG

[24] GRI 3-3

Standard & Frameworks, peer benchmarking, domestic regulations, and frameworks adopted by ESG Rating Agencies. The highest material topics have been specified as risk or opportunity and RCF is taking actions to mitigate the risk and leverage on the opportunities identified . The ESG Materiality Matrix and the process of devising the same is enclosed in the **Annexure**.

S. No.	Material issue identified [19]	Indicate whether risk or opportunity (R/O) [20]	Rationale for identifying the risk / opportunity) [21]	In case of risk, approach to adapt or mitigate [22]	Financial implications of the risk or opportunity (Indicate positive or negative implications) [23]
1	R&D and Agricultural Innovation	Opportunity	Focus on development of innovative products which are sustainable, increases crop yields and ensure food security thus giving a competitive edge in the market.	NA	Positive
2	Health, Safety and Wellbeing	Risk	It is essential to provide safe and healthy work environment as it can impact human well-being, loss prevention and business reputation. Promoting a safe and healthy work environment also helps prevent workplace accidents and injuries.	Regular health inspections of our employees are carried out. RCF also has an in-house primary health centre. The company conducts regular plant audits to evaluate the processes in place from safety aspects and regularly try to enhance the safety at the workplace. RCF also has HSE Management Plan, Process Safety & Risk Management, Emergency Mitigation System.	Negative
3	GHG Emissions & Climate Change	Risk	Growing importance on climate change concerns by Regulators and Stakeholders requires integration of energy transition initiatives into business. Increasing regulatory requirements may lead to increase in operational costs and also has a potential to cause reputational damage.	Focus on Renewable source of energy, Energy efficient equipment, Carbon capture.	Negative
4	Product Safety and Quality	Opportunity	Creating an awareness among the consumers on safe usage of products enhance brand reputation, build customer trust, ensure regulatory compliance, increase efficiencies leading to lower consumption, with a potential to increase market share and long-term business success.	N.A.	Positive

[25] GRI 3-3, [26] GRI 2-22

S. No.	Material issue identified [19]	Indicate whether risk or opportunity (R/O) [20]	Rationale for identifying the risk / opportunity) [21]	In case of risk, approach to adapt or mitigate [22]	Financial implications of the risk or opportunity (Indicate positive or negative implications) [23]
5	Human Capital	Opportunity	Employees and Workers are valuable assets for achieving organizational goals, investing in employee skills and wellbeing will boosts productivity, fosters innovation, enhances company reputation, and drive long-term growth and offer competitive advantage.	N.A.	Positive
6	Governance, Ethics and Compliance	Risk	Non-compliance with regulations and unethical practices may lead to penalties, reputational damage, financial losses, and operational disruptions. This may impact the brand and trust of stakeholders	RCF's Code of Conduct and Monitoring Mechanism helps to ensure Ethical Conduct. Periodic review of regulatory changes and requirements can proactively address compliance.	Negative

SECTION B: MANAGEMENT AND PROCESS DISCLOSURES

This section is aimed at helping businesses demonstrate the structures, policies and processes put in place towards adopting the NGRBC Principles and Core Elements.

Disclosure Questions	P1	P2	P3	P4	P5	P6	P7	P8	P9
Policy and management processes									
1. a. Whether your entity's policy/policies cover each principle and its core elements of the NGRBCs. (Yes/No)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
b. Has the policy been approved by the Board? (Yes/No)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
c. Web Link of the Policies, if available									

P1.

1. https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1787219020-RCF%20ESG%20Policy.pdf
2. https://www.rcfltd.com/public/storage/investers/1568808958.pdf
3. https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1787130700-RCF%20DIVERSITY%20POLICY.pdf
4. https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1721193717-Whistle%20Blower%20Policy.pdf
5. https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1565000937-Fraud_prevention_policy.pdf

[27] GRI 2-13, [28] GRI 2-9

P2.	1.	https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1787219020-RCF%20ESG%20Policy.pdf
	2.	https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1787206034-F1565001504-R_and_D_Policy.pdf
P3.	1.	https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1787219020-RCF%20ESG%20Policy.pdf
	2.	https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1771326911-RCF%20POSH%20Policy%20English%20version.pdf
	3.	https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1777962050-IMS%20Policy-2026_Multilingual.pdf
	4.	https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1787218549-Policy%20on%20Gender%20Equality.pdf
P4.	1.	https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1787219020-RCF%20ESG%20Policy.pdf
	2.	https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1753958148-Corporate%20Social%20Responsibility%20%28CSR%29%20Policy.pdf
P5.	1.	https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1787219020-RCF%20ESG%20Policy.pdf
	2.	https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1721193717-Whistle%20Blower%20Policy.pdf
	3.	https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1771326911-RCF%20POSH%20Policy%20English%20version.pdf
P6.	1.	https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1787219020-RCF%20ESG%20Policy.pdf
	2.	https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1777962050-IMS%20Policy-2026_Multilingual.pdf
	3.	https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1576839820-Energy%20Policy.pdf
	4.	https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1565001874-Ewaste_Policy.pdf
P7.	1.	https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1787219020-RCF%20ESG%20Policy.pdf
P8.	1.	https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1787219020-RCF%20ESG%20Policy.pdf
	2.	https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1753958148-Corporate%20Social%20Responsibility%20%28CSR%29%20Policy.pdf
P9.	1.	https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1787219020-RCF%20ESG%20Policy.pdf
	2.	https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1741580940-Protect%20%26%20Sustain%20Policy%20-%20Hindi%2CMarathi%2CEnglish.pdf
	3.	https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1565001731-RCF-compressed.pdf
	4.	https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1671539569-Information%20Security%20Policy%20Dec2021.pdf

<table>
<tr><th>Disclosure Questions</th><th>P1</th><th>P2</th><th>P3</th><th>P4</th><th>P5</th><th>P6</th><th>P7</th><th>P8</th><th>P9</th></tr>
<tr><td>2. Whether the entity has translated the policy into procedures. (Yes / No)</td><td>Yes</td><td>Yes</td><td>Yes</td><td>Yes</td><td>Yes</td><td>Yes</td><td>Yes</td><td>Yes</td><td>Yes</td></tr>
<tr><td>3. Do the enlisted policies extend to your value chain partners? (Yes/No)</td><td>No</td><td>No</td><td>No</td><td>No</td><td>No</td><td>No</td><td>No</td><td>No</td><td>No</td></tr>
<tr><td rowspan="5">4. Name of the national and international codes/ certifications/labels/ standards (e.g., Forest Stewardship Council, Fairtrade, Rainforest Alliance, Trustee) standards (e.g., SA 8000, OHSAS, ISO, BIS) adopted by your entity and mapped to each principle.</td><td colspan="3">ISO 9001 Quality Management System</td><td colspan="6">Principle 9 - Value to Customers and Consumers</td></tr>
<tr><td colspan="3">ISO 14001 Environmental Management System</td><td colspan="6">Principle 2 - Safety and Sustainability of goods & services
Principle 6 - Protection of Environment</td></tr>
<tr><td colspan="3">ISO 27001 Information Security Management</td><td colspan="6">Principle 9 - Value to Customers and Consumers</td></tr>
<tr><td colspan="3">ISO 45001 Occupational Health and Safety</td><td colspan="6">Principle 3 - Human Resources Development and Well-being of employees
Principle 4 - Protection of Stakeholders' Interest
Principle 6 - Protection of Environment</td></tr>
<tr><td colspan="3">ISO 50001: 2011 Energy Management System</td><td colspan="6">Principle 6 - Protection of Environment</td></tr>
<tr><td>5. Specific commitments, goals and targets set by the entity with defined timelines, if any. [24]</td><td colspan="9">RCF commits to conduct its business with highest ethical and governance standards. It has taken proactive quality improvement targets internally to ensure our customers are able to use best-in-class products. The business has also defined initiatives to enhance employee engagement and well-being. Our ESG Framework consists of three interlinked pillars, i.e., Protective Environment, Minimising Resource Use, and Inclusive Growth that reflect our commitment to minimizing the adverse impact of our operations on the planet and people. Each pillar encompasses specific themes and focus areas that guide our sustainability roadmap.

The Company is also in the process of setting ESG targets at organizational level within the defined boundaries.

The Company is implementing energy schemes of Ammonia plant at Thal. The expected energy saving is 0.40 Gcal/MT of Ammonia at existing Ammonia production level and expected to be completed by June 2029.

The Company is running Two Sewage Treatment Plants (STPs) at Trombay Unit with each plant having capacity to treat around 22.75 million Litres per Day (MLD) of sewage received from Municipal Corporation of Greater Mumbai (MCGM) which otherwise would have been drained into the sea after preliminary treatment. The STP plants treat waste sewage generated in the city and convert it into treated water. Both plants together generate about 30 MLD of treated water which is being used in our plants as process water. A portion of treated water generated (about 8 MLD) is supplied to M/s Bharat Petroleum Corporation Limited (BPCL). The Company has also signed MoU with M/s HPCL for supply of 4 MLD treated water from RCF STP to HPCL Mumbai Refinery. Both STP plants of Your Company are of great value to residents of Mumbai and Society at large besides improving reliability of operations of RCF Trombay Unit. During the year 2025-26, about 8,474 million litres of treated water were generated at both STP plants.</td></tr>
</table>

[29] *GRI 2-17*

Disclosure Questions	P1	P2	P3	P4	P5	P6	P7	P8	P9
	As part of achieving ecologically sustainable growth, Company has forayed into solar power generation. The Company has set up rooftop as well as ground mounted Solar power generation facilities at Thal and Trombay Unit with an aggregate capacity of 5.21 MWp. The power generated is used for captive consumption, thereby reducing Company's power import to the equivalent extent. The green power generated by solar plants replaces the conventional power generated through burning of fossil fuels leading to reduction in overall Greenhouse gas emissions. During the year, RCF Thal Unit installed, additional 0.65 MW capacity solar facilities (0.5 MW ground mounted and 0.15 Roof mounted) and Trombay Unit installed, additional 0.40 MW Ground mounted solar plant. During the year 2025-26, 5014 MWh of solar power was generated. During the year 2025-26, 1023 no. of Solar Renewable Energy Certificates (RECs) were generated.								
6. **Performance of the entity against the specific commitments, goals and targets along-with reasons in case the same are not me [25]**	The organization has enforced governing policies enabling it to conduct its operations in compliance with the highest governance standards. RCF has been able to offer quality products and services. At the same time, improvement initiatives have also been taken up basis the customer feedback received. It adheres to the product stewardship principles by further improving environmental, health, and safety impacts of products and services.								

Governance, leadership, and oversight

7. **Statement by director responsible for the business responsibility report, highlighting ESG related challenges, targets and achievements (listed entity has flexibility regarding the placement of this disclosure) [26]**

The Company is committed to integrating Environmental, Social and Governance ('ESG') principles into its businesses which is central to improving the overall environment and quality of life of the communities it serves. It adheres to the principles of product stewardship by enhancing health, safety and environmental impacts of products and services across their lifecycle. RCF has established policies for Safety, Health & Environment ('SHE').

The company performed its First ESG Materiality Assessment in FY23-24 and identified 14 material topics which are important to the business and stakeholders. The topic have been identified by factoring in Global ESG Standard & Frameworks, peer benchmarking, domestic regulations, and frameworks adopted by ESG Rating Agencies. The highest material topics have been specified as risk or opportunity and RCF is taking actions to mitigate the risk and leverage on the opportunities identified.

RCF has adopted ESG framework that is consistent with the Company's Vision, purpose, corporate principles and global ambition. Marking Sustainability as its priority, RCF takes care of the environment and society by strategizing each activity.

The Company is committed to conducting beneficial and fair business practices to the labour, human capital and to the community. It provides employees and business associates with working conditions that are clean, safe, healthy and fair. It strives to be the neighbour of choice in the communities in which it operates and contributes to their equitable and inclusive development. The Company is firmly committed to pursuing ethical practices across its business segments.

Our governance framework comprises of systems, policies, processes and practices that enable to build an environment of trust along with ethical practices. RCF's manufacturing units are accredited with ISO 9001 (Quality Management System), ISO 14001 (Environmental Management System), ISO 27001 (Information Security Management), ISO 45001 (Occupational Health and Safety), and ISO 50001: 2011 (Energy Management System).

RCF has also adopted a comprehensive ESG policy which fortifies our commitment to sustainable chemical and fertilizer business while protecting the environment, enabling societal good, and adhering to good corporate governance standards. We shall ensure that our stakeholders are guided by an effective ESG framework across all business operations.

[30] GRI 2-27

Disclosure Questions	P1	P2	P3	P4	P5	P6	P7	P8	P9
8. **Details of the highest authority responsible for implementation and oversight of the Business Responsibility policy (ies).** [27]	Corporate Social Responsibility & Sustainability Development Committee								
9. **Does the entity have a specified Committee of the Board/ Director responsible for decision making on sustainability related issues? (Yes / No). If yes, provide details** [28]	Yes, The Company has a Board level Corporate Social Responsibility & Sustainability Development Committee. This Committee oversees the Company's strategy relating to Environment Social Governance (ESG) and sustainability matters. It will approve, allocate budget and monitor the sustainable development projects integrated into strategic plans of business units. It shall ensure ongoing environmental responsibility, review annually the Business Responsibility & Sustainability Report (BRSR) and Sustainable Development Report and provide inputs for the same. The committee is currently comprised of: 1) Prof. Anjula Murmu [DIN 09565841], Independent Director as Chairperson 2) Ms Nazhat J. Shaikh [DIN 07348075], Director (F) as Member, 3) Ms Ritu Goswami [DIN 10463372], Director (T) as Member and 4) Ms Aneeta C. Meshram [DIN 09781436] Govt. Nominee Director as Member								

10. Details of Review of NGRBCs by the Company:

Subject for Review	Indicate whether review was undertaken by Director / Committee of the Board/ Any other Committee									Frequency (Annually/ Half yearly/ Quarterly/ Any other – please specify)								
	P1	P2	P3	P4	P5	P6	P7	P8	P9	P1	P2	P3	P4	P5	P6	P7	P8	P9
Performance against above policies and follow up action	Yes, as a practice, Business Responsibility policies of the Company are reviewed periodically or on a need basis by the Senior Leadership Team. During this assessment, the efficacy of the policies is reviewed and necessary changes to policies and procedures are implemented.									Need Basis								
Compliance with statutory requirements of relevance to the principles, and rectification of any non-compliances	The Company is in compliance with the existing regulations as applicable and a Statutory Compliance Certificate on applicable laws is provided by all the HODs to the Board of Directors.									Quarterly								

	P1	P2	P3	P4	P5	P6	P7	P8	P9
11. Has the entity carried out independent assessment/ evaluation of the working of its policies by an external agency? (Yes/No). If yes, provide name of the agency.	The working of policies is not assessed/evaluated by external agency. However, the Company conducts review of the charters, policies internally by the Senior Management and Board Committees as and when required, which then drives the policies, projects and performance of the aspects of business responsibility and sustainability.								

[31] GRI 2-27, [32] GRI 2-23; GRI 3-3

12. If answer to question (1) above is "No" i.e., not all Principles are covered by a policy, reasons to be stated:

Questions	P1	P2	P3	P4	P5	P6	P7	P8	P9
The entity does not consider the principles material to its business (Yes/No)	All Principles are covered by policies. Hence not applicable								
The entity is not at a stage where it is in a position to formulate and implement the policies on specified principles (Yes/No)									
The entity does not have the financial or/human and technical resources available for the task (Yes/No)									
It is planned to be done in the next financial year (Yes/No))									
Any other reason (please specify									

SECTION C: PRINCIPLE WISE PERFORMANCE DISCLOSURE

PRINCIPLE 1 Businesses should conduct and govern themselves with integrity, and in a manner that is Ethical, Transparent and Accountable.

Essential Indicators

1. **Percentage coverage by training and awareness programmes on any of the principles during the financial year:**[29]

Segment	Total number of training and awareness programmes held	Topics / principles covered under the training and its impact	%age of persons in respective category covered by the awareness programmes
Board of Directors	5	Orientation Program On Capacity Building, Public Procurement Policy and Recent Development, FAI Annual Seminar, IFA Annual Conference, 26th Edition of The Baker Hughes Annual Meeting.	100
Key Managerial Personnel	8*	Disciplinary Rules & Proceedings, 10th Advance Global Leadership Programme.	100
Employees other than BoD and KMPs	293	Technical, business, functional, leadership, on boarding, safety, wellbeing aspect, Preventive vigilance, Tendering and procurement guidelines, improving professional & personal effect, compliance management, human rights & ethical value, Anti Bribery management System & Contract labour compliance, QC Tools & Techniques, First Aid & CPR Basics, World Yoga Day, IDPD Day, Modular Safety Training, Workshop On Woman Health and Safety, Basic Module & Safety, Awareness on POSH, Awareness on CDA Rules, Awareness on Standing Orders, Awareness Session On Woman Safety & Cybercrime.	70.42

[33] GRI 205-3, [34] GRI 2-25, [35] GRI 205-3

Segment	Total number of training and awareness programmes held	Topics / principles covered under the training and its impact	%age of persons in respective category covered by the awareness programmes
Workers	40	QC Tools & Techniques, First Aid & CPR Basics - 1, World Envi-ronment Day 2025, Modular Safety Training, Workshop On Woman Safety, Basic Module & Safety (HWP), Awareness on POSH, Awareness Session On Woman Safety & Cybercrime	36.34

*KMP includes Company Secretary

2. **Details of fines / penalties /punishment/ award/ compounding fees/ settlement amount paid in proceedings (by the entity or by directors / KMPs) with regulators/ law enforcement agencies/ judicial institutions, in the financial year, in the following format (Note: the entity shall make disclosures on the basis of materiality as specified in Regulation 30 of SEBI (Listing Obligations and Disclosure Obligations) Regulations, 2015 and as disclosed on the entity's website):** [30]

Monetary					
	NGRBC Principle	Name of the regulatory/enforcement agencies/ judicial institutions	Amount (In INR)	Brief of the Case	Has an appeal been preferred? (Yes/No)
Monetary					
Penalty/ Fine	P1	National Stock Exchange of India Limited and BSE Limited	₹ 52,60,440	The Stock Exchanges have imposed fines on the Company for non-compliance of Regulation 17 (i.e., non-appointment of requisite number of Independent Directors including woman independent director), Regulation 18 (i.e., Non-compliance with the constitution of audit committee) Regulation 19 (Non-compliance with the constitution of nomination and remuneration committee), Regulation 20 (Non Compliance with the constitution of Stakeholders Relationship Committee) and Regulation 21 (Non compliance with the constitution of Risk Management Committee) of the Listing (Obligations and Disclosure Requirements) Regulations, 2015 during FY 2025-26 .	Yes, The Company is a Central Public Sector Undertaking under the Administrative control of the Ministry of Chemicals and Fertilizers, Department of Fertilizer, Government of India and its Directors on the Board are nominated / appointed by the President of India. Considering the above, the Company has made applications to Stock exchanges for waiver of fines.

[36] *GRI 2-15*

Monetary					
	NGRBC Principle	Name of the regulatory/enforcement agencies/ judicial institutions	Amount (In INR)	Brief of the Case	Has an appeal been preferred? (Yes/No)
Settlement	-	-	-	-	-
Compounding fee	-	-	-	-	-
Non-Monetary					
Imprisonment	-	-	-	-	-
Punishment	-	-	-	-	-

3. **Of the instances disclosed in Question 2 above, details of the Appeal/ Revision preferred in cases where monetary or non-monetary action has been appealed.**[31]

Case Details	Name of the regulatory/ enforcement agencies/ judicial institutions
The Company is a Central Public Sector Undertaking under the Administrative control of the Department of Fertilizer, Ministry of Chemicals and Fertilizers, , Government of India and its Directors on the Board are nominated / appointed by the President of India. The Company is continuously pursuing with the Government of India for the appointment of requisite number Independent Directors including woman independent director on the Board in order to comply with the provisions of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015. Considering the above, the Company has made applications to Stock exchanges for waiver of fines.	

4. **Does the entity have an anti-corruption or anti-bribery policy? If yes, provide details in brief and if available, provide a web-link to the policy.**[32]

Yes

The Company has formulated Whistle Blower Policy to enable stakeholders including individual employees and their representative bodies, to freely communicate their concerns about illegal or unethical practices. RCF has provided ample opportunities to encourage Directors and employees to become whistle blowers (Directors and employees who voluntarily and confidentially want to bring the unethical practices, actual or suspected fraudulent transactions in the organization to the notice of competent authority for the greater interest of the organization and the nation). It has also ensured a very robust mechanism within the same framework to protect them (whistle blowers) from any kind of harm.

It is hereby affirmed that no personnel have been denied access to the Audit committee.

The Company has put in place a fraud prevention policy. As a part of compliance with the policy, Company has appointed nodal officers for Trombay, Thal, Marketing and Corporate Office. The fraud prevention policy has been framed to provide a system for detection and prevention of fraud, reporting of any fraud that is detected or suspected and for dealing in matters pertaining to fraud. During the year under review, no such cases were reported. In addition, your Company has Vigilance Department to bring greater transparency, integrity and efficiency. The focus of Vigilance department is on Preventive and Participative Vigilance.

Web link of Whistle Blower Policy is available on RCF's website:

https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1565000758-whistle_blower_policy.pdf

Web link of Fraud Prevention Policy is available on RCF's website:

https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1565000937-Fraud_prevention_policy.pdf

[37] GRI 414-1, [38] GRI 414-1, [39] GRI 3-3; GRI 306-2

5. **Number of Directors/KMPs/employees/workers against whom disciplinary action was taken by any law enforcement agency for the charges of bribery/ corruption:**[33]

	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Directors	Nil	Nil
KMPs	Nil	Nil
Employees	Nil	Nil
Workers	Nil	Nil

6. **Details of complaints with regard to conflict of interest**[34]

	FY 2025-26 (Current Financial Year)		FY 2024-25 (Previous Financial Year)	
	Number	Remark	Number	Remark
Number of complaints received in relation to is-sues of Conflict of Interest of the Directors	Nil	Nil	Nil	Nil
Number of complaints received in relation to is-sues of Conflict of Interest of the KMPs	Nil	Nil	Nil	Nil

7. **Provide details of any corrective action taken or underway on issues related to fines / penalties / action taken by regulators/ law enforcement agencies/ judicial institutions, on cases of corruption and conflicts of interest.**[35]

Not Applicable

8. **Number of days of accounts payables ((Accounts payable *365) / Cost of goods/services procured) in the following format:**

	FY 2025-26 (Current Financial Year)	FY 2024-25* (Previous Financial Year)
Number of days of accounts payable	32.31 days	39.95 days

*Previous year figure restated.

9. **Open-ness of business**

Provide details of concentration of purchases and sales with trading houses, dealers, and related parties along-with loans and advances & investments, with related parties, in the following format:

Parameter	Metrics	FY 2025-26 (Current Financial Year)	FY 2024-25* (Previous Financial Year)
Concentration of Purchases	a) Purchases from trading houses as % of total purchases	34.17%	32.96%
	b) Number of trading houses where purchases are made from	802	915
	c) Purchases from top 10 trading houses as % of total purchases from trading houses	86.45%	93.64%

[40] *GRI 301-2,* [41] *GRI 401-2*

Parameter	Metrics		FY 2025-26 (Current Financial Year)	FY 2024-25* (Previous Financial Year)
Concentration of Sales	a)	Sales to dealers / distributors as % of total sales	95.17%	97.78%
	b)	Number of dealers / distributors to whom sales are made	3521	3626
	c)	Sales to top 10 dealers/ distributors as % of total sales to dealers /distributors	16.76%	17.69%
Share of RPTs in	a)	Purchases (Purchases with related parties /Total Purchases)	Nil	Nil
	b)	Sales (Sales to related parties / Total Sales)	0.35%	Nil
	c)	Loans & advances (Loans & advances given to related parties / Total loans & advances)	100%	Nil
	d)	Investments (Investments in related parties / Total Investments made)	100%	100%

*Previous year figure restated.

Leadership Indicators

1. Awareness programmes conducted for value chain partners on any of the principles during the financial year:

Total number of awareness programmes held	Topics / principles covered under the training	% age of value chain partners covered (by value of business done with such partners) under the awareness programmes
	Nil	

2. **Does the entity have processes in place to avoid/ manage conflict of interests involving members of the Board? (Yes/No). If yes, provide details of the same.**[36]

Yes

The Company has framed a comprehensive Code of Conduct for Board Members and Senior Management Personnel, outlining ethical standards and responsibilities. Under this Code, all Directors and Senior Management Personnel are required to disclose any material, financial, or commercial transactions where a personal interest may potentially conflict with the Company's interests—such as dealings in Company securities or transactions involving entities linked to them or their relatives in line with Regulation 26 (5) of SEBI (Listing Obligation and Disclosure Regulations), 2015.

Board members, on an annual basis, confirm that there are no material, financial, or commercial transactions between Independent Directors and Senior Management Personnel that may result in a potential conflict of interest. Compliance with the Code is confirmed annually and disclosed in the Directors' Report, which forms part of the Annual Report

The Code of Conduct can be accessed at https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1776775462-Code%20of%20Conduct%20RCF.pdf

[42] *GRI 201-3,* [43] *GRI 3-3,* [44] *GRI 3-3*

PRINCIPLE 2 Businesses should provide goods and services in a manner that is sustainable and safe

Essential Indicators

1. **Percentage of R&D and capital expenditure (capex) investments in specific technologies to improve the environmental and social impacts of product and processes to total R&D and capex investments made by the entity, respectively.**

	Current Financial Year	Previous Financial Year	Details of improvements in environmental and social impacts
R&D	100%	100%	All R & D investments and efforts are aimed towards sustainability. Research efforts are put in the direction of development of organic fertilizers, alternate sources of fertilizers and effective waste management for better sustainability
Capex	38.19%	35.98%*	RCF's Capex schemes are primarily aimed towards energy saving and/or adop-tion of newer efficient technologies.

*Previous year figure restated.

2. a. **Does the entity have procedures in place for sustainable sourcing? (Yes/No)** [37]

Yes,

The Company has a well-established vendor selection process that addresses social, ethical, and environmental considerations as mandated by law. The Company employs a transparent tendering process for vendor selection. All tender invitations of the Company include General Conditions of Contract covering aspects regarding prohibition of child labour and welfare of contractual labour. Environmental screening parameters such as adherence to IS/BIS/OSHAS standards or performance criteria, are specified on tender-to-tender basis. Additionally, the Company has implemented purchase preference conditions to engage vendors from categories such as local suppliers, MSE vendors, SC/ST entrepreneurs, and women entrepreneurs.

b. **If yes, what percentage of inputs were sourced sustainably?** [38]

40.37 % of the Company's inputs were sourced from MSE vendors.

With the efforts taken by the company, procurement from MSEs i.e., cost of items procured is ₹ 862 Crore out of the total procurement cost of ₹ 2135.29 Crore which works out to be 40.37%. Amongst the MSEs, the procurement from MSEs owned by SC/ST Entrepreneurs is ₹ 10.28 Crore which is 0.48 % of the total cost and procurement from women owned MSEs is ₹ 67.28 Crore which is 3.15 % of the total procurement of the year 2025-26. The percentage procurement is calculated excluding Raw materials, gas, water, electricity, catalyst and proprietary items which cannot be procured from MSEs.

3. **Describe the processes in place to safely reclaim your products for reusing, recycling and disposing at the end of life, for (a) Plastics (including packaging) (b) E-waste (c) Hazardous waste and (d) other waste.** [39]

RCF manufactures Neem coated urea, Ammonia, Methyl amines, Di methyl formamide, Di methyl acetamide, Heavy water, Liquid argon, Liquid nitrogen, Complex fertiliser Suphala, Nitric Acid etc., which are consumable and cannot be reclaimed. However, Company uses plastics for packaging and e-wastes are generated due to use of various computers, controllers, air conditioners, and instrumentation. Hazardous wastes are generated in the form of spent resin, used catalysts, spent oil after use of it in the plants, sulphur sludge and ETP sludge.

There is well defined procedure in the Company for reusing, recycling and disposing at the end of life for these wastes in line with CPCB/SPCB guidelines.

Category wise details are as below:

a) Plastics (including packaging): RCF uses plastic as a packaging material for its products like Neem coated Urea, Di methyl acetamide drums (200 Litres), Di methyl Formamide Drums (200 Litres), Urea, Suphala, DAP,

[45] GRI 401-3, [46] GRI 2-25, [47] GRI 2-30, [48] GRI 403-5; GRI 404-2

SSP etc. RCF has a registration number as a Brand Owner under Plastic Waste Management Rules 2022. RCF has recycled & disposed off 12957.87 MT plastic waste for the financial year 2025-26. To fulfil its obligation, RCF has engaged agencies to fulfil its EPR obligation by recycling / disposing off the plastic waste on behalf of RCF.

b) E-waste: Specified procedures are in place for disposal of e-waste. Total 35.16 MT e- waste has been recycled through authorized recyclers for the financial year 2025-26.

c) Hazardous waste: RCF has majorly four main hazardous wastes i.e. Spent Catalyst, Spent Oil, ETP Sludge and Sulphur Sludge. Spent Catalyst and Spent Oil are disposed of at designated places in a specified manner through CPCB/SPCB approved parties as and when required. RCF has recycled & disposed off 4348.93 MT hazardous waste for the financial year 2025-26.

d) Other waste: During the year 2025-26, the following other waste were disposed off:

i) Bio-medical waste: 1.75 MT

ii) Construction and demolition waste: 486 MT

iii) Battery waste: 7.18 MT

4. **Whether Extended Producer Responsibility (EPR) is applicable to the entity's activities (Yes / No). If yes, whether the waste collection plan is in line with the Extended Producer Responsibility (EPR) plan submitted to Pollution Control Boards? If not, provide steps taken to address the same.**

Yes

RCF has a registration number as a Brand Owner under Plastic Waste Management Rules 2022. RCF is committed to complying the requirements of Extended Producer Responsibility (EPR) as mandated by Central Pollution Control Board (CPCB). To fulfil its obligation, RCF has engaged agencies to fulfil its EPR obligation by recycling/ disposing off the plastic waste on behalf of RCF. For this reporting period, RCF has fulfilled EPR target of 100% for the year 2025-26.

Leadership Indicators

1. **Has the entity conducted Life Cycle Perspective / Assessments (LCA) for any of its products (for manufacturing industry) or for its services (for service industry)? If yes, provide details in the following format?**

NIC Code	Name of Product / Service	% of total Turnover contributed	Boundary for which the Life Cycle Perspective / Assessment was conducted	Whether conducted by independent external agency (Yes/No)	Results communicated in public domain (Yes/ No) If yes, provide the web-link.
Not Applicable					

2. **If there are any significant social or environmental concerns and/or risks arising from production or disposal of your products / services, as identified in the Life Cycle Perspective / Assessments (LCA) or through any other means, briefly describe the same along-with action taken to mitigate the same.**

Name of Product / Service	Description of the risk / concern	Action Taken
Not Applicable		

3. **Percentage of recycled or reused input material to total material (by value) used in production (for manufacturing industry) or providing services (for service industry).**

Indicate input material	Recycled or re-used input material to total material	
	FY 2025-26 Current Financial Year	FY 2024-25 Previous Financial Year
Not Applicable	Not Applicable	Not Applicable

[49] GRI 404-3, [50] GRI 403-1, [51] GRI 403-2

4. **Of the products and packaging reclaimed at end of life of products, amount (in metric tonnes) reused, recycled, and safely disposed, as per the following format:** [40]

	FY 2025-26 Current Financial Year			FY 2024-25 Previous Financial Year*		
	Re-Used	Recycled	Safely Disposed	Re-Used	Recycled	Safely Disposed
Plastics (including packaging)	Nil	5231.98	7725.89	Nil	4032.38	9258.64
E-waste	Nil	35.16	Nil	Nil	24.24	6.15
Hazardous waste	Nil	4330.58	18.35	Nil	1193.45	4.95
Other waste	Nil	7.18	487.75	Nil	17.65	276.93

*Previous year restated.

5. **Reclaimed products and their packaging materials (as percentage of products sold) for each product category.**

Indicate product category	Reclaimed products and their packaging materials as % of total products sold in respective category
	Not Applicable

PRINCIPLE 3 Businesses should respect and promote the well-being of all employees, including those in their value chains

Essential Indicators

1. a. **Details of measures for the well-being of employees:**[41]

Category	% of employees covered by										
	Total (A)	Health insurance*		Accident insurance		Maternity benefits		Paternity Benefits		Day Care facilities	
		Number (B)	% (B / A)	Number (C)	% (C / A)	Number (D)	% (D / A)	Number (E)	% (E / A)	Number (F)	% (F / A)
Permanent employees**											
Male	1283	1283	100	1283	100	NA	NA	90	7.01	4	0.31
Female	141	141	100	141	100	10	7.09	NA	NA	10	7.09
Total	**1424**	**1424**	**100**	**1424**	**100**	**10**	**0.70**	**90**	**6.32**	**14**	**0.98**
Other than Permanent employees											
Male	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
Female	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
Total	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA

*Company has employee health programme which is managed through its own hospital located at Trombay and Thal Unit.

**Permanent employees reported exclude permanent workers.

[52] *GRI 403-2,* [53] *GRI 403-6,* [54] *GRI 403-9; GRI 403-10,* [55] *GRI 3-3; GRI 403-9; GRI 403-10*

b. **Details of measures for the well-being of workers:**

Category	% of workers covered by										
	Total (A)	Health insurance*		Accident insurance		Maternity benefits		Paternity Benefits		Day Care facilities	
		Number (B)	% (B / A)	Number (C)	% (C / A)	Number (D)	% (D / A)	Number (E)	% (E / A)	Number (F)	% (F / A)
Permanent Workers											
Male	1138	1138	100	1138	100	NA	NA	48	4.22	0	0
Female	106	106	100	106	100	4	3.77	NA	NA	8	7.55
Total	1244	1244	100	1244	100	4	0.32	48	3.86	8	0.64
Other than Permanent Workers											
Male	2675	2675	100	2675	100	NA	NA	NA	NA	NA	NA
Female	131	131	100	131	100	NA	NA	NA	NA	NA	NA
Total	2806	2806	100	2806	100	NA	NA	NA	NA	NA	NA

c. **Spending on measures towards well-being of employees and workers (including permanent and other than permanent) in the following format –**

	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Cost incurred on well-being measures as a % of total revenue of the company	0.54	0.56

2. **Details of retirement benefits, for Current FY and Previous Financial Year.**[42]

Benefits	FY 2025-26 (Current Financial Year)			FY 2024-25 (Previous Financial Year)		
	No. of employees covered as a % of total employees	No. of workers covered as a % of total workers	Deducted and deposited with the authority (Y/N/N.A.)	No. of employees covered as a % of total employees	No. of workers covered as a % of total workers	Deducted and deposited with the authority (Y/N/N.A.)
PF	100	100	Y	100	100	Y
Gratuity	100	100	Y	100	100	Y
ESI	NA	NA	NA	NA	NA	NA
Others – please specify	NA	NA	NA	NA	NA	NA

3. **Accessibility of workplaces**

Are the premises / offices of the entity accessible to differently abled employees and workers, as per the requirements of the Rights of Persons with Disabilities Act, 2016? If not, whether any steps are being taken by the entity in this regard [43]

Yes, the Company ensures that all its offices and premises are accessible to differently-abled employees and workers through facilities such as wheelchairs, ramps, lifts, accessible washrooms, rest areas, and medical support. Structural modifications and policy adaptations are undertaken in accordance with the provisions of the Persons with Disabilities Act, 2016, to foster an inclusive and supportive work environment.

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[56] *GRI 2-25,* [57] *GRI 3-3*

4. Does the entity have an equal opportunity policy as per the Rights of Persons with Disabilities Act, 2016? If so, provide a web-link to the policy. [44]

Yes, the Company upholds a strong commitment to equal opportunity through its "Equal Opportunity policy", ensuring fair treatment for all employees and eligible job applicants. It adheres to all Presidential Directives and applicable Government of India guidelines related to reservations, relaxations, and concessions for Persons with Disabilities (PwDs) in direct recruitment, thereby fostering an inclusive and equitable workplace.

Web link of the policy is as follows: https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1771326859-EQUAL%20OPPORTUNITY%20POLICY%20FOR%20PERSONS%20WITH%20DISABILITIES.pdf

5. Return to work and Retention rates of permanent employees and workers that took parental leave.[45]

Gender	Permanent employees		Permanent workers	
	Return to work rate	Retention rate	Return to work rate	Retention rate
Male	100	100	100	100
Female	100	100	100	100
Total	100	100	100	100

6. Is there a mechanism available to receive and redress grievances for the following categories of employees and worker? If yes, give details of the mechanism in brief.[46]

	Yes/No (If yes, then give details of the mechanism in brief)
Permanent Workers	Yes, Grievance portal
Other than Permanent Workers	Yes, Public Grievance Process & regular interactions
Permanent Employees	Yes, Grievance portal
Other than Permanent Employees	Yes, Public Grievance Process, email & regular interactions

Statutory Grievance Redressal committee for grievance redressal including Management and Union Representatives is set up. The employees can submit their grievances to the grievance committee. The committee studies the grievances and gives suitable reply to the employees.

7. **Membership of employees and worker in association(s) or Unions recognised by the listed entity:[47]**

Category	FY 2025-26 (Current Financial Year)			FY 2024-25 (Previous Financial Year)*		
	Total employees / workers in respective category (A)	No. of employees / workers in respective category, who are part of association(s) or Union (B)	% (B / A)	Total employees / workers in respective category (C)	No. of employees / workers in respective category, who are part of association(s) or Union (D)	% (D / C)
Total Permanent Employees**	**1424**	**1043**	**73.24**	**1285**	**1037**	**80.70**
Males	1283	950	74.05	1155	955	82.68
Females	141	93	65.96	130	82	63.08
Total Permanent Workers	**1244**	**907**	**72.91**	**1335**	**1116**	**83.60**
Males	1138	838	73.64	1227	1016	82.80
Females	106	69	65.09	108	100	92.59

** Permanent employees reported exclude permanent workers

[58] GRI 3-3 GRI 403-9, GRI 403-10, [59] GRI 3-3, [60] GRI 404-2

8. **Details of training given to employees and workers:[48]**

Category	FY 2025-26 (Current Financial Year)					FY 2024-25 (Previous Financial Year)				
	Total (A)	On Health and Safety Measures		On skills upgradation		Total (D)	On Health and Safety Measures		On skills upgradation	
		Number (B)	% (B / A)	Number (C)	% (C / A)		Number (E)	% (E / A)	Number (F)	% (F / A)
Employees*										
Male	1283	724	56.43	1193	92.99	1155	675	58.44	1016	87.97
Female	141	126	89.36	131	92.91	130	66	50.77	115	88.46
Total	**1424**	**850**	**59.69**	**1324**	**92.98**	**1285**	**741**	**57.67**	**1131**	**88.02**
Workers										
Male	1138	309	27.15	695	61.07	1227	389	31.70	508	41.40
Female	106	94	88.68	101	95.28	108	28	25.93	47	43.52
Total	**1244**	**403**	**32.40**	**796**	**63.99**	**1335**	**417**	**31.24**	**555**	**41.57**

*Permanent employees reported exclude permanent workers

9. **Details of performance and career development reviews of employees and worker: [49]**

Category	FY 2025-26 (Current Financial Year)			FY 2024-25 (Previous Financial Year)		
	Total (A)	Number (B)	% (B/A)	Total (C)	Number (D)	% (D/A)
Employees*						
Male	1283	1283	100	1155	1155	100
Female	141	141	100	130	130	100
Total	**1424**	**1424**	**100**	**1285**	**1285**	**100**
Workers						
Male	1138	1138	100	1227	1227	100
Female	106	106	100	108	108	100
Total	**1244**	**1244**	**100**	**1335**	**1335**	**100**

*Permanent employees reported exclude permanent workers

10. **Health and safety management system: [50]**

   a. **Whether an occupational health and safety management system has been implemented by the entity? (Yes/ No). If yes, the coverage such system?**

   Yes

   The Company has implemented an Occupational Health and Safety Management System (OHSMS) – ISO-45001:2018, an internationally recognized framework for managing occupational health and safety to ensure the safety and wellbeing of all the employees and contractor workers.

   b. **What are the processes used to identify work-related hazards and assess risks on a routine and non-routine basis by the entity? [51]**

   The Company has implemented a comprehensive Occupational Health and Safety Management System (OHSMS) to identify work-related hazards and assess risks on a routine and non-routine basis. All Plants / Departments have revised the 'Hazard Identification & Risk Assessment Document' (HIRA) to be in line with ISO 45001:2018 Standard.

[61] GRI 2-29, [62] GRI 2-29; GRI 3-1

HIRA lists out all occupational hazards & risk arising out of our activities both routine and non-routine during manufacturing/ handling of products. All the HIRAs are reviewed during the IMS (Integrated Management System-ISO-9001, ISO-14001, ISO-45001) Audits carried out internally after every six months and externally every year.

The recommendations/ observations made during the Audit related to risk levels are to be complied within a month. The status of compliance is reviewed by top management during the Management Review Meeting (MRM) which is carried out after one month of each audit.

Apart from this, safety audits of both units of RCF are conducted by External Safety Auditor annually and their recommendations implemented in the plant.

c. **Whether you have processes for workers to report the work related hazards and to remove themselves from such risks. (Y/N)** [52]

Yes, in case of any incident workers can directly report it to site safety team alternatively it is identified in routine site safety inspections. Also, site Occupational Health & Safety team reports all first aid / medical treatment cases to safety team for their recording.

d. **Do the employees/ worker of the entity have access to non-occupational medical and healthcare services? (Yes/ No)** [53]

Yes, employees have 24x7 access to Township Medical centre where Non-Occupational Medical Healthcare Services are provided.

11. **Details of safety related incidents[54], in the following format:**

Safety Incident/Number	Category	FY 2025-26 Current Financial Year	FY 2024-25 Previous Financial Year
Lost Time Injury Frequency Rate (LTIFR) (per one million-person hours worked)	Employees	0.45	0.91
	Workers	1.11	0.28
Total recordable work-related injuries	Employees	1	8
	Workers	3	1
No. of fatalities	Employees	0	0
	Workers	2	1
High consequence work-related injury or ill-health (excluding fatalities)	Employees	1	2
	Workers	2	0

12. **Describe the measures taken by the entity to ensure a safe and healthy workplace.[55]**

RCF has implemented various measures to ensure a safe and healthy workplace for its employees and contract workers. Some of these measures include:

i. RCF has implemented various measures to ensure a safe and healthy workplace for its employees and contract workers. Some of these measures include:

ii. RCF conducts regular safety inspections of its facilities to identify potential hazards and take appropriate measures to mitigate them. JSA (Job Safety Analysis) of critical jobs is carried out to ensure that the risk of each step of a task is reduced to ALARP (As Low as Reasonably Practicable).

iii. RCF conducts regular risk assessments to identify potential hazards and risks associated with its operations. Various specialized safety studies are conducted such as EIA, RA, HAZOP, QRA, HIRA, LOPA, MCLS and Dispersion modelling etc. for its projects, revamp, any modification in process, new equipment installation etc. This helps RCF to take preventive measures to avoid untoward incidents.

[63] GRI 406-1, [64] GRI 2-25 , [65] GRI 2-25

iv. RCF conducts regular safety audits to identify and rectify any safety-related issues. This helps RCF to maintain a safe working environment for its employees and prevent untoward incidents.

v. RCF provides regular safety training to its employees' / contract workers to educate them on the safe handling of chemicals, equipment, and machinery. The training covers topics such as hazard identification, risk management, emergency response, and use of personal protective equipment (PPE). Thus, it is ensured that every individual is aware of the potential hazards associated with their work Sand how to mitigate them.

vi. Improvement in Safety & environmental awareness amongst Employees, Contractors, Customers, Suppliers, Hazardous chemical transporting staff and neighbouring community by promoting learning through proactive communication, training, sharing of experience & best practices of HSE.

vii. RCF has developed an "Emergency Response Plan" to deal with any untoward incidents. The plan includes procedures for evacuation, first aid, firefighting, and communication. RCF conducts regular drills to ensure emergency preparedness involving employees, CISF, MARG (Mutual Aid Response Group: Chembur-Trombay), Mumbai Police and NDRF.

viii. Process Safety Mock drills are carried out in Process Plants at regular intervals to analyse the integrity of operating systems and processes handling hazardous substances so as to review the emergency preparedness plan of the organization and evaluate standard operating procedure.

ix. Identification of Near miss incident & process near miss incidents reporting, prompt action to address all reported near miss incidents including root cause analysis done. The system also includes Weekly review of near miss incidents with senior officials.

x. Quarterly HSE Index audit is conducted for evaluating HSE system on the basis of well-defined checklist. Marks are allotted for positive/ constructive approach toward safety.

xi. RCF provides its employees with appropriate Stat-of-art safety gadgets and PPEs. Regular training sessions and demonstrations are also conducted.

xii. RCF has implemented Process Safety Management (PSM) systems based on 29CFR1910.119 as developed by Occupational Safety and Health Administration (OSHA) to identify, evaluate, and control process hazards. This helps to prevent accidents and ensure the safe operation of the plant.

xiii. Compliance in accordance with the standards ISO 9001-2015, ISO 14001-2015 and ISO 45001-2018. (through Training, Documentation, Audits, Management Review and Annual Audits).

xiv. Time to time Revision of IMS Manual, Safety Manual, Fire Manual, Process Safety Plant Manuals, and Emergency Control Plan (ECP) for continual improvement, through procedures and Management Plan.

xv. RCF has implemented Protect and Sustain Protocol under Product Stewardship imitative of International Fertilizer Association (IFA). Protect and Sustain protocol documentation is prepared, audited, surveillance audit and certification audit is done for Trombay Unit, Thal Unit, Marketing offices, Administrative offices and Security System. This is in line with our endeavour to encourage compliance to international norms pertaining to Health, Safety, Environment and Security of our business activities from source to end user.

xvi. RCF provides its employees with various health and wellness programs to promote physical and mental wellbeing.

xvii. RCF is committed to protecting the environment and has implemented various measures in line with MPCB/ CPCB guidelines and statutes to minimize its impact on the environment.

xviii. RCF complies with all relevant safety and environmental regulations to ensure a safe and healthy workplace.

Overall, RCF is committed to providing a safe and healthy workplace for its employees and takes all necessary measures to achieve this goal.

[66] *GRI 2-24; GRI 403-5*

13. **Number of Complaints on the following made by employees and workers:**[56]

	FY 2025-26 (Current Financial Year)			FY 2024-25 (Previous Financial Year)		
	Filed during the year	Pending resolution at the end of year	Remarks	Filed during the year	Pending resolution at the end of year	Remarks
Working Conditions	1235	454	All working condition shortcomings are discussed daily during the morning meeting chaired by the Occupier. When required, immediate corrective actions are taken and reviewed regularly.	1696	309	All the short comings in working conditions are daily discussed during morning meeting chaired by Occupier and immediate corrective actions are taken which are reviewed regularly.
Health & Safety	1218	173	All cases under the Health & Safety heading are reviewed on a weekly basis during the morning meeting chaired by the Occupier. Corrective actions are initiated immediately, if required.	1219	126	All the cases under Health & Safety heading are reviewed on Weekly basis in Morning meeting chaired by Occupier and corrected immediately.

14. Assessments for the year:[57]

	% of your plants and offices that were assessed (by entity or statutory authorities or third parties)
Health and safety practices	100 % (All the Plants, Workshops and stores were audited through External Safety Audits conducted by Directorate of Industrial Safety and Health (DISH) certified external agency as well as Internal Safety Audits conducted by committee comprising concerned Plant/ Department head, all sectional heads, Civil department representative and Safety Department representative nominated by Senior Management.
Working Conditions	

15. Provide details of any corrective action taken or underway to address safety-related incidents (if any) and on significant risks / concerns arising from assessments of health & safety practices and working conditions.[58]

In the event of a significant incident, RCF has a compensation and redressal policy in place to address the needs of affected individuals and prevent recurrence. The policy ensures that RCF takes responsibility for incidents and provides support to affected individuals while taking corrective action to prevent future incidents. RCF takes health and safety very seriously and is committed to providing a safe working environment for its employees. The Company regularly reviews its health and safety practices and working conditions to identify areas for improvement and take corrective action as necessary.

In case of any incident, RCF conducts a thorough investigation of the incident by formation of a technical committee to identify the root cause. The recommendations as suggested by the committee are implemented to prevent future recurrences.

[67] GRI 2-25, [68] GRI 406-1; GRI 2-25

Leadership Indicators

1. **Does the entity extend any life insurance or any compensatory package in the event of death of (A) Employees (Y/N) (B) Workers (Y/N).**

   a) Employees: Yes

   b) Workers: Yes

2. **Provide the measures undertaken by the entity to ensure that statutory dues have been deducted and deposited by the value chain partners.**

   All of the value chain partners of the Company are covered under the PF and ESI Act. As per contractual agreements, vendors must submit a copy of their wage register and PF/ ESI Act challans to process monthly invoices. This serves as proof of payment to contract workers. Furthermore, the Company's General Conditions of Contract (GCC) include clauses to ensure that all statutory dues and fines are collected as applicable. Additionally, the company collects TDS from all its vendors to ensure the submission of applicable taxes. RCF does monthly reconciliation of recording of GST charged by the supplier and availing of input tax credit in its books with the data populated from the supplier in the GST portal on filing of return. Through this mode, it is possible to identify the GST defaulters and accordingly alert the concerned stakeholders as well as user to block such GST defaulter's payment. Currently, the business is in the process of automating this process.

3. **Provide the number of employees / workers having suffered high consequence work related injury / ill-health / fatalities (as reported in Q11 of Essential Indicators above), who have been rehabilitated and placed in suitable employment or whose family members have been placed in suitable employment:** [59]

	Total no. of affected employees/ workers		No. of employees/workers that are rehabilitated and placed in suitable employment or whose family members have been placed in suitable employment	
	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Employees	Nil	Nil	Nil	Nil
Workers	Nil	Nil	Nil	Nil

4. **Does the entity provide transition assistance programs to facilitate continued employability and the management of career endings resulting from retirement or termination of employment? (Yes/ No)**[60]

   Yes, the Company provides Functional Training Program, Skill Development Program, Modular Training, Management Development Program, Leadership Development Program, Personal Effectiveness and Productivity for employees, Personal Effectiveness for various level of officers, Induction and Mentor Mentee Programmes fo Newly joined employees, Retirement Planning Training, Financial Planning program for Retiring Employees, programme on Tax Saving Scheme Under Income Tax Act, to its employees.

   The Company also provides various facilities for employees upon retirement, including a defined contribution plan/pension scheme, provident fund, gratuity, and post-retirement medical benefit facility (PRMBF). Further, resettlement benefits are also offered to help employees settle down after retirement. Furthermore, the Company has developed 'Employee One' app to assist its employees in availing entitled facilities post-retirement.

   Financial Planning for superannuating employees provides them direction to invest in proper manner along with interaction with various Annuity Service Providers for best investments, NPS Awareness and Help Desk, and Superannuation (Pension) Scheme Awareness.

   Yes. The Company provides transition assistance programs to facilitate continued employability and employee integration through structured induction programs, awareness initiatives on organizational systems and departmental functions, and a comprehensive mentor-mentee program wherein experienced mentors guide newly joined employees in professional development, career progression, organizational alignment, and effective adaptation to the corporate work environment.

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[69] GRI 2-25, [70] GRI 2-23

PRINCIPLE 4: Businesses should respect the interests of and be responsive to all its stakeholders

Essential Indicators

1. **Describe the processes for identifying key stakeholder groups of the entity.[61]**

   RCF has established a robust process for identifying stakeholders both internal as well as external. Accordingly, it has identified various internal stakeholders like employees and external stakeholders such as farmers, shareholders, debenture holder, suppliers/partners, communities, government & regulatory authorities.

   RCF has instituted a governance structure to focus on embedding the ESG aspects within its strategy, organisational culture and business verticals. RCF identifies stakeholders key to our business through their impact on the organisation and the value we create for them in return. RCF have identified distinct stakeholder's categories for its business.

2. **List stakeholder groups identified as key for your entity and the frequency of engagement with each stakeholder group.[62]**

Stakeholder Group	Whether identified as Vulnerable & Marginalized Group (Yes/No)	Channels of communication (Email, SMS, Newspaper, Pamphlets, Advertisement, Community Meetings, Notice Board, Website), Other	Frequency of engagement (Annually/ Half yearly/ Quarterly / others – please specify)	Purpose and scope of engagement including key topics and concerns raised during such engagement
Shareholder	No	Email, Public Notification, Advertisement in newspapers & website etc.	Statutory and event based	Quarterly financial results, dividend, credit rating and new projects.
Debenture holder	No	Email, Public Notification & website etc.	Statutory and event based	Quarterly financial results, interest payment, credit rating and new projects.
Farmers	No	Framers meet	Periodically	Procuring feedback from the customers and areas of improvement Quality & reliability of the products.
Suppliers/ Partners	No	Email, SMS, Vendor meeting	Ongoing	Business related discussions, awareness and training programmes, timely payment, continuity of orders, workshops and seminars.
Government & regulatory authorities	No	Compliance meetings, inspections, compliance reports, media releases	Ongoing	Regulatory requirements, compliance with national and local regulations, policy advocacy, changes in regulatory framework.
Communities	No	CSR meet Stakeholder meet	Periodically	Understanding the expectations of communities with respect to CSR initiatives.

[71] GRI 3-3, [72] GRI 2- 25; GRI 3-3, [73] GRI 3-3, [74] GRI 405, [75] GRI 302-1; GRI 302-3

Leadership Indicators

1. **Provide the processes for consultation between stakeholders and the Board on economic, environmental, and social topics or if consultation is delegated, how is feedback from such consultations provided to the Board.[63]**

   RCF's management regularly engages with its key stakeholders, including customers, investors, suppliers, employees, and communities. Additionally, the Company's CSR & Sustainability Development Committee, represented by members of Board of Directors are updated on the progress of various initiatives.

2. **Whether stakeholder consultation is used to support the identification and management of environmental, and social topics (Yes / No). If so, provide details of instances as to how the inputs received from stakeholders on these topics were incorporated into policies and activities of the entity.[64]**

   RCF adopts a comprehensive and participatory approach to community development, emphasizing stakeholder engagement through materiality assessments to identify and prioritize economic, environmental, and social concerns. The Company recognizes the unique identities of communities and focuses on leveraging their collective strengths to drive sustainable development.

   Key aspects of RCF's community engagement include:

   a. Participatory Development: Collaborating with communities to co-create solutions that address their specific needs and aspirations.

   b. Impact Assessments: Regularly evaluating the outcomes of Corporate Social Responsibility (CSR) programs to ensure they deliver tangible benefits and contribute to long-term social progress.

Key aspects of RCF's community engagement include:

a. Participatory Development: Collaborating with communities to co-create solutions that address their specific needs and aspirations.

b. Impact Assessments: Regularly evaluating the outcomes of Corporate Social Responsibility (CSR) programs to ensure they deliver tangible benefits and contribute to long-term social progress.

3. **Provide details of instances of engagement with, and actions taken to, address the concerns of vulnerable/ marginalized stakeholder groups.[65]**

RCF is engaged in community engagement addressing the concerns of vulnerable/marginalized stakeholder groups. During the year, it extended support beneficiaries in the areas of education, health and community development.

- Supply of drinking water to the villages: Nearly 5,000 families continue to benefit from this long-standing initiative.
- Midday meal scheme to non-aided schools to cater to the nutritional need of the under-privileged school children.
- Mobile Medical Van at Thal & Trombay: free health checkup and distribution of free medicines to the patients in the vicinity of Chembur and Thal area.
- Scholarship to SC/ST students Thal villages: scholarships to students belonging to the Scheduled Castes (SC) and Scheduled Tribes (ST) in the villages surrounding its Thal unit.
- Supply of Saplings, seeds to farmers: supports sustainable agriculture by supplying saplings and seeds to farmers in nearby rural areas.

Further details are available in the Corporate Social Responsibility Section.

[76] GRI 3-3, [77] GRI 303-3; GRI 303-5, [78] GRI 303-4

PRINCIPLE 5 Businesses should respect and promote human rights

Essential Indicators

1. **Employees and workers who have been provided training on human rights issues and policy(ies) of the entity, in the following format: [66]**

	FY 2025-26 (Current Financial Year)			FY 2024-25 (Previous Financial Year)		
	Total (A)	No. of employees / workers covered (B)	% (B / A)	Total (C)	No. of employees / workers covered (D)	% (D / C)
Employees*						
Permanent	1424	934	65.59	1285	584	45.45
Other than permanent	-	-	-	-	-	-
Total Employees	**1424**	**934**	**65.59**	**1285**	**584**	**45.45**
Workers						
Permanent	1244	745	59.89	1335	244	18.28
Other than permanent	2806	419	14.93	2670	-	-
Total Workers	**4050**	**1164**	**28.74**	**4005**	**244**	**6.09**

*Permanent employees reported exclude permanent workers

2. **Details of minimum wages paid to employees and workers, in the following format:**

Category	FY 2025-26 (Current Financial Year)					FY 2024-25 (Previous Financial Year)				
	Total (A)	Equal to Minimum Wage		More than Minimum Wage		Total (D)	Equal to Minimum Wage		More than Minimum Wage	
		Number (B)	% (B / A)	Number (C)	% (C / A)		Number (E)	% (E /D)	Number (F)	% (F / D)
Employees*										
Permanent	**1424**	**0**	**0**	**1424**	**100**	**1285**	**0**	**0**	**1285**	**100**
Male	1283	0	0	1283	100	1155	0	0	1155	100
Female	141	0	0	141	100	130	0	0	130	100
Other than Permanent	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
Male	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
Female	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
Workers										
Permanent	**1244**	**0**	**0**	**1244**	**100**	**1335**	**0**	**0**	**1335**	**100**
Male	1138	0	0	1138	100	1227	0	0	1227	100
Female	106	0	0	106	100	108	0	0	108	100
Other than Permanent	**2806**	**1899**	**67.68**	**907**	**32.32**	**2670**	**2195**	**82.21**	**475**	**17.79**
Male	2675	1803	67.40	872	32.60	2446	2013	82.30	433	17.70
Female	131	96	73.28	35	26.72	224	182	81.25	42	18.75

*Permanent employees reported exclude permanent workers

[79] *GRI 303-1*

3. a. **Details of remuneration/salary/wages, in the following format:**

	Male		Female	
	Number	Median remuneration/ salary/ wages of respective category (₹ Lakhs)	Number	Median remuneration/ salary/ wages of respective category (₹ Lakhs)
Board of Directors (BoD)*	3***	64.58	2	66.39
Key Managerial Personnel**	4***	67.08	2	66.39
Employees other than BoD and KMP Workers	1280	22.14	139	22.83
Workers	1138	12.90	106	10.25

Notes:

1) *BoD includes 4 wholetime directors (including CMD) and one CMD whose term ended during the year and excludes Independent Directors and Government Nominee Directors.
2) **KMP includes 4 wholetime directors (including CMD) and one CMD whose term ended during the year & Company Secretary
3) *** Includes remuneration payable to One (1) CMD whose term ended during the year
4) Remuneration of BOD & KMP includes Actuarial provision & Medical expenses incurred for the year.
5) PRP / Bonus included in the year of payment & shown as part of remuneration.
6) Employees Other than BOD & KMP are all Officers.

b. **Gross wages paid to females as % of total wages paid by the entity, in the following format:**

	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Gross wages paid to females as % of total wages	8.59%	8.00%

4. **Do you have a focal point (Individual/ Committee) responsible for addressing human rights impacts or issues caused or contributed to by the business? (Yes/No)**

Yes. RCF has an internal committee in place

5. **Describe the internal mechanisms in place to redress grievances related to human rights issues.** [67]

Yes, RCF has a structured Grievance Redressal policy to resolve the grievances of employees including grievances pertaining to human rights. The procedure starts with a complaint by the aggrieved employee in grievance monitoring system Portal. RCF also ensures compliance with various provisions under The Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013. To inculcate appropriate workplace behaviour and promote gender sensitization, Company has mandated all its executive employees to undergo awareness sessions through online courses and workshops conducted on the subject. Internal Complaint Committees (ICC) of the Company have been reconstituted and detailed guidelines on procedures relating to the functioning of the ICC have been circulated.

[80] GRI 305-1; GRI 305-2; GRI 305-4 [81] GRI 305-5, [82] GRI 306-3; GRI 306-5

6. **Number of Complaints on the following made by employees and workers:** [68]

	FY 2025-26 (Current Financial Year)			FY 2024-25 (Previous Financial Year)		
	Filed during the year	Pending resolution at the end of year	Remarks	Filed during the year	Pending resolution at the end of year	Remarks
Sexual Harassment	-	-	-	1	-	-
Discrimination at workplace	-	-	-	-	-	-
Child Labour	-	-	-	-	-	-
Forced Labour/Involuntary Labour	-	-	-	-	-	-
Wages	-	-	-	-	-	-
Other human rights related issues	-	-	-	-	-	-

7. **Complaints filed under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013, in the following format:**

	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Total Complaints reported under Sexual Harassment on of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 (POSH)	**0**	1
Female employee /workers*	**247**	238
Complaints on POSH as a % of female employees / workers	**0.00**	0.42
Complaints on POSH upheld	**0**	1

* Permanent Female employees included both officers and workers

8. **Mechanisms to prevent adverse consequences to the complainant in discrimination and harassment cases.** [69]

RCF has a Whistle-Blower Policy wherein the permanent management and non-management employees can report to the management concerns about unethical behaviour, actual or suspected fraud or violation of the Company's code of conduct or ethics policy. The objective of this policy is to build and strengthen a culture of transparency and trust in the organization and to provide employees –officers and workmen with a framework / procedure for responsible and secure reporting of improper activities (whistle blowing) and to protect employees wishing to raise a concern about improper activity / serious irregularities within the Company. The policy provides that the confidentiality of those reporting violations shall be maintained and they shall not be subjected to any discriminatory practice. The Whistle-Blower policy is hosted on the website of the Company. RCF also ensures compliance with various provisions under The Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013. To inculcate appropriate workplace behaviour and promote gender sensitization, the Company has mandated all its executive employees to undergo awareness sessions through online courses and workshops conducted on the subject. Internal Complaint Committees (ICC) of the Company have been reconstituted and detailed guidelines on procedures relating to the functioning of the ICC have been circulated.

9. **Do human rights requirements form part of your business agreements and contracts? (Yes/No)** [70]

Yes, human rights requirements are included in business agreements and contracts. Service contracts contain clauses that address human rights requirements, such as the prohibition of child labour and the assurance of minimum wages.

[83] *GRI 306-2; GRI 3-3*

10. **Assessments for the year:**

	% of your plants and offices that were assessed (by entity or statutory authorities or third parties)
Child labour	100
Forced/involuntary labour	100
Sexual harassment	100
Discrimination at workplace	100
Wages	100
Others – please specify	Not applicable

11. **Provide details of any corrective actions taken or underway to address significant risks / concerns arising from the assessments at Question 10 above.**[71]

    The Company is committed to full compliance with labour laws and upholding the highest human rights standards, aiming for zero violations. A defined Grievance Redressal Procedure enables employees to raise concerns freely, with all grievances addressed within stipulated timelines. Additionally, Internal Committees under the Sexual Harassment of Women at Workplace Act, 2013, are established at all Units, Regional Offices, and Head Office.

Leadership Indicators

1. **Details of a business process being modified / introduced as a result of addressing human rights grievances/ complaints.** [72]

   The Grievance Redressal Committee is in place and guidelines are updated from time to time to address any uncovered aspect arising out of human rights grievances.

2. **Details of the scope and coverage of any Human rights due-diligence conducted.** [73]

   All locations strive to maintain 100% compliance of statutory provisions. Reporting of compliance is also done to the concerned government offices as per the statute, before the due date. Due diligence for this compliance is ensured through periodic internal inspections.

3. **Is the premise/office of the entity accessible to differently abled visitors, as per the requirements of the Rights of Persons with Disabilities Act, 2016?** [74]

   Yes, all our offices are accessible to differently-abled visitors in compliance with the requirements of the Rights of Persons with Disabilities Act, 2016.

4. **Details on assessment of value chain partners:**

	% of value chain partners (by value of business done with such partners) that were assessed
Sexual Harassment	Nil
Discrimination at workplace	Nil
Child Labour	Nil
Forced Labour/Involuntary Labour	Nil
Wages	Nil
Others please specify	Nil

5. **Provide details of any corrective actions taken or underway to address significant risks / concerns arising from the assessments at Question 4 above.**

   Not Applicable

[84] GRI 304-1, [85] GRI 413-1, [86] GRI 2-27, [87] GRI 304-2, [88] GRI 3-3

PRINCIPLE 6: Businesses should respect and make efforts to protect and restore the environment.

Essential Indicators

1. **Details of total energy consumption (in Joules or multiples) and energy intensity, in the following format:**[75]

Parameter	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
From renewable sources		
Total electricity consumption (A) (in Giga Joules)	59,709	56,820
Total fuel consumption (B) (in Giga Joules)	-	-
Energy consumption through other sources (C) (in Giga Joules)	-	-
Total energy consumption (A+B+C) (in Giga Joules)	**59,709**	**56,820**
From non-renewable sources		
Total electricity consumption (D)	46,32,427	44,23,935
Total fuel consumption (E)	2,90,12,121	2,90,55,493
Energy consumption through other sources (F)		-
Total energy consumption from non-renewable sources (D+E+F) (in Giga Joules)	**3,36,44,548**	**3,34,79,428**
Total energy consumed (A+B+C+D+E+F)	**3,37,04,257**	**3,35,36,248**
Energy intensity per rupee of turnover (Giga Joules/ INR)	0.000182381	0.000198045
Energy intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP)* (Total energy consumed / Revenue from operations adjusted for PPP)	0.003709623	0.004091612
Energy intensity in terms of physical output (Energy Consumed / MT)	6.6107489	6.6594^

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency- No

*While computation of PPP, conversion factor of 20.34 against USD has been considered based on IMF data for the year 2026.

^Last year numbers have been restated.

2. **Does the entity have any sites / facilities identified as designated consumers (DCs) under the Performance, Achieve and Trade (PAT) Scheme of the Government of India? (Y/N) If yes, disclose whether targets set under the PAT scheme have been achieved. In case targets have not been achieved, provide the remedial action taken, if any.** [76]

   RCF continues to promote & prioritize effective energy utilisation and conservation. RCF's two fertilizer productions unit are identified as Designated Consumer (DC)s under PAT cycle. Under PAT cycle, RCF achieved the targets in two out of two fertilizer production unit and were issued energy certificates. During the year, RCF has implemented energy saving projects at a cost of ₹ 3.55 crore.

3. **Provide details of the following disclosures related to water** [77]**, in the following format:**

Parameter	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Water withdrawal by source (in kilolitres)		
(i) Surface water	NA	NA
(ii) Groundwater	NA	NA
(iii) Third party water (BMC Water for Trombay Unit and water supplied by Maharashtra Industrial Development Corporation (MIDC) for Thal Unit)	1,49,66,270	1,50,75,495
(iv) Seawater / desalinated water	NA	NA

[89] *GRI 2-28,* [90] *GRI 2-28*

Parameter	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
(v) Others -Water Produced in in-house two no. of Sewage Treatment Plants (STPs). Part of the Water generated in STPs is shared with M/s Bharat Petroleum Corporation Limited (BPCL)	84,74,482	79,82,599
Total volume of water withdrawal (in kiloliters) (i + ii + iii + iv + v)	2,34,40,752	2,30,58,094
Total volume of water consumption (In kilolitres)	**2,05,83,286**	**2,07,77,785**
Water intensity per rupee of turnover (Water consumed / turnover)	0.000111	0.000123
Water intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP)* (Total water consumption / Revenue from operations adjusted for PPP)	0.002265	0.002535
Water intensity in terms of physical output (Total Water Consumed / MT)	4.03720	4.12593^

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency- No

*While computation of PPP, conversion factor of 20.34 against USD has been considered based on IMF data for the year 2026.

^Last year numbers have been restated.

4. Provide the following details related to water discharged:[78]

Parameter	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Water withdrawal by destination and level of treatment (in kilolitres)		
(i) To Surface water	NA	NA
- No treatment		
- With treatment – Primary/ Tertiary		
(ii) To Groundwater	NA	NA
- No treatment		
- With treatment – please specify level of treatment		
(iii) To Seawater		
- No treatment		
- With treatment – Primary Treatment*	26,39,529	36,05,264
(iv) Sent to third-parties	NA	NA
- No treatment		
- With treatment – please specify level of treatment		
(v) Others	NA	NA
No treatment		
With treatment – please specify level of treatment		
Total water discharged (in kilolitres)	**26,39,529**	**36,05,264**

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency- No

[91] *GRI 3-3,* *[92]* *GRI 2-28; GRI 415,* *[93]* *GRI 413-1,* *[94]* *GRI 413-1; GRI 413-2,* *[95]* *GRI 2-25*

*Effluent is treated in existing Effluent Treatment plant (ETP). ETP ensures that effluent discharged from the factory meets the statutory requirements laid down by the Pollution Control Board.

5. **Has the entity implemented a mechanism for Zero Liquid Discharge? If yes, provide details of its coverage and implementation.** [79]

   RCF is upgrading the existing Effluent Treatment Plant at Thal for treating 10,000 M3/day effluent to ensure the quality of treated effluent not only meeting the statutory norms but for recycling the treated effluent as raw water.

6. Benefit of the project will be better environment management on sustained basis through recycling of treated effluent as a raw water. The project is executed in two phases. 1st phase has been partially commissioned on January 19, 2025 for 7 MLD and currently recycling non Ammoniacal effluent as a raw water on daily basis. Due to less colloidal silica content in recycled raw water, boiler blow down reduced significantly. Pending project work in 1st phase will be completed by the end of third quarter in FY 2026-27. In 2nd phase, balance effluent from 1st phase will be recycled, to achieve maximum recycling of effluent. 2nd Phase first bid was closed due to very high price variation. New tender with revised estimation is under progress.

   Please provide details of air emissions (other than GHG emissions) by the entity, in the following format:

Parameter*	Please specify-unit	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous FinancialYear)
NOx	MT	144.00	98.00
SOx	MT	103.00	104.00
Total Particulate matter	MT	230.00	206.00
Persistent organic pollutants (POP)	N/A	NA	NA
Volatile organic compounds (VOC)	N/A	NA	NA
Hazardous air pollutants (HAP)	N/A	NA	NA
Others - Carbon monoxide (CO)	N/A	NA	NA

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency-

Yes. Name of the external agency: M/s. Skylab Analytical Laboratory and M/s. Jubillant Pharma

* Considering annual average of ambient air quality at Trombay and Thal Unit. Stack monitoring, Effluent monitoring, Ground Water monitoring, Soil & Sludge monitoring, Ambient Air monitoring and Noise monitoring done by third party agencies.

7. **Provide details of greenhouse gas emissions (Scope 1 and Scope 2 emissions) & its intensity, in the following format:**[80]

Parameter	Please specify unit	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Total Scope 1 emissions (Break-up of the GHG into CO2, CH4, N2O, HFCs, PFCs, SF6, NF3, if available)	Metric tonnes of CO2 equivalent	35,90,921	37,54,391
Total Scope 2 emissions (Break-up of the GHG into CO2, CH4, N2O, HFCs, PFCs, SF6, NF3, if available)	Metric tonnes of CO2 equivalent	1,23,599	73,592
Total Scope 1 and Scope 2 emission intensity per rupee of turnover (Total Scope 1 and Scope 2 GHG emissions / Revenue from operations)	Metric tonnes per rupee	0.0000201000	0.0000226058

[96] GRI 204-1, [97] GRI 204-1; GRI 3-3, [98] GRI 3-3

Parameter	Please specify unit	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Total Scope 1 and Scope 2 emission intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total Scope 1 and Scope 2 GHG emissions / Revenue from operations adjusted for PPP)		0.0004088346	0.0004670357
Total Scope 1 and Scope 2 emission intensity in terms of physical output		0.72857	0.76014^

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency- No.

*While computation of PPP, conversion factor of 20.34 against USD has been considered based on IMF data for the year 2026.

^Last year numbers have been restated.

8. **Does the entity have any project related to reducing Green House Gas emission? If yes, then provide details.[81]**

i) **Gas Turbine Generator (GTG):** Heat Recovery Steam Generator (HRSG) Projects at Trombay and Thal Units: The Company has commissioned Gas Turbine Generators (GTGs) integrated with Heat Recovery Steam Generators (HRSGs) at both the Trombay and Thal Units. The cogeneration system enables simultaneous generation of electricity and steam, resulting in significantly higher overall energy efficiency compared to conventional captive power generation systems. The project has led to an estimated 28% reduction in CO emissions, while also improving fuel utilization and reducing the carbon intensity of operations.

ii) **Trombay Ammonia-V Plant Revamp (KBR Technology):** The Company implemented the Ammonia-V Plant Revamp at the Trombay Unit based on KBR technology as part of its energy efficiency improvement programme. The revamp is expected to reduce the plant's specific energy consumption by approximately 0.25 Gcal per metric tonne of ammonia, thereby enhancing operational efficiency and contributing to lower greenhouse gas emissions from ammonia production.

iii) **Briquette Fired Boiler in Chemical Group of Plants (CGP) at RCF Thal:** RCF set up Briquette Fired Boiler at RCF Thal. The low-cost steam shall help in reducing the variable cost of chemicals. Briquette (Bio-Mass) or 'White Coal' is made-up from agriculture and forest natural waste. It can be efficiently used to replace fossil fuel. Use of Briquettes for steam generation will reduce the Green House Gas (GHG) emissions.

iv) **Operation of STP:** RCF is operating two Sewage Treatment Plants (STP) at Trombay unit. Both plants put together has a capacity to treat of about 45.50 MLD (Million Litres per Day) of Municipal sewage and produce about 30 MLD of treated water for industrial use. During the year 2025-26, about 8,474 Million litres of treated water was generated at both STP plants.

v) **Solar Power Plant:** As part of achieving ecologically sustainable growth, RCF has forayed into solar power generation. RCF has set up rooftop as well as ground mounted Solar power generation facilities at Thal and Trombay Unit with an aggregate capacity of 5.21 MWp. The power generated is used for captive consumption, thereby reducing your Company's power import to the equivalent extent. During the year 2025-26, 5014 MWh of solar power was generated.

[99] GRI 413 -1, [100] GRI 2-25, [101] GRI 417-1

9. **Provide details related to waste management by the entity, in the following format:**[82]

Parameter	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Total Waste generated (in metric tonnes)		
Plastic waste (A)	12,957.87	13,291.02
E-waste (B)	35.16	30.39
Bio-medical waste (C)	1.75	1.93^
Construction and demolition waste (D)	486	275^
Battery waste (E)	7.18	17.65
Radioactive waste (F)	-	-
Other Hazardous waste (G)	4,760.99	1,469.17
Other Non-hazardous waste generated (H). Please specify, if any.	-	-
Total (A + B + C + D + E + F + G + H)	18,248.95	15,085^
Waste intensity per rupee of turnover (Total waste generated /Revenue from operations)	0.000000099	0.000000089^
Waste intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP)* (Total waste generated /Revenue from operations adjusted for PPP)	0.00000201	0.00000184^
Waste intensity in terms of physical output (Total Waste / MT)	0.0035793	0.0029955^
For each category of waste generated, total waste recovered through recycling, re-using or other recovery operations (in metric tonnes)		
Category of waste		
(i) Recycled	9,604.90	5,268
(ii) Re-used	0.00	0^
(iii) Other recovery operations	0.00	0^
Total	**9,604.90**	**5,268^**
For each category of waste generated, total waste disposed by nature of disposal method (in metric tonnes)		
Category of waste		
(i) Incineration	0.00	-
(ii) Landfilling	18.35	4.95
(iii) Other disposal operations	8213.64	9541.72
Total	**8231.99**	**9546.67**

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency- No

*While computation of PPP, conversion factor of 20.34 against USD has been considered based on IMF data for the year 2026.

^Last year numbers have been restated.

The waste in stock ETP sludge and sulphar sludge was 412 MT as of FY 2025-26 compared to 270.61 MT as of FY 2024-25.

10. **Briefly describe the waste management practices adopted in your establishments. Describe the strategy adopted by your company to reduce usage of hazardous and toxic chemicals in your products and processes and the practices adopted to manage such wastes.**[83]

3R strategy (Reduce, Reuse and Recycle) is employed in the different processes for effective implementation of waste management system at RCF. In the course of Fertilizer and Chemical manufacturing, the wastes generated

[102] GRI 418 -1, [103] GRI 416-2, [104] GRI 2-23, [105] GRI 3-3, [106] GRI 418-1, [107] GRI 2-6

from process and from other activities are taken care with proper planning for storage, recycle and disposal.

Extensive work is being done in RCF for management of waste through improvement plans for reduction in waste generation, selection of suitable raw material for minimizing waste, waste recycling and its sale as a valuable product for the end users.

At Trombay unit, the sludge generated from ETP contains certain amount of phosphates. It is recycled for manufacture of complex fertilizer Suphala (NPK15:15:15) as a source of P2O5. Sulphur sludge is generated in Sulphuric Acid plant is recycled to complex fertilizer plant Suphala (15:15:15) as a source of "S" in the form of secondary nutrient. Also, recycling of off grade/spoiled Suphala from Silo and converting it into saleable product.

At both units of RCF, 100% of swept urea generated in Urea Bagging plants which are collected from floor & equipment cleaning is recycled back in Urea manufacturing.

Used catalyst, spent oil, and resin are disposed off to authorized pre-processors. As per HW rules, authorization has been taken for storage and disposal. Further HW storage has been clearly marked and all the storage of HW (till disposal) is done as per HW rules. Total monitoring of HW material is carried out and the same is disposed of as per timelines for disposal of such waste. Proper record is kept and same is shared with statutory authorities. Bio-medical waste and E-waste is disposed-off as per Bio-medical waste / e-waste management rules or through authorized external agencies. For plastic waste, RCF is registered as Brand Owner and meeting its extended producer responsibility.

11. If the entity has operations/offices in/around ecologically sensitive areas (such as national parks, wildlife sanctuaries, biosphere reserves, wetlands, biodiversity hotspots, forests, coastal regulation zones etc.) where environmental approvals / clearances are required, please specify details in the following format:[84]

Sr.no.	Location of operations/offices	Type of operations	Whether the conditions of environmental approval / clearance are being complied with?(Y/N) If no, the reasons thereof and corrective action taken, if any.
Nil			

12. Details of environmental impact assessments of projects undertaken by the entity based on applicable laws, in the current financial year:[85]

Name and brief details of project	EIA Notification No.	Date	Whether conducted by independent external agency (Yes / No)	Results communicated in public Domain (Yes / No)	Relevant Web link
Nil					

13. Is the entity compliant with the applicable environmental law/ regulations/ guidelines in India, such as the Water (Prevention and Control of Pollution) Act, Air (Prevention and Control of Pollution) Act, Environment protection act and rules thereunder (Y/N). If not, provide details of all such non-compliances, in the following format: [86]

Sr. No.	Specify the law / regulation/ guidelines which was not complied with	Provide details of the non - compliance	Any fines /penalties / action taken by regulatory agencies such as pollution control boards or by courts	Corrective action taken, if any
Yes, both units of RCF are compliant with the applicable law/regulations/guidelines.				

[108] GRI 3-3

Leadership Indicators

1. Water withdrawal, consumption and discharge in areas of water stress (in kilolitres):

Name of the area for each facility / plant located in areas of water stress, provide the following information:

i) Name of the area: NA

ii) Nature of operations: NA

iii) Water withdrawal, consumption and discharge in the following format:

Parameter	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Water withdrawal by source (in kilolitres)	-	-
(i) Surface water	-	-
(ii) Groundwater	-	-
(iii) Third party water	-	-
(iv) Seawater / desalinated water	-	-
(v) Others	-	-
Total volume of water withdrawal (in kilolitres) (i + ii + iii + iv + v)	-	-
Total volume of water consumption (In kilolitres)	-	-
Water intensity per rupee of turnover (Water consumed / turnover)	-	-
Water intensity (optional) the relevant metric may be selected by the entity	-	-
Water discharge by destination and level of treatment (in kilolitres)	-	-
(i) Into Surface water	-	-
- No treatment	-	-
- With treatment – Primary/ Tertiary	-	-
(ii) Into Groundwater	-	-
- No treatment	-	-
- With treatment – please specify level of treatment	-	-
(iii) Into Seawater	-	-
- No treatment	-	-
- With treatment – Primary Treatment*	-	-
(iv) Sent to third parties	-	-
- No treatment	-	-
- With treatment – please specify level of treatment	-	-
(v) Others	-	-
- No treatment	-	-
- With treatment – please specify level of treatment	-	-
Total water discharged (in kilolitres)		

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

Not Applicable

[109] *GRI 417 -1*

2. **Please provide details of total Scope 3 emissions & its intensity, in the following format:**

Parameter	Unit	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Total Scope 3 emissions (Break-up of the GHG into CO2, CH4, N2O, HFCs, PFCs, SF6, NF3, if available)	Metric tonnes of CO2 equivalent	Not Applicable	Not Applicable
Total Scope 3 emissions per rupee of turnover		Not Applicable	Not Applicable
Total Scope 3 emission intensity (optional) the relevant metric may be selected by the entity		Not Applicable	Not Applicable

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

3. **With respect to the ecologically sensitive areas reported at Question 11 of Essential Indicators above, provide details of significant direct & indirect impact of the entity on biodiversity in such areas along-with prevention and remediation activities.** [87]

   Not Applicable

4. **If the entity has undertaken any specific initiatives or used innovative technology or solutions to improve resource efficiency, or reduce impact due to emissions / effluent discharge / waste generated, please provide details of the same as well as outcome of such initiatives, as per the following format:** [88]

Sr. No	Initiative undertaken	Details of the initiative (Web-link, if any, may be provided along-withsummary)	Outcome of initiative
1	**Solar Power Generation facilities**	As part of achieving ecologically sustainable growth, Your Company has forayed into solar power generation. Your Company has set up rooftop as well as ground mounted Solar power generation facilities at Thal and Trombay Unit with an aggregate capacity of 5.21 MWp. The power generated is used for captive consumption, thereby reducing your Company's power import to the equivalent extent.	The green power generated by solar plants replaces the conventional power generated through burning of fossil fuels leading to reduction in overall Greenhouse gas emissions. During the year 2025-26, 5,014 MWh of solar power was generated.
2	**Sewage Treatment Plants (STPs)**	RCF is operating Two Sewage Treatment Plants (STPs) at Trombay Unit each plant having capacity to treat around 22.75 Million Litres per Day (MLD) of sewage received from Municipal Corporation of Greater Mumbai (MCGM) which otherwise would have been drained into the sea after preliminary treatment. The plant serves as a dual purpose, it not only solves the issue of treatment and disposal of sewage, but also relieves MCGM from the obligation of supply of 30 MLD of industrial water and making equivalent amount of water available for the local community.	Treating 45.5 MLD of sewage to generate 30 MLD treated water, helps in conserving important natural resource i.e. Water there by reducing waste water. During the year 2025-26, about 8,474 Million litres of treated water was generated at both STP plants.

Sr. No	Initiative undertaken	Details of the initiative (Web-link, if any, may be provided along-withsummary)	Outcome of initiative
3	**Nano Urea Fertilizer Plant**	The Company has set up a new Nano Urea Fertilizer Plant at its Trombay Unit with a production capacity of 75 KL per day, equivalent to 1.5 lakh bottles per day of 500 ml Nano Urea.	Resources utilisation for production of the conventional urea and Fuel requirement for transportation shall be reduced. During the year, the Company has produced 80.5 KL Nano Urea.

5. **Does the entity have a business continuity and disaster management plan? Give details in 100 words/ web link.**

   As per guidelines of Directorate of Industrial Safety and Health, RCF has established Disaster Management Plan for management of on-site and off-site hazards at both Units of RCF. RCF identifies and assesses potential environment risks in existing plants & upcoming projects by conducting PSM audit, ISO audit, HSE index audit.

   Disaster Prevention Measures:

   The following activities are carried out for disaster prevention:

   - Periodical Safety Audit / OHSAS Audits.
   - Performance and condition monitoring.
   - Predictive and Preventive maintenance programs.
   - GAP analysis for the entire complex.
   - Process Safety Management system is adopted to ensure safety.
   - Periodic mock drills,
   - Fire and safety measures,
   - Incident reporting mechanisms,
   - Business recovery plans
   - Emergency response procedures

6. **Disclose any significant adverse impact to the environment, arising from the value chain of the entity. What mitigation or adaptation measures have been taken by the entity in this regard.**

   Not Applicable

7. **Percentage of value chain partners (by value of business done with such partners) that were assessed for environmental impacts.**

   Not Applicable

8. **How many green credit have been generated or procured:**

   a) By the listed entity : Nil

   b) By the top ten (in terms of value of purchase and sale, respectively) value chain partners: Nil

PRINCIPLE 7 Businesses, when engaging in influencing public and regulatory policy, should do so in a manner that is responsible and transparent.

Essential Indicators

1. a. **Number of affiliations with trade and industry chambers/ associations.**[89]

   Four (4)

   b. **List the top 10 trade and industry chambers/ associations (determined based on the total members of such body) the entity is a member of/ affiliated to.** [90]

S. No.	Name of the trade and industry chambers/ associations	Reach of trade and industrychambers/ associations (State/National)
1	The Fertilizers Association of India	National
2	National Safety Council	National
3	Indian Chemical Council	National
4	International Fertilizer Association	International

2. **Provide details of corrective action taken or underway on any issues related to anticompetitive conduct by the entity, based on adverse orders from regulatory authorities.** [91]

Name of authority	Brief of the case	Corrective action taken
No adverse orders have been passed by the regulatory authorities related to anti-competitive conduct.		

Leadership Indicators

1. **Details of public policy positions advocated by the entity:** [92]

S. No.	Public policy advocated	Method resorted for such advocacy	Whether information available in public domain? (Yes/No)	Frequency of Review by Board (Annually/ Half yearly/ Quarterly / Others – please specify)	Web Link, if available
1	Safe use of Fertilizers by Farmers	Through Industry bodies	No	As needed	-
2	Wastage Sewage Treatment	Through Industry bodies	No		-
3	Use of drone in agriculture	Through Industry bodies	No		-
4	Advocacy for reasonable statutory and regulatory enactments that affect the Company.	Usually through industry-related trade associations to which the Company belongs.	No		-

PRINCIPLE 8 Businesses should promote inclusive growth and equitable development.

Essential Indicators

1. **Details of Social Impact Assessments (SIA) of projects undertaken by the entity based on applicable laws, in the current financial year.** [93]

Name and brief details of project	SIA Notification No.	Date of notification	Whether conducted by independent external agency (Yes / No)	Results communicated in public domain (Yes / No)	Relevant Web link
Nil					

2. **Provide information on project(s) for which ongoing Rehabilitation and Resettlement (R&R) is being undertaken by your entity, in the following format:** [94]

S No.	Name of Project for which R&R is ongoing	State	District	No. of Project Affected Families (PAFs)	% of PAFs covered by R&R	Amounts paid to PAFs in the FY (In INR)
Nil						

3. **Describe the mechanisms to receive and redress grievances of the community.** [95]

The Company has an effective Grievance Redressal System. Any citizen having complaints in respect of the production or services rendered may directly approach the Company at convenient locations in the Area offices/ Administration buildings at Trombay and Thal. Citizens can record their grievances in respect of matter like failure of the quality, prices, conduct of its officers and employees. For the public grievances, the company has initiated "Online Grievance Registration system" on the company's Website.

Any aggrieved citizen can approach the Company and address his/her Grievances to the Nodal Officer of the Company, who acts as Coordinating Officer for Redressal of the grievances. The name and address of the Nodal Officer are provided on RCF Corporate Website.

4. **Percentage of input material (inputs to total inputs by value) sourced from suppliers:** [96]

	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Directly sourced from MSMEs/ small producers	40.37%	55.03%
Sourced directly from within the district and neighbouring districts	62.16%	68.34%*

*** Last year figures restated**

5. **Job creation in smaller towns – Disclose wages paid to persons employed (including employees or workers employed on a permanent or non-permanent / on contract basis) in the following locations, as % of total wage cost**

Location	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Rural	37.60%	34.89%
Semi-Urban	0.23%	0.19%
Urban	2.65%	2.04%
Metropolitan	59.52%	62.88%

(Place categorized as per RBI Classification System - rural / semi-urban / urban / metropolitan)

Note:

1) Prepared as per place of posting of Manpower as on 31.03.2025.

2) Employees posted at Thal (District Alibag) has been shown as posted in Rural area as per census of Thal.

Leadership Indicators

1. Provide details of actions taken to mitigate any negative social impacts identified in the Social Impact Assessments (Reference: Question 1 of Essential Indicators above):

Details of negative social impact identified	Corrective action taken
Not Applicable	

2. Provide the following information on CSR projects undertaken by your entity in designated aspirational districts as identified by government bodies:

S. No.	State	Aspirational District	Amount spent (₹ in Lakh)
1	Maharashtra	Osmanabad	22.70
2	Maharashtra	Gadchiroli	10.00
3	Jharkhand	Dumka	90.96

3. (a) Do you have a preferential procurement policy where you give preference to purchase from suppliers comprising marginalized /vulnerable groups? (Yes/No) [97]

- Yes, the Company has preferential procurement policy in line with the Government of India's guideline. Preference is given to local suppliers, Micro & Small Enterprises (MSEs), MSEs owned by SC/ST individuals and women in accordance with current government and company policies. Under the Public Procurement Policy 2012 (PPP-2012) and the Purchase Preference linked to Local Content policy (PP-LC 2020), MSEs and Class I Local Suppliers receive purchase preference. Certain items are exclusively reserved for procurement from MSE vendors. When sufficient local content and capacity exist in India, only Class I local suppliers are permitted to participate in the bidding process. Wherever possible, pre-qualification criteria are relaxed for startups and for Micro & Small Enterprises.

(b) From which marginalized /vulnerable groups do you procure? [98]

- Micro & Small Enterprises (MSE), and Startups lead by women SC/ST etc.

(c) What percentage of total procurement (by value) does it constitute?

- 40.37% of the total procurement was contributed by MSE group.

4. Details of the benefits derived and shared from the intellectual properties owned or acquired by your entity (in the current financial year), based on traditional knowledge:

S. No.	Intellectual Property based on traditional knowledge	Owned/ Acquired (Yes/No)	Benefit shared(Yes / No)	Basis of calculating benefit share
Not Applicable				

5. Details of corrective actions taken or underway, based on any adverse order in intellectual property related disputes wherein usage of traditional knowledge is involved

Name of authority	Brief of the Case	Corrective action taken
Not Applicable		

6. **Details of beneficiaries of CSR Projects:** [99]

S. No.	CSR Project	No. of persons benefitted from CSR Projects	% of beneficiaries from vulnerable and marginalized groups
1	Promotion of Healthcare	59,097	100%
2	Environmental Sustainability	3,055	
3	Promotion of Education	3,124	
4	Rural Development	3,200	
5	Animal Welfare	2,500	
6	Skill Development	25	
7	Promotion of Sports	704	
8	Promoting gender equality, empowering women	2,500	
	Total	**74,205**	

PRINCIPLE 9 Businesses should engage with and provide value to their consumers in a responsible manner.

Essential Indicators

1. **Describe the mechanisms in place to receive and respond to consumer complaints and feedback.** [100]

The Company has developed multiple mechanisms for customer's feedback, suggestions, or complaints about any product or services such as:

i. Online web-based marketing grievance monitoring system has been developed https://mgms.rcfltd.com/

ii. Toll free Call Centre number: RCF Kisan Care Toll Free service 1800-22-3044 was operated for imparting Agricultural information to the farming community.

iii. Social media: Information has been shared through social media (WhatsApp, Facebook, Twitter, Instagram and You Tube) with handle @rcfkisanmanch.

iv. During the year 2025-26, RCF has undertaken refurbishment of 4057 Pradhan Mantri Kisan Samrudhi Kendra (PMKSK) on pan-India Basis, as per instructions of Department of Fertilizers (DoF). Total 12936 PMKSKs have been established by RCF Ltd. These PMKSK are unique initiative to support the farmers as a one stop solution for all agricultural needs of farmers. During the year, 221 Field Demonstrations, 134 Soil Testing Days, 568 Farmers' Meetings, 14 Krishi Melas, 14 Veterinary Camp/Rural Sports, 16 Exhibitions (at National, State and District-level), etc. were organized for the benefit of the farmers.

2. **Turnover of products and/ services as a percentage of turnover from all products/service that carry information about:** [101]

Particulars	As a % to total turnover
Environmental and social parameters relevant to the product	100
Safe and responsible usage	100
Recycling and/or safe disposal	100

3. **Number of consumer complaints in respect of the following:** [102]

	FY 2025-26 (Current Financial Year)		Remarks	FY 2024-25 (Previous Financial Year)		Remarks
	Received during the year	Pending resolution at end of year		Received during the year	Pending resolution at end of year	
Data privacy	-	-	-	-	-	-
Advertising	-	-	-	-	-	-
Cyber-security	-	-	-	-	-	-
Delivery of essential services	-	-	-	-	-	-
Restrictive Trade Practices	-	-	-	-	-	-
Unfair Trade Practices	-	-	-	-	-	-
Other i.e. Customers	-	-	-	1	-	-

4. **Details of instances of product recalls on account of safety issues:** [103]

	Number	Reasons for recall
Voluntary recalls	0	N.A.
Forced recalls	0	N.A.

5. **Does the entity have a framework/ policy on cyber security and risks related to data privacy? (Yes/No) If available, provide a web-link of the policy.** [104]

   Yes, RCF has implemented Information security management system and is certified for ISO 27001:2013.

   https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1671539569-Information%20Security%20Policy%20Dec2021.pdf

6. **Provide details of any corrective actions taken or underway on issues relating to advertising, and delivery of essential services; cyber security and data privacy of customers; re-occurrence of instances of product recalls; penalty / action taken by regulatory authorities on safety of products / services.** [105]

   There were no complaints received w.r.t. cyber security and data privacy during the reporting year.

7. **Provide the following information relating to data breaches:** [106]

   a) **Number of instances of data breaches**

   Nil, there were no instances of reportable data breaches in the current financial year.

   b) **Percentage of data breaches involving personally identifiable information of customers**

   Nil, there were no instances of reportable data breaches involving personally identifiable information of customers.

   c) **Impact, if any, of the data breaches**

   Not applicable as there were no reportable data breaches for the year.

Leadership Indicators

1. **Channels / platforms where information on products and services of the entity can be accessed (provide web link, if available).** [107]

   - For general purpose

   Web link: https://www.rcfltd.com/

Information can be obtained from the RCF's toll free number 1800-22-3044 for farmers

RCF operates customer care service 022 25523044 for farmers

For Specific Products:

Fertilizers - https://www.rcfltd.com/product-fertilizer/fertilizer-1

Industrial Products - https://www.rcfltd.com/product-media/ipd-1

2. **Steps taken to inform and educate consumers about safe and responsible usage of products and/or services.** [108]

RCF has undertaken several agriculture extension activities so as to educate the farmers on efficient use of agro-inputs and provided know-how on improved and scientific methods of cultivation contributing to increase in their farm yield. Some of the services so undertaken during the year are as under:

i. **Soil Sample Analysis:** 30,892 number of NPK and 6052 number of Micro-nutrient analysis have been done and Soil Health Cards distributed.

ii. **Farmer Training Centres** are operational at Thal and Nagpur for imparting residential training to farmers. A total of 18 programs were undertaken benefitting 450 farmers during the year.

iii. **RCF Kisan Care Toll Free service 1800-22-3044** was operated for imparting Agricultural information to the farming community. 971 queries were addressed via this service.

iv. **RCF Customer Care No. 022 25523044** is operational for guiding & resolving queries regarding RCF Products. 99 queries were addressed via this number.

v. **RCF Sheti Patrika: 7.20 lakh copies** of RCF Sheti Patrika (Marathi edition) covering the relevant subjects pertaining to Agriculture and allied fields were printed (60,000 per month) & distributed to farmers.

vi. e-magazine of **RCF Sheti Patika (Hindi edition)** is published quarterly. 4 editions were published in FY 2025-26

vii. **Social Media:** Information regarding all the agriculture extension activities carried out by RCF Ltd is shared through social media (WhatsApp, Facebook, X, Instagram and YouTube) with handle @rcfkisanmanch. More than 560 posts were shared via these platforms.

viii. **Agricultural Extension Services:** 221 Field Demonstrations, 134 Soil Testing Days, 568 Farmers' Meetings, 14 Krishi Melas, 14 Veterinary Camp/Rural Sports, 16 Exhibitions (at National, State and District-level), etc. were organized for the benefit of the farmers.

ix. **Adoption of Villages for Promotion of City Compost/ Biofertilizer/ FOM / PDM / PROM / Nano Urea, etc:** 10 villages from Maharashtra & Karnataka were selected for promotion of City Compost/ Biofertilizer/ PDM/ PROM/Nano Urea, etc.

x. **Promotion of PROM, PDM, FOM, LFOM & other Organic Fertilizer under PM-PRANAM Scheme:** RCF has conducted 159 promotional activities like farmers training sessions, demonstrations etc to create awareness & educate farmers regarding benefits & usage of PROM, PDM, FOM, LFOM & other Organic Fertilizers. 215 Farmers Training and Awareness sessions have been conducted at Granpanchayat-level as per guidelines of Department of Fertilizers (DoF). In these training sessions, farmers are guided by Subject Matter Specialists and expert faculties such as Professors from Agriculture Universities, Scientists from Agriculture Research Institutes and Scientific Officers working at KVKs etc.

xi. During the year 2025-26, RCF has undertaken **refurbishment of 4057 Pradhan Mantri Kisan Samrudhi Kendra (PMKSK)** on pan-India Basis, as per instructions of Department of Fertilizers (DoF). Total 12936 PMKSKs have been established by RCF Ltd. These PMKSK are unique initiative to support the farmers as a one stop solution for all agricultural needs of farmers.

xii. **NaMo Drone Didi (NDD) scheme:** RCF Ltd has handed over 67 Agri-Drones to women entrepreneurs associated with womens`Self-Help Groups from rural areas in the states of Maharashtra, Karnataka, Andhra Pradesh, Telangana and Uttar Pradesh and trained them as Remote Drone Pilots. As per current status, the Drone Didis of RCF Ltd have collectively earned more than 10.62 lakhs INR and have successfully conducted spraying activities on more than 2200 acres of crops.

xiii. **Drone Hubs:** Selected PMKSKs situated nearest to Drone Didis have been converted into Drone Hubs to support Drone Didis and to provide one-stop-shop for all Drone-related queries and requirements. 30 Drone Hubs were developed in Maharashtra, Karnataka, Andhra Pradesh, Telangana & Uttar Pradesh. These Drone Hubs are functioning smoothly.

xiv. RCF is sponsoring broadcasting of audio episodes regarding agriculture-related topics via **5 Community Radio Stations** in Ahilyanagar, Amravati, Nandurbar, Pune and Washim districts of Maharashtra state since Dec-2023 for the purpose of information dissemination, education and communication. By means of Community Radio Programs, Department of Fertilizers intends to create awareness about various programs and scheme of Department of Fertilizers viz. PM- PRANAM, balanced use of fertilizers, integrated nutrient management etc, amongst the farming community. So far, viz since Dec 2023 to March 2026, more than **1380 Community Radio programs** (audio episodes) have been broadcast. Out of these, 480 programs have been broadcast in FY 2025-26.

3. Mechanisms in place to inform consumers of any risk of disruption/discontinuation of essential services.

The Company has a well-established contact mechanism for disseminating information on product availability or disruptions. This includes using email, toll free number, customer care number, social media, SMS, and notices at physical locations to notify end-users.

4. Does the entity display product information on the product over and above what is mandated as per local laws? (Yes/No/Not Applicable) If yes, provide details in brief. Did your entity carry out any survey with regard to consumer satisfaction relating to the major products / services of the entity, significant locations of operation of the entity or the entity as a whole? (Yes/No) [109]

Yes,

RCF adheres to govt. guidelines by providing legally mandated product information in accordance with metrology regulations. Beyond the required statutory information, RCF also offers detailed guidance on crop-specific dosages, precautions, compatibility, and safety measures to support farmers.

The entity conducts various periodical meetings with the consumers i.e. farmers to have the comprehensive feedback of the products and take the steps for continuous improvement in quantity and services.

Annexure – ESG Materiality Assessment FY 2025-26

Setting the ESG priorities:

ESG Material Assessment identifies key Environment, Social and Governance (ESG) factors that could impact business and stakeholders. RCF has considered a double materiality assessment, under which ESG factor is evaluated based on importance to the organization and its expected influence on business success, as well as the significance of the issue to stakeholders and their likely impact on business success based on the organization's efforts (or lack thereof) on this issue.

RCF has performed its First ESG Materiality Assessment in FY2024-25 and has identified 14 material topics which are important to the business and stakeholders.

The Materiality Assessment has been done by factoring global ESG standards and framework including GRI, SASB and MSCI and BRSR, benchmarking against peer materiality matrix across the chemical and fertilizer sector and inputs from extant government regulations.

All the ESG materiality topics identified after inputs from above sources were shared to key stakeholders through an online survey for determining importance to stakeholders. The stakeholder group for the survey consisted of employees (management and non-management), customers, dealers & distributors, and domestic and international suppliers and contractors.

The material topics important to the business were identified by means of engagement through senior management of RCF, peer analysis and inputs from methodology used by ESG Rating Agencies.

The highest material topics so identified have been specified as risk or opportunity and RCF is envisaging actions to mitigate the risk and leverage on the opportunities identified.

ESG Materiality Matrix

CORPORATE GOVERNANCE REPORT

1. COMPANY's PHILOSOPHY ON CODE OF GOVERNANCE

The Company strongly believes that Good Corporate Governance is a key element in enhancing efficiency, transparency, accountability, ethical conduct and stakeholder confidence. The Company is committed to maintaining the highest standards of ethical and responsible business conduct with a view to creating long-term value for all its stakeholders. This is supported by a well-defined policy framework, robust governance practices, and effective internal control systems that guide its operations and decision-making processes. The Company is committed to continually enhancing its corporate governance framework by regularly reviewing and strengthening its governance practices, internal control mechanisms, and risk management systems. These measures help ensure effective oversight, regulatory compliance, transparency, accountability, and sustainable value creation for stakeholders. The Company recognizes that good governance practices contribute significantly to sustainable growth, operational excellence and value creation for all stakeholders.

2. BOARD OF DIRECTORS

COMPOSITION AND CATEGORY OF THE BOARD

Pursuant to Section 2(45) of the Companies Act, 2013 ("the Act"), the Company is a 'Government Company' as 75% of the total paid-up share capital of the Company is held by the Central Government through the President of India under administrative control of the Department of Fertilizers, Ministry of Chemicals and Fertilizers, Government of India. All the Directors (including Independent Directors) are nominated/appointed by the Government of India.

The Board of Directors has a combination of Executive (Functional/Whole-time) and Non-Executive (Government Nominee and Independent) Directors. As on 31st March, 2026, the Board comprises Ten (10) Directors comprising of Four (4) Functional Directors including the Chairman & Managing Director, two (2) Government Nominee Directors (Non-Executive Directors) and four (4) Independent Director(s) (Non-Executive Directors).

The tenure of the Directors appointed on the Board is as under:

- Functional Directors are appointed for a period of five years or their date of superannuation, or further orders from the Department of Fertilizers, (DoF) Ministry of Chemicals and Fertilizers, Government of India, whichever is earlier;
- Government Nominee Directors are appointed on ex- officio basis or until further order from the Department of Fertilizers, Ministry of Chemicals and Fertilizers, Government of India, whichever is earlier;
- Independent Directors are appointed for a period of one years or three years or until further orders from the Department of Fertilizers, Ministry of Chemicals and Fertilizers, Government of India, whichever is earlier

The power to appoint/ nominate Director(s) vests with the Government of India. All Directors of the Company viz. Executive, Non- Executive Directors are appointed/ nominated by Government of India based on the skills/ expertise/competencies required for the Company as per a well laid down process for each category of Directors. The Company has a competent Board with the background and knowledge of the Company's Business and also of finance, accounts and general administration. The Board comprises Directors with diverse experience, qualifications, skills, expertise etc. which are aligned with the Company's business, overall strategy, corporate ethics, values and culture, etc.

The details of attendance, number of other Directorships and Chairmanship/ Membership of Committees of each Director as on March 31, 2026 is as under:

Name of Directors	Category	Number of Board Meetings held during the financial year 2025-26	Number of Board Meetings attended in the financial year 2025-26	Whether attended last AGM (held on October 17, 2025)	Number of Directorship in other companies		Number of Committee positions held in other Companies		Directorship in other companies
					As Chairman	As Director	As Chairman	As Member	
A. EXECUTIVE DIRECTORS									
Shri Shivakumar Subramaniam [DIN 10784187] (from February 13, 2026)	Chairman & Managing Director	2	2	NA	-	-	-	-	-
Shri S. C. Mudgerikar [DIN: 03498837] (Upto December 31, 2025)	Chairman & Managing Director	10	10	Yes	-	-	-	-	-

Name of Directors	Category	Number of Board Meetings held during the financial year 2025-26	Number of Board Meetings attended in the financial year 2025-26	Whether attended last AGM (held on October 17, 2025)	Number of Directorship in other companies		Number of Committee positions held in other Companies		Directorship in other companies
					As Chairman	As Director	As Chairman	As Member	
Ms Nazhat J. Shaikh [DIN 07348075]	Director (Finance) & CFO	13	13	Yes	-	-	-	-	Indian Potash Limited – Nominee Director
Ms Ritu Goswami [DIN 10463372]	Director (Technical)	13	13	Yes		-	-	-	-
Mr. Niranjan S. Sonak [DIN 10926090]	Director (Marketing)	13	13	Yes		-	-	-	-
B. NON-EXECUTIVE OFFICIAL DIRECTOR									
Ms Aneeta C. Meshram [DIN 09781436] (upto April 17, 2026)	Govt. Nominee Director	13	5	No	-	-	-	-	-
Ms Aparna S. Sharma [DIN 07798544]	Govt. Nominee Director	13	8	No	-	-	-	-	-
C. NON-EXECUTIVE INDEPENDENT DIRECTORS									
Shri Gopinathan Nair Anilkumar [DIN 09447818] (Upto May 8, 2026)	Independent Director	11	11	Yes	-	-	-	-	-
Prof Anjula Murmu [DIN 09565841] (Upto May 8, 2026)	Independent Director	11	11	Yes	-	-	-	-	-
Shri Partha Sarathi Ghosh [DIN 09517108] (Upto May 8, 2026)	Independent Director	11	11	Yes	-	-	-	-	-
Ms Sipra Bajpai [DIN 11287685]	Independent Director	7	7	Yes	-	-	-	-	-

Note: In line with Regulation 26 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, membership of only Audit committee and Stakeholders Relationship Committee has been considered.

BOARD MEETINGS

The Board of Directors oversees the overall functioning of the Company and sets targets for future, lays down strategies and action plan to achieve its Vision. The Board lays down the Company's policy and oversees its implementation in attaining its objectives. The Board has constituted various committees to facilitate the smooth and efficient flow of the decision-making process. The agenda items are comprehensive and informative in nature to facilitate deliberations and appropriate decision making at the Board meeting. Presentations are made to the Board on various functional and operational areas of the Company as well as on major projects, financial performance, etc. The agenda placed before the Board inter-alia includes all statutory, other significant & material information, including the information mentioned in Regulation 17(7), read with Part A of Schedule II of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ["SEBI (LODR)"] and Annexure IV of the Guidelines on Corporate Governance issued by the Department of Public Enterprises for Government

Companies. The Board periodically reviews the compliance reports of all laws applicable to the Company.

During the year under review, Thirteen [13] meetings were held by the Board viz. on April 3, 2025, April 25, 2025, May 27, 2025, June 20, 2025, July 29, 2025, August 12, 2025, September 24, 2025, October 17, 2025, November 14, 2025, December 26, 2025, February 12, 2026, February 13, 2026 & March 23, 2026.

DISCLOSURE OF RELATIONSHIPS BETWEEN DIRECTORS INTER-SE

None of the Directors are inter-se related to other Directors of the Company.

NUMBER OF SHARES AND CONVERTIBLE INSTRUMENTS HELD BY THE DIRECTORS

Ms. Nazhat J. Shaikh, Director (Finance) & CFO holds 100 equity shares of the Company. Except Ms. Shaikh, none of the Directors were holding any shares/debentures in the Company as on March 31, 2026. The Company has not issued any convertible instruments.

FAMILIARISATION PROGRAMME FOR INDEPENDENT DIRECTORS

The details of familiarisation programmes imparted to Independent Director are hosted on the website of the Company and can be accessed at the link: https://www.rcfltd.com/public/storage/investers/1777096245.pdf

LISTOFCORESKILLS/EXPERIENCE/COMPETENCIES IDENTIFIED BY THE BOARD

Being a Government Company, all the Directors on the Board viz. Functional Directors, Government Nominee Directors and Independent Directors are selected and appointed by the Government as per a well laid down process for each category of Directors. The core skills, expertise and competence required for the Board to function effectively, in the context of the Company's business, forms an integral part of the Government's process for selection of Directors. In view thereof, the Board of the Company has not identified any core skills or expertise or competence for Directors as required under SEBI (LODR). The following Core Skills/ Practical Experience/ Special Knowledge/ Competencies are as required in the context of its business(es) and sector(s) for it to function effectively:

1. Fertilizers and Chemicals
2. Finance;
3. Agriculture and Rural Economy;
4. Law;
5. Marketing;
6. Research and Development;
7. Economics;
8. Public Sector Undertaking;
9. Business Management;
10. Risk Management;
11. Human Resources;
12 General Administrative and Co-operation;
13 Costing

And

14. Any other matter, the special knowledge of, and practical experience in, which would, in the opinion of the Board, be useful to the Fertilizer and chemical.

The following skill set with reference to its Business and Industry which are available with the Board:

Name of the Director	Expertise in specific functional area
Shri Shivakumar Subramaniam (From 13.02.2026)	Fertilizers and Chemicals, Agriculture and Rural Economy, Risk Management, Public Sector Undertaking, Costing, Research and Development & Business Management
Shri S. C. Mudgerikar (upto 31.12.2025)	Fertilizers and Chemicals, Finance, Agriculture and Rural Economy, Risk Management, Public Sector Undertaking, Costing, Research and Development & Business Management
Ms Nazhat J. Shaikh	Fertilizers and Chemicals, Finance, Public Sector Undertaking, Economics, Costing, Risk Management & General Administrative and Co-operation
Ms Ritu Goswami	Fertilizers and Chemicals, Research and Development, Human Resources & Agriculture and Rural Economy
Shri Niranjan S. Sonak	Marketing, Agriculture and Rural Economy, Business Management & Public Sector Undertaking
Ms Aneeta C. Meshram (upto 17.04.2026)	General Administrative and Co-operation, Finance, Fertilizers and Chemicals, Costing, Agriculture and Rural Economy & Public Sector Undertaking
Ms Aparna S. Sharma	General Administrative and Co-operation, Finance, Fertilizers and Chemicals, Costing, Agriculture and Rural Economy & Public Sector Undertaking

Name of the Director	Expertise in specific functional area
Shri Gopinathan Nair Anilkumar (upto May 8, 2026)	Law, General Administrative and Co-operation, Finance, Human Resources, & Agriculture and Rural Economy
Prof Anjula Murmu (upto May 8, 2026)	Law, General Administrative and Co-operation, Finance, Human Resources, & Agriculture and Rural Economy
Shri Partha Sarathi Ghosh (upto May 8, 2026)	Law, General Administrative and Co-operation, Finance, Human Resources, & Agriculture and Rural Economy
Ms Sipra Bajpai	Law, General Administrative and Co-operation, Finance, Human Resources, & Agriculture and Rural Economy

CONFIRMATION FROM INDEPENDENT DIRECTORS

The Independent Directors have submitted a declaration that they meet the criteria of independence as laid down under Section 149(6) of the Companies Act, 2013 and the rules notified thereunder ("Act") and Regulation 16(1)(b) of SEBI (LODR). Based on the said declaration, in the opinion of the Board, the Independent Directors fulfil the criteria of independence specified in the Act and SEBI (LODR) and are independent of the management.

APPOINTMENT OF INDEPENDENT DIRECTORS

During the year under review, the Company has appointed Shri Gopinathan Nair Anilkumar, Prof Anjula Murmu and Shri Partha Sarathi Ghosh as an Independent Directors on the Board w.e.f. May 9, 2025 and Ms Sipra Bajpai as an Independent Director on the Board w.e.f. September 11, 2025.

CESSATION OF INDEPENDENT DIRECTORS

During the year under review, no Independent Director ceased to be on the Board of the Company.

3. COMMITTEES OF THE BOARD

The Board has constituted the following Committees

Audit Committee

Term of Reference

The Company endeavors that the constitution, quorum, scope etc. of the Audit Committee is in line with section 177 of the Companies Act, 2013, Regulation 18 of SEBI (LODR) and guidelines on Corporate Governance as issued by Department of Public Enterprises. The scope of Audit Committee inter-alia includes the following:-

1. oversight of the listed entity's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible;
2. recommendation for appointment, remuneration and terms of appointment of auditors of the listed entity;
3. approval of payment to statutory auditors for any other services rendered by the statutory auditors;
4. reviewing, with the management, the annual financial statements and auditor's report thereon before submission to the board for approval, with particular reference to:
    (a) matters required to be included in the director's responsibility statement to be included in the board's report in terms of clause (c) of sub-section (3) of Section 134 of the Companies Act, 2013;
    (b) changes, if any, in accounting policies and practices and reasons for the same;
    (c) major accounting entries involving estimates based on the exercise of judgment by management;
    (d) significant adjustments made in the financial statements arising out of audit findings;
    (e) compliance with listing and other legal requirements relating to financial statements;
    (f) disclosure of any related party transactions;
    (g) modified opinion(s) in the draft audit report;
5. reviewing, with the management, the quarterly financial statements before submission to the board for approval;
6. reviewing, with the management, the statement of uses / application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilized for purposes other than those stated in the offer document / prospectus / notice and the report submitted by the monitoring agency monitoring the utilisation of proceeds of a public issue or rights issue or preferential issue or qualified institutions placement, and making appropriate recommendations to the board to take up steps in this matter;
7. reviewing and monitoring the auditor's independence and performance, and effectiveness of audit process;
8. approval or any subsequent modification of transactions of the listed entity with related parties;

9. scrutiny of inter-corporate loans and investments;
10. valuation of undertakings or assets of the listed entity, wherever it is necessary;
11. evaluation of internal financial controls and risk management systems;
12. reviewing, with the management, performance of statutory and internal auditors, adequacy of the internal control systems;
13. reviewing the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit;
14. discussion with internal auditors of any significant findings and follow up there on;
15. reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the board;
16. discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern;
17. to look into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors;
18. to review the functioning of the whistle blower mechanism;
19. approval of appointment of chief financial officer after assessing the qualifications, experience and background, etc. of the candidate;
20. carrying out any other function as is mentioned in the terms of reference of the audit committee;
21. reviewing the utilization of loans and/ or advances from/investment by the holding company in the subsidiary exceeding rupees 100 crore or 10% of the asset size of the subsidiary, whichever is lower including existing loans / advances / investments existing as on the date of coming into force of this provision;
22. consider and comment on rationale, cost-benefits and impact of schemes involving merger, demerger, amalgamation etc., on the listed entity and its shareholders.

Composition of the Audit Committee

The Audit Committee are comprising the following members:

Sr. No.	Name of Director	Designation
1	Shri Gopinathan Nair Anilkumar, Independent Director (from 19.05.2025)	Chairperson
2	Prof Anjula Murmu, Independent Director (from 19.05.2025)	Member
3	Shri Partha Sarathi Ghosh, Independent Director (from 19.05.2025)	Member
4	Ms Sipra Bajpai, Independent Director (from 17.10.2025)	Member
5	Ms Aparna S. Sharma, Govt. Nominee Director (upto 18.05.2025)	Chairperson
6	Ms Nazhat J. Shaikh, Director (Finance) (upto 18.05.2025)	Member
7	Ms Ritu Goswami, Director (Technical) (upto 18.05.2025)	Member

Chief Internal Auditor and Director (Finance) are the permanent invitees. The Company Secretary is the Secretary of the Committee. The Statutory Auditors and Cost Auditors are also invited for the meetings. Other Senior Executives are invited as and when required. The 47th AGM of the Company was held on October 17, 2025 and attended by Shri Gopinathan Nair Anilkumar, Chairperson of the Audit Committee.

Meetings and Attendance

During the year under review, the Audit Committee met ten [10] times on April 3, 2025, April 25, 2025, May 27, 2025, June 20, 2025, August 12, 2025, September 24, 2025, October 17, 2025, November 14, 2025, February 12, 2026 & March 23, 2026. The attendance of the meeting of Audit Committee is as under:

Name of Director	Number of meetings required to attend	Number of meetings attended
Shri Gopinathan Nair Anilkumar, Independent Director & Chairperson (from May 19, 2025)	8	8
Prof Anjula Murmu, Independent Director (from 19.05.2025)	8	8

Name of Director	Number of meetings required to attend	Number of meetings attended
Shri Partha Sarathi Ghosh, Independent Director (from 19.05.2025)	8	8
Ms Sipra Bajpai, Independent Director (from 17.10.2025)	3	3
Ms Nazhat J. Shaikh, Director (Finance) & Member (Upto May 18.05.2025)	2	2
Ms Ritu Goswami, Director (Technical) & Member (Upto May 18.05.2025)	2	2
Ms Aparna S. Sharma, Govt. Nominee Director & Chairperson (Upto May 18.05.2025)	2	0

The Committee is entrusted with power to seek information from any employee, to investigate, with the assistance of Internal Auditors, any activities/ functions and to seek any external assistance, if required.

During the year 2025-26, the Committee reviewed the audits conducted by Internal Audit Department, gave directions and sought further investigations and examinations, wherever necessary. The Committee also reviewed the financial statements before submitting to the Board and emphasized the importance of internal Control Systems. All the recommendations of the Audit Committee were accepted and implemented.

Nomination and Remuneration Committee

Term of Reference

The terms of reference of this Committee inter-alia include:

1. To identify persons who may be appointed in senior management in accordance with the criteria laid down and recommends to the Board their appointment and removal.
2. Deliberate and decide on Performance Related Pay (PRP) pool and policy of distribution of PRP to employees.
3. Devising a policy on diversity of board of directors.

Composition of Nomination and Remuneration Committee

The Nomination and Remuneration Committee are comprising the following members:

Sr. No.	Name of Director	Designation
1	Shri Partha Sarathi Ghosh, Independent Director (from 19.05.2025)	Chairperson
2	Prof Anjula Murmu, Independent Director (from 19.05.2025)	Member
3	Shri Gopinathan Nair Anilkumar, Independent Director (from 17.10.2025)	Member
4	Ms Aneeta C. Meshram, Govt. Nominee Director	Member
5	Ms Nazhat J. Shaikh, Director (Finance) (upto 18.05.2025)	Member
6	Ms Ritu Goswami, Director (Technical) (upto 18.05.2025)	Member
7	Shri Niranjan S. Sonak, Director (Marketing) (upto 18.05.2025)	Member

Meetings and Attendance

During the year under review, the Committee met Three (3) times on September 24, 2025, February 13, 2026 & March 23, 2026 and the attendance is as under:

Name of Director	Number of meetings required to attend	Number of meetings attended
Shri Partha Sarathi Ghosh, Independent Director (from 19.05.2025)	3	3
Prof Anjula Murmu, Independent Director (from 19.05.2025)	3	3
Shri Gopinathan Nair Anilkumar, Independent Director (from 17.10.2025)	2	2
Ms Aneeta C. Meshram, Govt. Nominee Director	3	0
Ms Nazhat J. Shaikh, Director (Finance) (upto 18.05.2025)	0	0
Ms Ritu Goswami, Director (Technical) (upto 18.05.2025)	0	0

Name of Director	Number of meetings required to attend	Number of meetings attended
Shri Niranjan S. Sonak, Director (Marketing) (upto 18.05.2025)	0	0

The 47th AGM of the Company was held on October 17, 2025 and was attended by Shri Partha Sarathi Ghosh, Chairperson of the Nomination and Remuneration Committee.

PERFORMANCE EVALUATION CRITERIA FOR INDEPENDENT DIRECTORS

The Company is a Central Public Sector Enterprise (CPSE) and appointment/nomination of all the Directors including Independent Directors are being done by the President of India, through the Ministry of Chemicals and Fertilizers, Department of Fertilizers, Government of India. The performance evaluation of the Directors (including Independent Directors) has not been carried out by the Nomination & Remuneration Committee, as the Company being a Government Company, the powers relating to evaluation of Directors vests with the Government of India. Such evaluation is exempted for Government Companies under the provisions of the Act.

However, the evaluation of independent directors for the year 2025-26 has been done by the entire Board of Directors as per regulation 17(10) of the SEBI (LODR). The evaluation criteria of the Independent Directors in line with "a guide to Board evaluation under the Companies Act, 2013 issued by the Institute of Company Secretaries of India is as under:

- Participation at Board/ Committee Meetings
- Managing Relationship
- Personal Attributes
- Code of Conduct

Stakeholders Relations Committee

Term of Reference

The Stakeholders' Relationship Committee has been constituted in line with the provisions of Regulation 20 of the SEBI (LODR) and Section 178 of the Act. The terms of reference of the committee inter-alia include:

(1) Resolving the grievances of the security holders of the Company including complaints related to transfer/ transmission of shares, non-receipt of annual report, non-receipt of declared dividends, issue of new/ duplicate certificates, general meetings etc.

(2) Review of measures taken for effective exercise of voting rights by shareholders.

(3) Review of adherence to the service standards adopted by the Company in respect of various services being rendered by the Registrar & Share Transfer Agent.

(4) Review of the various measures and initiatives taken by the Company for reducing the quantum of unclaimed dividends and ensuring timely receipt of dividend warrants/annual reports/statutory notices by the shareholders of the company.

(5) Resolving grievances of debenture holders related to creation of charge, payment of interest/principal, maintenance of security cover and any other covenants.

Composition of the Stakeholders' Relationship Committee

The Stakeholders' Relationship Committee are comprising the following members:

Sr. No.	Name of Director	Designation
1	Shri Gopinathan Nair Anilkumar, Independent Director (from 19.05.2025 to 16.10.2025)	Chairperson
2	Ms Sipra Bajpai, Independent Director (from 17.10.2025)	Chairperson
3	Shri S. C. Mudgerikar, Chairman & Managing Director (Upto 18.05.2025)	Member
4	Ms Nazhat J. Shaikh, Director (Finance)	Member
5	Ms Ritu Goswami, Director (Technical)	Member
6	Shri Niranjan S. Sonak, Director (Marketing)	Member

Mr. J. B. Sharma, Company Secretary is the Compliance Officer of the Company.

Meetings and Attendance

During the year under review, the Committee met one [1] on August 11, 2025 and the attendance was as under:

Name of Director	Number of meetings required to attend	Number of meetings attended
Shri Gopinathan Nair Anilkumar, Independent Director & Chairperson (from 19.05.2025 upto 16.10.2025)	1	1

Name of Director	Number of meetings required to attend	Number of meetings attended
Shri S. C. Mudgerikar, Chairman & Managing Director & Member (Upto 18.05.2025)	0	0
Ms Nazhat J. Shaikh, Director (Finance) & Member	1	1
Ms Ritu Goswami, Director (Technical) & Member	1	1
Shri Niranjan S. Sonak, Director (Marketing) & Member	1	1
Ms Sipra Bajpai, Independent Director & Chairperson (from 17.10.2025)	0	0

The 47th AGM of the Company was held on October 17, 2025 and was attended by Ms Sipra Bajpai, Chairperson of the Stakeholders' Relationship Committee.

Details of complaints received and redressed during the financial year 2025-26:

The details of complaints received and redressed during the financial year 2025-26 is as under:

1.	Number of investors complaints pending at the beginning of the year	0
2.	Number of investors complaints received during the year	2
3.	Number of investors disposed off during the year	2
4.	number of complaints not solved to the satisfaction of shareholders	0
5.	Number of pending complaints	0

The Company has a designated email id investorcommunications@rcfltd.com exclusively for investors and for responding to their queries.

Share Transfer Committee

Terms and Reference

The Share Transfer Committee looks into the following;

i) Transfer and transmission of shares; and

ii) Issue of duplicate share certificates and new certificates on Split/renewal/consolidation/demat to remat etc.

Composition of Share Transfer Committee

The Share Transfer Committee are comprising the following members:

Sr. No.	Name of Director	Designation
1	Shri S. C. Mudgerikar, Chairman & Managing Director (Upto 31.12.2025)	Chairperson
2	Shri Shivakumar Subramaniam, Chairman & Managing Director (From 13.02.2026)	Chairperson
3	Ms Nazhat J. Shaikh, Director (Finance)	Member
4	Ms Ritu Goswami, Director (Technical)	Member
5	Shri Niranjan S. Sonak, Director (Marketing) (form 13.02.2026)	Member

Meetings and Attendance

During the year under review, the Committee met Six [6] times on October 8, 2025, October 20, 2025, November 14, 2025, November 19, 2025, December 15, 2025 & December 31, 2025 and the attendance was as under:

Name of Director	Number of meetings required to attend	Number of meetings attended
Shri S. C. Mudgerikar, Chairman & Managing Director & Chairman (upto 31.12.2025)	6	6
Shri Shivakumar Subramaniam, Chairman & Managing Director & Chairman (from 13.02.2026)	-	-
Ms Nazhat J. Shaikh, Director (Finance) & Member	6	6
Ms Ritu Goswami, Director (Technical) & Member	6	6
Shri Niranjan S. Sonak, Director (Marketing) & Member (from 13.02.2026)	-	-

There are no pending cases for transfer/transmission of shares/issue of duplicate share certificates.

Corporate Social Responsibility and Sustainable Development Committee (CSR & SD)

Committee on Corporate Social Responsibility & Sustainable Development Committee (CSR) is constituted in line with the provisions of Section 135 of the Companies Act, 2013. The terms of reference of the committee inter-alia include:

- Formulate and recommend to the Board, a Corporate Social Responsibility Policy which shall indicate the activities to be undertaken by the company in areas or subject, specified in Schedule VII of the Companies Act, 2013 & rules made thereunder;
- Formulate and recommend to the Board, a Corporate Social Responsibility Policy which shall indicate the activities to be undertaken by the company in areas or subject, specified in Schedule VII of the Companies Act, 2013 & rules made thereunder;
- Recommend the amount of expenditure to be incurred on the activities;
- Monitor the Corporate Social Responsibility Policy of the company from time to time;
- Formulate Company's strategy relating to Environment Social Governance (ESG) and sustainability matters;
- Responsible for decision making on sustainability related issues;
- Approve the Environment, Social, Governance (ESG) Policy;
- Approve, allocate budget and monitors the sustainable development projects integrated into strategic plans of business units; and
- Approve the Business Responsibility & Sustainability Report

Composition of CSR & SD Committee

The CSR & SD Committee are comprising the following members:

Sr. No.	Name of Director	Designation
1	Prof Anjula Murmu, Independent Director (from 19.05.2025)	Chairperson
2	Ms Nazhat J. Shaikh, Director (Finance)	Member
3	Ms Ritu Goswami, Director (Technical)	Member
4	Ms Aneeta C. Meshram, Govt. Nominee Director	Member

Meetings and Attendance

During the year under review, the Committee met four (4) times on July 29, 2025, August 11, 2025, December 26, 2025 & March 23, 2026 and the attendance was as under:

Name of Director	Number of meetings required to attend	Number of meetings attended
Prof Anjula Murmu, Independent Director & Chairperson (from 19.05.2025)	4	4
Ms Nazhat J. Shaikh, Director (Finance) & Member	4	4
Ms Ritu Goswami, Director (Technical) & Member	4	4
Ms Aneeta C. Meshram, Govt. Nominee Director & Member	4	0

Risk Management Committee

Risk Management Committee is constituted in line with the provisions of Regulation 21 of SEBI (LODR) to formulate, monitor and review risk management policy and plan. The terms of reference of the committee inter-alia include:

1) To formulate a detailed risk management policy which shall include:

   (a) A framework for identification of internal and external risks specifically faced by the listed entity, in particular including financial, operational, sectoral, sustainability (particularly, ESG related risks), information, cyber security risks or any other risk as may be determined by the Committee.

   (b) Measures for risk mitigation including systems and processes for internal control of identified risks.

   (c) Business continuity plan.

(2) To ensure that appropriate methodology, processes and systems are in place to monitor and evaluate risks associated with the business of the Company;

(3) To monitor and oversee implementation of the risk management policy, including evaluating the adequacy of risk management systems;

(4) To periodically review the risk management policy, at least once in two years, including by considering the changing industry dynamics and evolving complexity;

(5) To keep the board of directors informed about the nature and content of its discussions, recommendations and actions to be taken;

(6) The appointment, removal and terms of remuneration of the Chief Risk Officer (if any) shall be subject to review by the Risk Management Committee.

Composition of Risk Management Committee

The Risk Management Committee comprised of the following members

Sr. No.	Name of Director	Designation
1	Shri S. C. Mudgerikar, Chairman & Managing Director (upto 31.12.2025)	Chairperson
2	Shri Shivakumar Subramaniam, Chairman & Managing Director (From 13.02.2026)	Chairperson
3	Ms Nazhat J. Shaikh, Director (Finance)	Member
4	Ms Ritu Goswami, Director (Technical)	Member
5	Shri Niranjan S. Sonak , Director (Marketing)	Member
6	Shri Partha Sarathi Ghosh, Independent Director (from 19.05.2025)	Member

Meetings and Attendance

During the year, the committee met two (2) times on August 11, 2025 & February 12, 2026 and the attendance was as under:

Name of Director	Number of meetings required to attend	Number of meetings attended
Shri S. C. Mudgerikar, Chairman & Managing Director & Chairperson (upto 31.12.2025)	1	1
Shri Shivakumar Subramaniam, Chairman & Managing Director & Chairperson (From 13.02.2026)	-	-
Ms Nazhat J. Shaikh, Director (Finance) & Member	2	2
Ms Ritu Goswami, Director (Technical) & Member	2	2
Shri Niranjan S. Sonak , Director (Marketing) & Member	2	2
Shri Partha Sarathi Ghosh, Independent Director & Member (from 19.05.2025)	2	2

Empowered Committee for Procurement

Terms and Reference

The terms of reference of the Empowered Committee for Procurement inter-alia include:

1. To approve procurement of Fertilizer Raw Materials for captive consumption and Fertilizers for Trading purpose upto a value of ₹ 1000 Crore in case of each procurement.
2. To take all decisions pertaining to policy of bags, pre-qualification of vendors, issue of NIT and procurement of bags for packing Fertilizers at Trombay, Thal and various ports for marketing for the value up to Rs. 300 Crores in each case.

Composition of Empowered Committee for Procurement

The Empowered Committee for Procurement comprised of the following members

Sr. No.	Name of Director	Designation
1	Shri S. C. Mudgerikar, Chairman & Managing Director (upto 31.12.2025)	Chairperson
2	Shri Shivakumar Subramaniam, Chairman & Managing Director (From 13.02.2026)	Chairperson
3	Ms Nazhat J. Shaikh, Director (Finance)	Member
4	Ms Ritu Goswami, Director(Technical)	Member
5	Shri Niranjan S. Sonak, Director (Marketing)	Member

Meetings and Attendance

During the year under review, the Committee met Forty Nine (49) times on April 2, 2025, April 3, 2025, April 7, 2025, April 10, 2025, April 19, 2025, April 22, 2025, April 25, 2025, April 26, 2025, May 7, 2025, May 23, 2025, June 10, 2025, June 13, 2025, July 1, 2025, July 8, 2025, July 11, 2025, July 23, 2025, August 5, 2025, August 18, 2025, August 19, 2025, August 22, 2025, August 29, 2025, September 5, 2025, September 15, 2025, September 16, 2025, September 24, 2025, September 30, 2025, October 4, 2025, October 7, 2025, October 13, 2025, October 23, 2025, November 1, 2025, November 6, 2025, November 17, 2025, November 21, 2025, November 25, 2025, December 3, 2025, December 11, 2025, December 22, 2025, December 24, 2025, January 10, 2026, January 14, 2026, January 30, 2026, February 4, 2026, February 9, 2026, February 26, 2026, March 2, 2026, March 6, 2026, March 23, 2026 & March 27, 2026 and the attendance was as under:

Name of Director	Number of meetings required to attend	Number of meetings attended
Shri S. C. Mudgerikar, Chairman & Managing Director & Chairperson (upto 31.12.2025)	39	39
Shri Shivakumar Subramaniam, Chairman & Managing Director & Chairperson (From 13.02.2026)	5	5
Ms Nazhat J. Shaikh, Director (Finance) & Member	49	48
Ms Ritu Goswami, Director(Technical) & Member	49	47
Shri Niranjan S. Sonak, Director (Marketing) & Member	49	49

Empowered Committee for Procurement of Urea on Govt. Account

Terms and Reference

Empowered Committee for Procurement of Urea on Government Account is constituted to approve the Procurement of Urea on Govt. account upto INR 10,000 crore against each tender and to approve entering into MoU for import of Fertilizers for trading for a maximum of 5 lakh MT in a single MoU.

Composition of Empowered Committee for Procurement of Urea on Govt. Account

The Empowered Committee for Procurement of Urea on Govt. Urea comprised of the following members

Sr. No.	Name of Director	Designation
1	Shri S. C. Mudgerikar, Chairman & Managing Directir (upto 31.12.2025)	Chairperson
2	Shri Shivakumar Subramaniam, Chairman & Managing Director (From 13.02.2026)	Chairperson
3	Ms Nazhat J. Shaikh, Director (Finance)	Member
4	Ms Ritu Goswami, Director(Technical)	Member
5	Shri Niranjan S. Sonak, Director (Marketing)	Member
6	Shri Gopinathan Nair Anilkumar, Independent Director (From 19.05.2025)	Member

Meetings and Attendance

During the year under review, the Committee met four (4) times on July 10, 2025, July 17, 2025, October 29, 2025 & February 23, 2026 and the attendance was as under:

Name of Director	Number of meetings required to attend	Number of meetings attended
Shri S. C. Mudgerikar, Chairman & Managing Director & Chairperson (upto 31.12.2025)	3	3
Shri Shivakumar Subramaniam, Chairman & Managing Director & Chairperson (From 13.02.2026)	1	1
Ms Nazhat J. Shaikh, Director (Finance) & Member	4	4
Ms Ritu Goswami, Director(Technical) & Member	4	4
Shri Niranjan S. Sonak, Director (Marketing) & Member	4	4
Shri Gopinathan Nair Anilkumar, Independent Director & Member (From 19.05.2025)	4	4

Debenture Allotment Committee

Terms and Reference

The Debenture Allotment Committee of the Board is constituted to decide and allot Non- Convertible Debentures on private placement.

Composition of Debenture Allotment Committee

The Debenture Allotment Committee comprised of the following members

Sr. No.	Name of Director	Designation
1	Shri S. C. Mudgerikar, Chairman & Managing Director (upto 31.12.2025)	Chairperson
2	Shri Shivakumar Subramaniam, Chairman & Managing Director (From 13.02.2026)	Chairperson
3	Ms Nazhat J. Shaikh, Director (Finance)	Member
4	Ms Ritu Goswami, Director(Technical)	Member
5	Shri Niranjan S. Sonak, Director (Marketing)	Member

Meetings and Attendance

During the year under review, the Committee met two (2) on June 30, 2025 & September 25, 2025 and the attendance was as under:

Name of Director	Number of meetings required to attend	Number of meetings attended
Shri S. C. Mudgerikar, Chairman & Managing Director & Chairperson (upto 31.12.2025)	2	2
Shri Shivakumar Subramaniam, Chairman & Managing Director & Chairperson (From 13.02.2026)	-	-
Ms Nazhat J. Shaikh, Director (Finance) & Member	2	2
Ms Ritu Goswami, Director(Technical) & Member	2	2
Shri Niranjan S. Sonak, Director (Marketing) & Member	-	-

4. PARTICULARS OF SENIOR MANAGEMENT INCLUDING THE CHANGES THEREIN SINCE THE CLOSE OF THE PREVIOUS FINANCIAL YEAR

List of Senior Management Personnel of the Company including changes therein as on 31.03.2026 as per Regulation 16(1) (d) of the SEBI LODR are hosted on the website of the Company and also filed with the stock exchanges and can be accessed at the link https://www.rcfltd.com/public/storage/investers/1777452513.pdf.

5. REMUNERATION OF DIRECTORS

Remuneration to Functional (Executive) Directors

Functional (Executive) Directors including Chairman & Managing Director are appointed by President of India in terms of Articles 105 & 106 of the Articles of Association of the Company and their remuneration and other terms and conditions are governed by the terms of appointment as decided by the Government. While the Chairman & Managing Director is appointed in Schedule 'A' scale i.e. ₹ 2,00,000 - 3,70,000/- the other functional Directors are appointed in Schedule 'B' Scale i.e. ₹ 1,80,000 - 3,40,000/. All other terms and conditions of appointment such as accommodation, provision of car etc., are same for all directors and are specified in their respective appointment orders. Any other terms not specified in the said order are in accordance with the rules applicable to the employees of your Company. The remuneration paid to Functional (Executive) Director including Chairman & Managing Director during financial year 2025 - 26 is as under:

(₹ In Crore)

Name of the Director	Salary and Allowances	Other Benefits, performance	Related Pay and perquisites	Total Remuneration
Shri S. C. Mudgerikar, Chairman & Managing Director (upto 31.12.2025)	1.05	0.14	0.09	1.28
Shri Shivakumar Subramaniam, Chairman & Managing Director (from 13.02.2026)	0.07	0.02	-	0.09
Ms. Nazhat J. Shaikh Director (Finance)	0.49	0.16	0.05	0.70
Ms Ritu Goswami Director (Technical)	0.43	0.14	0.05	0.62
Shri Niranjan S. Sonak, Director (Marketing)	0.45	0.15	0.05	0.65

Note:

1. *The terms of appointment of the Functional Directors (Whole-time Directors including Chairman & Managing Director), as issued by the Government of India, provides that the appointment may, however, be terminated even during the period by either side on 3 months notice or on payment of three months salary in lieu therefore.*

2. *Other benefits and perquisites includes contribution to Provident Fund, pension, medical expenses etc. and actual payments towards leave encashment, if any.*
3. *Performance Related Payment are payable to the Functional Directors (Whole-time Directors including Chairman & Managing Director) as employees of the Company as per the policy applicable to all executives of the Company.*
4. *During the year, no Stock Options were issued by the Company to Whole-time Directors.*
5. *The remuneration to Functional Directors (Whole-time Directors including Chairman & Managing Director) does not include the provisions made for gratuity; leave encashment and post-retirement medical benefits as they are determined on an actuarial basis for the Company as a whole.*

Remuneration to Non- Executive Directors

The Government Nominee Directors are not entitled to any remuneration, sitting fees, etc.

The Independent Directors are not paid any remuneration except sitting fees of ₹ 40,000/- per meeting for attending meetings of the Board and ₹ 35,000/- per meeting for attending meetings of the Committee. The sitting fees paid during the financial year 2025-26 is as follows:

Name of the Independent Director	Sitting Fees (₹ in Lakh)
Shri Gopinathan Nair Anilkumar	10.45
Prof Anjula Murmu	10.45
Shri Partha Sarathi Ghosh	9.75
Ms Sipra Bajpai	4.25

Note: There were no other materially significant pecuniary relationships or transactions of the Independent Directors vis-à-vis the Company.

6. SEPARATE MEETING OF INDEPENDENT DIRECTORS

As provided under Section 149(8) read with Schedule IV of the Companies Act, 2013 and Regulation 25 (3) of the SEBI (LODR), two (2) separate meetings of Independent Directors were held on August 7, 2025 & January 24, 2026 without attendance of the non-independent directors and members of management.

7. CODE OF CONDUCT FOR DIRECTORS AND SENIOR MANAGEMENT PERSONNEL

The Company has adopted a code of conduct and ethics applicable to the Board of Directors and Senior Management Personnel (one level below the Board of Directors) of the Company. The code requires Directors and employees to act honestly, fairly, ethically, and with transparency and integrity. The Board of Directors and Senior Management Personnel are required to affirm compliance with the code of conduct on an annual basis. The code has been displayed on the Company's website – https://www.rcfltd.com. All Directors and Senior Management Personnel have complied with the code and the compliance has been affirmed by them to that effect.

A declaration signed by Chairman & Managing Director is given below:

This is to certify that in line with the requirement of Regulation 26(3) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, all the Directors of the Board and Senior Management personnel have affirm that to the best of their knowledge and belief, they have complied with the provisions of the 'Code of Conduct for the Directors and Senior Management' during the financial year 2025-26.

Sd/-
(Shivakumar Subramaniam)
Chairman & Managing Director
(DIN: 10784187)

Place: Mumbai
Date: May 21, 2026

8. GENERAL BODY MEETINGS

The Annual General Meeting (AGM) of the Company is held in compliance with the provisions of the Act and SEBI (LODR). The details of the AGM held during last three years are as under:

Financial Year	Time and Date	Venue	Special Resolutions Passed
2024-25	3.00 p.m. on 17.10.2025	Meeting conducted through Video Conferencing (VC) / Other Audio Visual Means (OAVM) pursuant to the MCA Circular	1. Offer or invitation to subscribe to Secured or Unsecured Non-Convertible Debentures on private placement. 2. Appointment of Shri Gopinathan Nair Anilkumar [DIN: 09447818], as an Independent Director of the Company. 3. Appointment of Prof Anjula Murmu [DIN 09565841], as an Independent Director of the Company. 4. Appointment of Shri Partha Sarathi Ghosh [DIN 09517108], as an Independent Director of the Company.

Financial Year	Time and Date	Venue	Special Resolutions Passed
			5. Appointment of Ms Sipra Bajpai (DIN 11287685) as an Independent Director of the Company.
2023-24	3.00 p.m. on 30.09.2024	Meeting conducted through VC / OAVM pursuant to the MCA Circular	1. Offer or invitation to subscribe to Secured or Unsecured Non-Convertible Debentures on private placement. 2. Adoption of New Sets of Articles of Association of the Company
2022-23	3.00 p.m. on 20.12.2023	Meeting conducted through VC / OAVM pursuant to the MCA Circular	1. Offer or invitation to subscribe to Secured or Unsecured Non-Convertible Debentures on private placement.
			2. Amendment to the Articles of Association of the Company.

For the AGM conducted through VC or OAVM, the proceedings of the AGM are deemed to be conducted at the registered office of the Company situated in Mumbai. No Extraordinary General Meeting of the members was held during 2025-26.

Details of Resolution passed through Postal Ballot, the person who conducted the Postal Ballot exercise and details of voting pattern:

No item warranted the conducting of postal ballot as stipulated in the Companies Act, 2013 during the financial year 2025-26. No Special resolution has been proposed to be conducted through postal ballot.

9. MEANS OF COMMUNICATION

Timely disclosure of relevant and reliable information on financial performance is at the core of good governance. Towards this end, major steps taken were as under:

Quarterly/Annual Financial Results

The quarterly unaudited financial results and audited yearly financial results of the Company are announced within stipulated period. The results are published in leading newspapers like Financial Express, Loksatta, Navbharat Times along with Quick Response code wherein complete financial results of the Company were available. Further, these are also hosted on the website of the Company at https://www.rcfltd.com/investerrelations/financial-results-1.

NEAPS (Nse Electronic Application Processing System) and BSE Corporate Compliance & Listing Centre

NSE and BSE have developed web-based applications for corporates. Periodical compliances like financial results, shareholding pattern, corporate governance reports, etc. are filed electronically on NEAPS and BSE Listing Centre.

News Release, Presentations etc.

Official press releases, detailed presentations made to media, analysts, institutional investors, etc. are displayed on the Company's website at https://www.rcfltd.com/.

Website

The Company's website https://www.rcfltd.com/ dedicated Section 'Investor Relations' having updated relevant information for shareholders.

Annual Report

Annual Report, inter-alia, containing Board's Report, Management Discussion and Analysis, Corporate Governance Report, Standalone Audited Financial Statements, Consolidated Audited Financial Statements, Auditors' Report is circulated to the members and others entitled thereto. The same is also uploaded on the website of the Company which can be accessed at the following link- https://www.rcfltd.com/investerrelations/annual-reports.

Chairman's Speech at AGM

The Chairman read out his speech at the AGM which was held through VC/OAVM on October 17, 2025. Chairman's Speech at AGM is hosted at Company's Website https://www.rcfltd.com/public/storage/investers/1780733265.pdf.

Scores (SEBI Complaints Redressal System)

Securities Exchange Board of India (SEBI) processes investors' complaints in a centralized web-based complaints redressal system i.e. SCORES. Through this system, a shareholder can lodge complaint(s) against a Company for grievance and the Company/ Registrar & Share Transfer Agent (RTA) uploads the action taken on the complaint which can be viewed by shareholder. The Company and shareholder can seek clarifications online through SEBI.

Smart ODR Portal

SEBI has issued Circulars and guidelines for online resolution of disputes in the Indian securities market through establishment of a common ODR (Online Dispute Resolution) Portal for any unresolved issues pertaining to any service related complaints between shareholders and listed entity including its RTA. Link to access SMART ODR portal is available at RCF website also.

Letters to Investors

Regular reminders are being sent to the shareholders for claiming unpaid/ unclaimed dividend/ Shares every year and to update their e-mail ID and bank details.

Green Initiative – Sending Important Communication to Shareholders through email

In terms of the Green initiative launched by the Ministry of Corporate Affairs (MCA), to allow service of documents to the members through electronic mode, the Company from the last few years has been sending various communications/ documents like Annual Report, Notice of AGM, NACH intimation etc. through e-mail to those shareholders who have registered their email id with the Depository Participant (DP)/ RTA. Further, physical copy of Annual Report is also provided to Shareholders who request for the same.

Designated Email-ID:

The Company has a designated email-ID for investor servicing: investorcommunications@rcfltd.com.

In compliance of MCA/SEBI Circulars, Annual Report was sent to all eligible shareholders through email only. Efforts have also been made to update/validate the registered email-IDs of Shareholders, through CDSL and NSDL, prior to sending emails to eligible shareholders.

10. GENERAL SHAREHOLDER INFORMATION:

Annual General Meeting - Date, Time and Venue

48th Annual General Meeting of the Company is scheduled for Friday, September 25, 2026 at 3:00 P.M. through Video Conference/ Other Audio Video Means. The registered office of the Company shall be deemed to be the venue for the AGM.

Financial Year

The Financial Year of the Company is from 1st April to 31st March. The financial calendar to approve quarterly/ annual financial results for the year 2025-26 is as under:

Quarter ending June 30, 2025 (First Quarter)	August 12, 2025
Quarter and half year ending September 30, 2025 (Second Quarter)	November 14, 2025
Quarter and nine months period ending December 31, 2025 (Third Quarter)	February 12, 2026
Quarter and year ended March 31, 2026 (Fourth Quarter & Annual)	May 21, 2026

Calendar of Events

Sl. No.	Event	Likely Date
(i)	Announcement of 1st Quarterly (unaudited) financial result for FY 2026-27	August 13, 2026
(ii)	Book Closure for the purpose of Dividend and AGM.	Saturday, September 19, 2026 to Friday, September 25, 2026 (both days inclusive)
(iii)(a)	AGM Date	Friday, September 25, 2026 at 3.00 p.m.
(iii)(b)	AGM Venue	The Company is conducting meeting through VC / OAVM pursuant to the MCA Circulars dated May 5, 2020, December 28, 2022, September 25, 2023, September 19, 2024 and September 22, 2025 and as such there is no requirement to have a venue for the AGM. For details please refer to the Notice of this AGM.
(iv)	Announcement of unaudited half yearly result for FY 2026-27	On or before November 14, 2026
(v)	Announcement of 3rd quarterly (unaudited) financial result for FY 2026-27	On or before February 14, 2027
(vi)	Announcement of Audited results for FY 2026-27	On or before May 30, 2027

Dividend

In the 47th Annual General Meeting of the Company held on October 17, 2025, the members has approved the payment of final dividend of ₹ 1.32 per equity share for the year 2024-25 and the same was paid to the eligible shareholders on October 30, 2025.

The Board of Directors of your Company have approved an interim dividend of ₹ 1 per share for the financial year 2025-26 which was paid to the shareholders on March 9, 2026.

The Board of Directors of your Company have recommended a final dividend of Rs. 1.34 per share for the financial year 2025-26 subject to the approval of the members at ensuing Annual General Meeting which will be paid after Friday, September 25, 2026.

Listing Information

The Company's equity shares are listed on the BSE Limited and the National Stock Exchange of India Limited.

Name of Stock Exchange	Address	Stock/Scrip Code (Equity)/ ISINs	Stock/ Scrip Code (NCDs)
BSE Limited (BSE)	25th Floor, P J Towers, Dalal Street, Mumbai - 400 001	524230	975890/ 976867/ 977150
The National Stock Exchange of India Limited (NSE)	Exchange Plaza,C-1, Block G, Bandra Kurla Complex, Bandra (E), Mumbai - 400 051	RCF INE027A01015	INE027A08028/ INE027A08036/ INE027A08044

The debt securities issued by the Company are listed on the Debt Segment of the BSE and the NSE. The Company has appointed SBICAP Trustee Company Limited as the Debenture Trustee for the debt securities.

The Annual listing fees for the listed equity shares and Debenture of the Company, pertaining to the Financial Year 2026-27 has been paid to the BSE & NSE. The Company has also made the payment of the Annual Custody Fees to National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL), for the financial year 2026-27.

Details of Securities Suspended from Trading

During the Financial Year 2025-26, none of the securities of the Company were suspended from trading.

Registrar & Transfer Agents (RTA)

MUFG Intime India Private Limited
(Erstwhile Link Intime India Private Limited)
Address: C-101, 247 Park, L B S Marg
Vikhroli West, Mumbai 400 083
Phone no.: +91 810 811 6767
Email: Investor.helpdesk@in.mpms.mufg.com
Website: https://in.mpms.mufg.com/

The Share Transfer Agents have also service centres at Delhi, Kolkata, Coimbatore, Ahmedabad, Pune and Vadodara where also the transfer deeds and other correspondence are accepted. All requests received for transfer through the investors' Depository Participants (DP) are processed through NSDL/CDSL and downloaded periodically by the Registrar and records updated. Requests for transfer in physical form received are effected within a fortnight.

Share Transfer System

The securities of the Company are traded in dematerialised form. Pursuant to the SEBI guidelines, transfer of shares in physical form is not permitted. Further, in accordance with the circular and guidelines issued by SEBI, the Company issues securities only in dematerialised form while processing requests for issuance of duplicate share certificates, transmission, transposition, and other related matters.

Distribution of Shareholding

The shareholding distribution of equity shares of nominal value of ₹10/- each as on March 31, 2026 is as under:

Sl. No	No. of Shares held	No. of shareholders	% of total	Share amount ₹]	% of total
1	1 - 5000	310759	89.79	318990720	5.78
2	5001 - 10000	19027	5.50	152207060	2.76
3	10001 – 20000	8781	2.54	132699790	2.40
4	20001 – 30000	2885	0.83	74074760	1.34
5	30001 – 40000	1144	0.33	41140890	0.75
6	40001 – 50000	987	0.29	46695730	0.85
7	50001 – 100000	1454	0.42	107937140	1.96
8	100001 - and above	1047	0.30	4643134910	84.16
	Total	**346084**	**100.00**	**5516881000**	**100.00**

Shareholding Pattern

The shareholding pattern of the company as on March 31, 2026 is as follows:-

Category	No. of Shares	% of Holding
President of India (GOI)	413769483	75.00
Mutual Funds	606441	0.11
Insurance Companies	1049836	0.19
Foreign Portfolio Investors	1049836	0.19
Bodies Corporate	5547502	1.01
Indian Public	107198726	19.43
NRIs	3843187	0.70
Alternate Invest Fund -III,NBFCs registered with RBI, IEPF, Trusts, Body Corporate LLP, HUF Clearing Members,& KMP	6090113	1.10
Total	**551688100**	**100.00**

Dematerialization of Shares and Liquidity

The equity shares of the Company are traded in dematerialised form. To facilitate the members to dematerialise the equity shares, the Company has entered into an agreement with NSDL and CDSL. The summarised position of members in Physical and Demat segment as on March 31, 2026 is as under:

Type of shareholding	Members folios		Shareholding	
	No.	%	No.	%
Physical	231	0.067	9,96,700	0.18
NSDL	104357	30.15	48,82,43,404	88.50
CDSL	241496	69.78	6,24,47,996	11.32
Total	**346084**	**100.0**	**55,16,88,100**	**100.00**

Reconciliation of Share Capital Audit Report

The Practicing Company Secretary carried out a reconciliation of share capital audit on quarterly basis to reconcile the total share capital with National Securities Depository Limited (NSDL), Central Depository Services (India) Limited (CDSL) and in physical mode with the total issued/paid-up capital. The audit confirms that the total issued / paid up capital is in agreement with total number of shares in physical form and total number of dematerialized shares held with NSDL & CDSL.

Outstanding Global Depository Receipts (GDRS)/ American Depository Receipts (ADRS)/Warrants or any convertible instruments

The Company has not issued any GDRs/ADRs/Warrants or any convertible instruments and therefore there is no outstanding GDRs/ADRs/Warrants or any convertible instruments as on March 31, 2026.

Commodity price risk or foreign exchange risk and hedging activities:

Commodity Risk

In accordance with the circular and guidelines issued by SEBI pertaining to disclosure regarding commodity risk has prescribed that all listed entities shall make uniform disclosures regarding commodity risk and hedging activities in the Corporate Governance Report section of the Annual Report. The disclosure pertaining to exposure and commodity risks may apply only for those commodities where the exposure of the Company in the particular commodity is material.

The Company has a Board approved policy for risk management covering the exposure towards Commodities.

Exposures of the Company to aforesaid commodities and commodity risks faced by the Company throughout the Financial Year 2025-26

Total exposure of the Company to commodities – ₹ 87,709.81 crore

a. Exposure of the Company to the aforesaid commodities is as under:

Commodity Name	Exposure in INR towards the particular commodity (₹ in Crore)	Exposure in Quantity terms towards the particular commodity	% of such exposure hedged through commodity derivatives				
			Domestic Market		International Market		Total
			OTC	OTC	OTC	Exchange	
Natural Gas	7,709.81	6,66,17,854.40 MMBTU	NIL	NIL	NIL	NIL	NIL

Note: Disclosure made with respect to such commodities wherein its exposure is more than 10% of its total expenses.

Commodity Risks faced by the Company during the Financial Year 2025-26 and how they have been managed

Natural Gas is the major raw material for manufacture of Urea, NPK fertilizers and some Industrial Chemicals. Based on the basket of gases sourced by the Company, the prices of Natural Gas are linked to international crude oil/gas prices and it varies with the fluctuation in the prices of crude oil/gas, demand supply pattern, etc. and also price as determined as per applicable Government formula for Domestic gas.

The Company is not affected by price volatility of natural gas with respect to quantity of gas consumed in Urea as the cost of natural gas is pass through under the subsidy policies of Government of India for manufacture of Urea. However, in respect of consumption in NPK fertilizers and Industrial chemicals it is exposed to risk of volatility in prices. The Company did not enter into any transaction for hedging the fluctuations in the prices of natural gas and is in the process of formulation of a policy for covering the exposure towards commodity risk and hedged exposure etc.

Foreign Exchange Risk

The foreign exchange risk of the Company arises mainly out of import of fertilisers, raw materials for fertilizers and foreign currency borrowings. Company has a Board approved Policy for management of foreign currency risks and the Board is apprised of the impact of the same on a quarterly basis.

In order to mitigate the foreign exchange risk, the Company continuously monitors its foreign exchange exposure and hedges its foreign exchange risk in this regard, to the extent considered necessary, through forward contracts, other derivative products etc. The details of foreign currency risk and hedging activities are also given in the Notes to Financial Statements.

Plant Location

Your Company has two manufacturing units located at :-

- Trombay Unit: Mahul Road, Trombay, Mumbai-400 071;

- Thal Unit: Alibag, Thal, Raigad, 402208, Maharashtra.

Your Company markets its products through various marketing offices located throughout the Country.

Address for Correspondence:

The Company Secretary
Rashtriya Chemicals and Fertilizers Limited
"Priyadarshini",
Eastern Express Highway, Sion,
Mumbai 400 022.
India.
Tel. 022 2404 5024
e-mail: investorcommunications@rcfltd.com

Corporate Identity Number (CIN) of the Company:

L24110MH1978GOI020185

Credit Ratings

The Credit ratings assigned to the Company as on March 31, 2026 for various instruments by rating agencies are as under:

Instruments	Amount (₹ in Crore)	Credit Rating Agency	Rating Assignment
Commercial Paper	3000	ICRA Limited	ICRA A1+
Commercial Paper	3000	CARE Ratings Limited	CARE A1+
Long Term - Fund Based – Cash Credit	1100	ICRA Limited	ICRA AA
Long Term – Fund Based – Term Loan	3500	ICRA Limited	ICRA AA
Long Term / Short Term – Non Fund Based - Others	500	ICRA Limited	ICRA AA / ICRA A1+
Short Term loan facilities	21000	CRISIL Ratings Limited	CRISIL A1+
Non Convertible Debentures	1200	ICRA Limited	ICRA AA
Non Convertible Debentures	17000	India Ratings & Research Private Limited	IND AA

Utilisation of funds raised through issue of Non-convertible Debentures

During the financial year 2025-26, the Company had issued 30,000, 7.49% Listed, Unsecured, Rated, Redeemable, Taxable, Non-Convertible Bonds in the nature of Debentures (NCDs) of face value of ₹ 1,00,000/- (Rupees One Lakh only) each, aggregating to ₹ 300 crores (Rupees Three Hundred Crores only) on private placement basis for cash at par, in dematerialized form (ISIN: INE027A08036) on 30.06.2025. Further, the Company had issued 39,500, 7.60% Listed, Unsecured, Rated, Redeemable, Taxable, Non-Convertible Bonds in the nature of Debentures (NCDs) of face value of ₹ 1,00,000/- (Rupees One Lakh only) each, aggregating to ₹ 395 crores (Rupees Three Hundred Ninety Five Crores only) on private placement basis for cash at par, in dematerialized form (ISIN: INE027A08044) on 25.09.2025. The funds raised through issuance of NCDs have been utilised for augmentation of long-term working capital of the company, capital expenditure including recoupment of capital expenditure already incurred.

During the financial year 2025-26, the Company had redeemed 5,000, 6.59% Listed, Secured, Rated, Redeemable, Taxable, Non-Convertible Bonds in the nature of Debentures (NCDs) of face value of ₹ 10,00,000/- (Rupees Ten Lakh only) each, aggregating to ₹ 500 crores (Rupees Five Hundred Crores only) on private placement basis for cash at par, in dematerialized form (ISIN: INE027A07012) on 05.08.2025.

Debenture Trustee

SBICAP Trustee Company Limited
Mistry Bhavan, 4th Floor,
122 Dinshaw Vachha Road,
Churchgate, Mumbai – 400 020
Tel No.022 4302 5514
Email id:- corporate@sbicaptrustee.com
Website: www.sbicaptrustee.com

Unclaimed Dividend and Equity Shares Transferred to Investor Education and Protection Fund (IEPF) Authority

Section 124 of the Act provides that any dividend that has remained unpaid/unclaimed for a period of seven years from the date of transfer to an unpaid dividend account shall be transferred to the Investor Education and Protection Fund (IEPF), established by the Central Government.

The details of dividend which remains unpaid/unclaimed with the Company as on 31.03.2026 are as under:

Sl. No	Financial Year	Date of declaration of dividend	Unclaimed dividend as on 31.03.2025 (₹ In lakh)	Last date for claiming unpaid dividend
1	31.03.2019	24.09.2019	4.87	29.10.2026
2	31.03.2020	30.12.2020	17.51	03.02.2027
3	31.03.2021 (Interim)	05.02.2021	10.96	13.03.2028
4	31.03.2021 (Final)	28.10.2021	13.64	04.12.2028
5	31.03.2022 (Interim)	10.11.2021	9.88	15.01.2029
6	31.03.2022 (Final	23.12.2022	18.04	27.01.2030
7	31.03.2023 (Interim)	29.11.2022	8.10	03.01.2030
8	31.03.2023 (Final)	20.12.2023	20.77	24.01.2031
9	31.03.2024 (Final)	30.09.2024	15.21	04.11.2031

Sl. No	Financial Year	Date of declaration of dividend	Unclaimed dividend as on 31.03.2025 (₹ In lakh)	Last date for claiming unpaid dividend
10	31.03.2025 (Final)	17.10.2025	16.70	20.11.2032
11	31.03.2026 (Interim)	12.02.2026	18.86	20.03.2033

The IEPF rules notified by the MCA further provides that details of all unclaimed/unpaid dividend as on the closure of year, shall be filed with the MCA and also hosted on the website of the Company within 60 days from the date of the AGM. Accordingly, the Company has filed the information as on March 31, 2026 with the MCA and also hosted it on the Company's website within the prescribed period.

Section 124(6) of the Act, provides that all shares in respect of which dividend has not been paid or claimed for seven consecutive years or more shall be transferred by the Company in the name of the IEPF. Section 125 further provides that a member whose dividend amount/ shares have been transferred to the IEPF shall be entitled to claim a refund therefrom.

In line with the IEPF Rules, the Company sends reminder letters to all such members, whose dividend has remained unpaid/ unclaimed for a consecutive period of seven years with a request to claim the dividends, failing which the equity shares would be transferred to the IEPF Authority on the due date.

During the year under review, the details of unclaimed shares transferred to IEPF during financial year 2025-26:

Sl. No.	Financial year	Number of shares transferred to IEPF
1	2017-18	18748

During the year under review, the details of unclaimed dividend transferred to IEPF during financial year 2025-26:

Sl. No.	Financial year	Amount of unclaimed dividend transferred to IEPF (₹ in Lakh)
1	2017-18	6.27

The summary of equity shares lying in the demat account of IEPF authority as on 31.03.2026 is as under:

Particulars	No. of shares
Equity Shares in the demat account of IEPF Authority as on 01.04.2025	214339
Add: Equity Shares transferred to demat account of IEPF authority on account of unpaid dividend for seven consecutive years	18748
Less: Equity Shares refunded by the IEPF authority to the investor	1331
Equity Shares in the demat account of IEPF Authority as on 31.03.2026	231756

The procedure for claiming the unpaid dividend amount and equity shares transferred to the IEPF Authority is provided on the link: https://www.rcfltd.com/invester/advance/iepf-1/procedure-for-iepf-refund.

Nodal Officer for Investor Education and Protection Fund

In compliance with the Companies Act, 2013 and The Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016, Shri J. B. Sharma, Company Secretary of the Company has been appointed as Nodal Officer for the purpose of coordination with IEPF Authority. Shri Rupesh Tawde, Chief Manager (CS) of the Company has been appointed as Deputy Nodal Officer for the purpose of coordination with IEPF Authority.

Dividend Distribution Policy

Your Company has adopted the Dividend Distribution Policy of the Company as required in terms of Regulation 43A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The Dividend Distribution Policy is available on

https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1616391875-Dividend%20Distributon%20Policy.pdf

In the interest of providing transparency to the shareholders, the Policy sets out the circumstances and different factors i.e. internal and external including financial parameters for consideration by the Board while declaring dividend or of retention of profits and the circumstances under which the shareholder of the company may not expect any dividend.

Your Company has been paying dividend from its inception except in the years 1993-94 and 2002-03. Your Company endeavours to pay dividend ensuring, generally, that the pay-out is about 30% of its net profit after tax.

Other Disclosures

Disclosure of Materially Significant Related Party Transactions

The Company has not entered into any materially significant related party transactions (RPTs) that may have potential conflict with the interests of the Company at large. Nonetheless, transactions with related parties have been disclosed in Notes to the financial statements 2025-26 in the Annual Report.

Non-Compliances, Penalties & Strictures Imposed on the Company Related to Capital Markets During the last three years

There were no strictures or penalties imposed on the Company by either Stock Exchanges or Securities and Exchange Board of India or any statutory authority for non-compliance on any matter related to capital markets during the past three years, except penalty levied by NSE and BSE for Non-compliance with the requirements pertaining to the composition of the Board under Regulation 17 (i.e. non appointment of requisite number of Independent Directors including woman independent director) , Regulation 18 (i.e. Non-compliance with the constitution of audit committee) , Regulation 19 (Non-compliance with the constitution of nomination and remuneration committee), Regulation 20 (Non compliance with the constitution of Stakeholders Relationship Committee) & Regulation 21 (Non compliance with the constitution of Risk Management Committee) of the SEBI (Obligations and Disclosure Requirements) Regulations, 2015. Being a CPSE, the Company is not empowered to appoint any Director on its own on the Board of the Company. BSE & NSE had levied the fines of Rs. 2.43 Crore for the quarters ended – December 2021 till March 2026.Further, the Company has made an application to BSE & NSE for waiver of the said fine levied for quarter ended December, 2021 to March 2026.

Vigil Mechanism- Whistle Blower Policy

Pursuant to Section 177(9) and (10) of the Companies Act, 2013, and Regulation 22 of SEBI (LODR), the Company had formulated Whistle Blower Policy to enable stakeholders including individual employees and their representative bodies, to freely communicate their concerns about illegal or unethical practices.

RCF had provided ample opportunities to encourage Directors and employees to become whistle blowers (Directors and employees who voluntarily and confidentially want to bring the unethical practices, actual or suspected fraudulent transactions in the organization to the notice of competent authority for the greater interest of the organization and the nation). It has also ensured a very robust mechanism within the same framework to protect them (whistle blowers) from any kind of harm. It is hereby affirmed that no personnel have been denied access to the Audit committee.

Your Company has put in place a fraud prevention policy. As a part of compliance with the policy, Company has appointed nodal officers for Trombay, Thal, Marketing and Corporate Office. The fraud prevention policy has been framed to provide a system for detection and prevention of fraud, reporting of any fraud that is detected or suspected and for dealing in matters pertaining to fraud. During the year under review, no such cases were reported.

In addition, your Company has Vigilance Department to bring greater transparency, integrity and efficiency. The focus of Vigilance department is on Preventive and Participative Vigilance.

The Whistle-Blower policy is hosted on the website of the Company on the link: https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1721193717-Whistle%20Blower%20Policy.pdf

Compliance with mandatory requirement of SEBI (LODR) and DPE Guidelines

Your Company has complied with the Corporate Governance requirement under SEBI (LODR) and specifically to the requirements under Regulation 17 to 27 and clause (b) to (i) of sub-regulation (2) of Regulation 46 except that the Company did not have the requisite number of Independent Directors on its Board as prescribed under Regulation 17(1) of the SEBI (LODR) Regulations.

Your Company, being a Government Company under the administrative control of the Department of Fertilizer, Ministry of Chemicals and Fertilizers, Government of India, the power to appoint Directors (including Independent Directors) vests with the Government of India. Your Company is following up with the Department of Fertilizer, Ministry of Chemicals and Fertilizers, Government of India on a regular basis to appoint the requisite number of Directors to ensure compliance with SEBI (LODR).

Integrity Pact

The Company has implemented Integrity Pact (IP) for enhancing transparency, probity, equity and competitiveness in its procurement process.

Presently, three (3) Independent External Monitors (IEMs) have been nominated by the Central Vigilance Commission (CVC) to monitor the implementation of IP in all tenders, of the threshold value of ₹20 lakh.

Policy for determining material subsidiaries

The Company has a 'Policy for Determining Material Subsidiaries' and the same is hosted on the website of the Company and can be accessed at the following link:

https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1780385639-POLICY%20FOR%20DETERMINING%20MATERIAL%20SUBSIDIARIES.pdf

There were no material unlisted subsidiaries during financial year 2025-26.

Policy on dealing with related party transaction

The Company's policy for dealing with Related Party Transactions which is hosted on the website of the Company and can be accessed at the following link:

https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1780305996-Policy%20on%20Materiality%20of%20Related%20Party%20

Transactions%20and%20dealing%20with%20Related%20Party%20Transactions.pdf

Policy On Board Diversity

Company has devised a Policy on Board Diversity of Board of Directors which is hosted on the website of the Company and can be accessed at the following link:

https://www.rcfltd.com/public/storage/cmspages/cmspdfFile/F1564553235-DIVERSITY_POLICY.pdf

Details of utilization of funds raised through preferential allotment or qualified institutions placement

The Company has not raised any funds through preferential allotment or qualified institutions placement as specified in Regulation 32 (7A) of SEBI (LODR).

Certificate from Company Secretary in Practice

Shri S. N. Bhandari of M/s Bhandari & Associates, Shri S. N. Bhandari of M/s Bhandari & Associates, Practising Company Secretary, has issued a certificate as required under SEBI (LODR), confirming that none of the Directors on the Board of the Company have been debarred or disqualified from being appointed or continuing as directors by the Securities and Exchange Board of India /Ministry of Corporate Affairs or any such statutory authority. The certificate is annexed with this section.

Disclosure Regarding Board's acceptance of Committee Recommendations

RCF Board has accepted all the recommendations made by of all the Sub-Committees of the Board for the financial year 2025-26.

Fees paid to Statutory Auditors

The Comptroller and Auditor General of India (CAG) has appointed, M/s K. Gopal Rao & Co. (Firm Registration Number 000956S) and M/s Raju & Prasad (Firm Registration Number 003475S) as Joint Statutory Auditors of your Company for the financial year 2025-26. The particulars of payment of Statutory Auditors' fees, on consolidated basis for the financial year 2025-26 are given below:

(₹ in Crore)

Sr. No.	Particulars	Year ended 31.3.2026	Year ended 31.3.2025
1	Audit of Standalone Financial Statement	0.34	0.34
2	Audit of Consolidated Financial Statement	0.03	0.03
3	Audit fees for Limited review	0.05	0.05
4	Audit fees for Revised Consolidated Financial Statement	-	0.01
5	Certification Fees	0.16	0.14
6	Reimbursement of other expenses	0.04	0.04

Disclosure in relation to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013

a. Number of complaints filed during the financial year : Nil

b. Number of complaints disposed of during the financial year: Nil

c. Number of complaints pending as on end of the financial year : Nil

Loans and advances to firms/companies in which directors are interested:

The Company has not provided any Loans and Advances to firms or Companies in which Directors are interested.

Non mandatory requirements

Besides the mandatory requirements as mentioned in preceding pages, the status of compliance with non-mandatory requirements of Reg. 27(1) of SEBI (LODR) Regulations, 2015 read with Part E of Schedule-II are produced below:

1. **The Board:** The Company is headed by an Executive Chairman.

2. **Shareholder Rights:** The quarterly Financial Results of the Company are published in leading newspapers and also posted on company's website (www.rcfltd.com). These results are not separately circulated to the shareholder.

3. **Audit Qualification / Modified Opinions in audit report:** It is always Company's endeavor to present an unqualified financial statement.

4. **Separate posts of Chairman and CEO:** Article of Association 105) of the company provides that same person can be appointed as Chairman and CEO of the company. Hence, Government of India had appointed one person as C&MD of the company.

5. **Reporting of Internal Auditor:** Internal Auditor reports directly to Chief Executive Officer of the Company. The external/internal auditor appointed by the company submit their report to concerned HoD at places where they are conducting audit. These reports are reviewed by the Audit Committee.

Compliance certificate regarding compliance of conditions of corporate governance

As required by Schedule V of the SEBI (LODR), the compliance certificate regarding compliance of conditions of Corporate Governance issued by a Practising Company

Secretary is annexed.

Trading in your Company's shares by Directors and designated Employees

None of the Directors holds shares in your Company except Ms Nazhat J. Shaikh, Director (Finance), who holds 100 equity shares in the Company.

Guidelines on Corporate Governance by DPE

Your Company is complying with the all the requirements of the DPE Guidelines on Corporate Governance except in respect of composition of the Board of Directors with regards to 50% independent Directors including Woman Independent Director, Constitution of Audit Committee, Nomination and Remuneration Committee, Stakeholders Relationship Committee & Risk Management Committee. Your Company, being a Government Company, is pursuing with the Government of India to induct requisite number of Independent Directors.

No items of expenditure have been debited in books of accounts, which are not for the purpose of business. No expenses, which are of personal nature, have been incurred for the Board of Directors and top management.

Further, the administrative and office expense constitute 0.88 % of total expense for financial year 2025-26 as against 0.47 % in the previous year 2024-25.

Compliance Officer

Shri J. B. Sharma, Executive Director (Legal & Company Secretary), is the Compliance Officer of the Company.

Prevention of Insider Trading

The Company has adopted a Code of Conduct for prevention of Insider Trading with a view to regulate trading in securities by the Directors and designated employees of the Company. The Code requires pre-clearance for dealing in the Company's shares and prohibits the purchase or sale of Company shares by the Directors and designated employees while in possession of unpublished price sensitive information in relation to the Company and during the period when the Trading Window is closed. The Company Secretary of the company is responsible for implementation of the Code.

All Board Directors and the designated employees have confirmed compliance with the Code.

Disclosures with respect to demat suspense account/ unclaimed suspense account

No Shares are lying in the Demat suspense account/ unclaimed suspense account of RCF.

Disclosure of certain types of agreements binding the Company (Clause 5A of Paragraph A of Part A of Schedule III of SEBI (LODR)

There are no agreements impacting management or control of the Company or imposing any restriction or create any liability upon the Company.

CEO/ CFO CERTIFICATION
FOR THE FINANCIAL YEAR ENDING ON MARCH 31, 2026

This is to certify that:

A. We have reviewed financial statements for the financial year ended March 31, 2026 and the cash flow statement for the year and that to the best of our knowledge and belief :

   1. these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;

   2. these statements together present a true and fair view of the Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.

B. There are, to the best of our knowledge and belief, no transactions entered into by the Company during the year which are fraudulent, illegal or violative of the Company's code of conduct.

C. We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of internal control systems of the Company pertaining to financial reporting and we have disclosed to the auditors and the Audit Committee, deficiencies in the design or operation of such internal controls, if any, of which we are aware and the steps we have taken or propose to take to rectify these deficiencies.

D. We have indicated to the auditors and the Audit Committee:

   1. There has not been any significant change in internal control over financial reporting during the year 2025-26;

   2. There has not been any significant change in accounting policies during the year and that the same has been disclosed in the notes to the financial statements; and

   3. There have been no instances of significant fraud of which we have become aware and the involvement therein, if any, of the management or an employee having a significant role in the Company's internal control system over financial reporting.

Sd/-
Nazhat J. Shaikh
Director [Finance] & CFO
DIN: 07348075

Sd/-
S. Shivakumar
Chairman & Managing Director
DIN: 10784187

Place: Mumbai
Date: May 21, 2026

DIRECTOR'S PROFILE

Shri Shivakumar Subramaniam, Chairman & Managing Director

Shri Shivakumar Subramaniam has taken over charge of Chairman & Managing Director with effect from February 13, 2026.

Shri Shivakumar Subramaniam holds a Bachelor's degree in Commerce, MBA (Finance). He is a certified Costing Module-Consultant.

He started his career with RCF in the year 1998 as Senior Officer (Finance). He has more than 27 years' experience in Fertilizer Industry and has handled various areas like Treasury, Taxation, Corporate Accounts, Corporate Financial Strategy, Fertilizer Policy and subsidy and Ministry Co-ordination etc. He has also been actively associated with evaluation of Projects, Project Financing and Investments in Joint Ventures.

Ms Nazhat J. Shaikh, Director (Finance)

Ms. Nazhat J. Shaikh has taken over charge of Director (Finance) with effect from 1st December 2021.

Ms. Nazhat J Shaikh holds a Bachelor's degree in Commerce from Mumbai University and is a qualified Chartered Accountant. She is a certified SAP FI Consultant. She started her career with RCF in the year 1989 as Accounts Officer.

She was entrusted with various responsibilities relating to Finance in Trombay, Fertilizer Marketing & Corporate during her service period in RCF. She was also given charge of IT responsibilities during the crucial period of SAP ERP implementation/upgrade. She has been a member of Women's Cell and Complaints Committee for prevention of Sexual Harassment and during the tenure also served as Chairperson of the Committee briefly. She was facilitator for conduct of Gender audit in RCF.

She was selected as Director (Finance) in National Film Development Corporation (NFDC), a CPSE under the administrative Ministry of Information & Broadcasting and joined on 24th November 2015, after taking lien from Rashtriya Chemicals and Fertilizers Ltd.

At NFDC, she was holding additional charge of the responsibilities of Managing Director of NFDC for a brief period. Being one of the two Functional Directors, she got an exposure to the non-finance areas including media & production business, film festivals in addition to HR, legal & administrative functions.

She re-joined RCF as Executive Director (Finance) on 1st August 2019. On rejoining, she was responsible for the entire finance, accounting, taxation and related reporting and compliances, treasury function and financial concurrence of all proposals. She has a rich experience of more than 34 years in the fertilizer industry.

She was awarded Best Woman Employee Award in Executive Category (3rd place) instituted by Forum of Woman in Public Sector (under the aegis of SCOPE) in February 2014 and the CFO100 Next Award 2013 instituted by the CFO institute.

Ms Ritu Goswami, Director (Technical)

Ms Ritu Goswami has been appointed as Director (Technical) with effect from January 17, 2024.

Ms Ritu Goswami is a Chemical Engineer having more than 36 years of hands on experience in varied aspects of the fertilizer industry. She has an acumen for leadership oriented management with key areas of expertise in conceptualization of projects, project feasibility, selection of technology, project cost estimates, projects coordination, business strategies, contract management, process engineering, optimizing input costs for product manufacturing via negotiations with leading suppliers, production planning and performance monitoring of mega fertilizer plants.

She has actively represented the urea industry and taken up issues related to major raw material i.e. natural gas and policy matters with stake holders including regulatory and government bodies.

While on deputation as fertilizer expert in HURL, she lead drafting of the techno-commercial scope on LSTK basis and obtaining statutory approvals for mega fertilizer projects at Gorakhpur, Sindri and Barauni.

She has attended advanced leadership programme organised by Indian institute of Public Administration, New Delhi and International Business School, Hague.

Shri Niranjan S. Sonak, Director (Marketing)

Shri Niranjan S. Sonak has been appointed as Director (Marketing) with effect from 28th January, 2025.

Shri Niranjan Sonak is B. Tech (Chemical Engineering), Management degree PGDMM (Marketing), National Certification for Energy Managers (BEE).

He worked as a Technical Member of Core Team at Corporate office and have Multi-disciplinary experience in Technical and Commercial of 35 years in RCF.

He has experience of 10 years in Industrial production division, 07 years in Commercial and Purchase department, 13 years in Urea Production, 04 years in Technical Audit, and also worked as Commissioning engineer at Shahajanpur Ammonia/Urea plant of OCFL (SHAM KRIBHCO).

He was also awarded with 2022-23 Corporate Excellence Award.

Ms Aneeta C Meshram, Government Nominee Director (upto April 17, 2026)

Ms Aneeta C Meshram, IAS is Government Nominee Director on the Board of the Company w.e.f. 13th November, 2022.

Ms Meshram a 1996 batch of IAS officer and is presently Additional Secretary, Department of Fertilizers, Ministry of Chemicals and Fertilizers, New Delhi. She has held various positions in Government of Uttar Pradesh and Government of India. She has varied and rich experience in Government, in different positions, and has great managerial capabilities.

Ms Aparna S. Sharma, Government Nominee Director

Ms Aparna S. Sharma is appointed as Government Nominee Director on the Board of the Company w.e.f. February 18, 2025.

Ms Aparna S. Sharma, Additional Secretary, Department of Fertilizers, Ministry of Chemicals and Fertilizers, Govt. of India. She is a post graduate in English Literature from Delhi University and a 1990 batch CSS Officer. She has over 36 years of work experience in various Ministries of Government of India including Department of Higher Education, Health and Family Welfare, Personnel and Training. Finance and Urban Development. She has handled a range of subjects while handling portfolios of varied nature relating to intellectual property rights, infrastructure development, policy formulation, scheme implementation, drafting legislation and work of regulatory nature. She has written several articles and made presentations at national and international workshops as part of official duties.

Shri Gopinathan Nair Anilkumar, Independent Director (upto May 8, 2026)

Shri Gopinathan Nair Anilkumar has been appointed as an Independent Director on the Board of the Company with effect from 9th May, 2025.

He is law graduate and rubber planter, processor and exporter since 1985. He obtained nation's largest quantity of natural rubber sheets awards exported to various countries recommended by Rubber Board, Government of India, he was awarded two times Nation's first largest exporter and two times awarded Second largest exporter year of 2009 to 2013. He was also Assessing Officer for Rubber Skill Development Council approved by Skill India Project. He served as an Independent Director on the Board of Rashtriya Chemicals and Fertilizers Limited from 27.12.2021 to 04.11.2024. He is also holding the post of Vice Chairman, Rubber Board, under Ministry of Commerce, Government of India..

Prof Anjula Murmu, Independent Director

Prof Anjula Murmu has been appointed as an Independent Director on the Board of the Company with effect from 9th May, 2025.

She is an academician and holds Doctorate in Arts from Sido Kanhu Murmu University, Dumka. Presently working as Assistant Professor in SP Mahila College, Dumka. She served as an Independent Director on the Board of The Fertilisers and Chemicals Travancore Limited from 18.04.2022, to 28.03.2025.

Shri Partha Sarathi Ghosh, Independent Director (upto May 8, 2026)

Shri Partha Sarathi Ghosh has been appointed as an Independent Director on the Board of the Company with effect from 9th May, 2025.

He holds a bachelor's degree in commerce from North Bengal University. He has twenty one (21) years of experience in the Hotel business. Further, he is a member of Aurobinda Park Saraswati Shishu Mandir, an institution in the field of education. He served as an Independent Director on the Board of WAPCOS Limited from 23.02.2022 to 22.02.2025.

Ms Sipra Bajpai, Independent Director

Ms Sipra Bajpai has been appointed as an Independent Director on the Board of the Company with effect from 11th September, 2025.

Ms. Sipra Bajpai holds a Master's degree in Commerce and Bachelor degree in Law from FM University, Balasore, Odisha. Since 2019, she has been serving as the State Secretary of the Bharatiya Janata Party (BJP) in Odisha. In this role, she has contributed to strengthening the party's organizational structure, coordinating grassroots campaigns, and supporting public outreach initiatives. Actively engaged in both political and social causes, Ms. Bajpai continues to play an important role in promoting the party's vision and connecting with communities across the state.

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

[Pursuant to Regulation 34(3) and clause (10)(i) of Para C of Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015]

To,
The Members,
Rashtriya Chemicals and Fertilizers Limited,
"Priyadarshini", Eastern Express Highway,
Sion, Mumbai - 400 022.

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of **Rashtriya Chemicals And Fertilizers Limited** having Corporate Identity Number (CIN) : L24110MH1978GOI020185 and having Registered Office at "Priyadarshini", Eastern Express Highway, Sion, Mumbai - 400 022 (hereinafter referred to as 'the Company'), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with clause 10(i) of Para C of Schedule V of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications [including Directors Identification Number (DIN) status at the portal www.mca.gov.in] as considered necessary and explanations furnished to us by the Company & its officers, we hereby certify that none of the Directors on the Board of the Company as stated below for the financial year ended March 31, 2026 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs, or any such other Statutory Authority.

Sr. No.	Name of Director	DIN	Date of appointment in the Company
1.	Mr. Shivakumar Subramaniam	10784187	13.02.2026
2.	Ms. Nazhat Jehangir Shaikh	07348075	01.12.2021
3.	Ms. Ritu Goswami	10463372	17.01.2024
4.	Mr. Niranjan Suryabhan Sonak	10926090	28.01.2025
5.	Ms. Aneeta C Meshram	09781436	13.11.2022
6.	Ms. Aparna Sachin Sharma	07798544	18.02.2025
7.	Mr. Anilkumar Gopinathan Nair	09447818	09.05.2025
8.	Ms. Anjula Murmu	09565841	09.05.2025
9..	Mr. Partha Sarathi Ghosh	09517108	09.05.2025
10	Ms. Sipra Bajpai	11287685	11.09.2025

Ensuring the eligibility for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For **Bhandari & Associates**
Company Secretaries
Unique Identification No.: P1981MH043700
Peer Review Certificate No.: 6157/2024

S. N. Bhandari
Partner
FCS No: 761; C P No.: 366
Mumbai : August 13, 2026
ICSI UDIN: F000761H001102334

CERTIFICATE OF COMPLIANCE OF CONDITIONS OF CORPORATE GOVERNANCE

To
The Members,
Rashtriya Chemicals and Fertilizers Limited

We have examined the compliance of conditions of Corporate Governance by **Rashtriya Chemicals and Fertilizers Limited** ('the Company'), having CIN L24110MH1978GOI020185 for the financial year ended March 31, 2026, as stipulated in Chapter IV of The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ['Listing Regulations'].

The compliance of conditions of Corporate Governance is the responsibility of the Management. Our examination was limited to procedures and implementation thereof, adopted by the Company for ensuring compliance with the conditions of Corporate Governance. It is neither an audit nor an expression of opinion on the Financial Statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us, we certify that the Company has complied with the conditions of Corporate Governance as specified in chapter IV of the Listing Regulations subject to the following:

1. The Company did not have atleast half of the Board as non-executive directors for the period from April 01, 2025 to May 08, 2025 as prescribed under Regulation 17(l)(a) and second proviso to Regulation 17(1E) of the Listing Regulations. Further, during the aforesaid period, the Company did not have an Independent women director on its Board, as required under the proviso of Regulation 17(l)(a) of the Listing Regulations.

2. The Company did not have requisite number of Independent Director on its Board for the period from April 01, 2025 to March 31, 2026 as prescribed under Regulation 17(1)(b) and Regulation 17(1E) of the Listing Regulations.

3. The Company did not have the requisite quorum present in the Board Meetings held on April 03, 2025 and April 25, 2025, as required under Regulation 17(2A) of the Listing Regulations.

4. The Company did not have requisite number of independent directors in Audit Committee for the period from April 01, 2025 to May 18, 2025, as required under Regulation 18(1)(b) of the Listing Regulations. Further, during the aforesaid period, the Audit Committee of the listed entity did not have an Independent Director as the Chairperson, as required under Regulation 18(1)(d) of the Listing Regulations.

5. The Company did not have the requisite quorum present in the Audit Committee meetings held on April 03, 2025 and April 25, 2025, as required under Regulation 18(2)(b) of the Listing Regulations.

6. The Company did not have all the members of Nomination and Remuneration Committee (NRC) as non-executive directors for the period from April 01, 2025 to May 18, 2025, as required under Regulation 19(1)(b) of the Listing Regulations. Further, during the aforesaid period, the NRC did not have requisite number of independent directors, as required under Regulation 19(1)(c) of the Listing Regulations.

7. The Company did not have an Independent Director as the Chairperson of the NRC for the period from April 01, 2025 to May 18, 2025, as required under Regulation 19(2) of the Listing Regulations.

8. The Company did not have Independent Director as member of the Stakeholders Relationship Committee for the period from April 01, 2025 to May 18, 2025, as required under Regulation 20(2A) of the Listing Regulations.

9. The Company did not have Independent Director as a member of Risk Management Committee for the period from April 01, 2025 to May 18, 2025, as required under Regulation 21(2) of the Listing Regulations.

We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the Management has conducted the affairs of the Company.

For **Bhandari & Associates**
Company Secretaries
Unique Identification No.: P1981MH043700
Peer Review Certificate No.: 6157/2024

S. N. Bhandari
Partner
FCS No: 761; C P No.: 366
Mumbai : August 13, 2026
ICSI UDIN: F000761H001102301

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF RASHTRIYA CHEMICALS AND FERTILIZERS LIMITED

Report on the Audit of the Standalone Ind AS Financial Statements

Opinion

We have audited the accompanying Standalone Ind AS Financial Statements of **RASHTRIYA CHEMICALS AND FERTILIZERS LIMITED** ("the Company"), which comprise the Balance Sheet as at **March 31, 2026**, the Statement of Profit and Loss (including Other Comprehensive Income), Statement of Changes in Equity and Statement of Cash Flows for the year ended **March 31, 2026** and notes to the financial statements, including a summary of material accounting policies and other explanatory information (hereinafter referred to as "the Standalone Ind AS Financial Statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Standalone Ind AS Financial Statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026 and its profit and total Comprehensive Income, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the Standalone Ind AS Financial Statements in accordance with the Standards on Auditing specified under section 143(10) of the Act (SAs). Our responsibilities under those Standards are further described in the ***Auditor's Responsibilities for the Audit of the Standalone Ind AS Financial Statements*** section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the independence requirements that are relevant to our audit of the Standalone Ind AS Financial Statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Standalone Ind AS Financial Statements.

Emphasis of Matter

We draw attention to the following matters:

a) **Note No. 46 – Property, Plant and Equipment: Title deeds of Immovable properties:**

In respect of immovable properties other than land i.e. buildings and other structures, situated at its Trombay and Thal units they are self-constructed properties on the land owned by the Company as evidenced by property cards/title deeds of land. The Company asserts that all these properties are its own and has clear title to the same since such properties are self-constructed on the Company's land, although no separate title documents for self-constructed properties are readily available. The Company has initiated the process of obtaining appropriate evidence of the approvals/permissions taken for construction of the self-constructed properties from the respective regulatory authorities.

b) **Note No. 48 – Gas pooling applicable to Fertilizer (Urea) sector:**

Gas Pool operator in ascertaining the contribution to pool account, considered cheaper market price gases specifically contracted by the Company for non-urea operations instead of EPMC/SPOT gas meant for Urea Operations sourced as per DOF directives. Accordingly differential price or contribution to the pool by the company was worked out and issued debit note.

The Company is of the view that EPMC gas / Spot gas is specifically meant for urea operations and thus needs to be subsumed in arriving at the final pool price and the same should be considered in the subsidy of urea, since the cost of gas is a pass through.

As the non-recognition of such EPMC Gas / Spot gas sourced as per DoF's directives for Urea Operations is not in accordance with the principles of gas pooling mechanism, the Company has continued to recognize such differential i.e. (EPMC / Spot gas price – Cheaper market gas price) amounting to Rs 80.57 crore for the period FY 2021-22 to FY 2023-24 which has been shown as receivable from DoF.

Further, Company has disputed the demand of Rs 52.18 crore raised by GAIL towards pool price differential as against receivable of Rs 71.39 crore for FY 22-23 which has been arrived at on account of non-recognition of EPMC gas/Spot gas in Urea by FICC by substituting EPMC gas/Spot gas with cheaper RLNG gas sourced for non-urea operations. The total disputed amount for the year 2022-23 stands at Rs 123.57 crore. Based on Company's representation FICC has directed GAIL and stated that the said matter is under examination by DoF. Total exposure is about to Rs.204.14 crore. Accounting impact (If any) of the above will be taken in the year in which the matter is resolved by DoF.

c) **Note No. 50 - Price adversity and Upward/Downward Revision in CFR prices on Imported Phosphatic and Potassic (P&K) fertilizers:**

Department of Fertilizers (DoF), vide letter No. F.21-01/2023-FM dated 21st September, 2023 issued to

INDEPENDENT AUDITOR'S REPORT

Fertilizer CPSEs and subsequently vide letter No. F.21-01/2023-FM dated 08th February, 2024 issued to the Company, had directed ensuring availability of Phosphatic and Potassic (P&K) fertilizers during Rabi 2023-24 by undertaking procurement on priority basis, with the assurance that any price adversity arising on such procurements beyond the applicable Nutrient Based Subsidy (NBS) rates would be addressed by DoF on a "No Profit No Loss" basis. Further, DoF vide File No. 21-01/2023-FM-Part (1) dated 29th May, 2024 also allowed consideration of price adversity beyond applicable NBS rates in respect of unsold inventory and sales pending acknowledgment in PoS by farmers as on 30th September, 2023. Based on the aforesaid directions/ guidelines, the Company had recognized differential subsidy claims up to 31st March, 2025. Against the above provision, an amount of ₹ 217.50 crore remains pending for settlement by DoF as on 31st March, 2026.

d) **Note No. 66 – Exceptional Item:**

During the year, the Company has surrendered land admeasuring 7,435.96 sq. mtrs. to the Municipal Corporation of Greater Mumbai (MCGM), pursuant to which Development Rights Certificate (TDR) receivable valued at ₹ 41.04 crore is recognized under exceptional items. Further, the impact of fair valuation of TDRs received/accrued amounting to ₹ 4.06 crore has also been included under Exceptional Items.

Our opinion is not modified in respect of the above matters.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the standalone Ind AS financial statements of the current period. These matters were addressed in the context of our audit of the Standalone Ind AS Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

The key audit matters identified in our audit are:

1. Revenue Recognition and measurement in respect of subsidy income.
2. Estimation of Provision & Contingent Liabilities.
3. Information Technology General Control.

Sr. No.	Key Audit matter	Response to Key Audit Matter
1.	**Revenue recognition and measurement in respect to subsidy income.** Recognition of subsidy is made on the basis of in-principle recognition / approval / orders settlement of claims from Fertilizer Industry Coordination Committee (FICC), Department of Fertilizers (DoF), Government of India, while finalizing the financial statements. Also, the FICC regulates such subsidy and the bills raised on such notifications. Escalation/de-escalation in notified rates is estimated taking into account the effect of guidelines, policies, instructions and clarifications given. Since there is a time lag between actual expenditure incurred and notification of concession rates for the year, management exercises significant judgment in arriving at the income entitled on account of same for the year. MRP of Urea being fixed by the Government of India, the Company is entitled to subsidy under the applicable Urea policies, wherein certain input costs are treated as pass-through costs and compensation for production beyond reassessed capacity is restricted to the lower of Import Parity Price (IPP) of Urea plus incidental import-related charges incurred by the Government, or the concession rate determined under the extant subsidy policies. Further, subsidy income is recognized net of adjustments relating to recoveries towards sale/ transfer of surplus ammonia and non-conversion of ammonia into Urea.	**Our Procedure included:** **Accounting policies and principles:** We have reviewed the Company's accounting policies for Subsidy on Urea as mentioned under "Note A. Statement of Material Accounting policies III) B) Revenue Recognition" of the standalone Ind AS financial statements and the same is compared with the applicable Ind AS. **Tests of controls:** We have evaluated the design, implementation and operating effectiveness of key controls over recognition of subsidy income. **Tests of details:** We have verified the supporting documentation for determining that the subsidy was recognized in the correct accounting period and as per notified rates. In absence of notified rates, we have verified calculation of estimated rates based on information available with the Company for such costs which are a pass through. In case estimation of income is based on other parameters like IPP of Urea etc. The verification of the same is based on available information, judgments the management made in relation to the notifications/ policies, subsequent evidence etc. as applicable.

INDEPENDENT AUDITOR'S REPORT

Sr. No.	Key Audit matter	Response to Key Audit Matter
	Therefore, there is a risk of revenue being misstated on account of errors in estimation of concession/IPP rates yet to be notified, due to absence of notification available and change in methodology/ calculation, if any for arriving at price concession.	Testing reasonability of assumptions based on past trends, consistency in application and changes in the same owing to change in Government policies. **Performing substantive analytical procedures: -** Ascertainment and analysis of variations with respect of amounts estimated and actually entitled upon notification with respect to previous years. We also assessed as to whether the disclosures in respect of revenue were adequate.
2	**Estimation of Provision & Contingent Liabilities** In the recognition and measurement of provisions, there is uncertainty about the timing or amount of the future expenditure required to settle the liability. In respect of contingent liabilities, there are estimates and assumptions made to determine the amount to be disclosed. As at the year ended 31 March 2026, the amounts involved are significant. There is a high degree of judgment required for the recognition and measurement of provisions and disclosure of contingent liabilities. There is a risk of material misstatement that the estimates are incorrect and that the provisions or contingent liabilities are materially misstated.	**Internal enquiry:** We enquired of the senior management and inspected the minutes of the board and various committees of the board where relevant, for claims arising and challenged whether provisions are required. **Tests of details:** In respect of significant claims, we checked the amount of claim, nature of issues involved, management submissions and corroborated the same with external evidence, where available. **Enquiry and confirmation of lawyers:** In respect of matters which are under dispute, we have assessed opinion of the Company's in-house Legal Department / external lawyers wherever necessary.
3	**Information Technology Controls** A significant part of the Company's financial reporting process is heavily reliant on IT systems with automated processes and controls over the capture, storage and extraction of information. A fundamental component of these processes and controls is ensuring appropriate user access and change management protocols exist and being adhered to. These protocols are important because they ensure that access and changes to IT systems and related data are made and authorised in an appropriate manner. As our audit sought to place a high level of reliance on IT systems and application controls related to financial reporting, high proportion of the overall audit effort was in Information Technology (IT) Systems and Controls. We focused our audit on those IT systems and controls that are significant to the Company's financial reporting process.	We focused our audit on those IT systems and controls that are significant to the Company's financial reporting process. We assessed the design and tested the operating effectiveness of the Company's IT controls including those over user access and change management as well as data reliability. In a limited number of cases, we adjusted our planned audit approach as follows: - We extended our testing to identify whether there had been unauthorized or inappropriate access or changes made to critical IT systems and related data; - Where automated procedures were supported by systems with identified deficiencies, we extended our procedures to identify and test alternative controls; and - Where required, we performed a greater level of testing to validate the integrity and reliability of associated data and reporting.

Other Information

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Annual report but does not include the standalone Ind AS financial statements and our auditor's report thereon. The Company's Annual report is expected to be made available to us after the date of this auditor's report.

INDEPENDENT AUDITOR'S REPORT

Our opinion on the standalone Ind AS financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone Ind AS financial statements, our responsibility is to read the other information and in doing so, consider whether the other information is materially inconsistent with the standalone Ind AS financial statements, or our knowledge obtained in the audit or otherwise appears to be materially misstated.

When we read the Company's annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

Management and Board of Directors' Responsibilities for the Standalone Ind AS Financial Statements

The Company's Management and Board of Directors are responsible for the matters stated in section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these Standalone Ind AS Financial Statements that give a true and fair view of the financial position, the financial performance, total comprehensive income, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) prescribed under section 133 of the Act.

This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Standalone Ind AS Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Standalone Ind AS Financial Statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations or has no realistic alternative but to do so.

The Board of Directors is also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Ind AS Financial Statements

Our objectives are to obtain reasonable assurance about whether the Standalone Ind AS Financial Statements as a whole are free from material misstatement, whether due to fraud or error and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Standalone Ind AS Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Standalone Ind AS Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.

- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to the standalone Ind AS financial statements in place and the operating effectiveness of such controls.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Standalone Ind AS Financial Statements or if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the Standalone Ind AS Financial Statements, including the disclosures and whether the Standalone Ind AS Financial Statements

INDEPENDENT AUDITOR'S REPORT

represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the Standalone Ind AS Financial Statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the standalone Ind AS financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the standalone Ind AS financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Standalone Ind AS Financial Statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government in terms of Section 143(11) of the Act, we give in **"Annexure A"** a statement on the matters specified in paragraphs 3 and 4 of the Order.

2. As required by Section 143 (5) of the Act, we give in **"Annexure B"** the directions and sub-directions issued by the Comptroller and Auditors General of India (CAG), the action taken thereon and its impact on the accounts and the standalone Ind AS financial statements of the Company.

3. Non - Compliance of the SEBI Listing Obligation and Disclosure Requirements (LODR) Regulations, 2015 - as per Regulation 17(1)(b), the Chairman being an Executive Director, at least half of the Board of Directors should be comprised of Independent Directors. As on 31.03.2026, the Company does not have required number of Independent Directors on its board. (Refer Note 42.4 to the standalone Ind AS Financial Statements).

4. (A) As required by section 143(3) of the Act, we report that:

   a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.

   b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.

   c) The Standalone Balance sheet, the Standalone Statement of Profit and Loss (including Other Comprehensive Income), Standalone Statement of Changes in Equity and the Standalone Statement of Cash Flow dealt with by this report are in agreement with the relevant books of account.

   d) In our opinion, the aforesaid Standalone Ind AS Financial Statements comply with the Indian Accounting Standards prescribed under Section 133 of the Act.

   e) The Company being a government company, the provision of section 164(2) is not applicable in accordance with the Notification No. GSR 463 (E) dated June 5, 2015 issued by Ministry of Corporate Affairs. Accordingly, no reporting regarding Clause 3(g) of section 143 is required.

   f) With respect to the adequacy of the internal financial controls with reference to the standalone Ind AS financial statements of the Company and the operating effectiveness of such controls, refer to our separate report in **"Annexure C"**.

(B) In accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended in our opinion and to the best of our information and according to the explanations given to us:

   i. The Company has disclosed the impact of pending litigations on its financial position in its Standalone Ind AS Financial Statements – **Refer Note 42** to the Standalone Ind AS financial statements;

   ii. The Company has made provision, as required under the applicable law or accounting standards, for material foreseeable losses, if any, on long-term contracts including derivative contracts;

   iii. There is no delay in transferring amounts, required to be transferred, to the Investor

INDEPENDENT AUDITOR'S REPORT

Education and Protection Fund by the Company.

iv. a) The management has represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any kind of funds) by the Company to or in any other persons or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall:

- directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever ("Ultimate Beneficiaries") by or on behalf of the Company or
- provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.

b) The management has represented, that, to the best of its knowledge and belief, no funds have been received by the Company from any persons or entities, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall:

- directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever ("Ultimate Beneficiaries") by or on behalf of the Funding Party or
- provide any guarantee, security or the like from or on behalf of the Ultimate Beneficiaries; and

c) Based on such audit procedures as considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under clause (iv) (a) and (iv) (b) contain any material misstatement.

v. The dividend declared or paid during the year by the Company is in compliance with section 123 of the Act.

(C) With respect to the other matters to be included in the Auditor's Report as per section 197 (16) of the Act:

In accordance with requirements of section 197 (16) of the act as amended: As per notification number G.S.R. 463 (E) dated June 5, 2015 issued by Ministry of Corporate Affairs, Section 197 of the Act as regards the managerial remuneration is not applicable to the Company, since it is a Government Company.

(D) Based on our examination which included test checks, the Company has used an SAP HANA software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of audit we did not come across any instance of audit trail feature being tampered with. [Additionally, the audit trail has been preserved by the Company as per the statutory requirements for record retention.]

For K. GOPAL RAO & CO Chartered Accountants FRN : 000956S	**For RAJU & PRASAD** Chartered Accountants FRN : 003475S
CA GOPAL KRISHNA RAJU Partner M. No.: 205929 UDIN: 26205929ATJGIH4375	**CA M. SIVA RAM PRASAD** Partner M. No.: 018943 UDIN: 26018943TDUDUD3235

Place: Mumbai
Date: 21st May, 2026

ANNEXURE "A" TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in Para 1 'Report on Other Legal & Regulatory Requirements' in our Independent Auditor's Report to the members of the Company on the Standalone Ind AS Financial Statements for the year ended March 31, 2026.)

Statement on Matters specified in paragraphs 3 & 4 of the Companies (Auditor's Report) Order, 2020:

(i) (a) A. The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment with original cost and depreciation written off in respect of identifiable units of assets and where such information for identifiable units of assets is not available, the records show the cost and depreciation written off in respect thereof as a group or class. The items of assets in respect of which quantitative details are not linked with the cost or book value are of small value acquired prior to April 1978 and are fully depreciated particularly in respect of movable items acquired from Fertilizers Corporation of India Limited.

B. The Company has maintained proper records showing full particulars of Intangible assets.

(b) The Company has a regular program for physical verification of its Property, Plant and Equipment by which its Property, Plant and Equipment are verified in a phased manner by the management and the Company's internal auditors. In our opinion, this periodicity of physical verification is reasonable having regard to the size of the Company and the nature of its Property, Plant and Equipment. No material discrepancies were noticed on such verification.

(c) Based on our examination of the registered sale deed / transfer deed / conveyance deed / property tax paid documents (which evidences title) provided to us and with reference to Note 48 to the standalone Ind AS Financial Statements, we report that, the title in respect of self – constructed buildings and title deeds of all other immovable properties, (other than immovable properties where the Company is the lessee and the lease agreements are duly executed in favour of the Company) disclosed in the standalone Ind AS financial statements included in property, plant and equipment are held in the name of the Company as at the balance sheet date, except:-

Sr. No.	Total No. of Cases	Type of assets	Gross Block as at March 31,2026 (Rs. Crore)	Held in Name of	Whether promoter, director or their relative or employee	Period held	Remarks
1	2	Free Hold Land –Thal (18,24,903 Sq. Mtr. of land)	1.60	Government of India (incl. Central Railways) and private land owners	NO	48 Years	The Company is in the process of obtaining transfer of the title deeds.
2	1	Free Hold Land -Trombay (3,55,060.22 Sq. Mtr. of land)	0.24	The Fertilizer Corporation of India	NO	48 Years	The Company is in the process of obtaining transfer of the title deeds.
3	1	Building – Thal Kihim Township	3.09	Not applicable	NO	42 Years	The Company is in the process of obtaining evidence of title / permissions / approvals.

(d) The Company has not revalued any of its property, Plant and Equipment (including of right- of-use assets) or intangible assets or both during the year.

(e) According to the information and explanations given to us and on the basis of our examination of the records of the Company, no proceedings have been initiated during the year or are pending against the Company as at 31st March 2026 for holding any Benami property under the Benami Transaction (Prohibition) Act, 1988, as amended and rules made thereunder.

(ii) (a) Th physical verification of inventory (excluding stocks outside the factory premises) has been conducted at reasonable intervals by the Management with the help of independent

ANNEXURE "A" TO THE INDEPENDENT AUDITOR'S REPORT

outside agency (Internal auditors and technical consultants) during the year and, in our opinion, the coverage and procedures of such verification by Management is appropriate.

In respect of inventory lying outside the factory premises are taken as per warehousing certificates for material stored in godowns and third-party confirmations where material is lying with third party (job-worker, agents etc.) respectively.

In respect of inventories of stores and spares, the management conducts physical verification with help of an independent outside agency in a phased program so as to complete the verification of all items over a period.

The discrepancies noticed on physical verification of inventory as compared to book records were not 10% or more in aggregate for each class of inventory.

(b) The Company has been sanctioned working capital limits in excess of Rs.5 crores, in aggregate, at any point of time during the year, from banks on the basis of security of current assets. In our opinion and according to the information and explanations given to us, the quarterly returns (FFR -I and QRR-I) and other stipulated financial information filed by the Company with such banks are in agreement with the unaudited books of account of the Company for the first three quarters and with the audited books of account in respect of fourth quarter ending 31st March 2026 and there are no material discrepancies.

(iii) The Company has investments in companies and Joint Venture entities. During the year the company has not made investments in, provided any guarantee or security or granted any loans or advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability Partnerships or any other parties except.

i) an Inter-Corporate Loan aggregating to ₹233.00 crore to a Joint venture company, carrying interest at a rate of 6-month SBI MCLR plus 0.65%, for a tenure not exceeding six months and

ii) Pursuant to the Corporate Insolvency Resolution Process (CIRP) initiated against FACT-RCF Building Products Limited (FRBL) a Joint venture company and as per the approved Resolution Plan, the Company was allotted 2,50,000 equity shares of Rs 10 each aggregating to Rs 25 lakh, resulting in reduction of shareholding and ceased to be a Joint venture company related party.

a) Aggregate amount of inter-corporate loan given is ₹233.00 crore and Balance outstanding as at 31.03.2026 is 'Nil'.

b) In our opinion, the investments in companies/joint venture entities, financial guarantee given to FACT-RCF Building Products Limited, and loans given to FACT Limited (a joint venture partner) in prior years and the above referred loan during the year are, prima facie, not prejudicial to the Company's interest.

c) In respect of the said loan the schedule of repayment of principal and payment of interest has been stipulated. The said loan, along with applicable interest, has been fully repaid in accordance with the terms and conditions of the agreement

As the said loan had terms of payment and was fully repaid during the year reporting under clauses (iii) (d), (e) and (f) of the order are not applicable

(iv) In our opinion, the Company has complied with the provisions of Sections 185 and 186 of the Companies Act, 2013 in respect of the loans and investments made, and guarantees and security provided by it, as applicable.

(v) The Company has not accepted any deposits or amounts which are deemed to be deposits within the meaning of Sections 73 to 76 of the Act and the Rules framed there under to the extent notified.

(vi) We have broadly reviewed the books of account and records maintained by the Company pursuant to the rules made by the Central Government for the maintenance of cost records under Section 148 (1) of the Act, and are of the opinion that prima facie, the prescribed accounts and records have been made and maintained.

(vii) (a) The Company is regular in depositing undisputed statutory dues including Provident Fund, Employees' State Insurance, Income-Tax, Sales Tax, Service Tax, Duty of Customs Duty, Duty of Excise, Value Added Tax, Goods and Service Tax, Cess and any other material statutory dues with the appropriate authorities. There are no arrears of outstanding statutory dues in respect of above as on the last day of the financial year for a period of more than six months from the date they became payable.

(b) According to the information and explanation given to us and the records examined by us, there are no material dues of Income tax, Sales tax, Service tax, Duty of customs, Duty of excise, Value added tax outstanding on account of any dispute, except for the following:

ANNEXURE "A" TO THE INDEPENDENT AUDITOR'S REPORT

Sr. No.	Name of the Statute	Nature of dues	Amount (Rs. in Crore)	Period to which the amount relates	Forum where dispute is pending
1	Customs Act, 1962	Demand of Differential Customs Duty on import of Urea, MOP & DAP (Marketing)	80.77	FY 2009-10	Central Excise and Service Tax Appellate Tribunal, Mumbai
2	Customs Act, 1962	Demand of Differential customs duty on import of Ground Rock Phosphate (Trombay)	0.23	FY 2018-19 & 2019-20	Dy. Commissioner of Custom - Mumbai
3	Income Tax Act, 1961	Demand of Tax for Short Deduction / non deduction of TDS	1.12	AY 2008-09 to AY 2025-26	Commissioner of Income Tax (Appeals)
4	Income Tax Act, 1961	Disallowance and Incorrect Adjustments	0.19	AY 2020-21	Commissioner of Income Tax (Appeals)
5	Income Tax Act, 1961	Erroneous/Incorrect Adjustments	4.17	AY 2021-22 and 2023-24	Commissioner of Income Tax (Appeals)
6	Central Excise Act, 1944	Demand of excise duty on account of Diversion of Urea for industrial usages (Thal Unit)	8.91	FY 2013	Central Excise and Service Tax Appellate Tribunal, Ahmedabad
		Availment of Service Tax Cenvat Credit on Common Input Services (Thal Unit)	19.32	FY 2011-2017	Central Excise and Service Tax Appellate Tribunal, Mumbai
7	Central Excise Act, 1944	Demand of Central Excise duty in respect of Low Sulphur High Stock / Furnace Oil procured at concessional rates used for other than fertilizer products (Trombay Unit)	6.97	FY 1998-2000	Asstt .Commissioner of Central Excise and Service Tax
		Rapid Wall Plaster cleared with Nil Rate of duty (Trombay Unit)	4.95	July 2010 to March 2016	Central Excise and Service tax Appellate Tribunal Mumbai
		Withheld of subsidy on account of Diversion of Urea for industrial usages (Trombay Unit)	1.49	FY 2013	Central Excise and Service Tax Appellate Tribunal, Ahmedabad
8	Central Excise Act, 1944	Demand for wrong availment of Cenvat credit MBPT(Trombay Unit)	0.16	FY 2010-2015	Asstt .Commissioner of Central Excise and Service Tax
9	Central Excise Act, 1944	Wrong availment of MODVAT (Trombay Unit)	0.63	May 2000 to Sept 2000	Dy. Commissioner of Central Excise and Service Tax
10	Central Excise Act, 1944	Demand of Service Tax on wrong availment of CENVAT credit in respect of input services used in the manufacture of exempted goods (Trombay Unit)	2.32	April 2011 to June 2017	Central Excise & Service Tax Appellate Tribunal, Mumbai
11	Service Tax	Demand of Service Tax on supply of BTAL wagons (IPD Dept.)	0.27	Period from April 2008 to December 2012	Central Excise & Service Tax Appellate Tribunal, Mumbai
12	Service Tax	Demand of Service Tax on Dispatch Money (Mktg.Dept.)	0.21	FY 2012-2015	Central Excise & Service Tax Appellate Tribunal, Mumbai

ANNEXURE “A” TO THE INDEPENDENT AUDITOR’S REPORT

Sr. No.	Name of the Statute	Nature of dues	Amount (Rs. in Crore)	Period to which the amount relates	Forum where dispute is pending
13	Service Tax	Demand of Service Tax on Handling Charges	0.01	Period from April 2006 to March-2008	Superintendent Service Tax, Aurangabad
14	Service Tax	Demand of Service Tax on supply of wagon to Central Railway (Thal Unit)	0.66	Period from April 2012 to June 2017	Central Excise & Service Appellate Tribunal, Mumbai
15	Service Tax	Non-payment of service Tax on Routine Maintenance Charges of private railway Siding (Thal Unit)	1.93	Period from March 2012 to August 2015	Central Excise & Service Appellate Tribunal, Mumbai
16	Service Tax	Demand of Service Tax on Sponsorship (Marketing Unit)	0.38	Period from September 2012 to March-2015	Central Excise & Service Appellate Tribunal, Mumbai
17	Service Tax	Demand on Dispatch Money (Corporate Unit)	0.49	Period from September 2012 to March-2015	Central Excise & Service Appellate Tribunal, Mumbai
18	Service Tax	Demand of Service Tax on Sponsorship (Corporate Unit)	0.97	Period from September 2012 to March-2015	Central Excise & Service Appellate Tribunal, Mumbai
19	Service Tax	Demand on LD(Trombay Unit	3.6	Period from September 2012 to March-2015	Customs Excise & Service Tax Appellate Tribunal, Mumbai
20	Service Tax	Demand on Dispatch Money (Trombay Unit)	2.92	Period from September 2012 to March-2015	Customs Excise & Service Tax Appellate Tribunal, Mumbai
21	Service Tax	Service Tax on CS Deputation Manpower	0.10	2008-2014	Asst. Commissioner of Central Excise & Service Tax.
22	Service Tax	Service Tax on LD and other Misc. Recoveries (Thal Unit)	0.78	2012-14	Central Excise & Service Appellate Tribunal, Mumbai
23	GST	Demand of GST for ITC Availment	0.003	April 2017 to March-2020	GSTAT – Andhra Pradesh
24	GST	Demand of GST for ITC Availment / due to difference in return / Non-payment of GST under RCM on services received from BMC etc.	1.24	2018-19 and 2019-20	GSTAT - Karnataka, Commissioner of State Tax Appeal (Kerala / Madhya Pradesh / Maharashtra)
25	GST	Non-payment of GST under RCM on services received from BMC etc.	7.67	2020-21 to 2022-23	Commissioner of Central Tax - Appeal, Maharashtra
26	Bombay Municipal Corporation Act, 1888	Sewerage Charges	33.48	April 1987 to November 1992	Bombay High Court

(viii) There were no transactions relating to previously unrecorded income that were surrendered or disclosed as income in the tax assessments under the Income Tax Act, 1961 (43 of 1961) during the year.

ANNEXURE "A" TO THE INDEPENDENT AUDITOR'S REPORT

(ix) (a) The Company has not defaulted in repayment of loans or other borrowings or in payment of interest thereon to any lender during the year.

(b) The Company has not been declared wilful defaulter by any bank or financial institution or government or any government authority.

(c) To the best of our knowledge and belief, in our opinion, term loans availed by the Company were, applied by the Company during the year for the purposes for which the loans were obtained.

(d) According to the information and explanations given to us, and the procedures performed by us, and on an overall examination of the standalone Ind AS financial statements of the Company, funds raised on short-term basis have, prima facie, not been used during the year for long-term purposes by the Company.

(e) According to the information and explanations given to us and on an overall examination of the standalone Ind AS financial statements of the Company, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its Joint Ventures.

(f) According to the information and explanations given to us and procedures performed by us, we report that the Company has not raised loans during the year on the pledge of securities held in its Joint Ventures.

x) (a) The Company has not raised any moneys by way of Initial public offer or further Public offer (Including debt instruments), during the year and hence reporting under Clause (x) (a) of Para 3 of the order is not applicable to the Company.

(b) The Company has not made any preferential allotment or private placement of share or fully convertible debentures (fully, partially or optionally convertible) during the year and accordingly provisions of clause (x)(b) of Para 3 of the Order are not applicable to the Company.

(xi) (a) During the course of our examination of the books and records of the Company and according to the information and explanations given to us, no material fraud by the Company or on the Company has been noticed or reported during the year.

(b) To the best of our knowledge, no report under sub-section (12) of section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year.

(c) As represented to us by the management, there are no whistle blower complaints received by the Company during the year.

(xii) The Company is not a Nidhi Company and accordingly provisions of clause (xii) of Para 3 of the order are not applicable to the Company.

(xiii) The Company has complied with sections 177 and 188 of the Act w.r.t. transactions with related parties, wherever applicable. Details of the transactions with the related parties have been disclosed in the Standalone Ind AS Financial Statements as required by the applicable Indian Accounting Standards.

(xiv) (a) Based on information and explanation provided to us and our audit procedure, in our opinion the Company has an adequate internal audit system commensurate with the size and the nature of its business.

(b) We have considered, the internal audit reports for the year under audit, issued to the Company during the year and till date, in determining the nature, timing and extent of our audit procedures.

(xv) The Company has not entered into any non-cash transactions with the directors or persons connected with him. Hence the provisions of Section 192 of the Act are not applicable.

(xvi) (a) The Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934, hence the provisions of paragraph 3 (xvi)(a) of the Order are not applicable.

(b) The Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. Accordingly, clause 3(xvi) (b) of the order is not applicable.

(c) The Company is not a Core Investment Company (CIC) as defined in the Regulations made by the Reserve Bank of India and accordingly the provisions of clause (xvi)(c) of Para 3 of the Order is not applicable to the Company.

(d) According to the information and explanation provided to us during the course of audit, the group does not have any CIC as a part of the group and accordingly reporting under clause (xvi)(d) of Para 3 of the Order is not applicable to the Company.

(xvii) The Company has not incurred cash losses during the Financial Year covered by our audit and in the immediately preceding Financial Year.

(xviii) There has been no resignation of the statutory auditors of the Company during the year. Accordingly, clause 3(viii) of the order is not applicable.

ANNEXURE “A” TO THE INDEPENDENT AUDITOR’S REPORT

(xix) According to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the standalone Ind AS financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

(xx) The Company has during the year spent the amount of Corporate Social Responsibility as required under subsection (5) of Section 135 of the Act. Accordingly, reporting under clause 3(xx) of the Order is not applicable to the Company.

(xxi) The reporting under Clause 3(xxi) of the Order is not applicable in respect of audit of standalone Ind AS financial statements. Accordingly, no comment in respect of the said clause has been included in this report.

For K. GOPAL RAO & CO
Chartered Accountants
FRN : 000956S

CA GOPAL KRISHNA RAJU
Partner
M. No.: 205929
UDIN: 26205929ATJGIH4375

For RAJU & PRASAD
Chartered Accountants
FRN : 003475S

CA M. SIVA RAM PRASAD
Partner
M. No.: 018943
UDIN: 26018943TDUDUD3235

Place: Mumbai
Date: 21st May, 2026

ANNEXURE "B" TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in Paragraph 2 'Report on Other Legal & Regulatory Requirements' in our Independent Auditor's Report to the members of the company on the Standalone Ind AS Financial Statements for the year ended March 31, 2026.)

Report on the Directions and Sub-directions issued by the Comptroller and Auditors General of India, the action taken thereon and its impact on the accounts and the standalone Ind AS financial statement of the Company under Section 143(5) of the Act:

A. DIRECTIONS

1. **Assess the fair valuation of all the investments, both quoted and unquoted, made directly by the Company or through Trusts, for Post-retirement benefits of the employees. This includes verifying valuation methodologies, ensuring consistency with Ind AS and reviewing supporting documentation. The auditor shall provide a brief note on the valuation approach, its responsibility, and compliance with application regulations reporting any material deviation or misstatements.**

   Reply: Yes.

   The company has made certain investments through Provident Fund (PF) Trust for Post-retirement benefits of the employees. Investments include Special deposits with Banks, Fixed Income Security and Mutual funds.

   The valuation of fixed income securities is performed in accordance with the methodology prescribed by Association of Mutual Funds in India (AMFI), which is widely accepted as a benchmark for valuation of debt instruments in India.

   Mutual funds are valued based on the applicable market rates as on 31st March 2026. Principal amount of Special deposits is considered as Fair value as return on such deposits is received as interest at the regular intervals.

   For the above, we have reviewed the supporting documentation and relevant records, on a test-check basis. The valuation methodology adopted are consistent with generally accepted valuation principles and the requirement of Ind AS 113, subject to the reasonableness of key assumptions and availability of supporting market evidence. Based on the audit procedures performed, no material inconsistencies or deviations have come to our notice in respect of the valuation of such investments.

2. **Whether the Company has a system in place to process all the accounting transactions through IT system? If yes, whether review of this system and controls that are significant to the Companies financial reporting process as well as cyber security has been done by Information Security Auditing organizations empaneled by Cert-In at a minimum frequency of once in a year and material discrepancies found, if any, have been suitably reported? The implications of processing of accounting transactions outside IT system on the integrity of accounts along with the financial implications may also be reported.**

   Reply: Yes.

   Company has a robust IT-enabled system in place for processing accounting transactions. Most of the important functional areas of the organization like Financial Accounting, Sales Accounting, Human Resources Information, Payroll, and Material/ Inventory Management etc. have been processed through IT enabled system (SAP HANA), ensuring standardized processing, control and monitoring of transactions.

   Certain specialized and finance-driven transactions, including recognition of subsidy income, accounting of borrowings and related interest, corporate tax provisions, valuation of finished goods inventory in line with Ind AS principles, and certain year-end provisions are processed directly within the Finance module of the SAP system, as these transactions are standalone to finance. Such transactions and balances are duly supported by relevant documentation and detailed workings, including computations maintained in Excel workbooks. A maker-checker control mechanism is in place to validate the accuracy of these calculations prior to posting the entries in SAP.

   Information Security audits to covering the review of system and controls that are significant to the Companies financial reporting process was carried out during the year 2022. Further, a Cyber Security Audit was completed in month of December 2024 by Software Technology Parks of India. Based on the audit reports, no material discrepancies impacting financial reporting have been observed.

3. **Whether funds (grants/subsidy etc.) received/ receivable for specific schemes from Central/State Government or its agencies were properly accounted for as per the applicable accounting standards or norms and whether the received funds were utilized as per its terms and conditions? Whether accounting of interest earned on grants received has been done as per terms and conditions of the Grants. List the cases of deviation.**

   Reply: N.A.

   Based on the information and explanations provided, the Company has not received or had any funds receivable in the nature of grants or subsidies for specific schemes from the Central/State Government or their agencies during the year. Accordingly, the requirements relating to accounting, utilization, and treatment of interest on such funds do not arise.

ANNEXURE "B" TO THE INDEPENDENT AUDITOR'S REPORT

4. **Whether the Company has identified the key Risk areas? If yes, whether the Company has formulated any Risk Management Policy to mitigate these risks? If yes (a) whether the Risk Management Policy has been formulated considering global best practices? (b) Whether the Company has identified its data assets and whether it has been valued appropriately?**

   Reply: Yes.

   The Company has identified key risks relating to its operations, financial reporting and regulatory compliance. The Company has in place a Board-approved Risk Management Policy for identification, assessment, monitoring, and mitigation of risks. The policy lays down a structured framework for risk assessment and minimization procedures with the objective of ensuring a balanced approach towards achievement of business objectives and management of associated risks.

   The Risk Management Policy, in our opinion, is commensurate with the size and nature of the Company's operations and broadly aligns with generally accepted risk management frameworks and global best practices, including structured risk identification, impact assessment, mitigation planning and continuous monitoring.

   Further, the Company has identified its critical data assets as part of its enterprise risk management and information systems framework. Such data assets are not separately valued or recognized in the books of account in line with applicable accounting standards as they do not meet the criteria for recognition as distinct intangible assets.

   Based on our audit of the above, no material weaknesses have come to our notice in the Company's risk identification, risk management framework, or control over data assets.

5. **Whether the Company is Complying with the Securities and Exchange Board of India (SEBI) (Listing Obligation and Disclosure Requirement) Regulations, 2015 and other applicable rules and regulations of SEBI, Department of investment and Public Asset Management, Ministry of Corporate affairs, Department of Public Enterprises, Reserve Bank of India, Telecom Regulatory Authority of India, CERT-IN, Ministry of Electronics and Information Technology and National Payments Corporation of India wherever applicable? If not, the cases of deviation may be highlighted.**

   Reply: Yes.

   Based on the information and explanations provided to us and the procedures performed, the Company is generally in compliance with the applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (SEBI LODR Regulations) and other relevant rules and guidelines issued by the Securities and Exchange Board of India (SEBI), Department of Investment and Public Asset Management (DIPAM), Ministry of Corporate Affairs (MCA), Department of Public Enterprises (DPE), Reserve Bank of India (RBI), Telecom Regulatory Authority of India (TRAI), CERT-In, Ministry of Electronics and Information Technology and National Payments Corporation of India (NPCI), wherever applicable to the Company except following :

   i. As per 17(1) (b) of the SEBI LODR Regulations, where the Chairman of the Board is an Executive Director, at least half of the Board shall comprise Independent Directors. Based on the information and explanations provided and as disclosed in Note 42.4 to the Standalone Ind AS Financial Statements, the Company does not presently have the requisite number of Independent Directors on its Board, resulting in non-compliance with the said provision.

   ii. As per Guidelines on Capital Restructuring of Central Public Sector Enterprises (CPSEs) vide new OM No F.No. 5/2/2016-Policy dated 18th November 2024, CPSEs are required to pay a minimum annual dividend of 30% of PAT or 4% of the net worth, whichever is higher. Considering Company's projected capital expenditure requirements and relatively low profitability, it is presently not in a position to comply with the aforesaid DIPAM guidelines relating to dividend payout. Accordingly, the Company had approached Department of Fertilizers, after declaration of its half yearly results, to recommend RCF's case for exemption from payment of dividend as per DIPAM guidelines. Further, subsequent to the declaration of results for March 2026, the Company will once again approach to the Department of Fertilizers for recommending its case to DIPAM for exemption from compliance with the said dividend guidelines for the year.

   iii. Company sought exemption for partial non-compliance with the Public Procurement Policy for MSEs, 2012, primarily due to the nature of its operations. A significant portion of procurement relates to critical inputs, utilities, bulk raw materials, and proprietary items, and specialized spares sourced from OEMs, which are not amenable to participation by MSEs. Further, there is limited availability and participation of SC/ST and women-owned MSEs in technically complex procurements categories, as their presence is largely in non-technical and general supplies. Although RCF has exceeded the overall MSE procurement target for eligible items, it has not met the prescribed sub-targets for women and SC/ST MSEs.

ANNEXURE "B" TO THE INDEPENDENT AUDITOR'S REPORT

Accordingly, the management has represented that appropriate measures are being undertaken, including seeking necessary exemptions/waivers from the respective Ministry/stock exchanges, to ensure compliance with the applicable provisions and regulatory requirements.

Except for the matter stated above, no other material instances of non-compliance with the aforesaid regulations and guidelines have come to our notice during the course of our audit.

B. SUB-DIRECTIONS

Not applicable as there are no sub directions issued for the year ended 31st March 2026.

C. COMPLIANCE:

The Compliance/Action taken by management on last year's management letter is as follows:

Sr. No.	Para	Compliance/ Action Taken
1.	The pending VAT refund balances of ₹ 4.79 crore (2001-02 to 2004-05), ₹ 1.84 crore (FY 2013-14), ₹ 0.74 crore (FY 2016-17), and ₹ 1.69 lakh (FY 2010-11) should be reconciled and necessary accounting treatment should be made in the books. (PC 7)	The company has made necessary provision.
2.	The TDS receivable of ₹ 7.18 crore for AY 1997-98 to 2022-23 should be reconciled and necessary accounting treatment should be made in the books. (PC 8)	The company has made necessary provision.
3.	The Management should adjust the short settlement of ₹ 0.63 crore in FY 2025-26 and pending subsidy claims of ₹ 4.86 crore shall be reviewed and settled. (PC 10)	Short settlement of ₹ 0.63 crore has been written off. W.r.t pending subsidy claims necessary efforts and measures are taken.
4.	The Management shall obtain clarification from the Department of Fertilizers on the computation of sale price of Neem Coated Urea and revise the revenue recognition methodology accordingly. (PC 11)	On the said matter, the company had sought clarification in the FY 2022-23, further taken up with Department of Fertilizers (DoF) during FY2025-26. However, clarification is still awaited from the DoF. Hence accounting treatment as given in the previous years is continued.
5.	Additional disclosure should be made in the financial statements for FY 2025-26 regarding the non-renewal of the lease with Indian Railways since FY 2019-20 and the uncertainty in realization of outstanding lease rentals amounting to ₹ 2.94 crore. (PC 15)	Necessary disclosures are given
6.	The contingent liability of ₹ 55.09 crore towards Income Tax demands should be reviewed and reconciled with the Income Tax Portal and Statutory Auditors' report. Necessary accounting treatment should be made in the books. (PC 17)	Contingent liabilities towards Income Tax, representing disputed additions and disallowances for various assessment years, which are pending at different appellate levels. Since the matters are under dispute and the outflow is not considered probable at this stage, the amounts have been disclosed as contingent liabilities. The balances have also been reconciled with records, including the amounts reported in the statutory auditors' report.
7.	The treatment of interest on delayed settlement of balance two per cent claims should be appropriately evaluated and necessary disclosures incorporated in the financial statements for FY 2025-26 by suitably reviewing and modifying Significant Accounting Policy no. 1.2.10. (PC 14, PC 16 & PC 19)	The Company's accounting policy on recognition of interest income from the Department of Fertilizer provides for recognition of interest on delayed settlement of dues where recovery is reasonably certain and can be reliably measured. Based on past experience, interest relating to 98% of claims has been consistently accepted and settled by the Department, and is therefore recognized as income.

ANNEXURE "B" TO THE INDEPENDENT AUDITOR'S REPORT

Sr. No.	Para	Compliance/ Action Taken
		In respect of the remaining 2% of claims, recognition of interest is subject to submission of multiple supporting documents and detailed scrutiny by the Department, with no established basis for determination or settlement. Accordingly, the related interest, though claimed, has not been recognized as income due to uncertainty in measurement and realization, and has been disclosed as a contingent asset in accordance with applicable Indian Accounting Standards.
8.	The accounting policy on recognition of subsidy on city compost has no relevance and applicability as it has become redundant after September 2021 and the same needs to be reviewed in line with the SA 700 and Ind AS 1. (PC 20)	The Company has complied with the audit observation.
9.	Recognize all PoS devices and related finger scanners procured for retailers as Property, Plant and Equipment in the financial statements and compute depreciation for the same in line with ICAI EAC guidance. The Company should review past accounting treatment and align future reporting with industry practice to ensure compliance with applicable accounting standards, (PC 2)	The Company has expensed the cost of PoS devices and related equipment procured under the Direct Benefit Subsidy Scheme, instead of recognizing them as Property, Plant and Equipment. These devices, are handed over to State Governments for deployment at retailers' premises and are operated and controlled by third parties. The devices are not exclusively used for the Company's products and do not provide identifiable or exclusive future economic benefits to the Company. Further, the Company does not have effective control over their usage and physical verification is not practicable. Considering the absence of control and lack of exclusive economic benefits, the Company has adopted a conservative approach of expensing such costs.
10.	Reclassify Fixed Deposits maturing beyond 12 months and pledged against Bank Guarantees in line with Schedule III of the Companies Act, 2013. (PC 9)	Necessary reclassification has been done.
11.	Disclose the interest liability accrued on the court ordered deposit (M/s Thermax Limited) amounting to ₹ 19.25 crore in the financial statements. (PC 1)	During the year, the company has accounted the interest.
12.	Disclose in the notes to accounts that the PF Trust accounts for FY 2024-25 are yet to be finalized and accordingly no loss in value of investments or shortfall has been recognized, which shall be assessed upon finalization of the Trust accounts. (PC 3)	Necessary disclosure has been given.
13.	Review the accounting treatment of Retailer Margin in line with peer and industry practice, follow up with the Department of Fertilizers for clarification on the treatment and appropriately disclose the matter in the notes to accounts in the FY 2025-26 financial statements. (PC 2)	The Company has replied that accounting is in order and further the matter was already taken with DOF to seek clarification on this matter. However, clarification is still awaited from the DOF.

ANNEXURE “C” TO THE INDEPENDENT AUDITOR’S REPORT

Sr. No.	Para	Compliance/ Action Taken
14.	The treatment of income of Other Income of ₹ 0.35 crore from custody of wagons should be reviewed and the requirement of any provision should be assessed in FY 2025-26. (PC 12)	The lease agreement with Railways expired in FY 2019–20. As per communication from Railways, the wagons are to be disposed of, with recovery limited to scrap value upon disposal, while lease charges are payable by Railways till completion of the disposal process. The Company believes that the same is recoverable in view of ongoing correspondence with Railways. Thus, Company’s accounting treatment is in order.
15.	Necessary adjustment for the excess provision of Performance Related Pay (PRP) may be carried out in the financial year 2025-26. (PC 13)	Necessary adjustment has been carried out in the FY 2025-26.
16.	Proper disclosure should be made in the Statement of changes in Equity in the prescribed format of Schedule III. (Additional PC-2)	During the year, the Company has disclosed the line items “Changes in accounting policy / prior period errors” and “Restated balance at the beginning of the reporting period” under Equity, in accordance with the format prescribed in Schedule III.

For K. GOPAL RAO & CO
Chartered Accountants
FRN : 000956S

CA GOPAL KRISHNA RAJU
Partner
M. No.: 205929
UDIN: 26205929ATJGIH4375

For RAJU & PRASAD
Chartered Accountants
FRN : 003475S

CA M. SIVA RAM PRASAD
Partner
M. No.: 018943
UDIN: 26018943TDUDUD3235

Place: Mumbai
Date: 21st May, 2026

ANNEXURE "C" TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in Paragraph 4(f) of the section 'Report on Other Legal & Regulatory Requirements' in our Independent Auditor's Report to the members of the company on the Standalone Ind AS Financial Statements for the year ended March 31, 2026.)

Report On The Internal Financial Controls Under Clause (I) Of Sub-Section 3 Of Section 143 Of The Companies Act, 2013 ("The Act")

We have audited the internal financial controls with reference to the Standalone Ind AS Financial Statements of **RASHTRIYA CHEMICALS AND FERTILIZERS LIMITED** ("the Company") as of March 31, 2026 in conjunction with our audit of the Standalone Ind AS Financial Statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal financial controls with reference to the Standalone Ind AS Financial Statements criteria established by the Company considering the essential components of internal control stated in the 'Guidance Note' issued by the Institute of Chartered Accountants of India (ICAI). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to the Standalone Ind AS Financial Statement based on our audit. We conducted our audit in accordance with the 'Guidance Note' and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to the Standalone Ind AS financial statement was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to the Standalone Ind AS Financial Statement and their operating effectiveness. Our audit of internal financial controls with reference to the Standalone Ind AS Financial Statement included obtaining an understanding of internal financial controls with reference to the Standalone Ind AS Financial Statement, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the Standalone Ind AS Financial Statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system with reference to the Standalone Ind AS Financial Statement.

Meaning of Internal Financial Controls with reference to Financial Statements

A Company's internal financial controls with reference to the Standalone Ind AS Financial Statement is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Standalone Ind AS financial statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial controls with reference to the Standalone Ind AS Financial Statement include those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of Ind AS financial statements in accordance with generally accepted accounting principles and that receipts and expenditures of the Company are being made only in accordance with authorizations of management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the Company's assets that could have a material effect on the Standalone Ind AS financial statements.

Inherent Limitations of Internal Financial Controls With reference to the Standalone Ind AS Financial Statements

Because of the inherent limitations of internal financial controls with reference to the Standalone Ind AS Financial Statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to the Standalone Ind AS Financial Statements to future periods are subject to the risk that the internal financial controls with reference to the Standalone Ind AS Financial Statements may become inadequate because of changes in conditions or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Company has, in all material respects, an adequate internal financial controls with reference to the standalone Ind AS financial statements and such internal financial controls were operating effectively as at March 31, 2026, based on the internal control with reference to the standalone Ind AS financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India.

For K. GOPAL RAO & CO
Chartered Accountants
FRN : 000956S

CA GOPAL KRISHNA RAJU
Partner
M. No.: 205929
UDIN: 26205929ATJGIH4375

For RAJU & PRASAD
Chartered Accountants
FRN : 003475S

CA M. SIVA RAM PRASAD
Partner
M. No.: 018943
UDIN: 26018943TDUDUD3235

Place: Mumbai
Date: 21st May, 2026

COMMENTS OF THE COMPTROLLER AND AUDITOR GENERAL OF INDIA UNDER SECTION 143(6)(B) OF THE COMPANIES ACT, 2013 ON THE STANDALONE FINANCIAL STATEMENTS OF RASHTRIYA CHEMICALS AND FEIHILIZERS LIMITED FOR THE YEAR ENDED 31 MARCH 2026

The preparation of Standalone Financial statements of **Rashtriya Chemicals And Fertilizers Limited** for the year ended 31 March 2026 in accordance with the financial reporting framework prescribed under the Companies Act, 2013 is the responsibility of the management of the company. The statutory auditors appointed by the Comptroller and Auditor General of India under section 139(5) of the Act is/are responsible for expressing opinion on the financial statements under section 143 of the Act based on independent audit in accordance with standards on auditing prescribed under section 143(10) of the Act. This is stated to have been done by them vide their Audit Report dated 21" May 2026.

I, on behalf of the Comptroller and Auditor General of India, have conducted a supplementary audit of the Standalone financial statements of Rashtriya Chemicals And Fertilizers Limited for the year ended 31 March 2026 under section 143(6)(a) of the Act. This supplementary audit has been carried out independently without access to the working papers of the statutory auditors and is limited primarily to inquiries of the statutory auditors and company personnel and a selective examination of some of the accounting records.

Based on my supplementary audit, I would like to highlight the following significant matters under section 143(6)(b) of the Act which have come to my attention and which in my view are necessary for enabling a better understanding of the financial statements and the related audit report.

A. Comments on Disclosure

A. 1 Finance Costs - ₹ 293.19 crore - (Note No.37)

The Finance costs includes an amount of ₹ 31.62 crore representing 6% interest paid on the refund of a ₹ 218.46 crore deposit to a turnkey contractor, pursuant to a directive from the Hon'ble Bombay High Court setting aside an Arbitral Award.

As this expense arises directly from an adverse litigation settlement rather than from routine borrowing activities intended to raise capital, it is of a non-recurring and material nature. In accordance with Paragraphs 85, 97, and 98 of Ind AS) (Presentation of Financial Statements), which explicitly mandate the separate disclosure of material) items including "litigation settlements," read alongside the ICAI Guidance Note on Division II to Schedule III , this expenditure should have been segregated and presented separately as required by Ind AS-1

For and on the behalf of the
Comptroller & Auditor General of India

Place: New Delhi
Date: 27.07.2026

(Tanya Singh)
Principal Director of Audit, Central Expenditure
(Agriculture, Food & Water Resources)

MANAGEMENT REPLIES TO THE COMMENTS OF COMPTROLLER & AUDITOR GENERAL OF INDIA

Sr. No.	Comments issued by CAG	Management Reply
A.1	**Finance Costs – ₹ 293.19 crore - (Note No. 27)** The finance costs includes as amount of ₹31.62 crore representing 6% interest paid on the refund of a ₹ 218.46 crore deposit to a turnkey contractor, pursuant to a directive from the Hon'ble Bombay High Court setting aside an Arbitral Award. As this expense arises directly from an adverse litigation settlement rather than from routine borrowing activities intended to raise capital, it is of a non-recurring and material nature. In accordance with Paragraphs 85, 97, and 98 of Ind AS 1 (Presentation of Financial Statements), which explicitly mandate the separate disclosure of material items including "litigation settlements", read alongside the ICAI Guidance Note on Division II to Schedule III, this expenditure should have been segregated and presented separately as required by Ind AS 1.	Pursuant to the directions of the Hon'ble Bombay High Court, the LSTK contractor deposited ₹ 218.46 crore with the Company and the same was utilized in the normal course of business, thereby reducing the Company's borrowing requirements & Finance Costs during the relevant period. Accordingly, when the amount was refunded along with interest to the LSTK contractor, the Company has recognised the said interest under Finance Costs, considering it as compensation for the time value of money associated with the use of funds. The Company is of the view that the accounting treatment is consistent with the substance of the transaction and the applicable requirements of Ind AS and Division II of Schedule III to the Companies Act, 2013. As observed by audit, since the payment of interest was of non recurring in nature, the relevant litigation and its financial implications have been adequately disclosed in Note No. 51 to the Financial Statements. The observation relates only to the presentation of the interest paid and does not have any impact on the Company's profit before tax, profit after tax.

Sd/-
Nazhat J. Shaikh
Director [Finance] & CFO
DIN: 07348075

Sd/-
S. Shivakumar
Chairman & Managing Director
DIN: 10784187

Place: Mumbai
Date: August 13, 2026

BALANCE SHEET AS AT 31ST MARCH 2026

₹ Crore

Particulars	Note No.	As at 31.03.2026	As at 31.03.2025
ASSETS			
1. NON CURRENT ASSETS			
(a) Property, Plant and Equipment	1	3271.32	2891.55
(b) Capital Work in Progress	1.4	810.28	579.17
(c) Right of Use Assets	2	13.41	9.09
(d) Investment Property	3	4.91	4.21
(e) Intangible Assets	4	4.08	0.57
(f) Financial Assets			
(i) Investments	5	1388.75	1104.96
(ii) Trade Receivables	6	-	-
(iii) Loans	7	-	-
(iv) Others	8	47.02	47.02
(g) Other Non-Current Assets	9	443.07	451.16
		5982.84	**5087.73**
2. CURRENT ASSETS			
(a) Inventories	10	1597.37	1585.59
(b) Financial Assets			
(i) Trade Receivables	11	4690.29	3100.67
(ii) Cash and Cash Equivalents	12	123.89	987.03
(iii) Bank Balances other than (ii) above	13	28.84	1.69
(iv) Loans	14	-	-
(v) Others	15	3769.34	164.39
(c) Other Current Assets	16	516.65	349.37
		10726.38	**6188.74**
TOTAL ASSETS		**16709.22**	**11276.47**
EQUITY AND LIABILITIES			
A. EQUITY			
(a) Equity Share Capital	17	551.69	551.69
(b) Other Equity	18	4577.85	4203.48
		5129.54	**4755.17**
B. LIABILITIES			
1. NON-CURRENT LIABILITIES			
(a) Financial Liabilities			
(i) Borrowings	19	1742.25	923.28
(ii) Lease Liabilities	20	9.69	6.24
(iii) Other Financial Liabilities	21	48.56	46.54
(b) Provisions	22	216.09	225.32
(c) Deferred Tax Liabilities(Net)	23	327.15	295.46
(d) Other Non-Current Liabilities	24	29.65	20.23
		2373.39	**1517.07**

BALANCE SHEET AS AT 31ST MARCH 2026

₹ Crore

Particulars	Note No.	As at 31.03.2026	As at 31.03.2025
2. CURRENT LIABILITIES			
(a) Financial Liabilities			
(i) Borrowings	25	2371.18	1828.64
(ii) Lease Liabilities	26	4.95	4.05
(iii) Trade Payables	27		
(A) Total Outstanding Dues of Micro Enterprises and Small Enterprises.		76.35	88.42
(B) Total Outstanding Dues of Creditors Other than Micro Enterprises and Small Enterprises.		1478.69	1495.67
(iv) Other Financial Liabilities	28	4974.79	1292.08
(b) Other Current Liabilities	24	108.20	101.90
(c) Provisions	29	154.42	188.46
(d) Current Tax Liabilities (Net)	30	37.71	5.01
		9206.29	**5004.23**
TOTAL EQUITY AND LIABILITIES		**16709.22**	**11276.47**
Statement of Material Accounting Policies	A		
Notes forming part of Financial Statements	1 - 98		

For and on behalf of the Board of Directors
RASHTRIYA CHEMICALS AND FERTILIZERS LIMITED

(S. Shivakumar)
Chairman & Managing Director
DIN : 10784187

(Nazhat Shaikh)
Director (Finance)
DIN : 07348075

(J. B. Sharma)
Company Secretary
Membership No: FCS5030

Dated : 21st May, 2026.
Place: Mumbai

As per our report of even date attached

For K. GOPAL RAO & CO.
Chartered Accountants
Firm Regn. No. 000956S

(Gopal Krishna Raju)
Partner
Membership No: 205929

For RAJU & PRASAD
Chartered Accountants
Firm Regn. No. 003475S

(M Siva Ram Prasad)
Partner
Membership No: 018943

Dated : 21st May, 2026.
Place: Mumbai

STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31ST MARCH 2026

₹ Crore

	Particulars	Note No.	Year ended 31.03.2026	Year ended 31.03.2025
I.	Revenue from Operations	31	18480.17	16933.64
II.	Other Income	32	210.73	164.82
III.	**Total Income (I+II)**		**18690.90**	**17098.46**
IV.	**Expenses:**			
	Cost of Materials Consumed	33	5961.62	5821.61
	Purchases of Stock in Trade	34	5220.00	3712.58
	Changes in Inventories of Finished Goods and Stock in Trade	35	268.21	749.03
	Employee Benefits Expense	36	638.75	597.92
	Finance Costs	37	293.19	253.68
	Depreciation and Amortization Expense / Impairment	38	291.71	262.76
	Other Expenses	39	5450.76	5377.75
	Total Expenses		**18124.24**	**16775.33**
V.	**Profit Before Exceptional Items (III-IV)**		**566.66**	**323.13**
VI.	Exceptional Items	40	(45.10)	(4.37)
VII.	**Profit Before Tax (V-VI)**		**611.76**	**327.50**
VIII.	**Tax Expense**	68		
	(1) Current Tax		159.73	99.00
	(2) Deferred Tax		22.02	(10.71)
	(3) Taxation Adjustment of Earlier Years Excess(-)/Short(+)		0.20	(2.42)
IX.	**Profit/ (loss) for the Period (VII-VIII)**		**429.81**	**241.63**
X.	**Other Comprehensive Income**	41		
	(i) Items that will not be reclassified to profit or loss			
	Remeasurements of Defined Benefit Plans		50.38	(46.65)
	Fair Value Equity Instruments		38.44	1.75
	(ii) Income tax relating to items that will not be reclassified to profit or loss			
	Income Tax on Remeasurement of Defined Benefit Plans		(6.60)	10.89
	Deferred Tax on Fair Value Equity Instruments		(9.67)	(0.44)
	Other Comprehensive Income for the Year (X)		**72.55**	**(34.45)**
XI.	**Total Comprehensive Income for the Year (IX+X)**		**502.36**	**207.18**
XII.	Earnings Per Equity Share	59		
	(i) Basic Earnings Per Share (₹)		7.79	4.38
	(ii) Diluted Earnings Per Share (₹)		7.79	4.38
	Statement of Material Accounting Policies	A		
	Notes forming part of Financial Statements	1-98		

For and on behalf of the Board of Directors

RASHTRIYA CHEMICALS AND FERTILIZERS LIMITED

(S. Shivakumar)
Chairman & Managing Director
DIN : 10784187

(Nazhat Shaikh)
Director (Finance)
DIN : 07348075

(J. B. Sharma)
Company Secretary
Membership No: FCS5030

Dated : 21st May, 2026.
Place: Mumbai

As per our report of even date attached

For K. GOPAL RAO & CO.
Chartered Accountants
Firm Regn. No. 000956S

(Gopal Krishna Raju)
Partner
Membership No: 205929

For RAJU & PRASAD
Chartered Accountants
Firm Regn. No. 003475S

(M Siva Ram Prasad)
Partner
Membership No: 018943

Dated : 21st May, 2026.
Place: Mumbai

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31ST MARCH 2026

A. EQUITY SHARE CAPITAL

₹ Crore

Balance as on 01.04.2024	**551.69**
Changes in Equity Share Capital due to prior period errors	-
Restated balance at the beginning of the current reporting period	**551.69**
Change in Equity Share Capital during the year	-
Balance as at 31.03.2025	**551.69**

Balance as on 01.04.2025	**551.69**
Changes in Equity Share Capital due to prior period errors	-
Restated balance at the beginning of the current reporting period	**551.69**
Change in Equity Share Capital during the year	-
Balance as at 31.03.2026	**551.69**

B. OTHER EQUITY

FOR THE YEAR ENDED 31st March 2026 ₹ Crore

Particulars	Reserves and Surplus		Items of Other Comprehensive Income	Total
	General Reserve (Refer Note 18)	Retained Earnings (Refer Note 18)	Equity Instruments through Other Comprehensive Income (Refer Note 18)	
Balance as at 01.04.2025	**4112.57**	-	**90.91**	**4203.48**
Changes in accounting policy/prior period errors	-	-	-	-
Restated balance at the beginning of the reporting period	**4112.57**	-	**90.91**	4203.48
Profit for the year	-	429.81	-	429.81
Other Comprehensive Income (Net of Tax)	-	43.78	28.77	72.55
Total Comprehensive Income for the year	-	**473.59**	**28.77**	**502.36**
Dividend paid Refer note no. 18A	-	(127.99)	-	(127.99)
Transfer to General Reserve	345.60	(345.60)	-	-
Balance as at 31.03.2026*	**4458.17**	-	**119.68**	**4577.85**

FOR THE YEAR ENDED 31ST MARCH 2025 ₹ Crore

Particulars	Reserves and Surplus		Items of Other Comprehensive Income	Total
	General Reserve (Refer Note 18)	Retained Earnings (Refer Note 18)	Equity Instruments through Other Comprehensive Income (Refer Note 18)	
Balance as at 01.04.2024	**3975.11**	-	**89.60**	**4064.71**
Changes in accounting policy/prior period errors	-	-	-	-
Restated balance at the beginning of the reporting period	**3975.11**	-	**89.60**	**4064.71**

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31ST MARCH 2026

Particulars	Reserves and Surplus		Items of Other Comprehensive Income	Total
	General Reserve (Refer Note 18)	Retained Earnings (Refer Note 18)	Equity Instruments through Other Comprehensive Income (Refer Note 18)	
Profit for the year	-	241.63	-	241.63
Other Comprehensive Income (Net of Tax)	-	(35.76)	1.31	(34.45)
Total Comprehensive Income for the year	-	**205.87**	**1.31**	**207.18**
Dividend paid Refer note no. 18A	-	(68.41)	-	(68.41)
Transfer to General Reserve	137.46	(137.46)	-	-
Balance as at 31.03.2025*	**4112.57**	-	**90.91**	**4203.48**

* The closing balance in General Reserve is arrived after adjustment of Remeasurement of Defined Benefit Plans ammounting to ₹43.78 crore (P.Y. ₹(35.76) crore) during the year net of current tax amounting to ₹(6.60) crore (P.Y. ₹10.89 crore).

Nature and purpose of reserves

a. **General Reserve:** General reserve represents appropriation of profits. This represents a free reserve and is available for dividend distributions. As the general reserve is created by a transfer from one component of equity to another and is not an item of other comprehensive income, items included in the general reserve will not be reclassified subsequently to the statement of profit and loss.

b. **Retained Earnings:** Retained earnings are the profits that the Company has earned till date, less any transfers to general reserve, dividends or other distributions paid to shareholders.

c. **Equity Instruments through Other Comprehensive Income Reserve:** This reserve represents the cumulative gains and losses arising on the revaluation of equity and debt instruments on the balance sheet date measured at fair value through other comprehensive income. The reserves accumulated will be reclassified to retained earnings and profit and loss respectively, when such instruments are disposed.

For and on behalf of the Board of Directors
RASHTRIYA CHEMICALS AND FERTILIZERS LIMITED

(S. Shivakumar)
Chairman & Managing Director
DIN : 10784187

(Nazhat Shaikh)
Director (Finance)
DIN : 07348075

(J. B. Sharma)
Company Secretary
Membership No: FCS5030

Dated : 21st May, 2026.
Place: Mumbai

As per our report of even date attached

For K. GOPAL RAO & CO.
Chartered Accountants
Firm Regn. No. 000956S

(Gopal Krishna Raju)
Partner
Membership No: 205929

For RAJU & PRASAD
Chartered Accountants
Firm Regn. No. 003475S

(M Siva Ram Prasad)
Partner
Membership No: 018943

Dated : 21st May, 2026.
Place: Mumbai

CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST MARCH 2026

₹ Crore

	Particulars	Year ended 31.03.2026		Year ended 31.03.2025	
A	**Cash Flow From Operating Activities**				
	Net Profit Before Tax		611.76		327.50
	Adjustments for :				
	Exceptional Items - (Income)/ Expenses	(45.10)		(4.37)	
	Depreciation/Amortisation/Loss on Impairment of Assets	292.58		263.53	
	(Profit) / Loss on Sale of Property, Plant and Equipment / Intangible Assets	12.71		0.64	
	Interest Income	(25.09)		(42.19)	
	Dividend Income	(1.35)		(0.50)	
	Rental Income Derived from Investment Properties	(43.87)		(39.69)	
	(Gain) / Loss on Sale of Current Investments	(1.56)		(6.86)	
	Interest and Finance Charges	293.19		253.68	
	Provision for Bad/Doubtful Debts	5.35		0.03	
	Impairment of Investment in JV/Credit Impaired Loss	72.85		-	
	Provision for Obsolescence Stores	(1.71)		(0.41)	
	Provisions no longer required	(75.60)		(9.98)	
	Unrealised Foreign Exchange (Gain) /Loss	17.46		13.13	
			499.86		**427.01**
	Operating Profit Before Working Capital Changes		**1111.62**		**754.51**
	Adjustments for :				
	Trade Receivables and Other Assets	(5187.20)		551.70	
	Inventories	(8.33)		1005.03	
	Trade Payables and Other Liabilities	3720.14		115.58	
			(1475.39)		1672.31
	Cash Generated / (Used) from Operations		(363.77)		2426.82
	Direct Taxes Paid (Net of Refunds)		(107.45)		(63.00)
	Net Cash Generated / (Used) from Operating Activities ------ A		**(471.22)**		**2363.82**
B	**Cash Flow from Investing Activities**				
	Additions to Property, Plant and Equipment / Intangible Assets (Net of Trade Credit)	(1075.51)		(827.34)	
	Sale of Property, Plant and Equipment / Intangible Assets	2.20		1.95	
	Purchase of Current Investments	(3602.82)		(5484.73)	
	Investments in Joint Ventures	(200.00)		(96.67)	
	Investment in Equity Shares	(0.25)		-	
	Impairment of Investment in JV/Credit Impaired Loss	(72.85)		-	
	Sale of Current Investments	3604.38		5491.59	
	Inter Corporate Advances / Repayments	-		5.10	
	Interest Received	26.10		41.62	
	Dividend Received	1.35		0.50	
	Rental Income Derived from Investment Properties	43.87		39.69	
	Margin Money Deposits Matured / (Placed) with Banks	(27.29)		147.74	
	Government Grants Received	1.35	(1299.47)	-	(680.55)
	Net Cash Generated / (Used) from Investing Activities ----- B		**(1299.47)**		**(680.55)**

CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST MARCH 2026

₹ Crore

Particulars	Year ended 31.03.2026		Year ended 31.03.2025	
C Cash Flow from Financing Activities				
Net Proceeds /Repayment of Working Capital Facilities and Short Term Loans	920.31		(693.25)	
Proceeds from Term loans / Non Convertible Debentures	1,167.18		600.00	
Repayments of Term loans/Non Convertible Debentures	(758.77)		(446.59)	
Interest Paid	(286.08)		(237.95)	
Dividend Paid	(128.13)		(68.41)	
Repayment of Lease liabilities	(6.96)	907.55	(6.53)	(852.73)
Net Cash Generated / (Used) from Financing Activities ----- C		**907.55**		**(852.73)**
Net Increase/Decrease(-) in Cash and Cash Equivalent (A+B+C)		(863.14)		830.54
Cash and Cash Equivalents as at 1st April (Opening Balance)		987.03		156.49
Cash and Cash Equivalents as at 31st March (Closing Balance)		123.89		987.03
Components of Cash and Cash Equivalents				
Cash on Hand		-		-
Balance With Scheduled Banks				
in Current Accounts		123.89		237.03
in Term Deposits with Less Than 3 Months Maturity		-		750.00
		123.89		**987.03**

Note:

1. The Cash Flow Statement has been prepared under the 'Indirect Method' as set out in the Indian Accounting Standard (Ind AS) 7 on Statement of Cash Flows and presents cash flows by operating, investing and financing activities.
2. Refer note no. 74 for movement in financial liability.
3. Refer note no. 67 for amount spent during the years ended March 31, 2026 and 2025 on constructions / acquisition of any asset and other purpose relating to CSR Activities.
4. Figures of the previous year have been regrouped / rearranged wherever necessary to make it comparable to the current year presentation.
5. The cash credit facilities availed from bank are part of financing activity which do not form part of cash and cash equivalents for Cash Flow Statement purpose.

For and on behalf of the Board of Directors
RASHTRIYA CHEMICALS AND FERTILIZERS LIMITED

(S. Shivakumar)
Chairman & Managing Director
DIN : 10784187

(Nazhat Shaikh)
Director (Finance)
DIN : 07348075

(J. B. Sharma)
Company Secretary
Membership No: FCS5030

Dated : 21st May, 2026.
Place: Mumbai

As per our report of even date attached

For K. GOPAL RAO & CO.
Chartered Accountants
Firm Regn. No. 000956S

(Gopal Krishna Raju)
Partner
Membership No: 205929

For RAJU & PRASAD
Chartered Accountants
Firm Regn. No. 003475S

(M Siva Ram Prasad)
Partner
Membership No: 018943

Dated : 21st May, 2026.
Place: Mumbai

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

I) Corporate information

The Company is a public company domiciled in India and is incorporated under provisions of the Companies Act applicable in India. Its shares are listed on two recognized stock exchanges in India. The registered office of the Company is located at Priyadarshini, Eastern Express Highway, Sion Mumbai 400022.

The Company is engaged in the manufacturing and marketing of fertilizers and industrial chemicals.

The standalone financial statements are approved for issue by the Company's Board of Directors on May 21st , 2026.

II) Basis of preparation

a. The standalone financial statements of the Company have been prepared in accordance with accounting standards prescribed under Section 133 of the Companies Act 2013 (the Act), Companies (Indian Accounting Standards) Rules, 2015 as amended by Companies (Indian Accounting Standards) (Amendment) Rules, 2016 and other relevant provisions of the Act. The Company has consistently applied accounting policies to all periods.

b. The standalone financial statements have been prepared under the historical cost and on accrual basis, except for the following: -

- Certain financial assets and liabilities (including Derivative financial instruments) measured at fair value. (Refer to Material accounting policies at item no "M")
- Certain provisions recognized using actuarial valuation techniques. (Refer to Material accounting policies at item no "P")
- Non-current assets classified as held for sale are measured at the lower of their carrying amount and fair value less costs to sell. (Refer to Other Significant policies at item no "H")
- Transferable Development Rights (TDRs) received upon surrender of rights on open land which are measured at fair value.(Refer to Material accounting policies at item no "M")

c. The standalone financial statements are presented in Indian Rupees (₹) and all values are rounded to the nearest crores (₹ 00,00,000), except when otherwise indicated.

d. The Company changes the presentation or classification of items in its Financial Statements upon being material and further reclassifies comparative amounts, unless impracticable. No such material reclassification has been made during the year.

e. **Significant accounting judgements, estimates and assumptions**

1.1 The preparation of the Company's standalone financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures, and the disclosure of contingent liabilities as at the Balance Sheet date.

1.2 Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods. Any revisions to the accounting estimates are recognized prospectively when revised, in current and future periods.

Some of the significant judgements and assumptions exercised are given as under:-

1.2.1 Impairment of non-financial assets

Impairment exists when the carrying value of an asset or cash generating unit exceeds its recoverable amount, which is the higher of its fair value less costs of disposal and its value in use. The fair value less costs of disposal calculation is based on available data from binding sales transactions, conducted at arm's length, for similar assets or observable market prices less incremental costs for disposing of the asset. The value in use calculation is based on a Discounted Cash Flow (DCF) model. The recoverable amount is sensitive to the discount rate used for the DCF model as well as the expected future cash-inflows and the growth rate used for extrapolation purposes. The key assumptions used to determine the recoverable amount for the different Cash Generating Units

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

(CGUs), including a sensitivity analysis, are disclosed separately.

1.2.2 Taxes

The Company's tax jurisdiction is in India. Significant judgements are involved in estimating budgeted profits for the purpose of paying advance tax, determining the provision for income taxes, including amount expected to be paid/recovered for uncertain tax positions. Deferred tax assets are recognised for unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and the level of future taxable profits.

1.2.3 Defined benefit plans

The cost of the defined benefit gratuity plan and other post-employment medical benefits and the present value of the gratuity obligation are determined using actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases and mortality rates. Due to the complexities involved in the valuation and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.

The parameter most subject to change is the discount rate. In determining the appropriate discount rate for plans, the management considers the interest rates of government bonds in India.

The mortality rate is based on publicly available mortality tables as defined by LIC. Future salary increases is based on Company's assessment based on past trends.

1.2.4 Subsidy Income

As per the extant policies governing subsidy on Urea, major input costs such as energy, water and natural gas are treated as pass-through costs. The cost of natural gas, being the major input, is accounted for during the year based on notifications, final pool rates received, if any, and other communications issued by the pool operators/Fertilizer Industry Co-ordination Committee (FICC). Differences, if any, arising on receipt of final notifications are recognized in the Statement of Profit and Loss in the year of such revision, with corresponding adjustment to subsidy income. The impact of such changes in estimates, wherever material, is disclosed separately. Since the notified rates of subsidy of urea incorporating actual revision takes time, recognition of subsidy is generally made on the basis of in principle recognition/approval /settlement of claims from Government of India/Fertilizer Industry Co-ordination Committee while finalizing the financial statements. As per management estimates, there is reasonable certainty based on Government of India policies and past experience that claims will be notified in due course.

1.2.5 Provisions for Obsolescence

Provisions towards obsolete/surplus inventory are recognized as per management estimates under the assumption that they may fetch 5% of their book value upon disposal.

1.2.6 Fair value measurements of Financial Instruments

When the fair values of financial assets and financial liabilities recorded in the balance sheet cannot be measured based on quoted prices in active markets, their fair value is measured using valuation techniques including the Discounted Cash Flow model (DCF). The inputs to these models are from observable markets where possible, but where this is not feasible, a degree of judgement is required in establishing fair values. Changes in assumptions could affect the reported value of fair value of financial instruments.

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

1.2.7 Application of Discount rates

Estimates of rates of discounting are done for measurement of fair values of certain financial assets and liabilities, which are based on prevalent bank interest rates and the same are subject to change.

1.2.8 Estimates of Useful lives of Assets/Components

Company has identified significant components of plant and machinery and provides for depreciation over their useful lives as per its technical assessment.

1.2.9 Operating Lease

The determination of whether an arrangement is (or contains) a lease is based on the substance of the arrangement at the inception of the lease. The arrangement, is or contains, a lease if the fulfilment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset or assets, even if that right is not explicitly specified in an arrangement.

Lease arrangements in which the Company does not transfer substantially all the risks and rewards of ownership of an asset are classified as operating leases.

The company has applied Ind AS 116 –Leases for ascertainment of the same.

1.2.10 Interest Income from Department of Fertilizer towards import of Urea

Interest income includes interest as estimated by the Company towards delayed settlement of dues by Government of India, as per terms of MoU entered for carrying out import of Urea on behalf of Government of India.

III) Material accounting policies

A) Fair Value Measurement

The Company measures financial instruments, such as, derivatives, investments in equity instruments, Transfer Development Rights etc. at fair value at each balance sheet date.

Fair value is the price that would be received upon sell of an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible by the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

- Level 3 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognized in the financial statements on a recurring basis, the Company determines whether transfers have occurred between the levels in the hierarchy by re-assessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

External valuers are involved for valuation of significant assets, such as properties, unquoted financial assets etc. Involvement of independent external valuers is decided upon annually by the Company. Further such valuation is done annually at the end of the financial year and the impact if any on account of such fair valuation is taken in the annual financial statements.

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

B) Revenue Recognition

Revenue is recognized to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured, regardless of when the payment is being made/received.

Revenue is recognized upon transfer of control of promised products and services to customers in an amount that reflects the consideration expected to be received in exchange for those products or services.

Revenue, including subsidy, in respect of sale of goods is recognized when control of the goods has transferred, being when the goods are delivered to the buyer, the buyer has full discretion over the goods and there is no unfulfilled obligation that could affect the buyer's acceptance of the goods.

Revenue towards satisfaction of a performance obligation is measured at the amount of transaction price (net of variable consideration) allocated to that performance obligation. The transaction price of goods sold and services rendered is net of variable consideration on account of various discounts offered by the Company as part of the contract, goods and service tax and amounts collected on behalf of third parties. Any change in the estimated amount of obligation of discount is accounted in the period in which the change occurs.

Subsidy

Recognition of Subsidy is generally made on the basis of in principle recognition/ approval/ settlement of claims from Government of India /Fertilizer Industry Co-ordination Committee.

Concessions in respect of Urea as notified under the New Pricing Scheme is recognized with adjustments for escalation/de-escalation in the prices of inputs and other adjustments as estimated by the management in accordance with the known policy parameters in this regard as notified by Government of India.

Subsidy on P&K fertilizers is recognized based on applicable Concession rates and any additional compensation as notified by the Government of India under Nutrient Based Subsidy Scheme from time to time and settled during the year.

Subsidy on imported Urea is recognized based on lump sum compensation, and other charges receivable from the Government of India, as per terms of agreement.

Uniform freight subsidy on Urea, P&K fertilizers and Imported Urea has been accounted in accordance with the parameters and notified rates.

Subsidy income is recorded based on the quantity sold i.e. when control of goods has been transferred to the buyer during the financial year.

Other Operating revenue/other income are recognized on accrual basis.

C) Taxation

Income tax expense for a financial year represents the sum of tax currently payable, adjustments for tax provisions of previous years and deferred tax.

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

a. **Current Tax**

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date.

Current tax items are recognized in correlation to the underlying transaction either in Other Comprehensive income or directly in equity. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

b. **Deferred Tax**

Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Deferred tax liabilities are recognized for all taxable temporary differences, except:

- When the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.
- In respect of taxable temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognized for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognized for unused tax losses to the extent that it is probable that taxable profit will be available against which the deductible temporary differences and the carry forward of unused tax credits and unused tax losses can be utilized, except:

- When the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.
- In respect of deductible temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, deferred tax assets are recognized only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profits will be available against which the temporary differences can be utilized.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized. Unrecognized deferred tax assets are re-assessed at each reporting date and are recognized to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting period.

c. **Current Tax and Deferred Tax**

Current and Deferred tax are recognized in Statement of Profit and loss, except when they relate to items that are recognized in Other Comprehensive Income (OCI) or directly in equity, in which case, the current and deferred tax are also recognized in OCI or directly in equity respectively.

d. Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate taxable entity and the same taxation authority.

D) Property, Plant and Equipment

All items of property, plant and equipment, including freehold land are initially recorded at cost, net of recoverable taxes and discounts.

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

The cost includes the cost of replacing part of the property, plant and equipment meeting the recognition criteria and borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying property, plant and equipment up to the date of commissioning of the assets.

In accordance with Ind AS 16- Property, Plant and Equipment commissioning expenses directly attributable to project is recognized under Capital Work in Progress (CWIP).

Subsequent to initial recognition, property, plant and equipment other than freehold land are measured at cost less accumulated depreciation and any accumulated impairment losses. The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

Spares costing (Unit value of ₹ 10 lacs and above), and other components which are required to be replaced at intervals, meeting the recognition criteria have been classified as Plant and Equipment and are depreciated separately based on their specific useful lives.

When a major inspection is performed, its cost is recognised in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognised in Statement of Profit and loss as incurred.

The present value of the expected cost for the decommissioning of an asset after its use is included in the cost of the respective asset if the recognition criteria for a provision are met.

Catalysts which are used in commissioning of new projects/plants are capitalized and are amortized based on the estimated useful life of 1 to 9 years, as technically assessed. Subsequent issues of catalysts, if any, are treated as inventory.

Projects under which assets are not ready for their intended use are shown as Capital work in progress.

Freehold / Leasehold improvements are considered as property plant and equipment.

Floor Space Index (FSI)/ Transferable Development Rights (TDR) intended to be utilized for construction of the Company's own assets are recognized as Capital Work-in-Progress (CWIP) at cost. Such cost is capitalized as part of Property, Plant and Equipment upon completion of construction and when the asset is ready for its intended use. CWIP is carried at cost and is not depreciated until the related asset is available for use.

Depreciation

Depreciation is calculated on a Straight-line basis over the estimated useful lives of each item of property, plant and equipment as estimated by the management and charged to Statement of Profit and Loss as per the requirement of Schedule II of the Companies Act, 2013.

Depreciation on additions/deletions to Gross Block is calculated on pro-rata basis from the date of such additions and up to the date of such deletions.

Depreciable amount is the cost of an asset, or other amount substituted for cost, less its residual value. A maximum residual value of 5% is considered for all assets, except for certain assets/asset classes wherein it is considered to be nil.

The estimate of useful life of the assets has been assessed based on technical evaluation which considers the nature of the asset, the usage of the asset, expected physical wear and tear, the operating conditions of the asset, anticipated technological changes, manufacturers warranties and maintenance support, etc.

A major portion of the plant and equipment of the Company has been considered as continuous process plant.

The estimated useful life of items of property, plant and equipment is mentioned below:

S.no.	Assets	Useful Lives (In Years)
1	Plant and Equipments	1 to 25
2	Office Equipments	1 to 10
3	Furniture and Fixtures	1 to 10

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

S.no.	Assets	Useful Lives (In Years)
4	Electrical Equipments	1 to 25
5	Factory Building and Other Buildings	1 to 60
6	Vehicles	8
7	Information Technology Equipments	3 to 6
8	Other Miscellaneous Equipments	1 to 25

Freehold land has an unlimited useful life and therefore is not depreciated.

After recognition of impairment loss, the revised carrying amount less residual value of the impaired asset would be depreciated on systematic basis over the remaining useful life of the asset. However, the carrying value after reversal is not increased beyond the carrying value that would have prevailed by charging usual depreciation if there was no impairment.

Depreciation on each item of an asset costing less than ₹ 5,000 are depreciated at 100% in the year of capitalization.

The residual values and useful life of property, plant and equipment are assessed at the end of each reporting period by considering historical experience, internal technical inputs and other relevant factors and are adjusted prospectively, wherever necessary.

An item of property, plant and equipment is de-recognized upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the Statement of profit and loss in the year the asset is de-recognized.

Assets under construction/Capital Work in Progress included under Property, Plant and equipment are not depreciated as these assets are not yet available for use. However, they are tested for impairment if any.

E) Investment Properties

Investment properties are properties that are held to earn rentals and /or for capital appreciation (including property under construction for such purposes) and not occupied by the Company for its own use.

Investment properties are measured initially at cost, including transaction costs and net of recoverable taxes. The cost includes the cost of replacing parts and borrowing costs if recognition criteria are met. When significant parts of the investment property are required to be replaced at intervals, the Company depreciates them separately based on their specific useful lives. All other repair and maintenance costs are recognized in profit or loss as incurred.

Subsequent to initial recognition, investment properties are stated at cost less accumulated depreciation and accumulated impairment loss, if any.

Depreciation on Investment property, wherever applicable, is provided on straight line basis as per useful lives prescribed in Schedule II to Companies Act 2013.

Investment properties are derecognised either when they have been disposed of or when they are being occupied by the Company for its own use or when they are permanently withdrawn from use and no future economic benefit is expected from their disposal. The difference between the net disposal proceeds and the carrying amount of the asset is recognised in profit or loss in the period of derecognition.

F) Intangible Asset

a. Recognition and Measurement

Intangible assets acquired separately are measured on initial recognition at cost, net of recoverable taxes. The cost of intangible assets comprises its purchase price, and any cost directly attributable to bringing the asset to its working condition for the intended use. Following initial recognition, intangible assets are carried at cost less any accumulated amortization and accumulated impairment losses.

The Company has no intangible assets with infinite useful lives.

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

b. Amortization

Intangible assets (i.e. software applications) having finite useful lives are amortized over their respective individual estimated useful lives on a Straight-line basis, pro-rata from the date the asset is available to the Company for its use. Management estimates the useful life of software applications identified as intangible assets as three years. Any expenses incurred on intangible assets with finite useful lives up to ₹1 lakh in each case are being charged off in the year of incurrence.

Gains or losses arising from de-recognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognized in the statement of profit or loss when the asset is derecognized.

G) Impairment of Non-Financial Assets

The Company assesses, at each reporting date, whether there is an indication that an asset may be impaired. For the purpose of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows which are largely independent of the cash inflows from assets or group of assets (cash-generating units). If any indication exists, the Company estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's (CGU) fair value less costs of disposal and its value in use. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account.

The Company bases its impairment calculation on detailed budgets and forecasts which are prepared for each of its CGU separately.

For all the assets, an assessment is made at each reporting date to determine whether there is an indication that previously recognized impairment losses no longer exist or have decreased. If such indication exists, the Company estimates the CGU's recoverable amount. A previously recognized impairment loss is reversed only if there has been a change in the assumptions used to determine the CGU's recoverable amount since the last impairment loss was recognized. The reversal is limited so that the carrying amount of the CGU does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognized for the CGU's in prior years. Such reversal is recognized in the Statement of Profit and Loss.

Impairment losses of continuing operations, including impairment on inventories and right of use assets, are recognized in the Statement of profit and loss.

H) Borrowing Costs

Borrowing cost includes interest, amortization of ancillary costs incurred in connection with the arrangement of borrowings and exchange differences arising from foreign currency borrowings to the extent they are regarded as an adjustment to interest cost.

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are accumulated and capitalized up to the date when such assets are ready for their intended use or sale, as part of the cost of the asset.

All other borrowing costs are expensed in the period in which they occur.

Interest income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalization.

General Borrowings cost incurred in connection with qualifying assets are capitalized by applying the Capitalization rate on the quantum of such borrowings utilized for such assets.

I) Leases

The Company evaluates each contract or arrangement at inception, whether it qualifies as lease as defined under Ind AS 116- Leases. i.e., if the contract conveys the right to control the use of asset for a period of time in exchange for consideration.

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

The Company as a lessee

The Company assesses, whether the contract is, or contains, a lease. A contract is, or contains, a lease if the contract involves–

(a) the use of an identified asset,

(b) the right to obtain substantially all the economic benefits from use of the identified asset, and

(c) the right to direct the use of the identified asset.

The Company at the inception of the lease contract recognizes a Right-of-Use (RoU) asset at cost and corresponding lease liability, except for leases with term of less than twelve months (short term) and low-value assets.

Right of use assets

The cost of the right-of-use assets comprises the amount of the initial measurement of the lease liability, any lease payments made at or before the inception date of the lease plus any initial direct costs, less any lease incentives received. Subsequently, the right-of-use assets is measured at cost less any accumulated depreciation and accumulated impairment losses, if any. The right-of-use assets is depreciated using the straight-line method from the commencement date over the shorter of lease term or useful life of right-of-use assets.

The Right to use assets are also subject to impairment as described in the polices with respect to the impairment of non-financial assets.

For lease liabilities at inception, the Company measures the lease liability at the present value of the lease payments to be made over the lease term. The lease payments are discounted using the interest rate implicit in the lease, if that rate is readily determined, if that rate is not readily determined, the lease payments are discounted using the incremental borrowing rate. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made.

The Company recognizes the amount of the re-measurement of lease liability as an adjustment to the right-of-use assets. Where the carrying amount of the right-of-use assets is reduced to zero and there is a further reduction in the measurement of the lease liability, the Company recognizes any remaining amount of the re-measurement in the statement of Profit and loss.

For short-term and low value leases, the Company recognizes the lease payments as an operating expense on a straight-line basis over the lease term.

Lease payments are classified in the Cash flow statement as cash flows relating to financing activities.

J) Inventories

a. Assessment of Inventory

Raw Materials, Intermediary Products, By-Products and Finished Products inside factory premises, in bulk form, are assessed by survey method on a date as close as possible to the Balance Sheet date and the shortages /excesses in the quantities as compared to book stocks are adjusted in the books. Finished goods and other inventory stored outside the factory premises are taken as per warehousing certificates and third- party confirmations respectively.

b. Mode of Valuation

Inventory is valued at lower of cost and net realizable value except in case of by-products, which are valued at, net realizable value. However, materials and other items held for use in the production of finished goods are not written down below cost if the finished products in which they will be incorporated /consumed are expected to be sold at or above cost.

Stores and spares which do not meet the recognition criteria under Property, Plant and Equipment are valued at weighted average cost.

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

Gases and slurries, if any, in pipelines at different stages of process are not valued as the same is not practicable.

Certified Emission Reductions (Carbon credits), Renewable Energy Certificates (REC), Renewable Consumption Obligation (RCO) and Energy Savings Certificates (E-certs) are valued at lower of cost and net realizable value.

Renewable Energy Certificates (REC), Renewable Consumption Obligation (RCO) purchased for meeting obligation are charged to the Statement of Profit and Loss upon utilisation for compliance.

c. Basis of Cost

The cost of manufactured finished goods, traded goods and intermediary products are arrived at based on weighted average cost. Bifurcation of cost of joint products is made on technical estimates.

Cost of raw materials, petroleum products, packing materials, stores and spares, and loose tools is determined on weighted average cost basis.

Provision is made in respect of raw materials, packing materials, stores and spares and petroleum products, wherever appropriate, based on technical estimates, to reflect the impact of obsolescence, damage or other diminution in value.

d. Measurement of Cost / Realizable Value

Cost of Purchases

Cost of purchase includes duties, taxes (net of those recoverable) freight and other expenses net of trade discounts, rebates and price adjustments.

Cost of Manufactured goods

Cost of Manufactured Goods comprises of direct cost, variable production overheads and fixed production overheads on absorption costing method. Catalysts issued are charged off over their estimated useful lives as technically assessed ranging from 1 to 9 years. Variable production overheads are allocated based on actual production. Variable overheads related to movement of finished products are allocated based on actual dispatches. Fixed overheads are allocated based on higher of the actual production level or normal production level on a consistent basis. Average handling and transportation costs incurred to bring the material in its present location and condition is included in valuing stocks in field warehouses and in transit.

Cost of Traded Fertilizers

It comprises of Cost of Purchases as defined under para (J) (d) plus bagging, handling and transportation costs incurred to bring the material in its present location and condition.

Net Realizable Value

Price of urea is administered by the Government of India by which selling price is fixed for the buyer. The net realizable value for manufactured urea is taken at the applicable price concession (selling price net of dealers' margin plus the applicable subsidy from Government of India) net of variable selling and distribution cost. Net realizable value of off-spec urea is taken at 40% of MRP excluding subsidy.

The net realizable value of phosphatic and potassic fertilizers is taken at the applicable selling prices expected to be realized, net of dealers' margin and variable selling and distribution costs, plus the concession as fixed/to be fixed by Government. Net realizable value of off-spec phosphatic and potassic fertilizers is taken at selling price net of dealers' margin and estimated cost of re-processing including transportation cost to factory. The net realizable value of off-spec traded phosphatic and potassic out fertilizers is at 30% of MRP excluding subsidy.

Average freight incurred on despatches from silo/factory/ port to godown and other products handling costs is reduced for arriving at the net realizable value in respect of stocks of fertilizers in silo/factory/ port.

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

The net realizable value of non-fertilizer products is taken at lowest selling prices net of variable selling and distribution costs , expected to be realized in future.

K) Provisions

Provisions are recognized when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When a provision is expected to be reimbursed, the reimbursement is recognized as a separate asset, but only when the reimbursement is virtually certain. The expense relating to a provision is presented in the Statement of Profit and Loss net of any reimbursement.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognized as finance cost.

L) Contingencies

A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the company or a present obligation that is not recognized because it is not probable that an outflow of resources will be required to settle the obligation. A contingent liability also arises where a reliable estimate of the amount of the obligation cannot be made. Contingent assets are not recognized but are disclosed where an inflow of economic benefits is probable. The estimation of financial effect in respect of contingent liabilities and contingent assets wherever not practicable, is not disclosed and such fact is accordingly stated.

M) Financial Instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

a. Financial Assets

Initial Recognition and Measurement

All financial assets are recognized initially at fair value, plus in the case of financial assets not recorded at fair value through profit or loss (FVTPL), transaction costs that are attributable to the acquisition of the financial assets. However, trade receivables that do not contain a significant financing component are measured at transaction price.

Subsequent Measurement

Financial assets presently held by the Company are classified as under:-

- Debt instruments at amortized cost
- Debt instruments, TDRs and derivatives at Fair Value Through Profit or Loss (FVTPL)
- Equity instruments measured at Fair Value Through Other Comprehensive Income (FVTOCI)

i. Debt Instruments at Amortized Cost

A ‘debt instrument’ is measured at the amortized cost if both of the following conditions are met:

(a) The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and

(b) Contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortized cost using the effective interest rate (EIR) method. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

part of the EIR. The EIR amortization is included in finance income in the profit or loss. The losses arising from impairment are recognized in the statement of profit or loss. This category generally applies to trade and other receivables.

ii. Debt Instrument at FVTPL

FVTPL is a residual category for debt instruments. Any debt instrument, which does not meet the criteria for categorization as at amortized cost or as FVTOCI, is classified as at FVTPL.

Debt instruments included within the FVTPL category are measured at fair value with all changes recognized in the Statement of profit or loss.

iii. Equity Investments

All equity investments in scope of Ind AS 109 - Financial Instruments are measured at fair value. Equity instruments which are held for trading are classified as at FVTPL. For all other equity instruments, the Company may decide to classify the same as at FVTOCI. The Company makes such election on an instrument-by-instrument basis upon on initial recognition and same is irrevocable.

Upon classification of equity instruments as at FVTOCI, all fair value changes on the instrument, excluding dividends, are recognized in the OCI. There is no recycling of the amounts from OCI to Statement of Profit and Loss, even on sale of investments. The Company may transfer the cumulative gain or loss within equity.

Equity instruments included within the FVTPL category are measured at fair value with all changes recognized in the statement of profit or loss.

Investments in Joint ventures, subsidiaries and associates are recognized at cost in accordance with Ind As 27. The carrying amount of such investments is assessed at the end of each financial year for any indication of impairment. Where any such indication exists, the recoverable amount of the investment is estimated and impairment loss, if any, is recognised in the statement of Profit and Loss.

iv. Derivative Financial Instruments

The Company enters into a variety of derivative financial instruments to manage its exposure to interest and foreign exchange rate risks, like foreign exchange forward contracts, interest rate swaps and cross currency swaps.

Derivatives are initially recognized at fair value on the date the derivative contracts are entered into and are subsequently re-measured to their fair value (Mark to Market) at the end of each reporting period. The resulting gain or loss is recognized in the Statement of profit and loss. Company does not designate any of its derivative instruments as hedge instruments. Derivatives are carried as financial assets when fair value is positive and as financial liabilities when the fair value is negative.

Transaction costs incurred for such derivative instruments are charged off to Statement of Profit and Loss on initial recognition.

v. Transferable Development Rights (TDRs):

Transferable Development Rights (TDRs) acquired by the Company against surrender/handing over of land to statutory authorities and intended for sale are recognized as Non-Current Financial Assets/Investments when there is reasonable certainty of receipt and the fair value can be reliably measured. Such TDRs are initially recognized at fair value based on observable market inputs and are classified under the Fair Value Through Profit or Loss (FVTPL) category. Accordingly, TDRs included within the FVTPL category are subsequently measured at fair value, with all changes in fair value recognized in the Statement of Profit and Loss.

Derecognition

The Company derecognizes a financial asset only when the contractual rights to the cash flows

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

from the asset expires or it transfers the financial asset and substantially all the risks and rewards of ownership of the asset.

When the Company has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Company continues to recognize the transferred asset to the extent of the Company's continuing involvement. In that case, the Company also recognizes an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Company has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Company could be required to repay.

Impairment of Financial Assets

In accordance with Ind AS109 – Financial Instruments, the Company applies Expected Credit Loss (ECL) model for measurement and recognition of impairment loss on the following financial assets and credit risk exposure:

i. Financial assets that are debt instruments, and are measured at amortised cost e.g., loans, debt securities, deposits, trade receivables and bank balance

ii. Lease receivables

iii. Trade receivables or any contractual right to receive cash or another financial asset that result from transactions that are within the scope of Ind AS 115 – Revenue From Contracts with Customers.

iv. Financial guarantee contracts which are not measured as at FVTPL

Expected credit losses are the weighted average of credit losses with the respective risks of default occurring as the weights. Credit loss is the difference between all contractual cash flows that are due to the Company in accordance with the contract and all the cash flows that the Company expects to receive (i.e. all cash shortfalls) discounted at the original effective interest rate.

While estimating cash flows, Company considers all contractual terms of financial instrument over the expected life of the financial instrument including cash flows from the sale of collateral held that are integral to contractual terms.

In case of Trade receivables, the Company has used a practical expedient as permitted under Ind AS 109 – Financial Instruments. This expected credit loss allowance is computed based on a provision matrix which takes in account historical credit loss experience with adjustments for collaterals available and forward looking information, if required.

ECL allowance is not recognized on Subsidy receivables since they are due from Government of India and also on other receivables which are largely due from Government agencies, as the Company does not perceive any risk of default which would be material.

For recognition of impairment loss on other financial assets and risk exposure, the Company determines that whether there has been a significant increase in the credit risk since initial recognition. If credit risk has not increased significantly, 12-month ECL is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime ECL is used. If, in a subsequent period, credit quality of the instrument improves such that there is no longer a significant increase in credit risk since initial recognition, then the entity reverts to recognising impairment loss allowance based on 12-month ECL.

ECL impairment loss allowance (or reversal) recognized during the period is recognized as income/ expense in the Statement of Profit and Loss (P&L). This amount is reflected under

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

the head 'other expenses' in the P&L. The Balance Sheet presentation for various financial instruments is described below:

- Financial assets measured as at amortised cost, trade receivables and lease receivables.
- ECL is presented as an allowance, i.e., as an integral part of the measurement of those assets in the balance sheet.
- The allowance reduces the net carrying amount, until the asset meets write-off criteria.
- Trade receivables, other receivables, loans and advances are also fully provided for as doubtful upon review on case to case basis, to the extent of such loss considered as incurred.

b. Financial Liabilities

Initial Recognition and Measurement

Financial liabilities are classified, at initial recognition as loans and borrowings, payables, derivatives and financial liabilities at fair value through profit or loss. The Company's financial liability consists of trade and other payables, loans and borrowings, bank overdrafts, financial guarantee contracts and derivative financial instruments.

All financial liabilities are recognized initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs, if any.

Subsequent Measurement

The subsequent measurement of financial liabilities of the Company depending on their classification is described below:-

i. Loans and Borrowings Including Bank Overdrafts

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortized cost using the EIR method. Gains and losses are recognized in profit or loss when the liabilities are derecognized as well as through the EIR amortization process.

Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included as finance costs in the statement of profit and loss.

This category generally applies to interest-bearing loans and borrowings.

ii. Financial Guarantee Contracts

Financial guarantee contracts issued by the Company are those contracts that require a payment to be made to reimburse the holder of the guarantee for a loss it incurs because the specified debtor fails to make a payment when due in accordance with the terms of a debt instrument. Financial guarantee contracts are recognized initially as a liability at fair value, adjusted for transaction costs that are directly attributable to the issuance of the guarantee. Subsequently, the liability is measured at the higher of the amount of loss allowance determined as per impairment requirements of Ind AS 109- Financial Instruments and the amount recognized less cumulative amortization.

Derecognition

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognized in the statement of profit and loss.

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

N) Cash and cash equivalents

Cash and cash equivalents comprise of cash at banks and on hand and short-term deposits with a maturity of three months or less. For the purpose of the cash flow statement, cash and cash equivalents include cash on hand, in banks, demand deposits with banks and other short term highly liquid investments, net of outstanding overdrafts that are repayable on demand and are considered part of the Company's cash management system.

O) Government Grants

Government grants are not recognized until there is reasonable assurance that the Company will comply with the conditions attaching to them and that the grants will be received.

Government grants are recognized in statement of profit and loss on a systematic basis over the periods in which the Company recognizes as expenses the related costs for which the grants are intended to compensate and are presented within other income.

Government grants that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Company with no future related costs are recognized in profit or loss in the period in which they become receivable.

Government grants relating to purchase of property, plant and equipment are included in other non-current liabilities and are credited to profit or loss on a straight-line basis over the expected lives of the related assets.

In the event of such property, plant and equipment being disposed off before completion of its estimated useful life, the outstanding amount of such capital grant is fully credited to profit or loss in the year of its disposal.

P) Employee Benefits

a. Short Term Employee Benefits:

All employee benefits payable within twelve months of rendering the service are classified as short term employee benefits and they are recognized in the period in which the employee renders the related service. The Company recognizes the undiscounted amount of short term employee benefits expected to be paid in exchange for services rendered as a liability (accrued expense) after deducting any amount already paid.

b. Retirement Benefit Costs and Termination Benefits and Other Long Term Employee Benefits

Defined Contribution Schemes

Payments to defined contribution retirement benefit plans are recognized as an expense when employees have rendered service entitling them to the contributions.

Company's defined Contribution made to its Superannuation scheme is charged off to Statement of Profit and Loss on accrual basis.

Defined Benefit Plans

Provident Fund

Contribution to Provident Fund is accounted for on accrual basis as per actuarial valuation done on deterministic basis. The Provident Fund contributions are made to a Trust administered by the Company by both the employer as well as employee. The Trust invests in specific designated instruments as permitted by Indian Law. The interest rate payable to the members of the Trust is being administered by the Government. The Company has an obligation to make good the shortfall, if any between the return from the investments of the Trust and the notified interest rate. Further in the event there is a deficit, owing to the fair valuation of plan assets being lower than defined benefit obligation at the Balance Sheet date, Company has to fund the shortfall. Such shortfall including shortfall in the interest is recognized in the Statement of Profit and Loss.

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

Gratuity and Post-retirement Medical Benefits

For Defined Benefit plans comprising of gratuity, post-retirement medical benefits the cost of providing benefits is determined using the Projected Unit Credit Method, with actuarial valuations being carried out at the end of each annual reporting period. Re-measurements, comprising actuarial gains and losses, the effect of the changes to the asset ceiling (if applicable) and the return on plan assets (excluding net interest), is reflected immediately in the balance sheet with a charge or credit recognized in other comprehensive income in the period in which they occur. Re-measurements recognized in other comprehensive income is reflected immediately in retained earnings and is not reclassified to profit or loss. Past service cost is recognized in profit or loss in the period of a plan amendment. Net interest is calculated by applying the discount rate at the beginning of the period to the net defined benefit liability or asset. Defined benefit costs are categorized as follows:

- Service cost (including current service cost, past service cost, as well as gains and losses on curtailments and settlements);
- Net interest expenses or income; and
- Re-measurements

The Company presents the first two components of defined benefit costs in the Statement of profit and loss in the line item 'Employee Benefits Expense'. Curtailment gains and losses are accounted for as past service costs.

The retirement benefit obligation recognized in the balance sheet represents the actual deficit or surplus in the Company's defined benefit plans. Any surplus resulting from this calculation is limited to the present value of any economic benefits available in the form of refunds from the plans or reductions in future contributions to the plans.

The cost of the defined benefit gratuity plan and other Post employment medical benefits and the present value of gratuity obligation are determined using actuarial valuation techniques.

Termination Benefits

A liability for a termination benefit is recognized at the earlier of when the entity can no longer withdraw the offer of the termination benefit and when the entity recognizes any related restructuring costs.

Other Long term benefits

Liabilities recognized in respect of other long term benefits like leave encashment and long term service awards are measured at the present value of the estimated future cash outflows to be made by the Company (based on actuarial valuation) in respect of services provided by employees upto the reporting date.

IV) Other Significant Accounting Policies:

A) Current versus non-current classification

The Company presents assets and liabilities in the balance sheet based on current/ non-current classification.

An asset as current when it is:

- Expected to be realized or intended to be sold or consumed in normal operating cycle,
- Held primarily for the purpose of trading,
- Expected to be realized within twelve months after the reporting period, or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

The classification of an asset either current or non-current has been made applying the criteria of realization of such assets within a period of 12 months after the reporting date.

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

Where assets have been fully provided for as doubtful, the same are classified as non-current.

A liability is current when:

- It is expected to be settled in normal operating cycle,
- It is held primarily for the purpose of trading,
- It is due to be settled within twelve months after the reporting period, or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

The Company classifies all other liabilities as non-current.

B) Foreign Currencies

The standalone financial statements are presented in Indian Rupees (₹), which is also the Company's functional currency.

a. Transactions and Balances

Foreign Currency transactions are accounted at the rates prevailing on the date of transaction. Year-end monetary assets and liabilities are translated at the exchange rate prevailing on the date of the Balance sheet.

Exchange differences arising on settlement or translation of monetary items are recognized in Statement of Profit and loss for the period in which they arise, except for the following:-

- ♦ Exchange differences on Long term foreign currency borrowings relating to assets under construction for future productive use (i.e. Capital Work in progress), are included in the cost of those assets when they are regarded as an adjustment on account of interest costs on those foreign currency borrowings.
- ♦ Non-monetary items that are measured in terms of historical cost in foreign currencies are reported using the exchange rates at the date of the transaction.

C) Interest Income

For all debt instruments measured either at amortized cost or at fair value through other comprehensive income, interest income is recorded using the effective interest rate (EIR). EIR is the rate that exactly discounts the estimated future cash payments or receipts over the expected life of the financial instrument or a shorter period, where appropriate, to the gross carrying amount of the financial asset or to the amortized cost of a financial liability.

For interest due from customers, vendor's etc. interest income is recognized when no significant uncertainty as to its realization exists and is accounted on time proportion basis at contracted rates.

D) Dividends

Dividend income is recognized when the Company's right to receive the payment is established.

E) Commission Income

For certain arrangements, Company acts as an agent. The role of the Company either as an agent or a principal is determined based on evaluation of its role as a primary obligor, has the pricing latitude in the said arrangements, its exposure to inventory risks and credit risks, on case to case basis. Commission income is recognized as per the terms of agreement when such amounts become entitled.

F) Others

Insurance and other miscellaneous claims are recognized on receipt/acceptance of claim.

Income from sale of Certified Emissions Reductions (CER's), Voluntary Emissions Reductions (VER's) and

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

Renewable Energy Certificates (REC's) is recognized on delivery and confirmation of the same by the concerned authorities.

G) Company as a Lessor

Leases in which the Company does not transfer substantially all the risks and rewards of ownership of an asset are classified as operating leases. Rental income from operating leases are recognised on straight line basis as per lease terms over the period of lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the lease asset and recognised over the lease term. Contingent rents are recognised as revenue in the period in which they are earned.

Leases are classified as finance leases when substantially all of the risks and rewards of ownership transfer from the Company to the lessee. Amounts due from lessees under finance leases are recorded as receivables at the Company's net investment in the leases.

Finance lease income is allocated to accounting periods so as to reflect a constant periodic rate of return on the net investment outstanding in respect of the lease.

H) Non – Current Assets Held for Sale

Non-current assets and disposal groups are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use. Non-current assets (and disposal groups) classified as held for sale are measured at the lower of their carrying amount and fair value less costs to sell. Also, such assets are classified as held for sale only if the management expects to complete the sale within one year from the date of classification.

I) Segment Reporting

The Company has recognized the following operating segments, viz Fertilizers, Industrial Chemicals and Trading, the business activities it is primarily engaged into. The same has been done based on the review of the operating results, internal reporting, review of performance, decision making relating to future allocation of resources, policy parameters influencing business etc. carried out by its Chief Operating Decision Maker i.e. Executive Management Committee/Board of Directors.

J) Prepaid Expenses

Individual expenses up to ₹ 1,00,000 is not considered in classifying prepaid expenses.

K) Research and Developments expenses

Revenue expenditure on Research activity is recognized separately and charged to Statement of Profit and Loss. Expenditure on development activities is capitalized when its future economic benefits can reasonably be regarded as assured.

L) Earnings per Share (EPS)

Basic earnings per share is calculated by dividing net profit or loss after tax for the year attributable to equity shareholders by the weighted average number of equity shares outstanding during the year.

Upon discontinuation of an operation the basic and diluted amount per share for the discontinued operation is separately reported, as applicable.

M) Cash Dividend

Final dividends on equity shares are recognized as a liability in the financial statements in the period in which they are approved by the shareholders. Interim dividends are recognized as a liability in the period in which they are approved by the Board of Directors. The corresponding amount of dividend is recognized directly in retained earnings / reserves and surplus.

N) Supplier Finance Arrangements

The Company enters into supplier finance arrangements for transactions routed through Trade Receivables Discounting System (TReDS) for financing of trade receivables of Micro, Small and Medium Enterprises (MSMEs). Under these arrangement, suppliers upload invoices on the TReDS platform which, upon acceptance by the Company, may be discounted by financiers. The Company settles the amount directly with the financier

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

on the respective due dates. Liabilities arising under such arrangements are recognized and presented as trade payables, as they are settled within the normal operating cycle of the Company

The Company also enters into Usance Payable at Sight Letters of Credit (UPAS LC) arrangements, whereby financial institutions settle amounts payable to suppliers on behalf of the Company, and the Company subsequently repays the financial institution in accordance with the agreed terms. Where the terms of such arrangements result in a substantial modification of the liability, including significant extension of credit period or change in substance of the liability, the same is reclassified and presented as borrowings.

V) Exemptions applied

Ind AS101- First Time Adoption of Indian Accounting Standards, allows first-time adopters certain exemptions from the retrospective application of certain requirements under Ind AS. The Company has applied the following exemptions.

Company has elected to continue with the carrying value for all of its property, plant and equipment as recognized in the financial statements as at the date of transition measured as per Indian GAAP and use that as its deemed cost as at date of transition. The same is applicable even for Investment property, intangible assets and its investments in Joint venture, associates and subsidiaries.

Company has also reviewed the necessary adjustments required to be done in accordance with paragraph D21 this standard (i.e. adjustments arising on account of decommissioning or restoration liabilities) and has accordingly considered the impact of the same wherever applicable.

The Company has designated unquoted equity instruments held at 1 April 2015 as fair value through OCI.

VI) Recent Pronouncements:

The Ministry of Corporate Affairs (MCA) on 13th August 2025 through Companies (Indian Accounting Standards) Amendment Rules, 2023 has notified the following amendments to IND AS which are applicable for the annual periods beginning on or after 1st April, 2025.

(i) **Ind AS 21 - The Effects of Changes in Foreign Exchange Rate** - Provides guidance to specify when a currency is exchangeable and how to determine the exchange rate when it is not exchangeable and requirement of additional disclosures for the same.

(ii) **Ind AS 1 - Presentation of Financial Statements** - specify the requirements for classifying liabilities as current or non-current and additional disclosure requirements regarding loan agreement.

(iii) **Ind AS 7- Statement of Cash Flows and Ind AS 107 Financial Instruments** - Clarification on the characteristics of supplier finance arrangements and disclosure requirements of such arrangements.

(iv) **Ind AS 12 - Income Taxes** - New paras added for applicability of income tax arising from implementation of Pillar Two model rules and certain related disclosures.

(v) Certain minor clarificatory amendments have been made to Ind AS 101, IND AS 108, IND AS 109, IND AS 115, IND AS 10, IND AS 28 and IND AS 32.

The Company has reviewed the new pronouncements and based on its evaluation has determined that it does not have any material impact on its financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 1 PROPERTY, PLANT & EQUIPMENT

AS AT 31.03.2026

₹ Crore

Sr. No.	Description	DEEMED COST / COST				DEPRECIATION				IMPAIRMENT LOSS			NET BOOK VALUE	
		AS.AT 01.04.2025	Of Additions/ Adjustments *	Of Deductions/ Adjustments	AS.AT 31.03.2026	UPTO 01.04.2025	Provided during the year	On items Sold/ Discarded/ Adjusted	UPTO 31.03.2026	UPTO 01.04.2025	Provided during the year	UPTO 31.03.2026	AS.AT 31.03.2026	AS.AT 31.03.2025
a.	Land (Freehold)	10.74	-	-	10.74	-	-	-	-	-	-	-	10.74	10.74
b.	Buildings	400.96	32.03	1.40	431.59	95.89	19.25	(0.03)	115.17	5.27	-	5.27	311.15	299.80
c.	Plant & Machinery	3938.83	624.29	58.32	4504.80	1463.07	241.49	45.95	1658.61	20.89	(0.34)	20.55	2825.64	2454.87
d.	Furniture & Fixtures	21.60	4.19	0.08	25.71	11.82	1.77	0.22	13.37	-	-	-	12.34	9.78
e.	Vehicles	5.62	(0.01)	0.13	5.48	3.07	0.35	0.12	3.30	-	-	-	2.18	2.55
f.	Office Equipments	62.92	7.52	2.04	68.40	41.05	9.17	1.71	48.51	-	-	-	19.89	21.87
g.	Others													
i)	Roads & Culverts	33.57	4.38	-	37.95	18.63	3.78	-	22.41	-	-	-	15.54	14.94
ii)	Railway Sidings	30.21	1.22	-	31.43	12.39	1.75	-	14.14	-	-	-	17.29	17.82
iii)	Water System, Sewerage & Drainage	21.70	-	-	21.70	12.29	1.32	(0.01)	13.62	-	-	-	8.08	9.41
iv)	Miscellaneous Equipments	128.24	7.21	0.69	134.76	78.47	8.37	0.55	86.29	-	-	-	48.47	49.77
	TOTAL	4654.39	680.83	62.66	5272.56	1736.68	287.25	48.51	1975.42	26.16	(0.34)	25.82	3271.32	2891.55

AS AT 31.03.2025

₹ Crore

Sr. No.	Description	DEEMED COST / COST				DEPRECIATION				IMPAIRMENT LOSS			NET BOOK VALUE	
		AS.AT 01.04.2024	Of Additions/ Adjustments *	Of Deductions/ Adjustments	AS.AT 31.03.2025	UPTO 01.04.2024	Provided during the year	On items Sold/ Discarded/ Adjusted	UPTO 31.03.2025	UPTO 01.04.2024	Provided during the year	UPTO 31.03.2025	AS.AT 31.03.2025	AS.AT 31.03.2024
a.	Land (Freehold)	10.74	-	-	10.74	-	-	-	-	-	-	-	10.74	10.74
b.	Buildings	315.10	86.11	0.25	400.96	79.81	15.69	(0.39)	95.89	5.27	-	5.27	299.80	230.02
c.	Plant & Machinery	3451.42	488.84	1.43	3938.83	1250.94	213.08	0.95	1463.07	15.58	5.31	20.89	2454.87	2184.90
d.	Furniture & Fixtures	18.57	3.05	0.02	21.60	10.39	1.49	0.06	11.82	-	-	-	9.78	8.18
e.	Vehicles	4.61	1.16	0.15	5.62	2.91	0.30	0.14	3.07	-	-	-	2.55	1.70
f.	Office Equipments	53.89	9.53	0.50	62.92	33.08	8.19	0.22	41.05	-	-	-	21.87	20.81
g.	Others													
i)	Roads & Culverts	25.29	8.28	-	33.57	16.11	2.51	(0.01)	18.63	-	-	-	14.94	9.18
ii)	Railway Sidings	29.88	0.33	-	30.21	10.62	1.77	-	12.39	-	-	-	17.82	19.26
iii)	Water System, Sewerage & Drainage	21.70	-	-	21.70	10.93	1.36	-	12.29	-	-	-	9.41	10.77
iv)	Miscellaneous Equipments	115.53	12.97	0.26	128.24	70.71	7.93	0.17	78.47	-	-	-	49.77	44.82
	TOTAL	4046.73	610.27	2.61	4654.39	1485.50	252.32	1.14	1736.68	20.85	5.31	26.16	2891.55	2540.38

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

1.1 * Additions/Adjusments in PPE include the following

₹ Crore

	Item of Asset	AS AT 31.03.2026	AS AT 31.03.2025
Exchange Differences	Plant & Machinery / CWIP	1.34	0.64
Borrowing Costs		18.23	7.92
TOTAL		**19.57**	**8.56**

1.2 Land at Thal included in Gross Block (at cost) at ₹ 4.43 Crore (area measuring 50,52,476 Sq. Mtr.) is subject to final revision in price.

1.3 Assets offered as security for loans have been provided in Note No 19

₹ Crore

1.4 **Capital work in progress (Refer Note No. 80)**

	AS AT 31.03.2026	AS AT 31.03.2025
Opening Balance	579.17	431.25
Additions	914.72	757.32
Capitalisations	684.22	609.40
Impairment Loss	(0.61)	-
Closing Balance	**810.28**	**579.17**

NOTE NO. 2 NON-CURRENT ASSETS - RIGHT OF USE ASSETS (ROU)

AS AT 31.03.2026

₹ Crore

Description	DEEMED COST / COST				DEPRECIATION				IMPAIRMENT LOSS			NET BOOK VALUE	
	AS.AT 01.04.2025	Of Additions/ Adjustments	Of Deductions/ Adjustments	AS.AT 31.03.2026	UPTO 01.04.2025	Provided during the year	On items Sold/ Discarded/ Adjusted	UPTO 31.03.2026	UPTO 01.04.2025	Provided during the year	UPTO 31.03.2026	AS.AT 31.03.2026	AS.AT 31.03.2025
Land (Leasehold) ROU	10.39	-	-	10.39	4.67	0.66	-	5.33	1.92	-	1.92	3.14	3.80
Buildings ROU	4.50	0.71	1.39	3.82	1.84	1.05	1.38	1.51	-	-	-	2.31	2.66
Vehicles ROU	18.01	9.49	0.03	27.47	15.38	4.16	0.03	19.51	-	-	-	7.96	2.63
TOTAL	32.90	10.20	1.42	41.68	21.89	5.87	1.41	26.35	1.92	-	1.92	13.41	9.09

AS AT 31.03.2025

₹ Crore

Description	DEEMED COST / COST				DEPRECIATION				IMPAIRMENT LOSS			NET BOOK VALUE	
	AS.AT 01.04.2024	Of Additions/ Adjustments	Of Deductions/ Adjustments	AS.AT 31.03.2025	UPTO 01.04.2024	Provided during the year	On items Sold/ Discarded/ Adjusted	UPTO 31.03.2025	UPTO 01.04.2024	Provided during the year	UPTO 31.03.2025	AS.AT 31.03.2025	AS.AT 31.03.2024
Land (Leasehold) ROU	10.39	-	-	10.39	4.01	0.66	-	4.67	1.92	-	1.92	3.80	4.46
Buildings ROU	3.31	2.56	1.37	4.50	2.09	0.96	1.21	1.84	-	-	-	2.66	1.22
Vehicles ROU	18.01	0.04	0.04	18.01	11.55	3.86	0.03	15.38	-	-	-	2.63	6.46
TOTAL	31.71	2.60	1.41	32.90	17.65	5.48	1.24	21.89	1.92	-	1.92	9.09	12.14

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 3 NON-CURRENT ASSETS - INVESTMENT PROPERTY

AS AT 31.03.2026

₹ Crore

Description	DEEMED COST / COST				DEPRECIATION				IMPAIRMENT LOSS			NET BOOK VALUE	
	AS.AT 01.04.2025	Of Additions/ Adjustments	Of Deductions/ Adjustments	AS.AT 31.03.2026	UPTO 01.04.2025	Provided during the year	On items Sold/ Discarded/ Adjusted	UPTO 31.03.2026	UPTO 01.04.2025	Provided during the year	UPTO 31.03.2026	AS.AT 31.03.2026	AS.AT 31.03.2025
Land (Freehold)	0.01	-	-	0.01	-	-	-	-	-	-	-	0.01	0.01
Buildings	5.65	1.40	0.59	6.46	1.45	0.14	0.03	1.56	-	-	-	4.90	4.20
TOTAL	5.66	1.40	0.59	6.47	1.45	0.14	0.03	1.56	-	-	-	4.91	4.21

AS AT 31.03.2025

₹ Crore

Description	DEEMED COST / COST				DEPRECIATION				IMPAIRMENT LOSS			NET BOOK VALUE	
	AS.AT 01.04.2024	Of Additions/ Adjustments	Of Deductions/ Adjustments	AS.AT 31.03.2025	UPTO 01.04.2024	Provided during the year	On items Sold/ Discarded/ Adjusted	UPTO 31.03.2025	UPTO 01.04.2024	Provided during the year	UPTO 31.03.2025	AS.AT 31.03.2025	AS.AT 31.03.2024
Land (Freehold)	0.01	-	-	0.01	-	-	-	-	-	-	-	0.01	0.01
Buildings	7.07	0.09	1.51	5.65	1.71	0.19	0.45	1.45	-	-	-	4.20	5.36
TOTAL	7.08	0.09	1.51	5.66	1.71	0.19	0.45	1.45	-	-	-	4.21	5.37

3.1 The Company's investment properties consist of commercial / residential properties located at Mumbai, Alibaug and Lucknow. The management has determined that the investment properties consist of two classes of assets – land and building.

3.2 **Information regarding income and expediture of Investment Property**

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
Rental income derived from investment properties	43.87	39.69
Less: Direct operating expenses (including repairs and maintenance) generating rental income	4.23	3.66
Less: Direct operating expenses (including repairs and maintenance) that did not generate rental income	0.02	0.05
Profit arising from investment properties before depreciation and indirect expenses	**39.62**	**35.98**
Less: Depreciation	0.14	0.19
Profit arising from investment properties before indirect expenses	**39.48**	**35.79**

3.3 The Company undertakes expenditure towards Maintenance for upkeep of its properties which also covers the portion relating to Investment Property. The same being not material, no separate disclosure of contracts entered into for maintainance of investment property is given.

3.4 As at 31st March 2026, the fair values of the properties is ₹ 911.73 crore (₹ 952.45 crore as on 31.03.2025). These valuations are based on valuations performed by RV. Devendra Patekar (M/s Magnitas Valuation & Advisory Services LLP) , an accredited independent valuer and has worked out the value of the property based on the information and a study of the micro market in discussions with industry experts, local brokers and regional developers.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

3.5 Fair value disclosures for investment properties is detailed beloww

₹ Crore

Reconciliation of Fairvalue	AS AT 31.03.2026	AS AT 31.03.2025
LAND		
Opening balance	286.86	280.07
Fair Value	298.31	286.86
Fair value difference	11.45	6.79
Purchases / Transfers	-	-
Closing balance	**298.31**	**286.86**
BUILDING		
Opening balance	665.59	676.23
Fair Value	714.98	689.66
Fair value difference	49.39	13.43
Purchases / Transfers	(101.56)	(24.07)
Closing balance	**613.42**	**665.59**
TOTAL		
Opening balance	952.45	956.30
Fair Value	1013.29	976.52
Fair value difference	60.84	20.22
Purchases / Transfers	(101.56)	(24.07)
Closing balance	**911.73**	**952.45**

NOTE NO. 4 NON-CURRENT ASSETS - INTANGIBLE ASSETS

AS AT 31.03.2026

₹ Crore

Description	DEEMED COST / COST				DEPRECIATION				IMPAIRMENT LOSS			NET BOOK VALUE	
	AS.AT 01.04.2025	Of Additions/ Adjustments	Of Deductions/ Adjustments	AS.AT 31.03.2026	UPTO 01.04.2025	Provided during the year	On items Sold/ Discarded/ Adjusted	UPTO 31.03.2026	UPTO 01.04.2025	Provided during the year	UPTO 31.03.2026	AS.AT 31.03.2026	AS.AT 31.03.2025
Computer Software	9.33	3.97	1.21	12.09	8.76	0.27	1.02	8.01	-	-	-	4.08	0.57
TOTAL	9.33	3.97	1.21	12.09	8.76	0.27	1.02	8.01	-	-	-	4.08	0.57

AS AT 31.03.2025

₹ Crore

Description	DEEMED COST / COST				DEPRECIATION				IMPAIRMENT LOSS			NET BOOK VALUE	
	AS.AT 01.04.2024	Of Additions/ Adjustments	Of Deductions/ Adjustments	AS.AT 31.03.2025	UPTO 01.04.2024	Provided during the year	On items Sold/ Discarded/ Adjusted	UPTO 31.03.2025	UPTO 01.04.2024	Provided during the year	UPTO 31.03.2025	AS.AT 31.03.2025	AS.AT 31.03.2024
Computer Software	16.99	0.66	8.32	9.33	16.96	0.23	8.43	8.76	-	-	-	0.57	0.03
TOTAL	16.99	0.66	8.32	9.33	16.96	0.23	8.43	8.76	-	-	-	0.57	0.03

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 5 "NON-CURRENT ASSETS" "FINANCIAL ASSETS -INVESTMENTS"

₹ Crore

Particulars			As at 31.03.2026	As at 31.03.2025
A	Investments in Equity Instruments:			
	a	**Joint Ventures at Cost**		
		FACT-RCF Building Products Ltd. (Refer Note No. 57.1)	-	2.36
		(NIL equity shares (P.Y. 23,57,000 equity shares) of ₹10 each)		
		Less:- Provision for Diminution in the value of investment	-	(2.36)
			-	-
		Talcher Fertilizers Limited (Formerly known as Rashtriya Coal Gas Fertilizers Limited) (1,10,21,46,922 equity shares (P.Y. 90,21,47,292 equity shares) of ₹10 each) (Under lock in period for 5 year from date of commercial operation)	1102.15	902.15
			1102.15	**902.15**
	b	**Investment Designated at Fair Value Through OCI** **Indian Potash Limited* (Refer Note No. 71)** (6,73,200 equity shares (including 4,48,800 bonus shares) (P.Y.6,73,200 equity shares) of ₹10 each)	159.95	121.51
	c	**Investment in FACT-RCF Building Products Ltd. At Cost** FACT-RCF Building Products Ltd. (Refer Note No. 57.1) (2,50,000 equity shares* of ₹ 10 each) (P.Y ₹ NIL equity shares) (The above shares were allotted pursuant to the resolution plan approved under the Insolvency and Bankruptcy Code.) (*The equity shares are yet to be credited to DEMAT account.)	0.25	-
B	**Other Investments (Unquoted) Designated at Fair Value Through P&L**			
	Transferable Development Rights (Refer Note No. 66 & Note no.71)		126.40	81.30
	TOTAL		**1388.75**	**1104.96**
*Reconciliation of fair value measurement of the investment in unquoted equity shares of Indian Potash Limited (IPL)				
Opening balance			121.51	119.76
Total Gains and Losses Recognised in OCI			38.44	1.75
Closing Balance			159.95	121.51
Company has adopted the carrying amount as per IGAAP as its deemed cost of its investment in joint ventures.				
The deemed cost of the investments has been arrived as under:				
	(a)	FACT-RCF Building Products Ltd. (Refer Note No. 57.1) (NIL equity shares (P.Y.3,28,70,000) of ₹10 each)	-	32.87
	Less:- Provision for Diminution in the value of investment		-	(32.87)
	Carrying Value		-	-

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

Particulars	As at 31.03.2026	As at 31.03.2025
(b) Urvarak Videsh Ltd. (1,80,002 equity shares (P.Y.1,80,002) of ₹10 each)	0.18	0.18
Less:- Provision for Diminution in the value of investment	(0.18)	(0.18)
Carrying Value	-	-

NOTE NO. 6 "NON-CURRENT ASSETS" "FINANCIAL ASSETS - TRADE RECEIVABLES"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
Trade Receivables (Refer Note No. 78)		
Credit Impaired	1.97	1.91
Less: Provision for credit impaired	(1.97)	(1.91)
TOTAL	**-**	**-**

NOTE NO. 7 "NON-CURRENT ASSETS" "FINANCIAL ASSETS - LOANS"

₹ Crore

		AS AT 31.03.2026	AS AT 31.03.2025
	Secured Considered Good		
i.	Secured Considered Good : Loans- Employees	-	-
ii.	Unsecured Considered Good	-	-
iii.	Significant Increase in Credit Risk	-	-
iv.	Credit Impaired	-	-
	TOTAL	**-**	**-**

NOTE NO. 8 "NON-CURRENT ASSETS" "FINANCIAL ASSETS - OTHERS"

₹ Crore

		AS AT 31.03.2026	AS AT 31.03.2025
(i)	**Advances to Related Parties**		
	Considered Doubtful (Refer Note No. 57.1)	-	36.50
	Less: Provision	-	(36.50)
		-	-
(ii)	**Others**		
	Unsecured - Considered Doubtful	0.11	0.84
	Less: Provision for Doubtful Receivables	(0.11)	(0.84)
		-	-
(iii)	Margin Money Deposit	47.02	47.02
	TOTAL	**47.02**	**47.02**

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 9 "NON-CURRENT ASSETS" "OTHER NON-CURRENT ASSET"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
(i) Capital Advances		
Unsecured -Considered Good	265.60	169.22
(ii) Advances other than Capital Advances		
a. Loans (Material Given on Refundable Basis) to Related Parties		
Considered Doubtful (Refer Note No. 57.1)	-	1.37
Less: Provision	-	(1.37)
	-	-
b. Other Advances		
Unsecured -Considered Good		
i. VAT Receivable		
Unsecured -Considered Good	2.88	10.28
Unsecured -Considered Doubtful	4.79	-
Less: Provision	(4.79)	-
	2.88	10.28
ii. Other Advances Considered Doubtful	1.90	1.90
Less: Provision for Doubtful Advances	(1.90)	(1.90)
	-	-
iii. Advance Income Tax (Net of Provision) (Refer Note No. 68.b)	86.95	195.82
iv. Deposits with Customs, Port Trust etc.		
Unsecured -Considered Good	87.49	75.25
Unsecured -Considered Doubtful	0.06	2.06
Less: Provision	(0.06)	(2.06)
	87.49	75.25
v. Prepaid expenses	0.15	0.58
vi. Other Miscellaneous	-	0.01
	177.47	281.94
TOTAL	**443.07**	**451.16**

NOTE NO. 10 "CURRENT ASSETS" "INVENTORIES"

₹ Crore

		AS AT 31.03.2026	AS AT 31.03.2025
i	Raw Materials	632.58	403.66
	Raw Materials-in-Transit	30.80	-
	Raw Materials (Sub Total)	663.38	403.66
	Less: Provision (Refer Note No. 54)	(3.35)	(3.35)
	Raw Materials (Total)	**660.03**	**400.31**
ii	Finished Goods	68.06	153.31
	Finished Goods-in-Transit	71.75	104.84
	Finished Goods (Total)	**139.81**	**258.15**

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

₹ Crore

		AS AT 31.03.2026	AS AT 31.03.2025
iii	Stock in Trade/Bought Out Products	277.11	272.22
	Stock in Trade/Bought Out Products-in-Transit	-	122.06
	Stock in Trade/Bought Out Products (Total)	**277.11**	**394.28**
iv.	Intermediary Products	**46.09**	**81.33**
v.	By Products	**5.08**	**2.55**
vi.	Stores & Spares, Packing Materials and Petroleum products	475.41	458.59
	Less: Less: Provision for Obsolescence etc./Loss under Investigation (Refer Note No. 54)	(6.38)	(9.83)
		469.03	**448.76**
vii.	Certified Emission Reduction Credits (CER) / Renewable Energy Certificates (REC) / Energy Savings Certificates (E-Certs) (Refer Note No. 62)	**0.22**	**0.21**
	TOTAL	**1597.37**	**1585.59**
	Inventory Includes:		
	Stores and Spares		
	a) Under Inspection	2.80	2.81
	b) With Fabricators	7.61	2.49
	Cost of Inventories Recognised as Expense	6126.90	6010.53
	Write down of Inventories Charge to P&L (Difference Between Cost & NRV)	0.48	11.06

NOTE NO. 11 "CURRENT ASSETS" "FINANCIAL ASSETS - TRADE RECEIVABLES"

₹ Crore

		AS AT 31.03.2026	AS AT 31.03.2025
i.	**Subsidy Receivable (Unsecured - Considered Good)**	3924.88	2574.91
ii.	**Trade Receivables**		
a.	Secured - Considered good	266.30	207.94
b.	Unsecured - Considered good	499.97	318.36
c.	Significant Increase in Credit Risk	0.33	0.19
		766.60	526.49
	Less : Provision for Expected Credit Loss *	(1.19)	(0.73)
	Total - Trade Receivables	765.41	525.76
	TOTAL	**4690.29**	**3100.67**

(Refer Note No.78)

* The company has used a practical expedient by computing the expected credit loss allowance for trade receivables based on provision matrix. The provision matrix takes into account historical credit loss experience. The expected credit loss (ECL) allowance is based on the ageing of the days the receivables are due and the rates as given in the provision matrix. The provision matrix at the end of the reporting is as follows.

	AS AT 31.03.2026	AS AT 31.03.2025
ECL % - Ageing		
Not Due	0.08	0.06
00 - 90 days	2.00	1.47

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

	AS AT 31.03.2026	AS AT 31.03.2025
91 - 180 days	17.68	1.13
181 - 365 days	91.36	93.43
> 365 days (fully secured)	-	-
Age of Receivables (₹ Cr)		
Receivable from GoI (Not tested for ECL)	10.24	5.94
Not Due - Other Trade Receivables	742.96	502.42
00 - 90 days	12.24	13.82
91 - 180 days	0.60	3.93
181 - 365 days	0.30	0.17
> 365 days (fully secured)	0.26	0.21
	766.60	**526.49**
Movement in ECL allowance (₹Cr)		
Balance at Beginning of the year	0.73	2.62
Movement	0.46	(1.89)
Balance at End of the year	1.19	0.73

Out of the Total Trade Receivables, Trade Receivables amounting to ₹266.30 Crore as on 31.03.2026 (PY ₹207.94 Crore) are secured against collaterals in form of Deposits / Bank Guarantees received and held by the company.

NOTE NO. 12 "CURRENT ASSETS" "FINANCIAL ASSETS - CASH AND CASH EQUIVALENTS"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
Cash and Cash Equivalents		
i. Balances with Bank	123.89	237.03
ii. Cash on Hand*	-	-
iii. Deposits with Original Maturity less than 3 months	-	750.00
TOTAL	**123.89**	**987.03**

The above cash and cash equivalent have not been pledged.
(* CY ₹ 21475 PY ₹ 18034)

NOTE NO. 13 "CURRENT ASSETS" "FINANCIAL ASSETS - OTHER BANK BALANCES"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
i. Margin Money Deposit	27.29	-
ii. In Unpaid Dividend Account *	1.55	1.69
TOTAL	**28.84**	**1.69**

* Earmarked balances with banks / No amounts are due & payable to Investor Education & Protection Fund.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 14 "CURRENT ASSETS" "FINANCIAL ASSETS - LOANS"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
i. Secured Considered Good Loans- Employees	-	-
ii. Unsecured Considered Good 'Loan- Other CPSE	-	-
iii. Significant Increase in Credit Risk	-	-
iv. Credit Impaired	-	-
TOTAL	-	-

NOTE NO. 15 "CURRENT ASSETS" "FINANCIAL ASSETS - OTHERS"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
i. Fairvalue of Derivatives (Refer Note No. 71)	48.77	9.65
ii. Interest Receivable	0.69	1.70
iii Receivables towards Rent*	93.25	76.74
iv. Services provided (Receivable from Government of India towards Import of Urea on Government Account)	3621.63	76.30
v. Others Receivables	5.00	-
TOTAL	**3769.34**	**164.39**

* Expected Credit Loss-NIL

NOTE NO. 16 "CURRENT ASSETS" "OTHER CURRENT ASSETS"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
i. Advances other than Capital Advances		
Security Deposits		
Unsecured -Considered Good	0.07	0.07
ii. Other Advances		
Unsecured -Considered Good		
i. Contractors	30.52	12.14
ii. Employees	0.14	0.22
iii. GST Receivable	444.47	324.81
iv. Prepaid Expenses	26.14	12.13
Total Other Advances	**501.27**	**349.30**
iii. Non Current Assets held for Disposal		
(Refer Note No. 76)	0.87	-
iv. Employee Benefit Asset	14.44	-
TOTAL	**516.65**	**349.37**

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 17 "EQUITY" "EQUITY SHARE CAPITAL"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
Authorised		
80,00,00,000 Equity Shares of ₹10/- each.	800.00	800.00
Issued, Subscribed and Paid Up		
55,16,88,100 Equity shares of ₹10/- each fully paid up.	551.69	551.69
TOTAL	**551.69**	**551.69**

RECONCILIATION OF SHARES OUTSTANDING AT THE BEGINNING AND END OF THE REPORTING PERIOD

	31.03.2026		31.03.2025	
	No.	₹ Crore	No.	₹ Crore
EQUITY SHARES				
At the beginning of the year	551688100	551.69	551688100	551.69
Issued during the year	-	-	-	-
Outstanding at the end of the year	**551688100**	**551.69**	**551688100**	**551.69**

Terms/Rights Attached to Equity shares

The Company has only one class of equity shares having par value of ₹ 10 per share. Each share holder is entitled to one vote per share. The Company declares and pays dividend in Indian Rupees. The dividend proposed by the Board of Directors is subject to the approval of the shareholders in the ensuing Annual General Meeting, except in case of interim dividend. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the Company after distribution of all preferential amounts, in proportion to their shareholding.

DETAILS OF SHAREHOLDERS HOLDING MORE THAN 5% SHARES IN THE COMPANY

Particulars	31.03.2026		31.03.2025	
	% age of shareholding	No.	% age of shareholding	No.
President of India	75.00%	413769483	75.00%	413769483

DETAILS OF SHAREHOLDING OF PROMOTERS IN THE COMPANY

Particulars	31.03.2026		31.03.2025		% change during the year
	% age of shareholding	No.	% age of shareholding	No.	
President of India	75.00%	413769483	75.00%	413769483	0.00%

Particulars	31.03.2025		31.03.2024		% change during the year
	% age of shareholding	No.	% age of shareholding	No.	
President of India	75.00%	413769483	75.00%	413769483	0.00%

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 18 "EQUITY" "OTHER EQUITY"

₹ Crore

	Note No.	AS AT 31.03.2026	AS AT 31.03.2025
i. Other Reserves			
General Reserve			
Opening Balance		4112.57	3975.11
Add: Transferred from Retained Earnings		345.60	137.46
Closing Balance		**4458.17**	**4112.57**
Equity Instruments through Other Comprehensive Income Reserve			
Opening Balance		90.91	89.60
Add: Other Comprehensive Income for the Year (Net of Tax)		28.77	1.31
Closing Balance		**119.68**	**90.91**
ii. Retained Earnings			
Opening Balance / Adjustments		-	-
Profit for the Year		429.81	241.63
Adjustment for Remeasurement of Defined Benefit Plans (Net of Tax)		43.78	(35.76)
Less: Dividends Paid	**18A**	(127.99)	(68.41)
Less: Transfer to General Reserve		(345.60)	(137.46)
Closing Balance		-	-
TOTAL		**4577.85**	**4203.48**

For FY 2025-26, The Board of Directors have recommended a final dividend of ₹1.34 per equity share (P.Y. ₹1.32 per equity share) which is subject to approval by shareholders of the Company.

NOTE NO. 18A "DIVIDEND"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
Dividends on Equity Shares paid during the year		
i. Final Dividend for the FY 2024-25 [₹ 1.32 (P.Y. ₹ 1.24) per equity share of ₹ 10 each]	72.82	68.41
ii. Interim Dividend for the FY 2025-26 [₹ 1.00 (P.Y. ₹ NIL) per equity share of ₹ 10 each]	55.17	-
TOTAL	**127.99**	**68.41**

NOTE NO. 19 "NON-CURRENT LIABILITIES" "FINANCIAL LIABILITIES - BORROWINGS"

₹ Crore

	AS AT 31.03.2026		AS AT 31.03.2025	
	Non Current	Current	Non Current	Current
SECURED				
Non Convertible Debentures (NCDs)				
6.59% Listed Secured Non Convertible Debentures (RCF Series I -2020)	-	-	-	499.97

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

₹ Crore

		AS AT 31.03.2026		AS AT 31.03.2025	
		Non Current	Current	Non Current	Current
	Listed Secured Non Convertible Debentures(NCDs) (RCF Series I -2020) in Nos. 5000 were issued at an interest rate of 6.59% per annum for a tenure of 5 years having face value of ₹ 10 lakhs each on 05th August 2020 which are fully redeemed on 05th August 2025. Such NCDs were secured by way of a Registered Debenture Trust Deed with a first pari-passu charge over subsidy receivables from Government of India and movable fixed assets (plant and machinery) present and future located at Trombay and Thal, excluding movable fixed assets of Medium Pressure (MP) and High Pressure (HP) Nitric Acid Plant situated at Trombay.				
		-	-	-	**499.97**
Term Loan from Banks					
1	**Rupee Loan from Banks**				
a	**UCO Bank**	-	-	117.00	36.00
	A loan of ₹ 180 crore availed from UCO Bank Limited is secured by way of first pari-passu charge on movable plant & machinery assets (both present and future) located at Thal and Trombay (excluding movable fixed assets of the Medium Pressure (MP) and High Pressure (HP) Nitric Acid Plant situated at Trombay) to the extent of 1.25 times of the loan amount. The said loan has been fully repaid during the year.				
b	**Emirates NBD Bank (P.J.S.C)**	239.90	59.95	300.00	-
	A loan of ₹300 crore availed from Emirates NBD Bank (P.J.S.C.) is secured by way of first pari-passu charge on movable plant & machinery assets (both present and future) located at Thal and Trombay (excluding movable fixed assets of the Medium Pressure (MP) and High Pressure (HP) Nitric Acid Plant situated at Trombay) to the extent of 1.25 times of the loan amount. The rate of interest is 3 months T-Bill plus margin of 1.4% p.a. Repayment of the said loan would fall due for ₹ 60.00 crore in F.Y. 2026-27, ₹ 60.00 crore in F.Y. 2027-28, ₹ 60.00 crore in F.Y. 2028-29, ₹ 60.00 crore in F.Y. 2029-30, ₹ 60.00 crore in F.Y. 2030-31				
c	**HDFC Bank**	326.77	-	-	-
	A loan of ₹ 326.77 crore has been drawn from HDFC Bank Limited against a sanction of ₹ 2200 crore which is secured by way of first pari-passu moveable plant & machinery of the Company (both present and future) located at Thal and Trombay to the extent of 1.25 times of the amount borrowed from bank. The rate of interest is Repo Rate plus margin of 2.12% p.a with a door to door tenor of 12 years. The first principal repayment shall be at the end of 39 months from the date of first drawdown and on the same date each quarter thereafter.				
		566.67	59.95	417.00	36.00

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

₹ Crore

	AS AT 31.03.2026		AS AT 31.03.2025	
	Non Current	Current	Non Current	Current
2 Foreign Currency Loan / External Commercial Borrowings (ECB)				
a CTBC	103.32	41.19	122.33	34.78
ECB of EURO 19.00 million availed by the Company from CTBC Bank Co., Ltd., Singapore Branch, under RBI Loan Registration no. 202305227 is secured by way of first pari-passu charge on movable assets (both present and future) located at Thal and Trombay (excluding movable fixed assets of the Medium Pressure (MP) and High Pressure (HP) Nitric Acid Plant situated at Trombay) to the extent of 1.25 times of the loan amount. The rate of interest is 1 month EURIBOR plus margin of 1.15% per annum. Repayment of the said loan would fall due for ₹ 41.19 crore in F.Y. 2026-27, ₹ 41.27 crore in F.Y. 2027-28, ₹ 41.35 crore in F.Y. 2028-29, ₹ 20.71 crore in F.Y. 2029-30.				
b State Bank of India	59.61	39.68	84.08	33.54
ECB of EURO 25.00 million availed by the Company from State Bank of India, New York Branch, under RBI Loan Registration no. 202011111 is secured by way of first pari-passu charge on movable plant & machinery (both present and future) located at Thal and Trombay (excluding movable fixed assets of the Medium Pressure (MP) and High Pressure (HP) Nitric Acid Plant situated at Trombay) to the extent of 1.25 times of the loan amount. The rate of interest is 6 months EURIBOR plus margin of 1.40% per annum. Repayment of the said loan would fall due for ₹39.68 crore in F.Y. 2026-27, ₹ 39.73 crore in F.Y. 2027-28, ₹19.88 crore in F.Y. 2028-29.				
	162.93	80.87	206.41	68.32
UNSECURED				
Non Convertible Debentures (NCDs)				
a 7.99% Listed Unsecured Non Convertible Debentures (RCF Series I -2024)	299.92	-	299.87	-
Listed Unecured Non Convertible Debentures(NCDs) (RCF Series I -2024) in Nos. 30000 have been issued at an interest rate of 7.99% per annum for a tenure of 3 years having face value of ₹ 1 lakh each on 07th August 2024 which are redeemable on 07th August 2027				
b 7.49% Listed Unsecured Non Convertible Debentures (RCF Series I -2025)	**299.87**	-	-	-
Listed Unecured Non Convertible Debentures(NCDs) (RCF Series I -2025) in Nos. 30000 have been issued at an interest rate of 7.49% per annum for a tenure of 3 years having face value of ₹ 1 lakh each on 30th June 2025 which are redeemable on 30th June 2028				
c 7.60% Listed Unsecured Non Convertible Debentures (RCF Series II -2025)	**394.86**	-	-	-
Listed Unecured Non Convertible Debentures(NCDs) (RCF Series II -2025) in Nos. 39500 have been issued at an interest rate of 7.60% per annum for a tenure of 3 years 10 months having face value of ₹ 1 lakh each on 25th September 2025 which are redeemable on 25th July 2029				
	994.65	-	**299.87**	-

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

₹ Crore

	AS AT 31.03.2026		AS AT 31.03.2025	
	Non Current	Current	Non Current	Current
Term Loan from Banks				
a Axis Bank RTL	18.00	72.00	-	-
A loan of ₹ 144 crore is availed from Axis Bank Limited at a rate of interest linked to Repo Rate Rate plus fixed margin of 1.55% per annum.Repayment of the said loan would fall due for ₹ 72.00 crore in F.Y. 2026-27 and ₹ 18.00 crore in FY 2027-28.				
b South Indian Bank	-	-	-	19.09
A loan of ₹ 95.45 crore was availed from The South Indian Bank Limited at a rate of interest linked to 3 months T-Bill Rate plus fixed margin of 0.92% per annum. The said loan has been fully repaid during the year.				
	18.00	**72.00**	**-**	**19.09**
Amount disclosed under the head "CURRENT BORROWINGS" (Refer Note No. 25)		**(212.82)**		**(623.38)**
TOTAL	**1742.25**	**-**	**923.28**	**-**
Details of Borrowings and Transaction Costs				
A Term Loans and External Commercial Borrowings				
i. Total External Commercial Borrowings	163.20	81.20	207.00	68.77
Less: Transaction Costs	0.27	0.33	0.59	0.45
Carrying value of External Commercial Borrowings	**162.93**	**80.87**	**206.41**	**68.32**
ii. Total Rupee Term Loan	586.18	132.00	-	-
Less: Transaction Costs	1.51	0.05	-	-
Carrying value of Rupee Term Loan	**584.67**	**131.95**	**-**	**-**
B Non-Convertible Debentures				
i. 6.59% Listed Secured Non Convertible Debentures (RCF Series I -2020)	-	-	-	500.00
Less: Transaction Costs	-	-	-	0.03
Carrying value of Non-Convertible Debentures	**-**	**-**	**-**	**499.97**
ii. 7.99%/7.49%/7.60% Listed Unsecured Non Convertible Debentures (RCF Series I -2024/RCF Series I-2025/RCF Series II -2025)	995.00	-	300.00	-
Less: Transaction Costs	0.35	-	0.13	-
Carrying value of Non-Convertible Debentures	**994.65**	**-**	**299.87**	**-**

NOTE NO. 20 "NON-CURRENT LIABILITIES" "FINANCIAL LIABILITIES - LEASE LIABILITIES"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
Lease Liabilities	9.69	6.24
TOTAL	**9.69**	**6.24**

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 21 "NON-CURRENT LIABILITIES" "FINANCIAL LIABILITIES - OTHERS"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
Advances		
i. Security Deposit from Vendors	46.94	46.54
ii. Standing Deposit from Customers	1.62	-
TOTAL	**48.56**	**46.54**

NOTE NO. 22 "NON-CURRENT LIABILITIES" "PROVISIONS"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
Provision for Employee Benefits		
i. Leave Salary Encashment	72.72	78.48
ii. Post Retirement Medical Benefits	142.70	145.71
iii. Gratuity	-	0.44
iv. Long Service Award	0.67	0.69
TOTAL	**216.09**	**225.32**

NOTE NO. 23 "NON-CURRENT LIABILITIES" "DEFERRED TAX LIABILITIES (NET)"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
a. Deferred Tax Liability:		
i. Depreciation	355.75	348.62
ii. Fair Value of Investments	40.10	30.43
iii. TDR accrued	6.55	10.48
iv. Other Temporary Differences	3.69	3.57
TOTAL	**406.09**	**393.10**
b. Deferred Tax Asset:		
i. Provision for Doubtful Debts/Claims/Advances	2.22	10.72
ii. Provision for Obsolescence of Stores	-	-
iii. Provision for Diminution in Value of Investments	0.05	8.91
iv. Expenditure Allowable on Payment Basis	67.47	65.10
v. Other Temporary Differences	9.20	12.91
TOTAL	**78.94**	**97.64**
(Refer Note no.69)		
Net Deferred Tax Liability	**327.15**	**295.46**

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 24 "OTHER LIABILITIES"

₹ Crore

		Note No.	AS AT 31.03.2026	AS AT 31.03.2025
I	NON CURRENT			
i.	Advance Rent Received	24A	5.64	0.07
ii.	Government Grants	24B	1.24	0.35
iii.	Deferred Income		22.77	19.81
	TOTAL OTHER NON CURRENT LIABILITIES (I)		29.65	20.23
II	CURRENT			
(a)	**Revenue Received in Advance**			
	Income Received in Advance from Customers (Contract Liabilities)	24C	59.37	49.96
(b)	**Other Advances**			
	Retention Money		12.50	12.50
(c)	**Other Liabilities:**			
i.	Advance Rent Received	24A	3.30	3.12
ii.	Government Grants	24B	0.17	0.02
iii.	Deferred Income		4.11	4.24
iv.	**Statutory Dues:**			
	Withholding Taxes		12.54	16.06
v.	Others		16.21	16.00
	TOTAL OTHER CURRENT LIABILITIES (II)		108.20	101.90

NOTE NO. 24A "ADVANCE RENT RECEIVED"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
At at 1st April	3.19	1.02
Received / (Repaid) during the Year	6.84	12.88
Released to the Statement of Profit and Loss	1.09	10.71
As at 31st March	**8.94**	**3.19**
Current	3.30	3.12
Non-Current	5.64	0.07

NOTE NO. 24B "GOVERNMENT GRANTS"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
At at 1st April	0.37	0.58
Received / (Repaid) during the Year	1.35	-
Released to the Statement of Profit and Loss	0.31	0.21
As at 31st March	**1.41**	**0.37**
Current	0.17	0.02
Non-Current	1.24	0.35

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 24C "INCOME RECEIVED IN ADVANCE FROM CUSTOMERS (CONTRACT LIABILITIES)"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
At at 1st April	49.96	209.33
Received during the Year	59.37	49.96
Released to the Statement of Profit and Loss	49.96	209.33
As at 31st March	**59.37**	**49.96**
Current	59.37	49.96
Non-Current	-	-

NOTE NO. 25 "CURRENT LIABILITIES" "FINANCIAL LIABILITIES - BORROWINGS"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
(a) Working Capital Loans		
I. Secured		
a. From Banks (Repayable on Demand) *		
Working Capital Demand Loan	670.00	670.00
Total Secured	670.00	670.00
II. Unsecured		
From Banks		
i. Foreign Currency Loans from Banks-Buyers Credit **	503.36	535.26
ii. Rupee Loans **	985.00	-
Total Unsecured	1488.36	535.26
Total Working Capital Loans	**2158.36**	**1205.26**
(b) Current Maturities of Long Term Debt (Refer Note No. 19)		
I. Secured	140.82	604.29
II. Unsecured	72.00	19.09
Total	**212.82**	**623.38**
TOTAL	**2371.18**	**1828.64**

* Cash Credit from banks carrying interest rate of 8.65%- 8.90% per annum (PY 8.55%-8.85% per annum) and Working Capital Demand Loan carrying interest of 5.75%-7.00% per annum (PY 6.69%-7.30% per annum) are secured by first pari-passu hypothecation charge on entire current assets of the company including stocks and receivables, both present and future.

** Unsecured Foreign Currency Loans from Banks are in the form of Buyers Credit/UPAS LC and carry interest of 4.03% - 4.75%per annum (PY 4.75% - 5.88% per annum). These loans are repayable within 180 days.

*** Unsecured Short Term Rupee Loans carrying interest of 5.69%-7.25% per annum (PY 7.05%-7.70% per annum).

NOTE NO. 26 "CURRENT LIABILITIES" "FINANCIAL LIABILITIES - LEASE LIABILITIES"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
Lease Liabilities	4.95	4.05
TOTAL	**4.95**	**4.05**

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 27 "CURRENT LIABILITIES" "FINANCIAL LIABILITIES - TRADE PAYABLES"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
Trade Payables		
(A) Outstanding Dues of Micro Enterprises and Small Enterprises (Refer Note No. 55)	76.35	88.42
(B) Outstanding Dues of Creditors other than Micro Enterprises and Small Enterprises	1478.69	1495.67
TOTAL	**1555.04**	**1584.09**

(Refer Note No. 79)

Trade payables are normally non-interest bearing and are usually settled within 30-days from the date of receipt of invoice unless they are contracted with specific credit terms as applicable.

NOTE NO. 28 "CURRENT LIABILITIES" "FINANCIAL LIABILITIES - OTHER FINANCIAL LIABILITIES"

₹ Crore

			AS AT 31.03.2026	AS AT 31.03.2025
i.	Interest Accrued But Not Due on Borrowings		59.87	52.76
ii.	Unclaimed Dividend *		1.55	1.69
iii.	Payables on Capital Account		32.34	94.77
iv.	Standing Deposit from Customers		37.60	40.81
v.	Trade Deposit from Customers		105.65	97.59
vi	Earnest Money Deposit & Security Deposit from Vendors		85.56	75.70
vii	Other Payables	**28 A**	4587.11	889.49
viii	Ex-gratia & Employee Benefits		65.11	39.27
	TOTAL		**4974.79**	**1292.08**

* No amounts are due & payable to Investor Education & Protection Fund

NOTE NO. 28A "OTHER PAYABLES"

₹ Crore

		AS AT 31.03.2026	AS AT 31.03.2025
i.	Compensation received against litigative Arbitration/Court order	27.93	246.39
ii.	Payable on account of Import Of Urea	4547.66	632.43
iii.	Others	11.52	10.67
	TOTAL	**4587.11**	**889.49**

NOTE NO. 29 "CURRENT LIABILITIES" "PROVISIONS"

₹ Crore

		AS AT 31.03.2026	AS AT 31.03.2025
Provision for Employee Benefits			
i.	Leave Salary Encashment	99.54	100.60
ii.	Post Retirement Medical Benefits	14.19	13.48

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

₹ Crore

		AS AT 31.03.2026	AS AT 31.03.2025
iii.	Ex-gratia / Gratuity Payable	-	23.90
iv.	Payable to Provident Fund	40.61	50.39
v.	Long Service Award	0.08	0.09
	TOTAL	**154.42**	**188.46**

NOTE NO. 30 "CURRENT LIABILITIES" "CURRENT TAX LIABILITIES NET"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
Provision for Taxation Current Year (net of Advance Tax)	37.71	5.01
TOTAL	**37.71**	**5.01**

NOTE NO. 31 "REVENUE FROM OPERATIONS"

₹ Crore

			Note No.	Year ended 31.03.2026	Year ended 31.03.2025
(1)	**Sales**				
	A	**Manufactured Products**	**31A**		
		Fertilizers		3112.05	2842.93
		Industrial Products		1625.94	1654.77
				4737.99	4497.70
	B	**Bought-out Products**	**31A**		
		Fertilizers		2807.99	2535.52
		Net Sales		7545.98	7033.22
(2)	**Other Operating Revenues**				
	Subsidy on Urea & Complex Fertilizers* (Refer Note No.49)		**31B**	10880.80	9855.35
	Sale of Scrap			10.81	11.97
	Management Fees -For Services rendered			15.18	11.67
	Margin on Tie- ups			27.40	21.43
	TOTAL			**10934.19**	**9900.42**
	Revenue from Operations			**18480.17**	**16933.64**

*Subsidy includes ₹73.89 crore [P.Y. ₹(105.00) crore] in respect of earlier years, determined during the year (Payable)/Receivable

NOTE NO. 31A "SALES - PRODUCT WISE BREAK-UP"

₹ Crore

			Year ended 31.03.2026	Year ended 31.03.2025
1	**Manufactured**			
	A	**Fertilizers**		
		Suphala 15 : 15 : 15	1940.05	1693.36
		Neem Coated Urea	1083.21	1056.20
		Others	88.79	93.37
			3112.05	**2842.93**

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

₹ Crore

		Year ended 31.03.2026	Year ended 31.03.2025
B	**Industrial Products**		
	Ammonia	330.62	286.05
	Dilute Nitric Acid	36.49	74.91
	Concentrated Nitric Acid	74.81	84.35
	Ammonium Bi-carbonate	16.37	55.97
	Methylamines	108.43	121.10
	Ammonium Nitrate Melt	874.04	921.15
	Others	185.18	111.24
		1625.94	**1654.77**
2	**Bought-out Products**		
	Imported Di Ammonium Phosphate	1179.09	1551.87
	Imported Muriate of Potash	128.04	416.56
	Imported S 15 15 15	91.79	-
	Imported NPK 10:26:26	368.11	301.60
	Imported NPK 20:20:0:13	681.87	169.91
	Imported TSP	317.09	56.39
	Others	42.00	39.19
		2807.99	**2535.52**
	TOTAL	**7545.98**	**7033.22**

NOTE NO. 31B "SUBSIDY ON UREA & COMPLEX FERTILIZERS"

₹ Crore

		Year ended 31.03.2026	Year ended 31.03.2025
1.	**Manufactured Fertilizers**		
	Price	7222.13	7284.83
	Freight	540.96	431.45
		7763.09	**7716.28**
2.	**Bought-out Fertilizers**		
	Price	2959.64	1978.90
	Freight	158.07	160.17
		3117.71	**2139.07**
	TOTAL	**10880.80**	**9855.35**

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 32 " OTHER INCOME"

₹ Crore

	Year ended 31.03.2026	Year ended 31.03.2025
1. Interest Income on Financial Assets carried at Amortised Cost		
a. On Loans to Employees	-	-
b. On Deposits with Bank and Others	25.09	42.18
c. From Customers [includes ₹ 0.04 crore (P.Y. ₹ 0.06 crore) dues from DOF]	3.48	3.73
d. From Others	-	0.01
	28.57	45.92
2. Interest Income on Taxes		
a. On Income Tax Refund	3.26	21.42
b. On Sales Tax Refund	0.08	-
	3.34	21.42
TOTAL	31.91	67.34
3. Dividend Income		
Dividend from Equity Investment measured at fair value through OCI	1.35	0.50
	1.35	0.50
4. Other Non-Operating Income		
a. Net Gain arising on Financial Assets measured at FVTPL		
i. Gain / (Loss) on Sale of Mutual Fund Investments*	1.56	6.86
ii. Gain / (Loss) on Derivatives	69.98	(1.44)
	71.54	**5.42**
b. Profit on Sale of Fixed Assets (Net)	0.02	0.06
c. Bad Debts Recovered	-	-
d. Rental Income Including Other Recoveries	53.46	50.41
e. Lease Compensation of Railway Siding	0.07	0.20
f. Government Grants (Refer Note No. 24B)	0.31	0.21
g. Amortisation of Deferred Deposits	3.29	6.33
h. Miscellaneous Income	48.58	34.38
	105.73	91.59
Less: Transfer to Research and Development Expenses (Refer Note No. 39C)	0.20	(0.03)
	210.73	**164.82**

* During the year Company purchased mutual funds amounting ₹3602.82 crore (P.Y. ₹5484.73 crore) and mutual fund sold ₹ 3604.38 crore (P.Y. ₹ 5491.59 crore).

NOTE NO. 33 "COST OF MATERIALS CONSUMED"

₹ Crore

	Note No.	Year ended 31.03.2026	Year ended 31.03.2025
Raw Materials	**33A**	5830.50	5687.91
Packing Materials		131.12	134.42
Less : Transferred to Research & Development (Refer Note No. 39C)		-	(0.72)
TOTAL		**5961.62**	**5821.61**

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 33A "ITEMWISE BREAKUP OF MATERIALS CONSUMED"

₹ Crore

	Year ended 31.03.2026	Year ended 31.03.2025
RAW MATERIALS		
Rock Phosphate	216.97	170.32
Mono-Ammonium Phosphate	746.56	605.95
Muriate of Potash	495.90	436.32
Sulphur	77.05	46.65
Natural Gas	4153.89	4316.74
Others	140.13	111.93
SUB TOTAL	**5830.50**	**5687.91**
Less : Transferred to Research and Development (Refer Note No. 39C)	-	(0.72)
TOTAL	**5830.50**	**5687.19**

NOTE NO. 34 "PURCHASES OF STOCK IN TRADE"

₹ Crore

	Year ended 31.03.2026	Year ended 31.03.2025
Imported Di Ammonium Phosphate	2797.52	2336.34
Imported Muriate of Potash	161.36	365.80
Imported TSP	873.92	123.76
Imported S 15:15:15	111.36	-
Imported NPK 20:20:0:13	801.18	327.20
NPK 10:26:26	439.50	549.69
Others	35.16	33.01
SUB TOTAL	**5220.00**	**3735.80**
Less: Transferred to Plant for internal consumption		
Imported DAP / MOP	**-**	**(23.22)**
TOTAL	**5220.00**	**3712.58**

NOTE NO. 35 "CHANGES IN INVENTORIES OF FINISHED GOODS & STOCK IN TRADE"

₹ Crore

	Note No.	Year ended 31.03.2026	Year ended 31.03.2025
Opening Stock			
Finished Goods	**35A**	258.15	434.05
Intermediary Products		81.33	75.48
By-Products		2.55	3.93
Stock in Trade	**35A**	394.28	971.80
Certified Emission Reduction Credits (CER) / Renewable Energy Certificates (REC)		0.21	0.29
Sub-Total		**736.52**	**1485.55**

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

₹ Crore

	Note No.	Year ended 31.03.2026	Year ended 31.03.2025
Closing Stock			
Finished Goods	**35B**	139.81	258.15
Intermediary Products		46.09	81.33
By-Products		5.08	2.55
Stock in Trade	**35B**	277.11	394.28
Certified Emission Reduction Credits (CER) / Renewable Energy Certificates (REC)		0.22	0.21
Sub-Total		**468.31**	**736.52**
TOTAL		**268.21**	**749.03**

NOTE NO. 35A "OPENING STOCK - PRODUCT WISE BREAK-UP"

₹ Crore

	Year ended 31.03.2026	Year ended 31.03.2025
Finished Goods		
1. Manufactured		
A. Fertilizers		
Neem Coated Urea (Trombay)	26.42	15.77
Neem Coated Urea (Thal)	103.27	139.30
Complex Fertilizers	99.44	244.22
Others	26.48	32.96
B. Industrial Products		
Methanol	0.01	0.01
Concentrated Nitric Acid	0.98	0.36
Ammonium Bi-carbonate	0.74	0.26
Methylamines	0.55	0.85
Ammonium Nitrate Melt	0.03	0.03
Dimethyl Formamide	0.07	0.08
Dimethyl Acetamide	0.01	0.01
Argon Gas / Liquid	0.15	0.20
Others	-	-
	258.15	**434.05**
2. Bought-out Products		
Fertilizers		
Imported Di Ammonium Phosphate	-	782.90
Imported Muriate of Potash	15.52	-
Imported NPK 20:20:0:13	234.03	182.80
Imported NPK 10:26:26	142.17	1.43
Others	2.56	4.67
	394.28	**971.80**
TOTAL	**652.43**	**1405.85**

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 35B "CLOSING STOCK - PRODUCT WISE BREAK-UP"

₹ Crore

	Year ended 31.03.2026	Year ended 31.03.2025
Finished Goods		
1. Manufactured		
A. Fertilizers		
Neem Coated Urea (Trombay)	1.15	26.42
Neem Coated Urea (Thal)	81.84	103.27
Complex Fertilizers	36.45	99.44
Others	19.31	26.48
B. Industrial Products		
Methanol	-	0.01
Concentrated Nitric Acid	0.14	0.98
Ammonium Bi-carbonate	0.01	0.74
Methylamines	0.37	0.55
Ammonium Nitrate Melt	0.03	0.03
Dimethyl Formamide	-	0.07
Dimethyl Acetamide	0.01	0.01
Argon Gas / Liquid	0.49	0.15
Others	0.01	-
	139.81	**258.15**
2. Bought-out Products		
Fertilizers		
Imported Di Ammonium Phosphate	3.49	-
Imported Muriate of Potash	57.68	15.52
Imported TSP	104.66	-
Imported NPK 20:20:0:13	8.01	234.03
Imported NPK 10:26:26	102.89	142.17
Others	0.38	2.56
	277.11	**394.28**
TOTAL	**416.92**	**652.43**

NOTE NO. 36 "EMPLOYEE BENEFITS EXPENSE"

₹ Crore

	Year ended 31.03.2026	Year ended 31.03.2025
i. Salaries, Wages and Bonus	512.65	500.91
ii. Contribution to Provident Fund and Other funds	62.57	47.74
iii. Contribution to Gratuity Fund	10.49	5.91
iv. Workmen and Staff Welfare Expenses	91.85	88.09
	677.56	**642.65**

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

₹ Crore

	Year ended 31.03.2026	Year ended 31.03.2025
Less: Transferred to Research and Development (Refer Note No. 39C)	(2.74)	(2.71)
Share recoverable from Thal Ammonia Extension and Others	(36.07)	(42.02)
	(38.81)	**(44.73)**
TOTAL	**638.75**	**597.92**

NOTE NO. 37 "FINANCE COSTS"

₹ Crore

			Year Ended 31.03.2026	Year Ended 31.03.2025
1	**Interest on Financial Liabilities carried at Amortised Cost**			
	a.	Interest on Term Loans from Banks	39.88	31.10
	b.	Interest on Non-Convertible Debentures	57.84	59.61
	c.	Interest on Working Capital from Banks	114.00	124.63
	d.	Interest on Other Loans and Deposits (Refer Note no.51)	40.21	5.10
	e.	Unwinding of Discount on Deposits	1.59	6.01
	f.	Other Borrowing Costs	0.34	0.52
	g.	Exchange Differences Regarded as an Adjustment to Borrowing Costs	35.92	24.59
	h.	Interest Expense on Lease Liabilities	1.11	0.98
			290.89	**252.54**
2	**Interest on Taxes**		2.30	1.14
		TOTAL	**293.19**	**253.68**

NOTE NO. 38 "DEPRECIATION AND AMORTISATION EXPENSES / IMPAIRMENT"

₹ Crore

		Year Ended 31.03.2026	Year Ended 31.03.2025
i.	Depreciation on Property Plant and Equipment	287.25	252.32
ii.	Impairment on Property Plant and Equipment	-	5.31
iii.	(Reversal) of Impairment on Property Plant and Equipment	(0.34)	-
iv.	Depreciation on Investment Property	0.14	0.19
v.	Amortisation on Intangible Assets	0.27	0.23
vi.	Depreciation on Right of Use Asset	5.87	5.48
vii.	Impairment on Right of Use Asset	-	-
viii.	Impairment on Capital work in progress	-	-
ix.	(Reversal) of Impairment on Capital work in progress	(0.61)	-
	Total Depreciation / Amortisation Impairment provided during the year	**292.58**	**263.53**
	Less : Transferred to Research & Development Expenses (Refer Note No. 39 C)	(0.87)	(0.77)
	As reported under Statement of Profit & Loss:	**291.71**	**262.76**

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 39 " OTHER EXPENSES"

₹ Crore

	Note No.	Year Ended 31.03.2026	Year Ended 31.03.2025
i. Stores and Spares		52.54	72.38
ii. Power and Fuel		3759.30	3841.15
iii. Water Charges		125.17	129.38
iv. Repairs and Maintenance	39A	229.98	222.34
v. Freight and Handling Charges		896.26	892.21
vi. Rent		6.44	7.14
vii. Rates and Taxes		12.27	12.42
viii. Insurance		33.11	29.12
ix. Miscellaneous Expenses	39B	335.84	171.87
x. Less: Transferred to Research & Development Expenses (Refer Note No. 39C)		(0.15)	(0.26)
TOTAL		**5450.76**	**5377.75**

NOTE NO. 39A "REPAIRS AND MAINTENANCE"

₹ Crore

	Year Ended 31.03.2026	Year Ended 31.03.2025
i. Plant and Machinery	176.47	175.58
ii. Buildings	26.59	26.92
iii. Other Assets	27.36	20.90
	230.42	**223.40**
Less: Transferred to Research & Development Expenses (Refer Note No. 39C)	(0.44)	(1.06)
TOTAL	**229.98**	**222.34**

NOTE NO. 39B "MISCELLANEOUS EXPENSES"

₹ Crore

	Note No.	Year Ended 31.03.2026	Year Ended 31.03.2025
i. Security Expenses-Factory and Others		63.80	61.82
ii. Electricity Charges-Township and Offices		4.83	8.12
iii. Advertisement		1.05	1.20
iv. Bank Charges		2.14	5.63
v. Promotion and Publicity		2.43	3.03
vi. Hire Charges for Vehicles		4.59	4.98
vii. Travelling Expenses		6.82	5.37
viii. Entertainment Expenses		0.04	0.05
ix. Research and Development Expenses	39C	6.31	7.14
x. Loss on Fixed Assets Sold /Discarded		12.73	0.70
xi. Losses/ Damages and Other Amounts Written Off		2.59	-
xii. Foreign exchange Loss		178.16	35.17
xiii. Corporate Social Responsibility Expenses		12.15	16.15
xiv. Provision for Doubtful Debts/ Claims/ Advances		5.35	0.03

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

₹ Crore

		Note No.	Year Ended 31.03.2026	Year Ended 31.03.2025
xv.	Provision for Obsolescence of Stores		(1.71)	(0.41)
xvi.	Bad Debts Written Off		0.29	0.07
xvii.	Impairment loss on JV Investments		35.23	-
xviii.	Credit Impaired Loss		37.62	-
xix.	Provision of Earlier Years no Longer Required		(75.60)	(9.98)
xx.	Liabilities for Expenses no Longer Required		(4.62)	(10.24)
xxi.	Recovery of Share of Common Expenses		(23.21)	(23.66)
xxii.	Other Expenses *		64.85	66.70
	TOTAL		**335.84**	**171.87**

* Includes Directors' Sitting Fees C.Y. ₹ 0.35 crore, P.Y. ₹ 0.09 crore

NOTE NO. 39C "RESEARCH & DEVELOPMENT EXPENSES"

₹ Crore

		Year Ended 31.03.2026	Year Ended 31.03.2025
i.	Salaries and Staff Welfare Expenses	2.74	2.71
ii.	Repairs and Maintenance	0.44	1.06
iii.	Depreciation	0.87	0.77
iv.	Direct Research Expenditure	1.91	1.65
v.	Other Expenses	0.12	0.10
vi.	Handling Charges	0.03	0.16
vii.	Materials Consumed	-	0.72
	SUB TOTAL	**6.11**	**7.17**
	Less: Transferred from Other Income (Refer Note No.32)	0.20	(0.03)
	TOTAL	**6.31**	**7.14**

NOTE NO. 40 "EXCEPTIONAL ITEMS"

₹ Crore

	Year Ended 31.03.2026	Year Ended 31.03.2025
Transferable Development Rights [Expense or Loss / (Income or Gain)] (Refer Note No. 66)	(45.10)	(4.37)
TOTAL	**(45.10)**	**(4.37)**

NOTE NO. 41 "OTHER COMPREHENSIVE INCOME"

₹ Crore

	Year Ended 31.03.2026	Year Ended 31.03.2025
Items that will not be reclassified to profit or loss		
i. Remeasurements of Defined Benefit Plans	50.38	(46.65)
ii. Fair Value Equity Instruments (IPL Shares)	38.44	1.75
	88.82	(44.90)
Less: Income Tax / Deferred Tax Relating to Above Items	(16.27)	10.45
TOTAL	**72.55**	**(34.45)**

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 41 A "DISCLOSURE OF FINANCIAL ASSETS AND LIABILITIES AS PER IND AS 107 "

₹ Crore

		AS AT 31.03.2026	AS AT 31.03.2025
I)	FINANCIAL ASSETS		
a	BREAKUP OF FINANCIAL ASSETS AT FAIR VALUE THORUGH OCI		
	Investments - Fully Paid Shares	159.95	121.51
	TOTAL	**159.95**	**121.51**
b.	BREAKUP OF FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT & LOSS		
	Derivatives	48.77	9.65
	Transferable Development Rights	126.40	81.30
	TOTAL	**175.17**	**90.95**
c.	BREAKUP OF FINANCIAL ASSETS CARRIED AT AMORTISED COST / COST		
	Others Financial Assets	3767.59	201.76
	Trade Receivables	4690.29	3100.67
	Cash and Cash Equivalents	123.89	987.03
	Other Bank Balances	28.84	1.69
		8610.61	**4291.15**
d.	BREAKUP OF FINANCIAL ASSETS CARRIED AT COST		
	Investments - Joint Ventures	1102.15	902.15
	Investment -Equity Shares of FRBL	0.25	-
	TOTAL	**1102.40**	**902.15**
	TOTAL FINANCIAL ASSETS	**10048.13**	**5405.76**
II)	FINANCIAL LIABILITIES		
a.	BREAKUP OF FINANCIAL LIABILITIES CARRIED AT AMORTISED COST		
	Borrowings	4113.43	2751.92
	Trade Payables	1555.04	1584.09
	Interest Accrued but Not Due on Borrowings	59.87	52.76
	Unclaimed Dividend	1.55	1.69
	Creditors on Capital Account	32.34	94.77
	Standing Deposit from Customers	37.60	40.81
	Trade Deposit from Customers	107.27	97.59
	Earnest Money Deposit & Security Deposit from Vendors	132.50	122.24
	Ex-gratia & Employee Benefits	65.11	39.27
	Other Payables	4587.11	889.49
	ROU Lease Liability	14.64	10.29
	TOTAL	**10706.46**	**5684.92**
	TOTAL FINANCIAL LIABILITIES	**10706.46**	**5684.92**

The above referred carrying values of Financial Assets and Liabilities approximate its fair value as at the balance sheet date.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 42 "CONTINGENT LIABILITIES (NOT PROVIDED FOR)"

42.1 Claims against the Company not acknowledged as debts to the extent ascertainable (including interest wherever, ascertainable/can be reliably estimated) and not provided for net of payment/liability provided: -

(₹ Crore)

Sr. No	Particulars	As at 31.03.2026	As at 31.03.2025
1	**Claims on the Company not acknowledged as debts' Contractors / Suppliers/ Arbitrators etc.**	148.94	161.12
2	**Demands raised by various authorities that may arise in respect of matters in appeal**		
	Excise Duty [Refer Note No 65 (e)]	46.21	85.38
	Sales Tax	0.13	2.72
	Income Tax	57.35	55.09
	Service Tax	12.81	16.33
	Custom Duty	81.01	81.01
	GST	9.42	1.28
	Provident Fund Authorities	0.17	0.17
3	Water charges claimed by Municipal Corporation of Greater Mumbai (Refer note no 42.2)	36.46	36.73
4	Claims preferred by local authorities	8.88	8.82
5	Claims preferred by MBPT/ V.O. Chidambaranar Port Authority	35.38	28.65
	GRAND TOTAL	**436.76**	**477.30**

The contingent liabilities disclosed above include applicable interest, wherever ascertainable, on the aforesaid claims/ liabilities and it is not practicable for the Company to estimate the consequential timing of cash flows, if any.

42.2 Out of the above ₹36.46 crores, demand of ₹33.48 crore raised by Municipal Corporation of Greater Mumbai (BMC) towards additional sewerage charges levied from 05.04.1987 are disputed by the Company in a Writ Petition filed in Bombay High Court. The Honorable High Court vide its interim Order dated 10-11-92 has granted stay on recovery of the demand for the period up to the date of the Order and directed the Company to pay sewerage charges from the date of the order which is being paid by the Company. The matter has been disposed off by the High Court and the Company approached Supreme Court. Supreme Court has directed the Bombay High Court to hear the matter and decide on merits based on facts of the case. The Stay granted on the said matter continues.

As a part of an agreement entered into with BMC for obtaining raw sewerage, the Company has paid an interest free deposit of ₹16.00 crore to BMC representing approximately 50% of the disputed demand which would be adjustable against the disputed demand in case the Court rules in favor of BMC. No provision is considered necessary for the disputed demand of ₹33.48 crore as the claim of BMC is not tenable.

42.3 The amount of claims in respect of legal cases filed against the Company for labour matters relating to regular employees and not acknowledged as debts is not ascertainable and hence no provision is made. However, with respect to matter relating to payment of overtime wages, a stay order has been obtained by the Company from High Court, pending disposal with submission of Bank guarantee amounting to ₹12.00 Crore. Considering the merits, the company is of the view that there is no provision required and as the amount of claim is not ascertainable, not included under contingent liability.

42.4 Owing to non-compliance of Corporate Governance requirements as mandated by SEBI, with reference to composition of Independent Directors in the Board, the Company is in receipt of notice of penalty aggregating to ₹1.74 crore (P.Y. ₹1.30 Crore) for a period December 2021 to December 2025 from the stock exchanges (BSE & NSE). Since the appointment of Directors is done by Government of India, the Company has approached its Administrative Ministry for ensuring the compliance.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

Further, the Company is in receipt of notice of penalty aggregating to ₹0.59 crore (P.Y. ₹0.33 Crore) from the stock exchanges (BSE & NSE) for a period December 2021 to December 2025 for non-compliance of composition of the Audit Committee in line with Regulation 18, Nomination and Remuneration Committee in line with Regulation 19, Stakeholders Relationship Committee in line with Regulation 20, Risk Management Committee in line with Regulation 21 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The Company has represented to the stock exchanges for waiver of the aforesaid penalty and considering precedents in similar matters where waiver has been granted by exchanges, the Company is confident of favorable resolution. Accordingly, it is not included in contingent liability.

NOTE NO. 43 OTHER COMMITMENTS:

(₹ Crore)

Particulars	As at 31.03.2026	As at 31.03.2025
Capital Expenditure Commitments (net of advances)	3180.28	2083.77
Commitment Towards Investments in JV (Talcher Fertilizers Ltd)	1067.52	1267.52

44. Wagons leased to Indian Railways "Under Own your Wagons Scheme"

The lease agreement with Railways under the Own Your Wagon Scheme expired in FY 2019–20. Subsequently, Railways communicated that the wagons covered under the Scheme are to be returned to the investors, and that no further (tertiary) agreement will be executed for such wagons. Railways has also provided an option to the investors either to dispose of the wagons independently or through Railways. In cases where the disposal in undertaken by Railways, the sale proceeds, net of deducting departmental charges @12.5% of the total sale value as per extant codal provisions, would be remitted to the investors upon completion of disposal. Further, until completion of the disposal process, Railway shall continue to pay lease charges to the investors.

Pending finalization of the above process, the Company has recognized lease income of ₹ 0.35 crore during the year (PY ₹ 0.35 crore), based on an estimate of minimum lease rentals expected to be realized. Lease rentals aggregating to approximately ₹ 3.36 crore relating to the period subsequent to expiry of the agreement remain outstanding. The Company believes that the same is recoverable considering the ongoing correspondence with Railways. The Company is regularly following up with Railways and considers the lease income during the year to be reasonable. The said arrangement continues to be treated as Short-term Operating Lease.

45. Formalities relating to transfer of certain immovable and other properties situated at Trombay Unit, from Fertilizer Corporation of India Limited to the Company on reorganization of the former in 1978 are not yet completed. Out of property cards for a total area of 30,42,108 Sq. meters (P.Y. 30,42,108 Sq. meters), property cards for 3,55,060.22 Sq. meters (P.Y. 3,75,826 Sq. meters) are yet to be transferred in the name of the Company. The Company is in the process of obtaining transfer of title deeds in its favour.

Out of total area of 50,52,476 Sq. meters' area at Thal Unit, the title deeds relating to area of 32,27,573 Sq. meters (P.Y. 32,27,573 Sq. meters) area are in the name of the Company. The balance title deeds w.r.t 18,24,903 Sq meter of land are in the process of being transferred in the name of the Company. Freehold land at Thal Unit includes land at Kihim having carrying cost of ₹0.02 crore, pending execution of documents and transfer of title deeds in the name of the Company, due to dispute.

46. In respect of immovable properties other than land i.e. buildings and other structures, situated at its Trombay and Thal units they are self-constructed properties on the land owned by the Company as evidenced by property cards/title deeds of land.

The Company asserts that all these properties are its own and has clear title to the same since such properties are self-constructed on the Company's land, although no separate title documents for self-constructed properties are readily available. The Company has obtained opinion to that effect from the legal and regulatory experts on land matters and also has other documentary evidence in that regard.

The Company had come into existence in 1978 as a result of Government of India reorganizing Fertilizer Corporation of India Ltd. and National Fertilizers Ltd. Consequent to the same, major portion of immovable assets at its Trombay unit became vested with the Company. In case of Thal unit, such properties on the Company's land were erected over the years following land acquisition effected around 1978. Thus records pertaining to self-constructed properties are not readily available since they date back to more than 45 years. The Company

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

has initiated the process of obtaining appropriate evidence of the approvals/permissions taken for construction of the self-constructed properties from the respective regulatory authorities.

Apart from such properties, immovable properties, including land for which title deeds are not in the name of the Company is detailed as under: -

Relevant line item in the Balance sheet	Description of item of property	Gross carrying value (₹in crores)	Whether title deed holder is a promoter, director or relative of promoter/director or employee of promoter/director	Property held since which date	Reason for not being held in the name of the company
PPE	**Land**				
	Thal Land	**1.60**	**No**	**1978-84**	The Company is in the process of obtaining the Transfer of title deeds in its favour and is in the process of resolving the matter in respect to its valuation.
	Trombay Land	**0.24**	**No**	**1978**	The Company is in the process of obtaining the Transfer of title deeds in its favour.
	Building				
	Thal – Kihim Township	**3.09**	**No**	**1984**	The Company is in the process of obtaining evidence of title / permissions / approvals etc.

47. Balance of subsidy receivables includes certain amounts receivable from Government recognized on estimated basis and are subject to confirmation.

48. In FY 2022-23, the Company was in receipt of debit note from Gail India Ltd. towards pooled price differential, worked out on an annual basis for the year 2021-22. As per the same, the Company is required to contribute additionally to the pool account. It has been observed that the differential has been arrived at by substituting EPMC gas meant for Urea Operations with cheaper market price gases specifically contracted by the Company for non-urea operations.

Similarly, as per Department of Fertilizer's (DoF) directives during the year 2022-23, the Company had sourced Spot gas for its urea operations in lieu of gas sourced under the EPMC mechanism which also has not been considered in the pool price and was substituted with cheaper market price gases specifically contracted by the Company for non-urea operations resulting in additional contribution to the pool account.

The Company is of the view that EPMC gas / Spot gas is specifically meant for urea operations and thus needs to be subsumed in arriving at the final pool price and the same should be considered in the subsidy of urea, since the cost of gas is a pass through. The matter has been represented to DoF.

As the non-recognition of such EPMC Gas / Spot gas sourced as per DoF's directives for Urea Operations is not in accordance with the principles of gas pooling mechanism, the Company has continued to recognize such differential i.e. (EPMC / Spot gas price – Cheaper market gas price) amounting to ₹ 80.57 crore cumulatively till March 2026 from FY 2021-22 to 2023-24 which has been shown as receivable from DoF.

Further, Company has disputed the demand of ₹ 52.18 crore raised by GAIL towards pool price differential as against receivable of ₹ 71.39 crore for FY 22-23 which has been arrived at on account of non-recognition of EPMC gas/Spot gas in Urea by FICC by substituting EPMC gas/Spot gas with cheaper RLNG gas sourced for non-urea operations. The total disputed amount for the year 2022-23 stands at ₹ 123.57 crore. Based on Company's representation, DoF/FICC has directed GAIL and stated the said matter is under examination by DoF.

49. The Company is eligible to receive subsidy from Fertilizer Industry Co-Ordination Committee (FICC) / Department of Fertilizers (DOF) on Urea, Phosphatic and Potassic (P & K) Fertilizers at the rates notified from time to time.

Subsidy is further adjusted for escalations/de-escalations in the cost of inputs and other costs, as estimated by the management based on the prescribed norms in line with known policy parameters. Accordingly, the subsidy

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

adjusted on account of this escalations/de-escalations basis for the year amounts to ₹254.39 crore refundable to FICC/DOF (PY ₹247.88 crore refundable).

Upon introduction of Direct Benefit Transfer (DBT) schemes for all Fertilizer Companies, there is shift in procedure for generation of subsidy claims with respect to Price subsidy & disbursement thereon. As per the same, Company is entitled for generation of claims/receipt of subsidy on the basis of actual sale by the retailers on weekly basis through POS machines. Accordingly, as on 31.03.2026, quantity of 8.23 LMT of urea and P&K having subsidy amounting ₹1920.25 Crore has been recognized in the current period, as such quantity has been sold to dealers but the payment of the same will become due under DBT on actual sale by the retailers through POS machines. (P.Y quantity 5.77 LMT and subsidy ₹1416.46 crore).

50. Department of Fertilizers (DoF), vide letter No. F.21-01/2023-FM dated 21st September, 2023 issued to Fertilizer CPSEs and subsequently vide letter No. F.21-01/2023-FM dated 08th February, 2024 issued to the Company, had directed ensuring availability of Phosphatic and Potassic (P&K) fertilizers during Rabi 2023-24 by undertaking procurement on priority basis, with the assurance that any price adversity arising on such procurements beyond the applicable Nutrient Based Subsidy (NBS) rates would be addressed by DoF on a "No Profit No Loss" basis. Further, DoF vide File No. 21-01/2023-FM-Part (1) dated 29th May, 2024 also allowed consideration of price adversity beyond applicable NBS rates in respect of unsold inventory and sales pending acknowledgment in PoS by farmers as on 30th September, 2023. Based on the aforesaid directions/guidelines, the Company had recognized differential subsidy claims up to 31st March, 2025. Against the above provision, an amount of ₹ 217.50 crore remains outstanding as on 31st March, 2026 and is pending for settlement/approval by DoF.

Further, additional imports of DAP were also undertaken as per the directives of DOF with assurance vide letter no.21-01/2023-FM dated 12th June 2024 and letter no.21-2/2022-FM(PT) dated 20th August 2024 that the relevant issues will be suitably addressed. Subsequently, DoF vide letter no.23011/124/2024-P & K dated 23rd September 2024 announced an additional one-time package of ₹3500 PMT on DAP over and above the subsidy under NBS scheme.

Based on the aforesaid directions/guidelines, the Company had recognized differential subsidy claims up to 31st March, 2025. Against the above provision, an amount of ₹0.68 crore remains outstanding as on 31st March, 2026 and is pending for settlement/approval by DoF.

Further, the Department of Fertilizers (DoF), vide F.No.23011/5/2025-P&K dated 30th April 2025 for Kharif 2025 and F.No.23011/12/2025-P&K (P) dated 05.01.2026 for Rabi 2025-26, issued operational guidelines for implementation of various provisions over and above the approved Nutrient Based Subsidy (NBS) rates. Such additional compensation is applicable in respect of DAP and TSP shipments arriving during the period from 01st April 2025 to 31st March 2026. The additional compensation includes: (i) adjustment for advantage/disadvantage arising due to upward/downward trends in international market prices, wherein actual import cost (CFR) and customs duty are allowed, (ii) reimbursement of "Other Cost" @ ₹3,500 PMT or actual applicable expenses, whichever is lower, (iii) reimbursement of GST component included in the MRP, and (iv) reasonable return @ 4% of Net MRP (MRP less GST). Based on the said guidelines, the Company has recognized income of ₹928.40 crore on an estimated basis during the current period, out of which claims amounting to ₹630.46 crore are outstanding.

51. On 20th and 22nd March, 2019 respectively, both the Gas Turbine Generator (GTG) plants at Thal unit stopped operating. Upon failure, the matter was taken up with the LSTK contractor who had supplied the turbines, for repair, as the same were covered under warranties. The matter was referred by the LSTK contractor for repairs to the Original Equipment Manufacturer (OEM) who had indicated a total estimated expenditure of about 98 million SEK (₹74.51 crore excluding taxes and duties).

As the equipment's are covered under warranties, the Company is of the view that no additional costs would devolve on the Company. Further the Company had initiated arbitration proceedings towards the LSTK contractor citing loss of profits owing to higher energy costs, higher maintenance costs etc. In response, counterclaims have been made by the LSTK contractor and the award was received in favour of the Company.

The LSTK contractor challenged the arbitral award before the Hon'ble Bombay High Court. In compliance with the Court's directions, LSTK contractor deposited an amount of ₹ 218.46 crore with RCF. As per the terms of the order, in the event the petition was allowed, RCF was obligated to refund the amount along with interest at 6% per annum or as directed by the Court.

During the year, the Hon'ble Bombay High Court, vide its order, directed RCF to refund the entire deposited amount along with interest at 6% per annum and granted the Company four weeks' time to avail appropriate legal remedy against the said order.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

Subsequently, RCF filed a Special Leave Petition (SLP) before the Hon'ble Supreme Court against the aforesaid order. The Hon'ble Supreme Court disposed of the SLP, directing RCF to make payment within a period of four weeks to LSTK contractor. Accordingly, RCF refunded the amount of ₹ 250.08 crore including interest of ₹. 31.62 crore which is charged to profit and loss as Finance Cost during current period.

Further, RCF has filed an Appeal under Section 37 of the Arbitration and Conciliation Act, 1996, against the order of the Hon'ble Bombay High Court. The matter has been partly heard and is pending adjudication before the Hon'ble High Court.

52. Company had surrendered land of 48,849.74 sq. meters to MMRDA for construction of Anik Panjarapole Link Road in February 2012 towards which it was entitled to receive TDRs to the extent of land surrendered. Out of which land of 8,265 sq. meters was unencumbered and balance land of 40,584.74 Sq meters was encumbered. Company was in receipt of TDR of 16,530 sq meters in 2017 from MCGM (2 times the unencumbered land). Further in accordance with Development Control Regulation of Greater Mumbai, 1991, Company has also recognized additional TDR credit, being 20% bonus on the unencumbered land surrendered (8265 sq. meters X 20% = 1653 sq meters).

For remaining 40,584.74 sq. meters of encumbered land, the Company has recognized additional TDR credit receivables of 10,146 sq. meters (40,584.74 sq. meters X 25% = 10,146 sq. meters) in accordance with regulation 34 of Development Control Regulation 1991 of Greater Bombay as recommended by MMRDA.

The Company has received a Letter of Intent (LOI) No. Ch.E/D.P/31828/TDR dated 27th March 2026 from the Municipal Corporation of Greater Mumbai (MCGM) for grant of Transferable Development Rights (TDR)/Floor Space Index (FSI) against surrender of land admeasuring 7,435.96 sq. m., comprising land reserved for two gardens/parks and a community center (7,104 sq. m.) and road setback area (331.96 sq. m.) situated at Village Maravali, M/E Ward, Mumbai.

In accordance with Regulation 32 of the Development Control and Promotion Regulations (DCPR) 2034, Company is entitled to receive TDR/FSI equivalent to twice (7435.96 Sq.m X 2 =14871.92 Sq.m) the area of land surrendered in respect of reserved/designated land and road set back. Accordingly, Company has recognized TDR aggregating to 14,539.96 sq.m comprising 14,208 sq. m. against reservations/ designations and 331.96 sq. m. against road setback land. TDR's aggregating to 14,539.96 sq.m are intended for sale in the open market, while the balance 331.96 sq. m. pertaining to road setback area is proposed to be utilized as FSI for construction of residential quarters for employees.

NOTE NO. 53 DISCLOSURES RELATING TO IMPAIRMENT OF NON-FINANCIAL ASSETS:

Company has carried out impairment testing of its Cash Generating Units (CGU) which is carried out considering an estimated useful life of 10 Years for arriving at the value in use. In determining value in use for the CGU, the cash flows were discounted at a rate of 8.00% PA (PY 8.00% PA) on pre-tax basis.

The status of provision made towards impairment is as under: -

(₹ Crore)

FY 2025-26						
Sr No.	Plant	Provision for Impairment made during the year	Reversal of Impairment Provision made during the year	Balance in Provision account at the end of the year	Recoverable Amount	Reportable Segments In which these Plants/Assets are used
A	**PROPERTY, PLANT & EQUIPMENT**					
1	Dimethyl Formamide	-	-	0.10	0.43	Chemical Segment
2	Carbon Mono Oxide	-	-	11.19	2.01	Chemical Segment
3	Methylamines	-	-	6.50	1.98	Chemical Segment
4	DMAC	-	-	0.33	0.58	Chemical Segment
5	MAP 100% WS	-	0.34	-	-	Fertilizer Segment
6	Methanol	-	-	3.13	0.24	Chemical Segment
7	Tuticoron Warehouse	-	-	4.57	-	Fertilizer Segment
	Total (1 to 7)	**-**	**0.34**	**25.82**	**5.24**	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

FY 2025-26						
Sr No.	Plant	Provision for Impairment made during the year	Reversal of Impairment Provision made during the year	Balance in Provision account at the end of the year	Recoverable Amount	Reportable Segments In which these Plants/Assets are used
B	**CWIP**					
1	Methanol	-	0.61	-	-	Chemical Segment
	Total	-	0.61	-	-	
C	**RIGHT OF USE ASSETS (ROU)**					
1	Land (Leasehold)-Tuticoron Warehouse	-	-	1.92	-	Fertilizer Segment
	Total	**-**	**-**	**1.92**	**-**	
	Total (A+B+C)	**-**	**0.95**	**27.74**	**5.24**	

(₹ Crore)

FY 2024-25						
Sr No.	Plant	Provision for Impairment made during the year	Reversal of Impairment Provision made during the year	Balance in Provision account at the end of the year	Recoverable Amount	Reportable Segments In which these Plants/Assets are used
A	**PROPERTY, PLANT & EQUIPMENT**					
1	Dimethyl Formamide	-	-	0.10	0.43	Chemical Segment
2	Carbon Mono Oxide	-	-	11.19	2.01	Chemical Segment
3	Methylamines	5.31	-	6.50	1.98	Chemical Segment
4	DMAC	-	-	0.33	0.58	Chemical Segment
5	MAP 100% WS	-	-	0.34	0.27	Fertilizer Segment
6	Methanol	-	-	3.13	0.24	Chemical Segment
7	Tuticoron Warehouse	-	-	4.57	-	Fertilizer Segment
	Total (1 to 7)	**5.31**	**-**	**26.16**	**5.51**	
B	**CWIP**					
1	Methanol	-	-	0.61	0.03	Chemical Segment
	Total	-	-	0.61	0.03	
C	**RIGHT OF USE ASSETS (ROU)**					
1	Land (Leasehold)-Tuticoron Warehouse	-	-	1.92	-	Fertilizer Segment
	Total	**-**	**-**	**1.92**	**-**	
	Total (A+B+C)	**5.31**	**-**	**28.69**	**5.54**	

The recoverable amount of ₹5.24 crore PY (PY ₹5.54 crore) is based on value in use and is determined at the level of the CGU.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

Higher raw material prices coupled with steep fall in realizations warranted in carrying out a review of the recoverable amount of the said plants and related equipment's resulting in provision towards impairment.

Key assumptions based on which recoverable amount is most sensitive.

The calculation of value in use for the identified CGU is most sensitive to the following assumptions.

1. **Selling Prices**

   The extant selling prices are considered for forecasting cash flow estimates for arriving at the value in use. The selling prices are assumed to be kept constant in future year projections.

2. **Discount Rate**

   Discount rate is estimated considering the entity's incremental borrowing rate which is arrived at considering the present debt structure etc.

3. **Sales Quantity**

   The sales projections have been worked out considering the present demand scenario and the operating capacities of the plants.

4. **Raw Material Prices - Considering current prices of raw materials**.

   The estimates of cash flows are done considering current raw material prices at the reporting date and the same are assumed to be remain constant in the future year projections as any increase in the same is expected to be passed on to the market.

54. Inventory includes stores and spares declared as surplus with further classification as disposable surplus. Since such surplus stores on disposal may not fetch full book value a suitable provision has been made. Consequent to full provision for impairment made in respect of plants referred in note no. 53, Company has also provided towards inventory of specific spares relating to the said plants. The value of such inventory and provision towards the same is as under: -

(₹ Crore)

Sr. No.	Particulars	As on 31.03.2026	As on 31.03.2025
A			
1	Surplus Stores and Spares	10.01	12.14
2	Disposable Surplus	2.91	6.54
3	Specific stores and spares of impaired assets	3.81	3.81
	Total (2+3)	**6.72**	**10.35**
B			
1	Provision made for Disposable Surplus	2.77	6.21
2	Provision reckoned on stores and spares for impaired assets	3.61	3.62
	Total	**6.38**	**9.83**
C			
1	Provision reckoned on Raw materials of Impaired assets - Rapid wall Plant –Trombay	**3.35**	**3.35**

NOTE NO. 55 DISCLOSURES REQUIRED UNDER SECTION 22 OF THE MICRO, SMALL AND MEDIUM ENTERPRISES DEVELOPMENT ACT 2006 IS AS UNDER:

(₹ Crore)

Sr. No.	Particulars	As at 31.03.2026	As at 31.03.2025
1	Principal amount remaining unpaid	76.35	88.42
2	Interest due thereon	-	-

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

Sr. No.	Particulars	As at 31.03.2026	As at 31.03.2025
3	Interest paid by the Company in terms of Section 16 of the Act, along with the amount of the payment made to the supplier beyond the appointed day during the year.	-	-
4	Interest due and payable for the period of delay making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under Act.	0.03	0.08
5	Interest accrued and remaining unpaid	0.03	0.08
6	Further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise for the purpose of disallowance as a deductible expenditure under Section 23 of the Act.	1.37	1.34

Dues to Micro and small enterprises have been determined to the extent such parties have been identified on the basis of information given by such parties/available with the Company. This has been relied upon by the statutory auditors.

NOTE NO. 56 BASED ON THE NATURE OF BUSINESS ACTIVITIES UNDERTAKEN BY THE COMPANY AND REQUIREMENT OF IND AS 108-OPERATING SEGMENT, FOLLOWING ARE THE OPERATING SEGMENTS IDENTIFIED:

Segment	Nature of activities
Fertilizers	Production and supply of various grades of Fertilizers for agricultural use.
Chemicals	Production of various chemicals and supply to diverse industries
Trading	Represents fertilizers imported / locally sourced and marketed for agricultural use.

The necessary disclosures as required under Ind AS 108-Operating Segments are given in **Annexure-1.**

The segment revenue and segment results are arrived at based on the revenues generated out of sale of such products and the costs attributable are reduced for arriving at the segment results. Assets are allocated to operating segments based on the intended use for which the asset was primarily installed. Liabilities are allocated to operating segments to which it relates to.

NOTE NO. 57 DISCLOSURES UNDER IND AS 24 ON RELATED PARTY TRANSACTIONS ARE GIVEN BELOW:

57.1 Transactions with Joint Controlled Entities

1) Relationship

JOINT CONTROLLED ENTITIES

Name of the Company	No of Shares (F.Y. 2025-26)	No of Shares (F.Y. 2024-25)	Country of Incorporation	% of Ownership interest as at	
				31.03.2026	31.03.2025
1) URVARAK VIDESH LTD. (UVL)$	1,80,002 of ₹ 10 each	180002 of ₹ 10 each	India	33.33	33.33
2) TALCHER FERTILIZERS LIMITED (TFL)#	110,21,46,922 of ₹ 10 each	90,21,47,291 of ₹10 each	India	20.25	33.33

$ Consequent to full provision recognized towards the investments made in UVL as per Indian GAAP, the carrying value as on the date of transition has been recognized as deemed cost of investment which is ₹ NIL as on Ind AS transition date. i.e. 1st April 2015. .

Further UVL has been declared as Dormant Company on 04.11.2015 by Registrar of Companies, New Delhi.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

The shareholding is subject to change depending on the final value of the assets transferred by The Fertilizer Corporation of India Limited to Talcher Fertilizers Ltd.

National Company Law Tribunal (NCLT) proceedings were initiated against FACT-RCF Building Products Limited (FRBL), a joint venture of RCF and FACT, vide order dated January 11, 2024. Pursuant to the Corporate Insolvency Resolution Process (CIRP) initiated against FRBL under the Insolvency and Bankruptcy Code, 2016, the Hon'ble NCLT, Kochi Bench, vide order dated September 26, 2025, approved the Resolution Plan.

As per the approved Resolution Plan, the claims submitted by the Company as unsecured financial and operational creditor amounting to ₹37.87 crore were not considered for settlement and accordingly stand extinguished. Further, under the Resolution Plan, the Company was allotted 2,50,000 equity shares of ₹10 each aggregating to ₹25 lakh, resulting in a revised shareholding of 2.5% in the restructured share capital of FRBL.

The Company had already made full provision for its investment of ₹35.23 crore and advances of ₹37.87 crore, aggregating to ₹73.10 crore, in earlier years. Accordingly, during the year, the Company has written off investment and advances aggregating to ₹72.85 crore (net of 2,50,000 equity shares of ₹10 each aggregating to ₹25 lakh received under the approved Resolution Plan) pertaining to FRBL and recognised the aforesaid equity shares in its books of account as at March 31, 2026. Consequent to the restructuring, the Company holds 2.5% equity in the revised share capital of FRBL and accordingly, FRBL has ceased to be a related party of the Company.

Transactions during the year with the above referred related parties:

(₹ Crore)

Sr. No.	Particulars	Year ended 31.03.2026	Year ended 31.03.2025
1	Contribution towards share capital-TFL	200.00	96.67
2	Reimbursement of Share of Expenses from TFL	6.49	6.20
3	Interest Received during period from TFL on Inter Corporate Loan (June 25 to Dec 25)	10.45	-

During the year, the Company extended an Inter-Corporate Loan aggregating to ₹233.00 crore to TFL, carrying interest at a rate of 6-month SBI MCLR plus 0.65%, for a tenure not exceeding six months. The said loan, along with applicable interest, has been fully repaid by TFL in accordance with the terms and conditions of the agreement.

Balance Outstanding:

(₹ Crore)

Sr. No.	Particulars	As at 31.03.2026	As at 31.03.2025
1	Advances Given –FRBL *	-	37.87
2	Reimbursement of Share of Expenses receivable from TFL	17.25	10.65
3	Outstanding Loan amount including interest from TFL	-	-

*The same has been written off as on 31st March 2026.

57.2 Transactions with other entities- where Directors are interested:

a) Name of the entity & transactions

(i) Fertilisers and Chemicals Travancore Limited (FACT) – Owing to Shri S. C. Mudgerikar ,CMD holding additional charge as Chairman & Managing Director of FACT as per directives of DoF upto 31st December 2025.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

(₹ Crore)

Sr. No.	Nature of Transaction	2025-26	2024-25
1	Loan Repayment and Interest Received during year from FACT	-	5.58
2	Transactions during the year*	28.03	0.08
3	Accounts receivable/(payable) as at 31st March	2.26	(0.08)
4	Outstanding Loan amount and Interest Receivable as at 31st March	-	-

* Sale of Phosphoric Acid, Services, reimbursement etc from 01/04/2025 to 31/12/2025.

(ii) **Indian Potash Limited –** During the year, Shri S. C. Mudgerikar, Chairman and Managing Director, was appointed as Nominee Director in IPL for the period from 2nd August 2025 to 5th March 2026 (Superannuated from RCF on 31st December 2025). Further, Ms. Nazhat J. Shaikh, Director (Finance), is appointed as Nominee Director in IPL from 5th March 2026.

(₹ Crore)

Sr. No.	Nature of Transaction	2025-26	2024-25
1	Transactions during the year*	1.35	-
2	Accounts receivable/(payable) as at 31st March	-	-

* Dividend Income, Sitting Fees received etc.

(iii) **National Fertilizers Limited –** Owing to Ms. Ritu Goswami, Director (Technical) holding additional charge as Director (Technical) in NFL as per directives of DoF in the said entity from 29th Sep 2025 to 5th Nov 2025.

(₹ Crore)

Sr. No.	Nature of Transaction	2025-26	2024-25
1	Transactions during the year*	0.20	-
2	Accounts receivable/(payable) as at 31st March	-	-

* Procurement/Sale of raw materials, Services, reimbursement etc. from 29/09/2025 to 5/11/2025.

b) Disclosure as per Section 186 of the Companies Act, 2013

(₹ Crore)

Sr. No.	Name of Party	Amount as on 31.03.2026	Amount as on 31.03.2025
1	Investment in Indian Potash Limited	0.17	0.17
2	Investment in Talcher Fertilizers Limited	1102.15	902.15

57.3 Key Management Personnel

a) Whole Time Directors & Company Secretary

(i) Shri. S Shivakumar, Chairman & Managing Director (From 13.02.2026)

(ii) Shri S. C. Mudgerikar , Chairman & Managing Director (Upto 31.12.2025)

(iii) Ms. Nazhat J. Shaikh, Director (Finance) and CFO (Additional charge of C&MD from 1.01.2026 to 13.02.2026)

(iv) Ms. Ritu Goswami, Director (Technical)

(v) Shri. Niranjan Sonak, Director (Marketing)

(vi) Shri Jai Bhagwan Sharma, Company Secretary

b) Independent Directors

(i) Shri Gopinathan Nair Anilkumar (from 09.05.2025)

(ii) Prof Anjula Murmu (from 09.05.2025)

(iii) Shri Partha Sarathi Ghosh (from 09.05.2025)

(iv) Ms Sipra Bajpai (from 11.09.2025)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

c) Government Nominee Directors

(i) Ms. Aneeta C. Meshram

(ii) Ms. Aparna Sharma

Details relating to parties referred above:

(i) **Remuneration:**

(₹ Crore)

Particulars	Year ended 31.03.2026	Year ended 31.03.2025
Shri. S Shivakumar	0.09	-
Shri. S C Mudgerikar	1.28	0.84
Ms. Nazhat J Shaikh	0.70	0.70
Shri. Niranjan Sonak	0.65	0.13
Mrs. Ritu Goswami	0.62	0.53
Shri. Jai Bhagwan Sharma	0.67	0.59
Total	**4.01**	**2.79**

The above amount includes salaries and allowances, contribution to Provident fund, pension etc. and actual payments towards leave encashment, if any including provisions made for gratuity, leave encashment and post-retirement medical benefits made on actuarial basis.

There have been no outstanding loans and advances from the above referred parties as at year end.

(ii) **Sitting Fees in case of Independent Directors**

(₹ Crore)

Particulars	Year ended 31.03.2026	Year ended 31.03.2025
Shri Gopinathan Nair Anilkumar	0.10	0.09
Prof Anjula Murmu	0.10	-
Shri Partha Sarathi Ghosh	0.10	-
Ms Sipra Bajpai	0.05	-
Total	**0.35**	**0.09**

57.4 Transaction with other Government related Entities

In the ordinary course of its business, the Company enters into transactions with other Government controlled entities. The Company has transactions with other Government-controlled entities, including but not limited to the following:

- Purchase of Gas, Raw Materials/Finished Goods;
- Purchase of Assets/Spare parts from Original equipment manufacturers (OEMs);
- Sale of Industrial chemicals;
- Rendering and receiving of services;

These transactions are conducted in the ordinary course of business on terms comparable to those with other entities that are not government controlled entities.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

57.5 Transaction with Trusts

(₹ Crore)

Name of Related Party	Nature of Transactions	2025-26	2024-25
Contribution to Trust			
RCF Ltd Employees Provident Fund Trust	Contribution	46.37	30.79
RCF Ltd Employees Gratuity Fund	Contribution [Short/ (Excess)]	(13.78)	34.87
Reimbursement of Gratuity payment made on behalf of Trust			
RCF Ltd Employees Gratuity Fund	Reimbursement/(Receivable)	(14.44)	36.10
Balance payable/(receivable) as on 31st March of financial year			
RCF Ltd Employees Provident Fund Trust	Contribution	5.93	5.57
RCF Ltd Employees Gratuity Fund	Contribution/Net of reimbursement due	0.21	24.35

NOTE NO. 58 DISCLOSURE AS PER IND AS 37 ON "PROVISIONS, CONTINGENT LIABILITIES AND CONTINGENT ASSETS" AS ON 31ST MARCH 2026:

(₹ Crore)

Sr. No.	Particulars	Balance as on 01.04.2025	Addition	Utilization	Reversal	Balance as on 31.03.2026
a)	Disputes and Claims, Legal Matters	2.00 (2.00)	- -	- -	2.00 -	- (2.00)

Figures in brackets are in respect of previous year.

NOTE NO. 59 EARNINGS PER SHARE –BASIC AND DILUTED

Particulars	Year ended 31.03.2026	Year ended 31.03.2025
Net profit after tax as per Statement of Profit and loss (₹ crore) (**A**)	429.81	241.63
Weighted Average Numbers of Equity Shares for calculating basic EPS (**B**)	55,16,88,100	55,16,88,100
Basic earnings per Share (in Rupees) (Face Value of ₹ 10/- per share) **(A)/(B)**	7.79	4.38
Diluted earnings per Share (in Rupees) (Face Value of ₹ 10/- per share) **(A)/(B)**	7.79	4.38
EPS from continuing operations (Face Value of ₹ 10/- per share)	7.79	4.38

NOTE NO. 60 "FINANCIAL REPORTING OF INTERESTS IN JOINT VENTURES"

The required information is as under: -

JOINT CONTROLLED ENTITIES

Name of the Company	Country of Incorporation	Percentage of ownership interest as on	
		31.03.2026	31.03.2025
1) URVARAK VIDESH LTD.	India	33.33	33.33
2) TALCHER FERTILIZERS LIMITED	India	20.25	33.33

A) **FACT-RCF BUILDING PRODUCTS LTD:**- A Joint venture Company with Fertilizers and Chemicals Travancore Ltd. (FACT) for manufacture of rapid building materials from Gypsum at Kochi.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

National Company Law Tribunal (NCLT) proceedings were initiated against FACT-RCF Building Products Limited (FRBL), a joint venture of RCF and FACT, vide order dated January 11, 2024. Pursuant to the Corporate Insolvency Resolution Process (CIRP) initiated against FRBL under the Insolvency and Bankruptcy Code, 2016, the Hon'ble NCLT, Kochi Bench, vide order dated September 26, 2025, approved the Resolution Plan.

As per the approved Resolution Plan, the claims submitted by the Company as unsecured financial and operational creditor amounting to ₹37.87 crore were not considered for settlement and accordingly stand extinguished. Further, under the Resolution Plan, the Company was allotted 2,50,000 equity shares of ₹10 each aggregating to ₹25 lakh, resulting in a revised shareholding of 2.5% in the restructured share capital of FRBL.

The Company had already made full provision for its investment of ₹35.23 crore and advances of ₹37.87 crore, aggregating to ₹73.10 crore, in earlier years. Accordingly, during the year, the Company has written off investment and advances aggregating to ₹72.85 crore (net of 2,50,000 equity shares of ₹10 each aggregating to ₹25 lakh received under the approved Resolution Plan) pertaining to FRBL and recognized the aforesaid equity shares in its books of account as at March 31, 2026. Consequent to the restructuring, the Company holds 2.5% equity in the revised share capital of FRBL. As Promoter Companies have lost the powers to exercise control of the Joint Venture and accordingly, the financials of FRBL is not consolidated in accordance with Ind AS 110.

B) **URVARAK VIDESH LTD:-** A joint venture with National Fertilizers Ltd. and KRIBHCO for revival of closed Fertilizer Units of FCI/HFC group of companies has been formed. Further URVARAK VIDESH LTD. (UVL) has been declared as Dormant Company on 04.11.2015 by Registrar of Companies, New Delhi.

Summarized financial information of Company's investment in URVARAK VIDESH LTD.

(₹ Crore)

Sr. No.	Particulars	As at 31.03.2026 (Audited)	As at 31.03.2025 (Audited)
1	Non-Current Assets {₹22,814 (P.Y ₹1)}	0.00	0.00
2	Cash and Cash Equivalent {₹3,51,988 (P.Y ₹5,400)}	0.04	0.00
3	Current Assets other than Cash and Cash Equivalent	0.04	0.08
4	Non-Current Liabilities	-	-
5	Current Liabilities	0.05	0.04
6	Equity	0.03	0.04
7	Proportion of the Company's ownership	33.33%	33.33%
8	Carrying amount of the investment*	0.01	0.01

(₹ Crore)

Sr. No.	Particulars	As at 31.03.2026 (Audited)	As at 31.03.2025 (Audited)
1	Income {₹ 41,254 (P.Y ₹ 48,185)}	0.00	0.00
2	Cost of materials consumed	-	-
3	Depreciation and amortization expense	-	-
4	Finance costs	-	-
5	Employee benefits expenses	-	-
6	Other Expenses	0.01	0.01
7	Profit/(Loss) from continuing operations	(0.01)	(0.01)
8	Total comprehensive income for the year	(0.01)	(0.01)
9	Company's Share of profit / (loss) for the year	0.00	0.00

* The Company, on implementation of Ind AS had adopted the carrying amount as per IGAAP as its deemed cost of its investment in joint ventures. Hence the value of investment in the financial statements is ₹Nil.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

C) **TALCHER FERTILIZERS LIMITED:-** A Joint Venture Company with Coal India Limited (CIL), GAIL (India) Limited and Fertilizer Corporation of India Limited (FCIL) was incorporated on 13th November 2015 for revival of the FCIL's fertilizer unit at Talcher by establishing and operating new coal gasification based fertilizer complex (Ammonia/Urea Complex).

Summarized financial information of Company's investment in TALCHER FERTILIZERS LTD.

(₹ Crore)

Sr. No.	Particulars	As at 31.03.2026 (Audited)	As at 31.03.2025 (Audited)
1	Non-Current Assets	10,334.55	7,295.50
2	Cash and Cash Equivalent	224.65	115.73
3	Current Assets other than Cash and Cash Equivalent	25.26	1014.18
4	Non-Current Liabilities	4,386.19	4845.21
5	Current Liabilities	544.59	777.24
6	Equity	5,653.68	2802.95
7	Proportion of the Company's ownership	20.25%	33.33%
8	Carrying amount of the investment	1,102.15	902.15
9	Capital Commitment	4,766.72	6098.87

(₹ Crore)

Sr. No.	Particulars	Year Ended 31.03.2026 (Audited)	Year Ended 31.03.2025 (Audited)
1	Income	7.08	12.88
2	Cost of materials consumed	-	-
3	Depreciation and amortization expense	1.34	1.10
4	Finance costs	-	-
5	Employee benefits expenses	5.70	4.67
6	Other Expenses	11.73	4.38
7	Profit/(Loss) from continuing operations	(11.69)	2.73
8	Total comprehensive income for the year	(11.67)	2.47
9	Company's Share of profit /(loss) for the year	(2.36)	0.82

NOTE NO. 61 MISCELLANEOUS EXPENSES INCLUDE AUDITORS' REMUNERATION AS PER DETAILS GIVEN BELOW:

(₹ Crore)

Sr. No.	Particulars	Year ended 31.03.2026	Year ended 31.03.2025
1	Audit of Standalone Financial Statement	0.34	0.34
2	Audit of Consolidated Financial Statement	0.03	0.03
3	Audit fees for Limited review	0.05	0.05
4	Audit fees for Revised Consolidated Financial Statement	-	0.01
5	Certification Fees	0.16	0.14
6	Reimbursement of other expenses	0.04	0.04

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

62. The position of (Net) Certified Emission Reductions (CER's) or Carbon Credits, Renewable Energy Certificate and Energy Savings Certificate (E-cert) allotted and held by the Company is as under :-

Certified Emission Reductions (CER's)

Particulars	Unit	2025-26	2024-25
CER's at the beginning of the year	No.	-	-
CER's Generated/Purchased	No.	-	-
CER's Sold/Consumed	No.	-	-
CER's held at year end	No.	-	-
Depreciation, operating and maintenance cost of emission reduction equipment's expensed during the year	₹ Crore	-	-

Renewable Energy Certificate (REC)

Particulars	Unit	2025-26	2024-25
REC at the beginning of the year	No.	2664	3030
REC Generated/Purchased	No.	54753	11921
REC Sold/Consumed	No.	49136	12287
REC held at year end	No.	8281	2664
REC's under certification	No.	358	173

Energy Saving Certificate (E-cert)

Particulars	Unit	2025-26	2024-25
E-cert at the beginning of the year	No.	9302	9740
E-cert Generated/Purchased	No.	-	-
E-cert Sold/Consumed	No.	-	438
E-cert held at year end	No.	9302	9302

NOTE NO. 63 EMPLOYEE BENEFITS:

The required disclosure under Ind AS 19 Employee Benefits is given below.

General Description of Defined Benefit Plan

1) **Provident Fund: -**

a) The Provident Fund contributions are made to a Trust administered by the Company. The interest rate payable to the members of the Trust shall not be lower than statutory rate of interest declared by the Central Government under the Employees Provident Funds and Miscellaneous Provisions Act, 1952.

During the year an amount of ₹46.37 crore (P.Y. ₹30.79 crore) has been charged off to statement of profit and loss towards contribution by the Company.

b) As per Ind AS 19 Employee Benefits, for Defined Benefit plans, the Company is required to ascertain the present value of the defined benefit obligation and compare with the fair value of the Plan assets to determine the surplus or deficit, if any, as at Balance Sheet date. Deficit, if any, needs to be accounted in the books of the Company. For FY 2025-26, PF Trust accounts are yet to be finalized. Based on Management Certified Accounts , upon review of fair value plan assets as compared to present value of the defined benefit obligation, the deficit stands to ₹10.00 crore as at 31.03.2026. Accordingly, the Company had recognized a liability of ₹10.00 crore as at 31.03.2026 (P.Y. ₹4.00 crore reversal of provision).

c) Provision on account of interest shortfall determined through actuarial valuation has been recognized amounting to ₹4.40 crore (PY ₹3.72 Crore) in statement of Profit and Loss and due to Actuarial Gains, reversal of provision has been recognized amounting to ₹24.17 crore (PY ₹3.40 crore) in Other Comprehensive Income respectively.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

The assumptions used in determining the present value of obligation of the interest rate guarantee under deterministic approach are:

Particulars	As at 31st March 2026	As at 31st March 2025
Maturity profile assumed upto	5 years	5 years
Expected guaranteed interest rate	8.25%	8.25%
Discount rate	7.59%	6.81%

The funds of the trust have been invested under various securities as per the pattern of investment mandated by Employees Provident Fund Organization (EPFO) Guidelines.

Changes in the benefit obligation (Excluding Interest Shortfall) and fair value of plan assets as at March 31, 2026.

(₹ Crore)

Particulars	F.Y. 2025-26		
	Defined Benefit Obligation	Fair Value of Plan Asset	Net Benefit Asset
Opening Balance	**(910.01)**	**925.44**	**15.43**
Adjustment in opening balance	0.11	-	
Service Cost	(31.77)	-	
Net Interest Expenses	(70.56)	-	
Interest Income	-	70.56	
Benefits Paid	149.57	(149.57)	
Return on Plan Asset (excluding amounts included in net Interest Expense)	-	(5.80)	
Difference in Book value & Fair Value of Plan Asset	-	(19.75)	
Experience Adjustment	-	-	
Settlement /Transfer in	(0.68)	0.68	
Settlement /Transfer out	-	-	
Contribution by Plan Participants Employees	(34.47)	34.47	
Contribution by Employer	-	31.77	
Other Adjustment	-	-	
Closing Balance	**(897.81)**	**887.81**	**(10.00)**

Changes in the benefit obligation (Excluding Interest Shortfall) and fair value of plan assets as at March 31, 2025.

(₹ Crore)

Particulars	F.Y. 2024-25		
	Defined Benefit Obligation	Fair Value of Plan Asset	Net Benefit Asset
Opening Balance	**(908.28)**	**904.28**	**(4.00)**
Adjustment in opening balance	(0.01)	-	
Service Cost	(31.04)	-	
Net Interest Expenses	(70.73)	-	
Interest Income	-	70.73	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

Particulars	F.Y. 2024-25		
	Defined Benefit Obligation	Fair Value of Plan Asset	Net Benefit Asset
Benefits Paid	134.67	(134.67)	
Return on Plan Asset (excluding amounts included in net Interest Expense)	-	(25.94)	
Difference in Book value & Fair Value of Plan Asset	-	45.38	
Experience Adjustment	-	-	
Settlement /Transfer in	(0.97)	0.97	
Settlement /Transfer out	-	-	
Contribution by Plan Participants Employees	(33.65)	33.65	
Contribution by Employer	-	31.04	
Other Adjustment	-	-	
Closing Balance	**(910.01)**	**925.44**	**15.43**

2) **Gratuity: -**

The Company operates gratuity plan wherein every employee is entitled to the benefit equivalent to fifteen days' salary last drawn for each completed year of service depending upon the date of joining the same is payable on death, separation from service, or retirement, whichever is earlier. The benefit vests after five years of continuous service. During the year, the charge/ (Reversal) on account of Gratuity to Statement of Profit and Loss (including other comprehensive income/expense) is ₹ (13.78) crore (PY ₹ 35.09 crore).

3) **Leave Encashment: -**

The Company has been accounting for provision on account of leave encashment on retirement based on actuarial valuation carried out as at the Balance Sheet date.

The liability for the leave encashment on retirement as at 31st March 2026 is ₹ 172.26 crore (P.Y. ₹ 179.08 crore).

4) **Post-Retirement Medical Benefits: -**

The Company has been accounting for provision on account of post-retirement medical benefits based on actuarial valuation carried out as at the Balance Sheet date. Employees of the company upon retirement/ separation under Voluntary Retirement Scheme are entitled to medical benefits as per agreed upon scheme in force.

The liability for the Post-Retirement Medical Benefits on retirement as at 31st March 2026 is ₹ 156.89 crore (P.Y. ₹ 159.18 crore).

5) **Long Term Service Award:**

As a part of cordial relation and appreciation of long dedicated service, Company is honoring its employees with a memento on completion of 25/35 years of service. The liability for the Long Term Service Award as at 31st March 2026 is ₹ 0.75 crore (P.Y. ₹ 0.78 crore).

General Description of Defined Contribution Plan

Contributory Superannuation Scheme:

The scheme is a defined contribution scheme. Employees are required to exercise their option to be a part of the scheme and make a contribution equivalent to the amount contributed by the Company to the fund, upon becoming the member of the scheme. Under the scheme the employee shall be eligible for pension at the time of superannuation from the Company which is as per Government of India guidelines. During the year, Company has recognized an expenditure of ₹ 13.48 crore (P.Y. ₹ 14.05 crore) as contribution towards the said scheme.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

Gratuity & Post-Retirement Medical Benefits:

The following table shows the impact of actuarial valuation as recognized in the financial statements in respect of Gratuity and Post-retirement medical benefits.

(₹ Crore)

Particulars	As at 31st March 2026		As at 31st March 2025	
	Gratuity (Funded)	Post-Retirement Medical Benefits (Non-Funded)	Gratuity (Funded)	Post-Retirement Medical Benefits (Non-Funded)
1) Components of Employer expenses				
Current Service Cost	8.83	2.91	6.16	1.70
Past Service cost	-	-	-	-
Net Interest Cost / (Income)	1.66	11.22	(0.46)	10.56
Net expense/(gain) recognized in the statement of Profit and Loss (refer note below)	10.49	14.13	5.70	12.26
Remeasurement of the net defined benefit liability				
Actuarial (Gains) or Losses due to changes in Financial Obligations	(12.94)	(11.91)	6.43	2.74
Actuarial Gains or Losses due to demographic assumptions	-	-	-	-
Actuarial Gains or Losses due to experience adjustments	(8.60)	9.97	21.39	11.33
Return on plan assets excluding amounts included in Net Interest Expense	2.73	-	(1.36)	-
Components of defined benefit cost/(Income) recognized in other comprehensive income	(24.27)	(1.93)	29.17	14.08
2) Changes in Benefit Obligations				
Present value of Obligation at year beginning	**248.30**	**159.18**	**224.43**	**145.85**
Service Cost	8.83	2.91	6.16	1.70
Interest Cost	16.91	11.22	16.20	10.56
Past Service cost	-	-	-	-
Liability Transferred In/ Acquisitions	-	-	0.08	-
Actuarial(Gain)/Loss	(21.54)	(1.92)	27.82	14.08
Benefits paid	(32.23)	(14.50)	(26.39)	(13.00)
Present value of Obligation at year end	**220.26**	**156.89**	**248.30**	**159.18**
3) Changes in Plan Assets				
Fair value of Plan Assets , at year beginning	223.95	-	230.85	-
Assets Transferred In/Acquisitions	-	-	0.08	-
Expected return on Plan Assets	15.25	-	16.67	-
Employer's contributions	25.00	-	4.11	-
Benefits paid	(32.23)	-	(26.39)	-
Actuarial Gain/(Loss)	-	-	-	-
Return on plan Asset excluding interest income.	2.73	-	(1.36)	-
Fair value of Plan Asset at the year end	**234.70**	**-**	**223.95**	**-**

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

(₹ Crore)

Particulars	As at 31st March 2026		As at 31st March 2025	
	Gratuity (Funded)	Post-Retirement Medical Benefits (Non-Funded)	Gratuity (Funded)	Post-Retirement Medical Benefits (Non-Funded)
Present Value of funded defined benefit obligation	(220.26)	(156.89)	(248.30)	(159.18)
Fair value of Plan Asset	**234.70**	**-**	**223.95**	**-**
Net (Liability)/Asset arising from defined benefit obligation	14.44	-	(24.35)	-
Insurance Fund	224.11	-	213.49	-
State Government Securities	10.34	-	10.33	-
Cash and Cash Equivalents	0.04	-	0.13	-
Other	0.21	-	-	-
Total	**234.70**	**-**	**223.95**	**-**
Actuarial Assumptions				
Discount Rate(per annum)	7.59%	7.87%	6.81%	7.05%
Expected Rate of Return on Assets (per annum)	7.59%	-	6.81%	-
Salary Escalation/Annual increase in health care cost	8.00%	-	8.00%	-
Rate of Employee Turnover	2.00%	2.00%	2.00%	2.00%
Contribution to defined benefit plan during the next financial year				
One percentage point increase in discount rate	(14.51)	(12.33)	(15.03)	(13.41)
One percentage point decrease in discount rate	16.88	14.78	17.43	16.27
One percentage point increase in salary increase	8.37	-	9.47	-
One percentage point decrease in salary increase	(8.08)	-	(9.29)	-
One percentage point increase in employee turnover rate	1.25	-	0.49	-
One percentage point decrease in employee turnover rate	(1.47)	-	(0.60)	-

Maturity Analysis of Projected Benefit Obligation (from the fund)

1st Following Year	36.85	14.19	40.69	13.48
2nd Following Year	14.40	14.06	24.54	13.35
3rd Following Year	28.00	14.09	28.78	13.28
4th Following Year	21.98	14.03	30.36	13.23
5th Following Year	20.76	13.90	23.37	13.11
Sum of Years 6 to 10	68.94	66.01	77.90	62.29
Sum of Years 11 and above	271.22	-	226.44	-

The sensitivity analysis presented above may not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated.

Furthermore, in presenting the above sensitivity analysis the present value of the defined benefit obligation has been calculated using the projected unit credit method at the end of the reporting period, which is the same as that applied in calculating the defined benefit obligation liability recognized in the balance sheet.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

There was no change in the methods and assumptions used in preparing the sensitivity analysis from prior years.

Estimates of future salary increase considered in the actuarial valuation take into account inflation, seniority, promotion and other relevant factors such as demand and supply in the employment market.

NOTE NO. 64 THE POSITION OF FOREIGN CURRENCY EXPOSURES ARE AS UNDER :

The position of **Hedged Foreign currency exposures** are as under: -

(₹ Crore)

Hedged Exposure	Cross Currency	As on 31.03.2026	As on 31.03.2025
Buyer's credit/Supplier's credit availed for import	USD/EUR	771.25	842.97
Long Term Borrowings	USD/EUR	162.38	206.30

The position of **Unhedged Foreign currency exposures** are as under: -

(₹ Crore)

Unhedged Exposure	Cross Currency	As on 31.03.2026	As on 31.03.2025
Foreign currency term loans	USD / EUR	83.15	70.98
Buyer's credit/Suppliers credits for imports (including Interest accrued but not due) / Trade Payables (net)/ Deposits received	USD / EUR / SEK/ JPY	204.84	118.97

Derivative Financial Instruments

The status of derivative financial instruments outstanding is as under: -

(In Million)

Hedging Instrument	Currency	Hedged Exposure	Currency	As on 31.03.2026	As on 31.03.2025
Forwards/ Call Spreads / Seagull options	USD / INR	Buyers Credit / Suppliers Credit/ Foreign Currency Long Term Loans	USD	86.45	99.31
	EUR/INR	External Commercial Borrowings	EUR	10.27	20.02
	EUR/USD	External Commercial Borrowings	EUR	4.62	4.62

NOTE NO. 65 CONTINGENT ASSETS:

a) As per the Arbitration award received in its favor for the compensation claimed in respect of surrender of land to Mumbai Metropolitan Regional Development Authority (MMRDA) on 23rd May, 2018, the Company is eligible for compensation either in the form of cash / TDRs amounting to ₹ 75.17 crore along with interest over and above the entitled compensation as recommended by Arbitration award. Company has filed an execution application, however MMRDA has obtained stay against the same from Mumbai High Court subject to deposit of 25% of the disputed amount with the Court. MMRDA has deposited 25% of the disputed amount as directed by the Court and the Company has withdrawn the same amounting to ₹ 27.93 crores in F.Y. 2020-21 upon submission of bank guarantees of equivalent amount in favour of the Court. The matter is yet to be heard.

b) Further, in respect to action initiated towards certain parties for recovery of its dues, the Company has filed Execution Petitions attaching properties in existence upon receipt of favorable orders from Court amounting to ₹ 0.63 crore (P.Y. ₹ 0.63 crore).

c) In accordance with MOU entered with DOF for Import of Urea, the Company is eligible for interest on delayed settlement of claims from DOF. Accordingly, Company has preferred interest claims amounting to ₹ 33.16 crore (P.Y ₹ 30.16 crore) towards delay in settlement of balance 2% claims, however has not recognized income towards the same since the same is subject to verification and finalization from DOF.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

d) The Company has lodged a subsidy claim amounting to ₹ 5.10 crore with the Department of Fertilizers (DoF) in respect of imports of TSP for Rabi 2024–25 towards compensation for variation in CFR prices over and above the benchmark rates under the Nutrient Based Subsidy (NBS) scheme. The imports were undertaken pursuant to the directives of DoF for ensuring availability of P&K fertilizers, with an assurance that issues relating to price adversity would be suitably addressed. However, the benchmark rate for TSP imports have not yet been notified by the DoF. Accordingly, pending notification of the benchmark rates and final determination of admissibility of compensation by the DoF, Company has not recognized the aforesaid claim as income in the financial statements.

e) The Hon'ble Supreme Court, vide its order dated 24 March 2026, has decided the matter in favour of the Company in respect of the demand towards duty, interest and penalty relating to the purchase of Naphtha at a concessional rate of excise duty for alleged use for purposes other than those specified in the exemption notification for the period up to February 2005. Pursuant to the said order, the Company is entitled to refund of ₹ 11.66 crore.

Accordingly, considering that the recovery of the principal amount has become virtually certain consequent to the aforesaid judgment, the same has been recognized as an asset and corresponding income in the financial statements for the current year. However, the interest receivable on such refund is subject to departmental verification, audit and final quantification. Pending final determination and crystallization of the same, the interest component has not been recognized in the financial statements.

NOTE NO. 66 EXCEPTIONAL ITEMS:

a) Exceptional items recognized during the year 2025-26 comprise a net fair value gain of ₹ 41.04 crore arising on fair valuation of Development Right Certificate receivable from Municipal Corporation of Greater Mumbai (MCGM) towards surrender/handing over of land affected by two reservations/designations for Garden/Park, Community Centre and road setback.

The aforesaid gain has been recognized in accordance with the provisions of Ind AS 38 – Intangible Assets and the Guidance Note on Accounting for Real Estate Transactions issued by the Institute of Chartered Accountants of India. The tax expense for the year includes the impact of capital gains tax relating to the aforesaid transaction.

b) Exceptional item consists of:

(₹ Crore)

Sr. No.	Particulars	Year ended	
		31.03.2026	31.03.2025
A.	**Transferable Development Right**		
	Loss / (Gain) on fair valuation of Development Right Certificate receivable from MMRDA towards surrender of land in earlier years to MMRDA/MCGM.	(1.15)	-
	Loss / (Gain) on fair valuation of valuation of Development Right Certificate received from Municipal Corporation of Greater Mumbai towards surrender of land.	(2.91)	(4.37)
	Recognition of Development Right Certificate receivable from MCGM towards handing over of land affected by 2 no's of designations of Garden/Park, Community center and road setback at fair value.	(41.04)	-
	Net Exceptional Expense / (Income)	**(45.10)**	**(4.37)**

NOTE NO. 67 DISCLOSURE RELATING TO CORPORATE SOCIAL RESPONSIBILITY "CSR" ACTIVITIES

Company during the year has incurred an expenditure of ₹ 12.15 crore (P.Y. ₹ 16.15 crore) towards the same which is reported under Note No. 39 "Other Expenses" & Note 39B "Miscellaneous expenses".

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

The expenditure incurred is under the following heads: -

(₹ Crore)

Particulars	Year ended 31.03.2026		Year ended 31.03.2025	
	Construction / Acquisition of any assets (i)	On the purpose other than (i)	Construction / Acquisition of any assets (i)	On the purpose other than (i)
Health Care	-	5.98	-	10.35
Rural Development	-	0.25	-	0.28
Skill Development & livelihood	-	0.01	-	0.18
Promoting Education	-	3.05	-	1.81
Women Empowerment	-	0.06	-	2.93
Protection of Environment	-	0.50	-	0.60
Community Development	-	0.30	-	-
Protection of Heritage, Art, and Culture	-	2.00	-	-
Total	**-**	**12.15**	**-**	**16.15**

The other disclosures are as under: -

(₹ Crore)

Particulars	Year ended 31.03.2026	Year ended 31.03.2025
Gross amount required to be spent by the Company during the year	11.92	15.95
Amount spent during the year (on purpose other than construction / acquisition of assets controlled by the Company)	12.15	16.15
Amount yet to be paid in cash	0.38	0.94

Details of CSR expenditure to be reported in accordance with Schedule III of Companies Act

(₹ Crore)

F. Y.	Amount required to be spent during the year	Amount spent during the year	Balance c/f as at 31.03.2026	Amount charged off to statement of P& L	Shortfall	Reason for Short fall	Related Party	Provision of liability by entering Contractual obligation
2025-26	11.92	12.15	-	12.15	Nil	N.A.	Nil	N.A.
2024-25	15.95	*16.15	-	16.15	Nil	N.A.	Nil	N.A.

* Includes ₹ 2.65 crores excess amount carry forward to F.Y. 2024-25 from FY 2023-24

NOTE NO. 68 INCOME TAX

(a) Reconciliation of tax expense and the accounting profit as per below:

(₹ Crore)

Sr. No.	Particulars	Year ended 31.03.2026	Year ended 31.03.2025
1	**Accounting profit before tax from continuing operations**	**611.76**	**327.50**
2	At the effective income tax rate of (31st March 2026: 25.17% and 31st March 2025: 25.17%)	153.97	82.43

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

(₹ Crore)

Sr. No.	Particulars	Year ended 31.03.2026	Year ended 31.03.2025
	Effect of :--		
3	Expenses that are not deductible in determining Taxable Profit	15.16	6.30
4	Income that is exempt from taxation	-	-
5	Effect of deferred tax of previous period	(1.32)	-
6	Other permanent differences	13.94	(0.44)
7	**Sub Total (Sr. No. 2+3+4+5+6)**	**181.75**	**88.29**
8	Adjustment in respect of current income tax of previous year	0.20	(2.42)
9	**Income tax expense reported in the statement of profit or loss (Sr. No. 7+8)**	**181.95**	**85.87**
10	Effective income tax rate (in %) (Sr.No.9 / Sr. No. 1)*100	29.74	26.22

(b) Details of Advance Income Tax (Net of Provision)

(₹ Crore)

Particulars	F.Y. 2025-26	F.Y. 2024-25
Advance Income Tax - current year	-	-
Advance Income Tax - prior year	86.95	195.82
Total	**86.95**	**195.82**

NOTE NO. 69 DEFERRED TAX

(₹ Crore)

	For the Year 2025-26			
	Opening Balance 01.04.2025	Recognized in P&L	Recognized in OCI	Closing Balance 31.03.2026
DEFERRED TAX LIABILITY				
Property Plant & Equipment and Intangible Assets	348.62	7.13	-	355.75
Revaluation of FVTOCI Investments to Fair value	30.43	-	9.67	40.10
Other temporary differences	3.57	0.12	-	3.69
TDR Accrued	10.48	(3.93)	-	6.55
TOTAL (A)	**393.10**	**3.32**	**9.67**	**406.09**
DEFERRED TAX ASSET				
Provision for doubtful debts/claims/advances	10.72	(8.50)	-	2.22
Provision for obsolescence of stores	-	-	-	-
Provision for diminution in value of investments	8.91	(8.86)	-	0.05
Expenditure allowable on payment basis	65.10	2.37	-	67.47
Other temporary differences	12.91	(3.71)	-	9.20
TOTAL (B)	**97.64**	**(18.70)**	**-**	**78.94**
NET DEFERRED TAX LIABILITY (A-B)	**295.46**	**22.02**	**9.67**	**327.15**

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

(₹ Crore)

	For the Year 2024-25			
	Opening Balance 01.04.2024	Recog-nized in P&L	Recog-nized in OCI	Closing Balance 31.03.2025
DEFERRED TAX LIABILITY				
Property Plant & Equipment and Intangible Assets	344.89	3.73	-	348.62
Revaluation of FVTOCI Investments to Fair value	29.99	-	0.44	30.43
Other temporary differences	3.20	0.37	-	3.57
TDR Accrued	10.48	-	-	10.48
TOTAL (A)	**388.56**	**4.10**	**0.44**	**393.10**
DEFERRED TAX ASSET				
Provision for doubtful debts/claims/advances	10.74	(0.02)	-	10.72
Provision for obsolescence of stores	0.69	(0.69)	-	-
Provision for diminution in value of investments	8.91	-	-	8.91
Expenditure allowable on payment basis	48.04	17.06	-	65.10
Other temporary differences	14.45	(1.54)	-	12.91
TOTAL (B)	**82.83**	**14.81**	**-**	**97.64**
NET DEFERRED TAX LIABILITY (A-B)	**305.73**	**(10.71)**	**0.44**	**295.46**

NOTE NO. 70 HEDGING ACTIVITIES AND DERIVATIVES

- **Derivatives not designated as hedging instruments**

  The Company has foreign currency denominated borrowings in the nature of External Commercial borrowings (ECBs), Foreign Currency Term Loan (FCTL) for its long term requirements and Buyers Credit, Suppliers credit for meeting its short term fund requirement. The Company has a hedging policy in place to manage its foreign currency risk relating to these borrowings. The Company uses various products for hedging like Forex Forward Contracts, Forward Rate Agreements, Plain Vanilla Options (call option and put option), Seagull options, Interest Rate Swaps, Currency Swaps including Cross-Currency Swaps etc. The Company undertakes hedging through these products considering the tenor of the underlying instrument and the same are not designated as cash flow hedges.

NOTE NO. 71 FAIR VALUES

The management has assessed that its financial assets and liabilities like cash and cash equivalents, trade receivables, trade payables, bank overdrafts and other current liabilities approximate their carrying amounts largely due to the short-term maturities of these instruments.

The following methods and assumptions were used to estimate the fair values for the given below financial assets.

- **Unquoted Equity Shares of Indian Potash Limited**

  The fair values of the unquoted equity shares have been estimated by Income Approach using the Discounted Cash Flow (DCF) method, whereby projected future cash flows of the investee are discounted to their present value using appropriate discount rates. The valuation incorporates key assumptions such as revenue growth, profitability, terminal value, and discounting parameters, based on relevant financial information and industry outlook. The Company avails the services of registered valuer's for valuation of the same and the fair values so reported are based on a valuation report received from an investment valuation expert.

- **Investment in Mutual Fund**

  The fair values of investments in mutual fund units is based on the net asset value (NAV) as stated by the issuers of these mutual fund units in the published statements as at Balance Sheet date. NAV represents the price at

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

which the issuer will issue further units of mutual fund and the price at which issuers will redeem such units from the investors.

- **Derivatives not designated as hedges**

  The Company enters into derivative financial instruments with various banks. Interest rate swaps, foreign exchange forward contracts, derivative instruments are valued using valuation techniques, which employs the use of market observable inputs (i.e. based on inputs/statement of position received from banks). All derivative contracts with banks are unsecured.

- **Investment Properties**

  The fair valuation of investment properties has been carried out by an independent registered valuer in accordance with Ind AS 113, applying recognized valuation approaches, namely the Income Approach, Market Approach, and Cost Approach, as appropriate. The properties have been suitably classified into plots, leased commercial spaces, shops, and residential units for the purpose of valuation.

  In the case of plots, a combination of the Income Approach (for the subsisting lease period) and the Market Approach (for reversionary value) has been adopted where leases are at arm's length, using observable market inputs such as Ready Reckoner rates and comparable market transactions.

  For properties leased to government entities, where the lease arrangements are not at arm's length due to concessional lease terms, the valuation has primarily been determined using the Market Approach to reflect the underlying fair market value

- **Transferable Development Rights:**

  Valuation of Transferable Development Rights (TDR) carried out by an independent registered valuer in accordance with Ind AS 113 and internationally accepted valuation standards. For this purpose, the valuer has obtained and examined relevant information, documents, and explanations made available and has also relied on publicly available data, including Benchmark rates as per the Maharashtra Ready Reckoner, to arrive at an appropriate fair value. In addition, due consideration has been given to inputs provided by the Company, including details of past attempts to sell the subject property and related outcomes. The valuation also factors in applicable guidelines rates as on the valuation date and prevailing market practice for pricing of TDR.

  The methodology adopted includes the use of Maharashtra guideline rates, classification-based pricing of TDR, analysis of comparable transactions, and application of suitable appropriate discounting techniques to determine the present value.

  Fair values hierarchy is detailed as below.

(₹ Crore)

Fair values Hierarchy	31.03.2026			31.03.2025		
	Significant observable inputs	Significant observable inputs	Significant unobservable inputs	Significant observable inputs	Significant observable inputs	Significant unobservable inputs
	Level 1	Level 2	Level 3	Level 1	Level 2	Level 3
Financial Assets						
Investment in Unquoted Equity Shares of Indian Potash Ltd.			159.95			121.51
Derivative Instruments not Designated as Hedges		48.77			9.65	
Assets held for disposal		0.89		-	-	-
TDRs recognized at fair market value		126.40			81.30	
Financial Liability	-	-	-	-	-	-
Assets for which Fair values are disclosed						
Investment Properties		911.73			952.45	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 72 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Company's principal financial liabilities, other than derivatives, comprise of loans and borrowings, trade and other payables, and financial guarantee contracts. The main purpose of these financial liabilities is to finance the Company's operations and to provide guarantees to support operations of its joint ventures, if any. At present there is no financial guarantees given by the Company.

The Company's principal financial assets include loans, trade and other receivables, cash and cash equivalents that derive directly from its operations. The Company also holds FVTOCI investments and enters into derivative transactions.

The Company is exposed to market risk (including interest rate risk and currency risk), credit risk and liquidity risk. The Company seeks to minimize the effects of these risks by using derivative financial instruments to hedge risk exposures. The use of financial derivatives is governed by the Company's polices approved by the board of directors, which provide written principles on foreign exchange risk, interest rate risk, use of financial hedging instruments.

The Company's management oversees these risks with the support of a Risk Management Committee that advises on financial risks and the appropriate financial risk governance framework for the Company. The Risk Management Committee provides assurance to the Company's management that the Company's financial risk activities are governed by appropriate policies and procedures and that financial risks are identified, measured and managed in accordance with the Company's policies and risk objectives.

All derivative activities for risk management purposes are carried out by designated officers who have the appropriate skills, experience and supervision. It is the Company's policy that no trading in derivatives for speculative purposes may be undertaken. These risks are summarized below:

- **Interest Rate Risk:**

  Interest Rate Risk Management:

  Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company is exposed to interest rate risks because the Company borrows funds at both fixed and floating interest rates.

  The risk is managed by the Company by maintaining an appropriate mix between fixed and floating rate borrowings. Hedging activities are evaluated regularly to align interest rate views and defined risk appetite, ensuring the most cost-effective hedging structures are applied and accordingly the Company enters into interest rate swaps.

  Interest Rate Sensitivity Analysis:

  The sensitivity analysis has been determined based on the exposure to interest rate risk on the long term borrowings outstanding as at the end of the reporting period. For floating rate liabilities, the analysis is prepared assuming the amount of the liability outstanding at the end of the reporting period was outstanding for the whole year with a 50 basis point increase or decrease. The detailed sensitivity analysis is given below:

(₹ Crore)

Nature of Floating interest rate Loans	Total outstanding floating rate loans	Current interest rate	Change	Impact on Profit and Loss Account (+Profit / -Loss)
As on 31.03.2026				
EUR Borrowings	244.40	3.27%	0.50%	1.22
			-0.50%	(1.22)
INR Borrowings	718.18	7.02%	0.50%	3.59
			-0.50%	(3.59)
Total	**962.58**			**4.81**
				(4.81)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

Nature of Floating interest rate Loans	Total outstanding floating rate loans	Current interest rate	Change	Impact on Profit and Loss Account (+Profit / -Loss)
As on 31.03.2025				
EUR Borrowings	275.77	3.75%	0.50%	1.38
			-0.50%	(1.38)
INR Borrowings	472.09	8.09%	0.50%	2.36
			-0.50%	(2.36)
Total	**747.86**			**3.74**
				(3.74)

The assumed movement in basis points for the interest rate sensitivity analysis is based on the currently observable market environment.

- **Credit Risk:**

Credit Risk Management:

Credit risk refers to the risk that counterparty will default on its contractual obligations resulting in financial loss to the Company. The Company has adopted a policy of only dealing with creditworthy counterparties and obtaining sufficient collateral, where appropriate, as a means of mitigation the risk of financial loss from defaults.

Trade receivables consist of a large number of customers, spread across diverse geographical areas for its fertilizers segment and across geographical areas and industries in respect of its chemicals segment. Ongoing credit evaluation is performed on the financial condition of accounts receivable.

The credit risk on liquid funds is limited because the counterparties are primarily Public and private Sector mutual funds and further the Company invests only in 100% debt oriented schemes of such funds. As regards derivative financial instruments the same is also limited because the counterparties are banks whose operations are regulated by the Reserve Bank of India.

- **Market risk**

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: interest rate risk, currency risk and other price risk, such as equity price risk and commodity risk. The Company's activities expose it's primarily to the financial risk of changes in foreign currency risk and interest rates risk.

- **Liquidity risk**

Liquidity risk management

Liquidity risk management refers to the management of the Company's short-term, medium-term and long-term funding and liquidity management requirements. The Company manages liquidity risk by maintaining adequate reserves, banking facilities and reserve borrowing facilities, by continuously monitoring forecast and actual cash flows, and by matching the maturity profiles of financial assets and liabilities.

The following table details the Company's remaining contractual maturity for its non-derivative financial liabilities with agreed repayment periods. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Company can be required to pay. The tables include both interest and principal cash flows. To the extent that interest flows are floating rate, the undiscounted amount is derived from interest rate curves at the end of the reporting period.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

(₹ Crore)

Company's Financial Liabilities	As at 31.03.2026					
	Demand	<3 Months	3-12 Months	1-5 years	>5 Years	Total
Borrowings	-	2231.85	139.33	1486.55	255.70	4113.43
Trade Payables	338.78	1195.37	20.89	-	-	1555.04
Other Financial Liabilities	4870.18	76.20	28.41	18.93	29.63	5023.35
Lease Liability	-	1.24	3.71	9.44	0.25	14.64
TOTAL	**5208.96**	**3504.66**	**192.34**	**1514.92**	**285.58**	**10706.46**

Company's Financial Liabilities	As at 31.03.2025					
	Demand	<3 Months	3-12 Months	1-5 years	>5 Years	Total
Borrowings	-	1267.61	561.03	863.28	60.00	2751.92
Trade Payables	955.23	1247.05	14.24	-	-	2216.52
Other Financial Liabilities	575.21	60.62	23.82	13.57	32.97	706.19
Lease Liability	-	1.48	2.57	4.87	1.37	10.29
TOTAL	**1530.44**	**2576.76**	**601.66**	**881.72**	**94.34**	**5684.92**

- **Foreign Currency Risk:**

The Company undertakes transactions denominated in foreign currencies, consequently, exposure to exchange rate fluctuations arise. The Company has a Board approved Hedging Policy in place entailing parameters for hedging its foreign currency exposures completely before their maturities. The Company manages its exchange rate exposures within the approved parameters of the hedging policy through various derivative instruments such as options, swaps etc.

Foreign Currency Sensitivity Analysis:

The Company is mainly exposed to the currency of USD and EUR. The following table details the Company's sensitivity to a 5% increase and decrease in the INR as against the USD/EUR. The sensitivity analysis includes only outstanding foreign currency denominated monetary items i.e. loans in foreign currency and adjusts their translation at the period end for a 5% change in foreign currency rates. A positive number indicates an increase in profit or equity where the INR strengthens 5% against USD/EUR. For a 5% weakening of INR as against USD/EUR, there would be a comparable impact on the profit or equity, and the number would be negative.

As on 31st March 2026									
Currency	Financial Liabilities			Total Exposure (Net) in Foreign Currency	Exchange rate as on 31.03.2026	Total Exposure in INR	Change	Change	Impact on Profit and Loss Account (+Profit /-Loss)
	Trade Payables(net) / Deposits received**	Bank Loans (Long term + Short Term) *	Interest accrued but not due on borrowings						
	Foreign Currency in Million				₹ per Foreign Currency	₹ in Crore	%	₹ per Foreign Currency	₹ in Crore
USD	41.56	53.18	0.89	95.63	94.65	905.18	5.00%	4.7327	(45.26)
							-5.00%	(4.7327)	45.26
EUR	2.90	22.42	0.10	25.42	109.01	277.10	5.00%	5.4503	(13.85)
							-5.00%	(5.4503)	13.85

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

As on 31st March 2026									
Currency	Financial Liabilities			Total Exposure (Net) in Foreign Currency	Exchange rate as on 31.03.2026	Total Exposure in INR	Change	Change	Impact on Profit and Loss Account (+Profit /-Loss)
	Trade Payables(net) / Deposits received**	Bank Loans (Long term + Short Term) *	Interest accrued but not due on borrowings						
	Foreign Currency in Million				₹ per Foreign Currency	₹ in Crore	%	₹ per Foreign Currency	₹ in Crore
Other Currencies	-	-	-	-		0.39	5.00%		(0.02)
							-5.00%		0.02
Total				121.05		1,182.67			

* *of the above, an amount of ₹ 162.38 crore is hedged by way of Financial Derivative Instruments*

** *of the above, an amount of ₹ 771.25 crore is hedged by way of Financial Derivative Instruments*

As on 31st March 2025									
Currency	Financial Liabilities			Total Exposure (Net) in Foreign Currency	Exchange rate as on 31.03.2025	Total Exposure in INR	Change	Change	Impact on Profit and Loss Account (+Profit /-Loss)
	Trade Payables(net) / Deposits received**	Bank Loans (Long term + Short Term) *	Interest accrued but not due on borrowings						
	Foreign Currency in Million				₹ per Foreign Currency	₹ in Crore	%	₹ per Foreign Currency	₹ in Crore
USD	47.57	63.74	-	111.31	85.58	952.61	5.00%	4.2791	(47.63)
							-5.00%	(4.2791)	47.63
EUR	0.25	29.87	0.16	30.28	92.32	279.57	5.00%	4.6162	(13.98)
							-5.00%	(4.6162)	13.98
Other Currencies	-	-	-	-		22.53	5.00%		(1.13)
							-5.00%		1.13
Total				141.59		1,254.71			

* *of the above, an amount of ₹ 206.30 crore is hedged by way of Financial Derivative Instruments*

** *of the above, an amount of ₹ 842.97 crore is hedged by way of Financial Derivative Instruments*

NOTE NO. 73 CAPITAL MANAGEMENT

For the purpose of the Company's Capital management, capital includes equity capital and all other reserves. The primary objective of the Company's capital management is to maximize the shareholder value.

The Company manages its capital structure and makes adjustments in light of changes in economic conditions and the requirements of the financial covenants. The Company, for its capex requirement, borrows to the extent of 70% of the requirement and the remaining 30% shall be sourced from the internal accruals. Further, the Company, being a Public sector undertaking, is governed by the guidelines of the Department of Investment & Public Asset Management (DIPAM), which specifies the minimum percentage of dividend that can be declared. Considering the profitability, CAPEX and ability to service dividend the actual dividend payout is undertaken and exemption is sought, if necessary. The Company monitors capital using a gearing ratio, which is net debt divided by total capital plus net debt.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

Gearing Ratio:

In order to achieve this overall objective, the Company's capital management, amongst other things, aims to ensure that its meets financial covenants attached to the interest-bearing loans and borrowings that define capital structure requirements. Breaches in meeting the financial covenants would permit the bank to immediately call loans and borrowings or levy of penal interest. Breaches if any, in the financial covenants of any interest-bearing loans and borrowings are suitably addressed.

No changes have been made in the objectives, policies and processes for managing capital during the years ended 31st March 2026 & 31st March 2025.

(₹ Crore)

Particulars	31.03.2026	31.03.2025
Borrowings (Current + Non-Current)	4,113.43	2,751.92
Trade Payables	1,555.04	1584.09
Total Debt (A)	**5,668.47**	**4,336.01**
Total Capital (B)	**5,129.54**	**4,755.17**
Total Capital and Net Debt (C) = (A)+ (B)	**10,798.01**	**9,091.18**
Gearing Ratio (A/C*100)	**52.50**	**47.69**

NOTE NO. 74 CHANGES IN FINANCIAL LIABILITIES ARISING FROM FINANCING ACTIVITIES FOR FY 2025-26

(₹ Crore)

Particulars	Non-Current Balance & Current Balance as at 31.03.2025	Receipt	Re-payment	Foreign Exchange Variation (Net)	Transaction cost & Others	Non-Current Balance & Current Balance as at 31.03.2026
Borrowings - Non Current (Including Current Maturities of Long Term Debt) (refer Note 19)	**1,546.66**	1167.18	(802.75)	45.32	(1.33)	**1955.08**
Borrowings – Current (Excluding Current Maturities of Long Term Debt) (refer Note 25)	**670.00**	985.00	-	-	-	**1655.00**
Suppliers credit (refer Note 25)	**535.26**	786.34	(866.44)	48.20	-	**503.36**
Acceptances / UPAS LC	**-**	348.95	(364.04)	15.09	-	**-**
ROU Lease Liabilities (refer Note 20 & 26)	**10.29**	10.20	(6.96)	-	1.11	**14.64**

Changes in Financial Liabilities arising from Financing Activities for FY 2024-25

(₹ Crore)

Particulars	Non-Current Balance & Current Balance as at 31.03.2024	Receipt	Re-payment	Foreign Exchange Variation (Net)	Transaction cost & Others	Non-Current Balance & Current Balance as at 31.03.2025
Borrowings - Non Current (Including Current Maturities of Long Term Debt) (refer Note 19)	**1,393.25**	600.00	(452.85)	5.65	0.61	**1,546.66**
Borrowings – Current (Excluding Current Maturities of Long Term Debt) (refer Note 25)	**1,890.00**	-	(1,220.00)	-	-	**670.00**

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

Particulars	Non-Current Balance & Current Balance as at 31.03.2024	Receipt	Re-payment	Foreign Exchange Variation (Net)	Transaction cost & Others	Non-Current Balance & Current Balance as at 31.03.2025
Suppliers credit (refer Note 25)	-	1129.24	(611.59)	17.61	-	**535.26**
Acceptances / UPAS LC	-	1187.63	(1194.23)	6.60	-	-
ROU Lease Liabilities (refer Note 20 & 26)	**13.39**	2.60	(6.53)	-	0.83	**10.29**

NOTE NO. 75 DISCLOSURE AS PER IND AS 116 – LEASES

(₹ Crore)

Sr. No.	Particulars	31.03.2026	31.03.2025
	Details pertaining to Lease Arrangement considered as ROU		
1	Total Gross Lease liability	17.75	12.79
2	Total Discounted lease liability	14.64	10.29
3	Cash Outflow due to Lease Liability	6.96	6.53
4	Interest charged to PL	1.11	0.98
5	Depreciation charged to PL	5.87	5.49
6	Cancellations charged to PL	-	-
7	**Maturity Profile of Lease Liability**		
	On Demand	-	-
	Less Than 3 Months	1.24	1.48
	3 to 12 Months	3.71	2.57
	1 to 5 years	9.44	4.86
	5 Years & Above	0.25	1.38
	Grand Total	**14.64**	**10.29**
	Details pertaining exemptions availed as Short Term Lease Arrangement and not considered above		
8	During the year charged to P&L	12.81	12.74
9	**Disclosure of undiscounted lease receivables w.r.t. to assets given on Operating lease as a lessor**		
	On Demand	0.10	0.10
	Less Than 3 Months	1.24	1.25
	3 to 12 Months	2.95	3.53
	1 to 5 years	9.21	14.33
	5 Years & Above	0.17	0.41
	Grand Total	**13.67**	**19.62**

NOTE NO. 76 NON-CURRENT ASSETS CLASSIFIED AS HELD FOR SALE:

During the year, the Company has classified its Urea Stripper, forming part of Plant and Machinery of the Urea manufacturing unit, as “Asset held for sale” in accordance with the requirements of Ind AS 105- Non-current Assets Held for Sale and Discontinued Operations. The asset is available for immediate sale in its present condition and the management is committed to a plan to sell the asset. Further, the sale is considered highly probable and expected to be completed within a period of twelve months from the date of such classification.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

In accordance with requirements of Ind AS 105, the asset has been measured at the lower of it carrying amount and fair value less costs to sell. As at the reporting date, the carrying amount of the asset is ₹ 0.87 Crore, whereas its estimated fair value is ₹ 0.89 Crore and no impairment loss has been recognized in the financial statements. The fair value of the asset has been determined based on the estimate of an independent valuer, taking into consideration prevailing market conditions and comparable market prices for similar assets.

NOTE NO. 77 SUPPLIER FINANCE ARRANGEMENTS (TRADE RECEIVABLES DISCOUNTING SYSTEM –TREDS)

The Company facilitates payments to certain Micro and Small Enterprise (MSE) vendors through the Trade Receivables Discounting System (TReDS), a platform approved by the Reserve Bank of India, with the objective of enabling timely realization of dues by such vendors.

Under this arrangement, eligible vendors may, at their discretion, upload invoices accepted by the Company on the TReDS platform and avail early payment from participating financiers through invoice discounting. Upon confirmation/ acceptance of the invoices by the Company, the respective financier makes payment directly to the vendor and the Company subsequently settles the invoice amount with the financier on the original due dates in accordance with the agreed credit terms.

The Company is not a party to the financing arrangement entered into between the vendor and the financier and does not bear any interest, discounting charges or related financing costs in respect of such transactions. Further, the arrangement does not result in any extension of original credit period granted by the vendor, nor has the Company provided any guarantee, collateral or additional credit enhancement in connection with such financing arrangements.

During the year, invoices aggregating to ₹ 2.08 crore pertaining to MSE vendors were routed through the TReDS platform.

NOTE NO. 78 TRADE RECEIVABLES AGEING SCHEDULE (CURRENT/NON - CURRENT)

(₹ Crore)

Particulars	FY 2025-26						
	Outstanding for following periods from due date of payment						
	Not Due	Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) Undisputed- Considered Good							
Subsidy Receivable		*3747.40	126.17	42.05	-	9.26	3924.88
Trade Receivable	742.96	22.75	0.30	0.23	-	0.03	766.27
(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	0.33	-	-	-	-	0.33
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	1.97	1.97
(iv) Disputed Trade Receivables– considered good	-	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
(vi) Disputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
Total-Trade Receivables	**742.96**	**3770.48**	**126.47**	**42.28**	**-**	**11.26**	**4693.45**

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

(₹ Crore)

Particulars	FY 2025-26						
	Outstanding for following periods from due date of payment						
	Not Due	Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	Total
Less: Provision for ECL							1.19
Less: Provision for Credit Impaired							1.97
Total-Trade Receivables							**4,690.29**

* Includes unbilled subsidy amounting to ₹ 2551.22 crores, recognized as per in principle settlement of subsidy claims by DOF FICC and on quantity sold.

(₹ Crore)

Particulars	FY 2024-25						
	Outstanding for following periods from due date of payment						
	Not Due	Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) Undisputed- Considered Good							
Subsidy Receivable		*2554.95	-	9.92	2.54	7.50	2574.91
Trade Receivable	502.42	23.50	0.17	-	-	0.21	526.30
(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	0.19	-	-	-	-	0.19
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	1.91	1.91
(iv) Disputed Trade Receivables– considered good	-	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
(vi) Disputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
Total-Trade Receivables	**502.42**	**2578.64**	**0.17**	**9.92**	**2.54**	**9.62**	**3103.31**
Less: Provision for ECL							0.73
Less: Provision for Credit Impaired							1.91
Total-Trade Receivables							**3100.67**

* Includes unbilled subsidy amounting to ₹ 1419.23 crores, recognized as per in principle settlement of subsidy claims by DOF FICC and on quantity sold.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 79 TRADE PAYABLES AGEING SCHEDULE (CURRENT/NON - CURRENT)

(₹ Crore)

Particulars	FY 2025-26					
	Outstanding for following periods from due date of payment					
	Not Due	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Undisputed MSME	62.50	13.27	0.39	0.10	-	76.26
Undisputed Others	1269.57	196.18	1.78	2.28	4.72	1474.53
Disputed dues – MSME	-	-	-	-	0.09	0.09
Disputed dues - Others	-	-	-	-	4.16	4.16
Total	**1332.08**	**209.45**	**2.17**	**2.38**	**8.97**	**1555.04**

(₹ Crore)

Particulars	FY 2024-25					
	Outstanding for following periods from due date of payment					
	Not Due	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Undisputed MSME	73.41	14.42	0.46	0.04	-	88.33
Undisputed Others	1333.11	51.68	99.35	1.01	4.84	1489.99
Disputed dues – MSME	-	-	-	0.09	-	0.09
Disputed dues - Others	1.45	0.06	-	-	4.17	5.68
Total	**1407.97**	**66.16**	**99.81**	**1.14**	**9.01**	**1584.09**

NOTE NO. 80 DETAILS OF CAPITAL-WORK-IN PROGRESS (CWIP)

(a) CWIP aging schedule outstanding as on 31st March

(₹ Crore)

CWIP	FY 2025-26				
	Amount in CWIP for a period of				TOTAL
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
(a) Projects in Progress					
Major Projects	466.22	190.61	29.81	21.70	708.34
Other Projects	86.23	12.61	2.16	0.94	101.94
Total (A)	**552.45**	**203.22**	**31.97**	**22.64**	**810.28**
(b) Projects temporarily suspended					
Major Projects	-	-	-	-	-
Other Projects	-	-	-	-	-
Total (B)	-	-	-	-	-
Grand Total (A+B)	**552.45**	**203.22**	**31.97**	**22.64**	**810.28**

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

(₹ Crore)

CWIP		FY 2024-25				
		Amount in CWIP for a period of				TOTAL
		Less than 1 year	1-2 years	2-3 years	More than 3 years	
(a)	**Projects in Progress**					
	Major Projects	310.67	130.98	2.59	19.37	**463.61**
	Other Projects	105.07	8.86	0.54	1.09	**115.56**
	Total (A)	**415.74**	**139.84**	**3.13**	**20.46**	**579.17**
(b)	**Projects temporarily suspended**					
	Major Projects	-	-	-	-	-
	Other Projects	-	-	-	-	-
	Total (B)	-	-	-	-	-
	Grand Total (A+B)	**415.74**	**139.84**	**3.13**	**20.46**	**579.17**

(b.) Details of capital-work-in progress completion schedule, whose completion is overdue or has exceeded its cost compared to its original plan

(₹ Crore)

CWIP		FY 2025-26			
		To be completed in			
		Less than 1 year	1-2 years	2-3 years	More than 3 years
(A.)	**Projects in Progress***				
	Ammonia Storage Tank at Thal	152.46	-	-	-
	Primary Reformer Tubes Of Ammonia Plant	53.97	-	-	-
	ETP Upgradation Project at Thal	15.36	-	-	-
	Railway-Road Under Bridge	-	21.78	-	-
	Total (A)	**221.79**	**21.78**	-	-
(B.)	**Projects temporarily suspended**	-	-	-	-
	Total (B)	-	-	-	-
	Grand Total (A+B)	**221.79**	**21.78**	-	-

* There has been no cost overrun in respect of above projects.

(₹ Crore)

CWIP		FY 2024-25			
		To be completed in			
		Less than 1 year	1-2 years	2-3 years	More than 3 years
(A.)	**Projects in Progress***				
	Ammonia Storage Tank at Trombay	134.92	-	-	-
	Liquid CO2 Plant at Trombay	0.86	-	-	-
	ETP Upgradation Project at Thal	15.33	-	-	-
	Briquette Fired Boiler in CGP at Thal	25.70	-	-	-

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

CWIP	FY 2024-25			
	To be completed in			
	Less than 1 year	1-2 years	2-3 years	More than 3 years
Railway-Road Under Bridge	-	-	19.10	-
Total (A)	**176.81**	-	**19.10**	-
(B.) Projects temporarily suspended	-	-	-	-
Total (B)	-	-	-	-
Grand Total (A+B)	**176.81**	-	**19.10**	-

* There has been no cost overrun in respect of above projects.

81. Fertilizers are taxed at 5% GST rate as against taxes paid on inputs at equal or higher rate of GST. Further IGST on imports of P&K fertilizers is on the assessable value of imports, whereas output liability is on Basic Price (MRP-GST), which is considerably lower as compared to assessable value. Subsidy component of fertilizers is excluded from the taxable output value, making the absolute output GST payable much lower than the GST paid on inputs. This has resulted in accumulation of ITC. The Company is pursuing the matter with the Department of Fertilizers (DOF). The Company expects favourable consideration of the issue relating to accumulation of ITC by the concerned authorities.

NOTE NO. 82 DETAILS OF BENAMI PROPERTY HELD

The Company does not have any Benami property, where any proceeding has been initiated or pending against the Company for holding any Benami property.

(₹ Crore)

Details of such property	Amount	Details of Beneficiaries	Schedule No. of Balance Sheet	Reason not booked	Proceeding details	Nature of proceedings, status and company's view
Not Applicable						

83. Disclosures relating to borrowings availed against security of current assets

Quarterly returns of current assets filed by the company with banks and financial institutions are in agreement with books of accounts.

84. The Company has not been declared willful defaulter by any bank or financial institution or any other lender.

85. There are no material transactions with respect to struck off companies as mentioned under section 248 of the Companies Act, 2013 or section 560 of the Companies Act, 1956.

86. The Company does not have any charges or satisfaction of charges which are yet to be registered with ROC beyond the statutory period.

87. Provision regarding the number of layers prescribed under Section 2 (87) of the Companies Act 2013 read with the Companies (Restriction on number of layers) Rules, 2017 is not applicable.

88. The Company does not have any transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of Income Tax Act, 1961).

89. The Company has not traded or invested in crypto currency or virtual currency during the respective financial year/period.

90. The Company does not have any scheme of arrangements which have been approved by the Competent Authority in terms of Section 230 to 237 of the Companies Act, 2013.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

91. The Company has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (intermediaries) with the understanding that the intermediary shall:
   a. Directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (Ultimate Beneficiaries) or
   b. Provide any guarantee, security or like to or on behalf of the Ultimate Beneficiaries.

92. The Company has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:
   a. Directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the funding party (Ultimate Beneficiaries) or
   b. Provide any guarantee, security or the like on the behalf of the Ultimate Beneficiaries.

NOTE NO. 93 ANALYTICAL RATIOS

Sr. No.	Particulars	Numerator	Denominator	Current. Year F.Y. 2025-26	Previous. Year F.Y. 2024-25	Variance	Reason for change if variation more than 25%
1.	Current Ratio	Current Assets	Current Liabilities	1.19	1.42	-16%	-
2.	Debt-Equity Ratio	Total Debt	Shareholders' Equity	0.80	0.58	38%	Increase in Borrowings due to Capex and higher working capital requirement
3.	Debt Service Coverage Ratio	Earnings available for debt service	Debt service	2.28	0.96	138%	Higher EBIDTA during period
4.	Return on Equity (ROE)	Net Profit after Tax	Average Shareholders' Equity	8.70%	5.16%	69%	Higher profit after tax
5.	Inventory Turnover Ratio	COGS or Sales	Average Inventory	30.68	15.24	101%	Decrease in inventory and increased in revenue from operations
6.	Trade Receivables Turnover Ratio	Revenue from operations	Avg. Accounts Receivables	4.74	5.09	-7%	-
7.	Trade Payables Turnover Ratio	Net Credit Purchases	Average Trade Payables	11.30	8.79	29%	Increase in Purchases
8.	Net Capital Turnover Ratio	Revenue from operations	Working Capital	10.66	9.13	17%	-
9.	Net Profit Ratio	Profit after Tax	Revenue from operations	2.33%	1.43%	63%	Higher Profitability
10.	Return on Capital Employed	EBIT	Capital Employed	8.98%	7.39%	22%	-
11.	Return on Investment –Unquoted-Equity & MF	Income generated from investments	Time weighted average investments	36.03%	8.01%	350%	Increased Returns from Fair valuation of IPL Shares

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

94. The standalone financial statements were authorized for issue in accordance with a resolution passed by the Board of Directors on 21st May, 2026.

95. The financial statements as approved by the Board of Directors are subject to audit by Comptroller and Auditor General of India and final approval by its Shareholders.

96. For the year ended 31st March, 2026, the operations of the Company were marginally impacted due to disruptions arising from the ongoing West Asia crisis, particularly affecting the availability and supply of natural gas.

However, based on the assessment carried out, the Company does not expect any material adverse impact on its financial results for the year. The Management has evaluated the prevailing situation and, considering the mitigating measures undertaken, is of the view that there will be no significant long-term impact on the continuity of operations of the Company, the carrying value and useful life of its assets, or its overall financial position.

97. The figures of the previous year have been re-arranged and regrouped wherever necessary and / or practicable to make them comparable with those of the current year and as per Schedule III amendments as mandated by Companies Act, 2013.

98. Events occurring after the Balance sheet date

Board of Directors have recommended a final dividend of ₹ 1.34 per equity share of ₹ 10/- each (P.Y. ₹ 1.32 per equity share of ₹ 10/- each) i.e. 13.40 % on paid up equity share capital of the Company for the financial year 2025-26 which is subject to approval of Shareholders of the Company. However as per DIPAM Guidelines, Company is required to pay dividend either at 4% of Net Worth or 30% of Profit after tax, whichever is higher and thus exemption is being sought by the Company. Since the Company had declared and paid a dividend lower than the minimum stipulated dividend for FY 2023-24 and FY 2024-25, it has approached DOF/DIPAM for exemption towards the same which is awaited.

For and on behalf of the Board of Directors
RASHTRIYA CHEMICALS AND FERTILIZERS LIMITED

(S. Shivakumar)
Chairman & Managing Director
DIN : 10784187

(Nazhat Shaikh)
Director (Finance)
DIN : 07348075

(J. B. Sharma)
Company Secretary
Membership No: FCS5030

Dated : 21st May, 2026.
Place: Mumbai

As per our report of even date attached

For K. GOPAL RAO & CO.
Chartered Accountants
Firm Regn. No. 000956S

(Gopal Krishna Raju)
Partner
Membership No: 205929

For RAJU & PRASAD
Chartered Accountants
Firm Regn. No. 003475S

(M Siva Ram Prasad)
Partner
Membership No: 018943

Dated : 21st May, 2026.
Place: Mumbai

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

Standalone Segmentwise Revenue & Results for the year ended 31st March 2026

Annexure-1

₹ Crore

Sr. No	Particulars	Fertilizers	Trading	Industrial Chemicals	Unallocated	Total
	SEGMENT REVENUE					
i.	Sales (Incl. Subsidy wherever applicable)	10875.16	5925.68	1625.94	-	**18426.78**
ii.	Other operating Income	36.92	0.02	1.27	15.18	**53.39**
	Total Revenue	10912.08	5925.70	1627.21	15.18	**18480.17**
	SEGMENT RESULT					
i.	Segment Results	308.19	239.52	314.75	(34.52)	**827.94**
ii.	Interest Expense					293.19
iii.	Interest Income					31.91
iv.	**Profit Before Exceptional Items**					**566.66**
v.	Less: Exceptional Item - Expenditure / (Income)					(45.10)
vi.	**Profit before Tax**					**611.76**
vii	Tax - Current					159.73
viii.	Deferred Tax Liability / (Asset)					22.02
ix.	Tax adjustments of earlier years (excess) / short					0.20
x.	**Net Profit**					**429.81**
	OTHER INFORMATION					
i.	Segment Assets	8488.62	2000.19	789.77	5430.64	**16709.22**
ii.	Segment Liabilities	2279.96	3.83	131.81	9164.08	**11579.68**
	Other Disclosures					
iii.	Capital Expenditure	1002.67	-	0.02	9.01	**1011.70**
iv.	Depreciation and Amortisation	260.86	-	25.81	6.86	**293.53**
v.	Impairment	(0.34)	-	(0.61)	-	**(0.95)**
vi.	Other Non Cash Expenses/(Income)	(1.18)	-	0.02	4.80	**3.64**

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

Standalone Segmentwise Revenue & Results for the year ended 31st March 2025

₹ Crore

Sr. No	Particulars	Fertilizers	Trading	Industrial Chemicals	Unallocated	Total
	SEGMENT REVENUE					
i.	Sales (Incl. Subsidy wherever applicable)	10559.21	4674.59	1654.77	-	**16888.57**
ii.	Other operating Income	31.28	0.54	1.59	11.66	**45.07**
	Total Revenue	10590.49	4675.13	1656.36	11.66	**16933.64**
	SEGMENT RESULT					
i.	Segment Results	101.67	92.03	359.40	(43.63)	**509.47**
ii.	Interest Expense					253.68
iii.	Interest Income					67.34
iv.	**Profit Before Exceptional Items**					**323.13**
v.	Less: Exceptional Item - Expenditure / (Income)					(4.37)
vi.	**Profit before Tax**					**327.50**
vii	Tax - Current					99.00
viii.	Deferred Tax Liability / (Asset)					(10.71)
ix.	Tax adjustments of earlier years (excess) / short					(2.42)
x.	**Net Profit**					**241.63**
	OTHER INFORMATION					
i.	Segment Assets	6793.71	1046.41	634.32	2802.03	**11276.47**
ii.	Segment Liabilities	2535.01	119.43	85.97	3780.89	**6521.30**
	Other Disclosures					
iii.	Capital Expenditure	851.85	-	0.01	5.80	**857.66**
iv.	Depreciation and Amortisation	212.83	-	39.18	6.21	**258.22**
v.	Impairment	9.19	-	(3.88)	-	**5.31**
vi.	Other Non Cash Expenses/(Income)	(2.26)	-	-	1.88	**(0.38)**

* Finance income and costs, and Corporate expenses are not allocated to individual segments as the same are managed on a group basis.

* Current taxes, deferred taxes and write back of excess tax provisions are also not allocated to those segments as they are also managed on a group basis.

* Capital expenditure consists of additions of property, plant and equipment, intangible assets and investment properties.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

Reconciliations to amounts reflected in Financial Statements

₹ Crore

Sr. No.	PARTICULARS	AS AT 31.03.2026	AS AT 31.03.2025
I	**OPERATING REVENUE**		
	Segment Revenue		
	India	18175.98	16765.17
	Outside India	289.01	156.81
	Segment Reveue	**18464.99**	**16921.98**
	Unallocated - Management fees	15.18	11.66
	Total Operating Revenue	**18480.17**	**16933.64**
II	**RECONCILIATION OF PROFITS**		
	Segment Profit	862.46	553.10
	Add: Interest Income	31.91	67.34
		894.37	**620.44**
	less: Finance Costs	293.19	253.68
	Corporate Expenses (net)	34.52	43.63
	Profit Before Exceptional Items	**566.66**	**323.13**
	Less: Exceptional Item - Expenditure / (Income)	(45.10)	(4.37)
	Profit Before Tax	**611.76**	**327.50**
III	**RECONCILIATION OF ASSETS**		
	Segment Assets	**11278.58**	**8474.44**
	Investments	1388.75	1104.96
	Corprate Assets + CWIP	30.94	29.31
	Non Current Tax Asset	86.95	195.82
	Derivatives (MTM Gain)	48.77	9.65
	Cash & Bank balances	152.73	988.72
	Other assets *	3722.5	473.57
	Total Assets	**16709.22**	**11276.47**
IV	**RECONCILIATION OF LIAB ILITIES**		
	Segment Liabilities	2415.59	2740.41
	Borrowings Long-Term	1742.25	923.28
	Borrowings Short-Term	2371.18	1828.64
	Deferred Tax Liabilities	327.15	295.46
	Current Tax Liability	37.71	5.01
	Other Current Financial Liabilities	114.27	87.25
	Other Non Current Financial Liabilities	0.07	0.16
	Other Liabilities**	4571.46	641.09
	Total Liabilities	**11579.68**	**6521.30**

* Includes an amount of ₹ 3621.63 Crore receivable from Government of India towards Import of Urea on Government Account (P.Y. ₹ 76.30 Crore).

** Includes an amount of ₹ 4547.66 Crore payable to Government of India towards Import of Urea on Government Account (P.Y. ₹ 632.43 Crore).

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF RASHTRIYA CHEMICALS AND FERTILIZERS LIMITED

Report on the Audit of the Consolidated Ind AS Financial Statements

Opinion

We have audited the accompanying Consolidated Ind AS Financial Statements of **RASHTRIYA CHEMICALS AND FERTILIZERS LIMITED** (hereinafter referred to as "the Holding Company") and its jointly controlled entities comprising of the Consolidated Balance Sheet as at **March 31, 2026** the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Statement of Changes in Equity and Consolidated Statement of Cash Flows for the year ended **March 31,2026** and notes to the Consolidated Ind AS financial statements, including a summary of the significant accounting policies and other explanatory information. (hereinafter referred to as "the Consolidated Ind AS Financial Statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Consolidated Ind AS Financial Statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015 as amended, ("Ind AS") and other accounting principles generally accepted in India, of the consolidated state of affairs of the Holding Company as at **March 31, 2026** and its consolidated profit, consolidated total comprehensive income, consolidated changes in equity and its consolidated cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the Consolidated Ind AS Financial Statements in accordance with the Standards on Auditing specified under section 143(10) of the Act (SAs). Our responsibilities under those Standards are further described in the ***Auditor's Responsibilities for the Audit of the Consolidated Ind AS Financial Statements*** section of our report. We are independent of the Holding Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the independence requirements that are relevant to our audit of the Consolidated Ind AS Financial Statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Consolidated Ind AS Financial Statements.

Emphasis of Matter

We draw attention to the following matters:

a) **Note No.46 - Property, Plant and Equipment:**

In respect of immovable properties other than land i.e. buildings and other structures, situated at its Trombay and Thal units they are self-constructed properties on the land owned by the Company as evidenced by property cards/title deeds of land. The Company asserts that all these properties are its own and has clear title to the same since such properties are self-constructed on the Company's land, although no separate title documents for self-constructed properties are readily available. The Company has initiated the process of obtaining appropriate evidence of the approvals/permissions taken for construction of the self-constructed properties from the respective regulatory authorities.

b) **Note No. 48 - Gas pooling applicable to Fertilizer (Urea) sector:**

Gas Pool operator in ascertaining the contribution to pool account, considered cheaper market price gases specifically contracted by the Company for non-urea operations instead of EPMC/SPOT gas meant for Urea Operations sourced as per DOF directives. Accordingly differential price or contribution to the pool by the company was worked out and issued debit note.

The Company is of the view that EPMC gas / Spot gas is specifically meant for urea operations and thus needs to be subsumed in arriving at the final pool price and the same should be considered in the subsidy of urea, since the cost of gas is a pass through.

As the non-recognition of such EPMC Gas / Spot gas sourced as per DoF's directives for Urea Operations is not in accordance with the principles of gas pooling mechanism, the Company has continued to recognize such differential i.e. (EPMC / Spot gas price – Cheaper market gas price) amounting to Rs 80.57 crore for the period FY 2021-22 to FY 2023-24 which has been shown as receivable from DoF.

Further, Company has disputed the demand of Rs 52.18 crore raised by GAIL towards pool price differential as against receivable of Rs 71.39 crore for FY 22-23 which has been arrived at on account of non-recognition of EPMC gas/Spot gas in Urea by FICC by substituting EPMC gas/Spot gas with cheaper RLNG gas sourced for non-urea operations. The total disputed amount for the year 2022-23 stands at Rs 123.57 crore. Based on Company's representation FICC has directed GAIL and stated that the said matter is under examination by DoF. Total exposure is about to Rs.204.14 crore. Accounting impact (If any) of the above will be taken in the year in which the matter is resolved by DoF.

c) **Note No. 50 - Price adversity and Upward/Downward Revision in CFR prices on Imported Phosphatic and Potassic (P&K) fertilizers:**

INDEPENDENT AUDITOR'S REPORT

Department of Fertilizers (DoF), vide letter No. F.21-01/2023-FM dated 21st September, 2023 issued to Fertilizer CPSEs and subsequently vide letter No. F.21-01/2023-FM dated 08th February, 2024 issued to the Company, had directed ensuring availability of Phosphatic and Potassic (P&K) fertilizers during Rabi 2023-24 by undertaking procurement on priority basis, with the assurance that any price adversity arising on such procurements beyond the applicable Nutrient Based Subsidy (NBS) rates would be addressed by DoF on a "No Profit No Loss" basis. Further, DoF vide File No. 21-01/2023-FM-Part (1) dated 29th May, 2024 also allowed consideration of price adversity beyond applicable NBS rates in respect of unsold inventory and sales pending acknowledgment in PoS by farmers as on 30th September, 2023. Based on the aforesaid directions/ guidelines, the Company had recognized differential subsidy claims up to 31st March, 2025. Against the above provision, an amount of ₹ 217.50 crore remains pending for settlement by DoF as on 31st March, 2026.

d) **Note No. 60 - Exceptional Item:**

During the year, the Company has surrendered land admeasuring 7,435.96 sq. mtrs. to the Municipal Corporation of Greater Mumbai (MCGM), pursuant to which Development Rights Certificate (TDR) receivable valued at ₹ 41.04 crore is recognized under exceptional items. Further, the impact of fair valuation of TDRs received/accrued amounting to ₹ 4.06 crore has also been included under Exceptional Items.

Our opinion is not modified in respect of the above matters.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Consolidated Ind AS Financial Statements of the current period. These matters were addressed in the context of our audit of the Consolidated Ind AS Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

The key audit matters identified in our audit are:

1. Revenue Recognition and measurement in respect of subsidy income.
2. Estimation of Provision & Contingent Liabilities.
3. Information Technology General Control.

Sr. No.	Key Audit matter	Response to Key Audit Matter
1.	Recognition of subsidy is made on the basis of in-principle recognition / approval / orders settlement of claims from Fertilizer Industry Coordination Committee (FICC), Department of Fertilizers (DoF), Government of India, while finalizing the financial statements. Also, the FICC regulates such subsidy and the bills raised on such notifications. Escalation/de-escalation in notified rates is estimated taking into account the effect of guidelines, policies, instructions and clarifications given. Since there is a time lag between actual expenditure incurred and notification of concession rates for the year, management exercises significant judgment in arriving at the income entitled on account of same for the year. MRP of Urea being fixed by the Government of India, the Company is entitled to subsidy under the applicable Urea policies, wherein certain input costs are treated as pass-through costs and compensation for production beyond reassessed capacity is restricted to the lower of Import Parity Price (IPP) of Urea plus incidental import-related charges incurred by the Government, or the concession rate determined under the extant subsidy policies. Further, subsidy income is recognized net of adjustments relating to recoveries towards sale/ transfer of surplus ammonia and non-conversion of ammonia into Urea.	**Our Procedure included:** **Accounting policies and principles:** We have reviewed the Company's accounting policies for Subsidy on Urea as mentioned under "Note A. Statement of Material Accounting policies III) B) Revenue Recognition" of the standalone Ind AS financial statements and the same is compared with the applicable Ind AS. **Tests of controls:** We have evaluated the design, implementation and operating effectiveness of key controls over recognition of subsidy income. **Tests of details:** We have verified the supporting documentation for determining that the subsidy was recognized in the correct accounting period and as per notified rates. In absence of notified rates, we have verified calculation of estimated rates based on information available with the Company for such costs which are a pass through. In case estimation of income is based on other parameters like IPP of Urea etc. The verification of the same is based on available information, judgments the management made in relation to the notifications/ policies, subsequent evidence etc. as applicable.

INDEPENDENT AUDITOR'S REPORT

Sr. No.	Key Audit matter	Response to Key Audit Matter
	Therefore, there is a risk of revenue being misstated on account of errors in estimation of concession/IPP rates yet to be notified, due to absence of notification available and change in methodology/ calculation, if any for arriving at price concession.	Testing reasonability of assumptions based on past trends, consistency in application and changes in the same owing to change in Government policies. **Performing substantive analytical procedures: -** Ascertainment and analysis of variations with respect of amounts estimated and actually entitled upon notification with respect to previous years. We also assessed as to whether the disclosures in respect of revenue were adequate.
2	**Estimation of Provision & Contingent Liabilities** In the recognition and measurement of provisions, there is uncertainty about the timing or amount of the future expenditure required to settle the liability. In respect of contingent liabilities, there are estimates and assumptions made to determine the amount to be disclosed. As at the year ended 31 March 2026, the amounts involved are significant. There is a high degree of judgment required for the recognition and measurement of provisions and disclosure of contingent liabilities. There is a risk of material misstatement that the estimates are incorrect and that the provisions or contingent liabilities are materially misstated.	**Internal enquiry:** We enquired of the senior management and inspected the minutes of the board and various committees of the board where relevant, for claims arising and challenged whether provisions are required. **Tests of details:** In respect of significant claims, we checked the amount of claim, nature of issues involved, management submissions and corroborated the same with external evidence, where available. **Enquiry and confirmation of lawyers:** In respect of matters which are under dispute, we have assessed opinion of the Holding Company's in-house Legal Department / external lawyers wherever necessary.
3	**Information Technology Controls** A significant part of the Holding Company's financial reporting process is heavily reliant on IT systems with automated processes and controls over the capture, storage and extraction of information. A fundamental component of these processes and controls is ensuring appropriate user access and change management protocols exist and being adhered to. These protocols are important because they ensure that access and changes to IT systems and related data are made and authorised in an appropriate manner. As our audit sought to place a high level of reliance on IT systems and application controls related to financial reporting, high proportion of the overall audit effort was in Information Technology (IT) Systems and Controls. We focused our audit on those IT systems and controls that are significant to the Holding Company's financial reporting process.	We focused our audit on those IT systems and controls that are significant to the Holding Company's financial reporting process. We assessed the design and tested the operating effectiveness of the Holding Company's IT controls including those over user access and change management as well as data reliability. In a limited number of cases, we adjusted our planned audit approach as follows: - We extended our testing to identify whether there had been unauthorized or inappropriate access or changes made to critical IT systems and related data; - Where automated procedures were supported by systems with identified deficiencies, we extended our procedures to identify and test alternative controls; and - Where required, we performed a greater level of testing to validate the integrity and reliability of associated data and reporting.

INDEPENDENT AUDITOR'S REPORT

Other Information

The Holding Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Holding Company's Annual report but does not include the Consolidated Ind AS Financial Statements and our auditor's report thereon. The Holding Company's Annual report is expected to be made available to us after the date of this auditor's report.

Our opinion on the Consolidated Ind AS Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Consolidated Ind AS Financial Statements, our responsibility is to read the other information and in doing so, consider whether the other information is materially inconsistent with the Consolidated Ind AS Financial Statements, or our knowledge obtained in the audit or otherwise appears to be materially misstated.

When we read the Holding Company's Annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and take necessary actions, as applicable under the relevant laws and regulations.

Responsibilities of Management and Those Charged with Governance for the Consolidated Ind AS Financial Statements

The Holding Company's Management and Board of Directors are responsible for the matters stated in Section 134(5) of the Companies Act, 2013 (the Act) with respect to the preparation of these Consolidated Ind AS Financial Statements that give a true and fair view of the financial position, the financial performance, total comprehensive income, changes in equity and cash flows of the Holding Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) prescribed under section 133 of the Act.

This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Holding Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Consolidated Ind AS Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Consolidated Ind AS Financial Statements, the respective management of the Holding Company and its Joint ventures are responsible for assessing the ability of each Company to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the respective management either intends to liquidate the Company or to cease operations or has no realistic alternative but to do so.

The respective Board of Directors of the Holding Company and its Joint Ventures are responsible for overseeing the financial reporting process of each Company.

Auditor's responsibilities for the Audit of Consolidated Ind AS Financial Statements

Our objectives are to obtain reasonable assurance about whether the Consolidated Ind AS Financial Statements as a whole are free from material misstatement, whether due to fraud or error and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Consolidated Ind AS Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Consolidated Ind AS Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.

- Obtain an understanding of internal controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on the internal financial controls with reference to the Consolidated Ind AS Financial Statements and the operating effectiveness of such controls.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of the Management use of the going concern basis of accounting in preparation of Consolidated Ind AS Financial Statements and, based on the audit

INDEPENDENT AUDITOR'S REPORT

evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the appropriateness of this assumption. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Consolidated Ind AS Financial Statements or if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Holding Company and its Joint Ventures to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the Consolidated Ind AS Financial Statements, including the disclosures and whether the Consolidated Ind AS Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the Consolidated Ind AS Financial Statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the Consolidated Ind AS Financial Statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the Consolidated Ind AS Financial Statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence and where applicable, related safeguards.

We also performed procedures in accordance with the circular no. CIR/CFD/CMD1/44/2019 dated 29.03.2019 issued by the SEBI under Regulation 33(8) of the listing Regulations, to the extent applicable.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Consolidated Ind AS Financial Statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matters

1) The accompanying Consolidated Ind AS Financial Statement includes the audited financial statements and other financial information in respect of:

    a) As regards Urvarak Videsh limited, a joint venture, whose audited financial statement/information/results includes the Holding Company's share of net loss of Rs. 0.00 Crore (Rs. 22,419) for the year ended 31st March 2026 as considered in the Consolidated Ind AS Financial statements for the year ended 31st March 2026.

    b) As regards Talcher Fertilizers Limited a joint venture whose audited financial statements/information/results includes the Holding Company's share of net loss of Rs 2.36 Crore for the year ended 31st March 2026 as considered in the Consolidated Ind AS Financial statements for the year ended 31st March 2026.

    c) National Company Law Tribunal (NCLT) proceedings were initiated against FACT-RCF Building Products Limited (FRBL), a joint venture of RCF and FACT, vide order dated January 11, 2024. Pursuant to the Corporate Insolvency Resolution Process (CIRP) initiated against FRBL under the Insolvency and Bankruptcy Code, 2016, the Hon'ble NCLT, Kochi Bench, vide order dated September 26, 2025, approved the Resolution Plan.

       Pursuant to approval of the Resolution Plan by the Hon'ble NCLT, the claims of the Company as unsecured financial and operational creditors amounting to Rs. 37.87 crore stand extinguished. Further, the Company was allotted 2,50,000 equity shares of Rs. 10 each aggregating to Rs. 25 lakhs, resulting in a 2.5% equity stake in the restructured share capital of FRBL.

       Accordingly, as the Company no longer exercises joint control over FRBL, the financial statements of FRBL have not been consolidated in these Consolidated Ind AS Financial Statements in accordance with Ind AS 110.

These financial statement of the above joint venture entities, have been audited by other auditors whose report has been furnished to us by the Management and our opinion on the Consolidated Ind AS financial statements, in so far relates to amounts and disclosures included in respect of Joint Ventures and our report in terms of sub-section (3) of Section 143 of the Act, in so far as it relates to the aforesaid Joint Ventures is based solely on the reports of the other auditors. In our opinion and according to information given to us by management this financial statement is not material to the Holding Company.

Our opinion on the Consolidated Ind AS financial

INDEPENDENT AUDITOR'S REPORT

statements and our report on other legal and regulatory requirements below, is not modified in respect of the above three matters with respect to our reliance on work done and reports of other auditors on the financial statements of the two joint ventures.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of Section 143 (11) of the Act, we give in the "Annexure A" a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

2. As required by section 143(3) of the Act, based on our audit and on the consideration of reports of the other auditors on separate financial statements of such jointly controlled entities as was audited by other auditors as noted in the 'Other Matters' paragraph, we report to the extent applicable that:

   a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid Consolidated Ind AS Financial Statements.

   b) In our opinion, proper books of account as required by law relating to preparation of the aforesaid Consolidated Ind AS Financial Statements have been kept so far as it appears from our examination of those books and reports of other auditors.

   c) The Consolidated Balance sheet, Consolidated Statement of Profit and Loss including Other Comprehensive Income, Consolidated Statement of Changes in Equity and the Consolidated Statement of Cash Flow dealt with by this report are in agreement with the relevant books of account maintained for the purpose of preparation of the Consolidated Ind AS Financial Statements.

   d) In our opinion, the aforesaid Consolidated Ind AS Financial Statements comply with the Indian Accounting Standards prescribed under Section 133 of the Act.

   e) The Holding Company being a government company, the provision of section 164(2) is not applicable in accordance with the Notification No. GSR 463 (E) dated 5th June 2015 issued by MCA. Accordingly, no reporting in regard to Clause 3(g) of section 143 is required.

   f) With respect to the adequacy of the internal financial controls with reference to the Consolidated Ind AS Financial Statements of the Holding Company and its Joint Ventures the operating effectiveness of such controls, refer to our separate report in **"Annexure B"**.

3. Non - Compliance of the SEBI Listing Obligation and Disclosure Requirements (LODR) Regulations, 2015 - as per Regulation 17(1)(b), the Chairman being an Executive Director, at least half of the Board of Directors should be comprised of Independent Directors . Currently, the Holding Company does not have required number of Independent Directors on its board. (Refer Note 42.4 to the Consolidated Ind AS Financial Statements).

4. In accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended in our opinion and to the best of our information and according to the explanations given to us:

   a) The Consolidated Ind AS Financial Statements disclose the impact of pending litigations on the consolidated financial position of the Holding Company and its jointly controlled entities – Refer Note 42 to the Consolidated Ind AS Financial Statements;

   b) The Holding Company and its jointly controlled entities has made provision, as required under the applicable law or accounting standards, for material foreseeable losses, if any, on long-term contracts including derivative contracts;

   c) There is no delay in transferring the amounts required to be transferred, to the Investor Education and Protection Fund by the Holding Company.

   d) I) The management has represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any kind of funds) by the Holding Company or its Joint Venture companies to or in any other persons or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall:

      - directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever ("Ultimate Beneficiaries") by or on behalf of the Holding Company or its Joint Venture companies incorporated in India or

      - provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.

      II) The management has represented, that, to the best of its knowledge and belief, no funds have been received by the Holding Company or its Joint Venture companies incorporated in India from any persons or entities, including foreign entities ("Funding

INDEPENDENT AUDITOR'S REPORT

Parties"), with the understanding, whether recorded in writing or otherwise, that the Holding Company or its Joint Venture companies incorporated in India shall:

- directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever ("Ultimate Beneficiaries") by or on behalf of the Funding Party or
- provide any guarantee, security or the like from or on behalf of the Ultimate Beneficiaries; and

III) Based on such audit procedures as considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under clause 4 (d) (I) and 4(d) (II) contain any material misstatement.

e) The dividend declared or paid during the year by the Holding Company is in compliance with section 123 of the Act.

5. With respect to the other matters to be included in the Auditor's Report as per section 197 (16) of the Act:

   In accordance with requirements of section 197 (16) of the act as amended: As per notification number G.S.R. 463 (E) dated June 5, 2015 issued by Ministry of Corporate Affairs, Section 197 of the Act as regards the managerial remuneration is not applicable to the Holding Company and its Joint ventures, since it is a Government Company.

6. Based on our examination which included test checks, the Holding company has used an SAP HANA software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of audit we did not come across any instance of audit trail feature being tampered with. [Additionally, the audit trail has been preserved by the Company as per the statutory requirements for record retention.]

For K. GOPAL RAO & CO
Chartered Accountants
FRN : 000956S

CA GOPAL KRISHNA RAJU
Partner
M. No.: 205929
UDIN: 26205929PSXISO2645

For RAJU & PRASAD
Chartered Accountants
FRN : 003475S

CA M. SIVA RAM PRASAD
Partner
M. No.: 018943
UDIN: 26018943OAXAXB3520

Place: Mumbai
Date: 21st May, 2026

ANNEXURE "A" TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in Para 1 under 'Report on Other Legal & Regulatory Requirements' in our Report of even date.)

As required by paragraph 3(xxi) of the CARO 2020, we report that the auditors of the following companies incorporated in India have given qualification or adverse remarks in their CARO report on the Standalone Ind AS Financial Statements of respective companies to be included in the Consolidated Ind AS financial statements of the Holding Company:

Name of the Entities	CIN	Relationship with Holding Company	Date of respective auditor's report	Paragraph number in the respective CARO 2020 Reports
URVARAK VIDESH LIMITED	U24120DL2008GOI181057	Joint Controlled Entity	May 7, 2026	(xvii) Cash loss of Rs. 64,835 has been reported
TALCHER FERTILIZERS LIMITED	U24120OR2015PLC019575	Joint Controlled Entity	May 8, 2026	-

Accordingly, no comments for the said Joint venture entity has been included for the purpose of reporting under this clause.

For K. GOPAL RAO & CO
Chartered Accountants
FRN : 000956S

CA GOPAL KRISHNA RAJU
Partner
M. No.: 205929
UDIN: 26205929PSXISO2645

For RAJU & PRASAD
Chartered Accountants
FRN : 003475S

CA M. SIVA RAM PRASAD
Partner
M. No.: 018943
UDIN: 26018943OAXAXB3520

Place: Mumbai
Date: 21st May, 2026

ANNEXURE "B" TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in Para 1 of the section 'Report on Other Legal & Regulatory Requirements' in our Independent Auditor's Report to the members of the Holding company on the Consolidated Ind AS Financial Statements for the year ended March 31, 2026.)

Report On The Internal Financial Controls Under Clause (I) Of Sub-Section 3 Of Section 143 Of The Companies Act, 2013 ("The Act")

In conjunction with our audit of the Consolidated Ind AS Financial Statements of the Company as of and for the year ended 31 March 2026, we have audited the internal financial controls with reference to Consolidated Ind AS Financial Statements of **Rashtriya Chemicals and Fertilizers Limited** ("the Holding Company") and its Joint Ventures, which are companies incorporated in India as of **March 31, 2026**.

Management's Responsibility for Internal Financial Controls

The respective Board of Directors of the Holding Company and its Joint Ventures, which are Companies incorporated in India, are responsible for establishing and maintaining internal financial controls based on the internal financial controls with reference to the Consolidated Ind AS Financial Statements criteria established by the Holding Company considering the essential components of internal control stated in the 'Guidance Note' issued by the Institute of Chartered Accountants of India (ICAI). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditors' Responsibility

Our responsibility is to express an opinion on the Holding Company's internal financial controls with reference to Consolidated Ind AS Financial Statement based on our audit. We conducted our audit in accordance with the 'Guidance Note' and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to the Consolidated Ind AS Financial Statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with respect to the Consolidated Ind AS Financial Statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to the Consolidated Ind AS Financial Statement and their operating effectiveness. Our audit of internal financial controls with reference to the Consolidated Ind AS Financial Statements included obtaining an understanding of internal financial controls with reference to Consolidated Ind AS Financial Statement, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the Consolidated Ind AS Financial Statement, whether due to fraud or error.

We believe that the audit evidence we have obtained, and the audit evidence obtained by the other auditors of the Joint Ventures, incorporated in India, in terms of their reports referred to in the "Other Matters" paragraph below, is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system with respect to Consolidated Ind AS Financial Statements.

Meaning of Internal Financial Controls with reference to the Consolidated Ind AS Financial Statements

A company's internal financial controls with reference to the Consolidated Ind AS Financial Statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Consolidated Ind AS Financial Statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial controls with reference to the Consolidated Ind AS Financial Statements include those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of Consolidated Ind AS Financial Statements in accordance with generally accepted accounting principles and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the company's assets that could have a material effect on the Consolidated Ind AS Financial Statements.

Inherent Limitations of Internal Financial Controls With reference to the Consolidated Ind AS Financial Statements

Because of the inherent limitations of internal financial controls with reference to the Consolidated Ind AS Financial Statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to the Consolidated Ind AS Financial Statements to future periods are subject to the risk that the internal financial controls with reference

ANNEXURE “B” TO THE INDEPENDENT AUDITOR’S REPORT

to the Consolidated Ind AS Financial Statements may become inadequate because of changes in conditions or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our Opinion, to the best of our information and according to explanation given to us, the Holding Company and its Joint Ventures, which are companies incorporated in India, have, in all material respects, an adequate internal financial controls with reference to the Consolidated Ind AS Financial Statements in place and such internal financial controls with reference to the Consolidated Ind AS Financial Statements were operating effectively as at 31 March 2026, based on the internal controls over financial reporting criteria established by the Company considering the components of internal control stated in the Guidance Note' on Audit of Internal Financial Controls over Financial Reporting issued by the ICAI.

Other Matters

Our aforesaid report under Section 143(3)(i) of the Act, on the adequacy and operating effectiveness of the internal financial controls with respect to Consolidated Ind AS Financial Statements, in so far as it relates to the two jointly controlled entities, namely Talcher Fertilizers Limited, Urvarak Videsh Limited, which are companies incorporated in India, is based solely on the report of the other auditor. Our opinion is not modified in respect of this matter.

For K. GOPAL RAO & CO
Chartered Accountants
FRN : 000956S

CA GOPAL KRISHNA RAJU
Partner
M. No.: 205929
UDIN: 26205929PSXISO2645

For RAJU & PRASAD
Chartered Accountants
FRN : 003475S

CA M. SIVA RAM PRASAD
Partner
M. No.: 018943
UDIN: 26018943OAXAXB3520

Place: Mumbai
Date: 21st May, 2026

COMMENTS OF THE COMPTROLLER AND AUDITOR GNERAL OF INDIA UNDER SECTION 143(6)(B) READ WITH SECTION 129(4) OF THE COMPANIES ACT, 2013 ON THE CONSOLIDATED FINANCIAL STATEMENTS OF RASHTRIYA CHEMICALS AND FERTILIZERS LIMITED FOR THE YEAR ENDED 31 MARCH 2026

The Preparation of Consolidated financial statements of **Rashtriya Chemicals And Fertilizers Limited** for the year ended 31 March 2026 in accordance with the financial reporting framework prescribed under the Companies Act, 2013 is the responsibility of the management of the company. The statutory auditors appointed by the Comptroller and Auditor General of India under section 139(5) read with section 129 (4) of the Act are responsible for expressing opinion on the financial statements under section 143 read with section 129 (4) of the Aet based on independent audit in accordance with standards on auditing prescribed under section 143(10) of the Act. This is stated to have been done by them vide their Audit Report dated 21 May 2026.

I, on behalf of the Comptroller and Auditor General of India, have conducted a supplementary audit of the Consolidated financial statements of Rashtriya Chemicals And Fertilizers Limited for the year ended 31 March 2026 under section 143(6)(a) read with section 129 (4) of the Act. We conducted a supplementary audit of the financial statements of Rashtriya Chemicals and Fertilizers Limited and of jointly controlled entitity Talcher Fertilizers Limited but did not conduct the supplementary audit of the financial statements of Urvarak Videsh Limited for the year ended on that date. This supplementary audit has been carried out independently without access to the working papers of the statutory auditors and is limited primarily to inquiries of the statutory auditors and company personnel and a selective examination of some of the accounting records.

Based on my supplementary audit, I would like to highlight the following significant matters under section 143(6)(b) of the Act read with section 129 (4) of the Act which have come to my attention and which in my view are necessary for enabling a better understanding of the financial statements and the related audit report.

A. Comments on Disclosure

A.1 Finance Costs - ₹ 293.19 crore - (Note No.37)

The Finance costs includes an amount of ₹31.62 crore representing 6% interest paid on the refund of an ₹ 218.46 crore deposit to a turnkey contractor, pursuant to a directive from the Hon'ble Bombay High Court setting aside an Arbitral Award.

As this expense arises directly from an adverse litigation settlement rather than from routine borrowing activities intended to raise capital, it is of a non- recurring and material nature. In accordance with Paragraphs 85,97 and 98 of Ind As I (Presentation of Financial Statements), Which explicitly mandate the separate disclosure of material items including "Litigation settlements," read alongside the ICAI Guidance Note on Division II to Schedule III, this expenditure should have been segregated and presented separately as required by Ind AS -1.

For and on the behalf of the
Comptroller & Auditor General of India

Place: New Delhi
Date: 27.07.2026

(Tanya Singh)
Principal Director of Audit, Central Expenditure
(Agriculture, Food & Water Resources)

MANAGEMENT REPLIES TO THE COMMENTS OF COMPTROLLER & AUDITOR GENERAL OF INDIA

Sr. No.	Comments issued by CAG	Management Reply
A.1	**Finance Costs – ₹ 293.19 crore - (Note No. 27)** The finance costs includes as amount of ₹31.62 crore representing 6% interest paid on the refund of a ₹ 218.46 crore deposit to a turnkey contractor, pursuant to a directive from the Hon'ble Bombay High Court setting aside an Arbitral Award. As this expense arises directly from an adverse litigation settlement rather than from routine borrowing activities intended to raise capital, it is of a non-recurring and material nature. In accordance with Paragraphs 85, 97, and 98 of Ind AS 1 (Presentation of Financial Statements), which explicitly mandate the separate disclosure of material items including "litigation settlements", read alongside the ICAI Guidance Note on Division II to Schedule III, this expenditure should have been segregated and presented separately as required by Ind AS 1.	Pursuant to the directions of the Hon'ble Bombay High Court, the LSTK contractor deposited ₹ 218.46 crore with the Company and the same was utilized in the normal course of business, thereby reducing the Company's borrowing requirements & Finance Costs during the relevant period. Accordingly, when the amount was refunded along with interest to the LSTK contractor, the Company has recognised the said interest under Finance Costs, considering it as compensation for the time value of money associated with the use of funds. The Company is of the view that the accounting treatment is consistent with the substance of the transaction and the applicable requirements of Ind AS and Division II of Schedule III to the Companies Act, 2013. As observed by audit, since the payment of interest was of non recurring in nature, the relevant litigation and its financial implications have been adequately disclosed in Note No. 51 to the Financial Statements. The observation relates only to the presentation of the interest paid and does not have any impact on the Company's profit before tax, profit after tax.

Sd/-
Nazhat J. Shaikh
Director [Finance] & CFO
DIN: 07348075

Sd/-
S. Shivakumar
Chairman & Managing Director
DIN: 10784187

Place: Mumbai
Date: August 13, 2026

CONSOLIDATED BALANCE SHEET AS AT 31ST MARCH 2026

₹ Crore

Particulars	Note No.	As at 31.03.2026	As at 31.03.2025
1. NON CURRENT ASSETS			
(a) Property, Plant and Equipment	1	3271.32	2891.55
(b) Capital Work in Progress	1.4	810.28	579.17
(c) Right of Use Assets	2	13.41	9.09
(d) Investment Property	3	4.91	4.21
(e) Intangible Assets	4	4.08	0.57
(f) Financial Assets			
(i) Investments	5	1380.41	1095.12
(ii) Trade Receivables	6	-	-
(iii) Loans	7	-	-
(iv) Others	8	47.02	47.02
(g) Other Non-Current Assets	9	443.07	451.16
		5974.50	**5077.89**
2. CURRENT ASSETS			
(a) Inventories	10	1597.37	1585.59
(b) Financial Assets			
(i) Trade Receivables	11	4690.29	3100.67
(ii) Cash and Cash Equivalents	12	123.89	987.03
(iii) Bank Balances other than (ii) above	13	28.84	1.69
(iv) Loans	14	-	-
(v) Others	15	3769.34	164.39
(c) Other Current Assets	16	516.65	349.37
		10726.38	**6188.74**
TOTAL ASSETS		**16700.88**	**11266.63**
EQUITY AND LIABILITIES			
A. EQUITY			
(a) Equity Share Capital	17	551.69	551.69
(b) Other Equity	18	4569.51	4193.64
		5121.20	**4745.33**
B. LIABILITIES			
1. NON-CURRENT LIABILITIES			
(a) Financial Liabilities			
(i) Borrowings	19	1742.25	923.28
(ii) Lease Liabilities	20	9.69	6.24
(iii) Other Financial Liabilities	21	48.56	46.54

CONSOLIDATED BALANCE SHEET AS AT 31ST MARCH 2026

₹ Crore

Particulars	Note No.	As at 31.03.2026	As at 31.03.2025
(b) Provisions	22	216.09	225.32
(c) Deferred Tax Liabilities (Net)	23	327.15	295.46
(d) Other Non-Current Liabilities	24	29.65	20.23
		2373.39	**1517.07**
2. CURRENT LIABILITIES			
(a) Financial Liabilities			
(i) Borrowings	25	2371.18	1828.64
(ii) Lease Liabilities	26	4.95	4.05
(iii) Trade Payables	27		
(A) Total Outstanding Dues of Micro Enterprises and Small Enterprises.		76.35	88.42
(B) Total Outstanding Dues of Creditors Other than Micro Enterprises and Small Enterprises.		1478.69	1495.67
(iv) Other Financial Liabilities	28	4974.79	1292.08
(b) Other Current Liabilities	24	108.20	101.90
(c) Provisions	29	154.42	188.46
(d) **Current Tax Liabilities (Net)**	30	37.71	5.01
		9206.29	**5004.23**
TOTAL EQUITY AND LIABILITIES		**16700.88**	**11266.63**
Statement of Material Accounting Policies	A		
Notes forming part of Financial Statements	1 - 68		

For and on behalf of the Board of Directors
RASHTRIYA CHEMICALS AND FERTILIZERS LIMITED

(S. Shivakumar)
Chairman & Managing Director
DIN : 10784187

(Nazhat Shaikh)
Director (Finance)
DIN : 07348075

(J. B. Sharma)
Company Secretary
Membership No: FCS5030

Dated : 21st May, 2026.
Place: Mumbai

As per our report of even date attached

For K. GOPAL RAO & CO.
Chartered Accountants
Firm Regn. No. 000956S

(Gopal Krishna Raju)
Partner
Membership No: 205929

For RAJU & PRASAD
Chartered Accountants
Firm Regn. No. 003475S

(M Siva Ram Prasad)
Partner
Membership No: 018943

Dated : 21st May, 2026.
Place: Mumbai

CONSOLIDATED STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31ST MARCH 2026

₹ Crore

	Particulars	Note No.	Year ended 31.03.2026	Year ended 31.03.2025
I.	Revenue from Operations	31	18480.17	16933.64
II.	Other Income	32	210.73	164.82
III.	**Total Income (I+II)**		**18690.90**	**17098.46**
IV.	**Expenses:**			
	Cost of Materials Consumed	33	5961.62	5821.61
	Purchases of Stock in Trade	34	5220.00	3712.58
	Changes in Inventories of Finished Goods and Stock in Trade	35	268.21	749.03
	Employee Benefits Expense	36	638.75	597.92
	Finance Costs	37	293.19	253.68
	Depreciation and Amortization Expense / Impairment	38	291.71	262.76
	Other Expenses	39	5450.76	5377.75
	Total Expenses		**18124.24**	**16775.33**
V.	**Profit Before Exceptional Items (III-IV)**		**566.66**	**323.13**
VI.	**Share of Profit / (Loss) of Associates / JV's**		**(2.36)**	**0.82**
VII.	**Profit Before Exceptional Items (V-VI)**		**564.30**	**323.95**
VIII.	Exceptional Items	40	(45.10)	(4.37)
IX.	**Profit before tax (VII-VIII)**		**609.40**	**328.32**
X.	**Tax Expense**			
	(1) Current Tax		159.73	99.00
	(2) Deferred Tax		22.02	(10.71)
	(3) Taxation Adjustment of Earlier Years Excess(-)/Short(+)		0.20	(2.42)
XI.	**Profit/ (loss) for the year (IX-X)**		**427.45**	**242.45**
XII.	**Other Comprehensive Income**	41		
	(i) Items that will not be reclassified to profit or loss			
	Remeasurements of Defined Benefit Plans		50.38	(46.65)
	Fair Value Equity Instruments		38.44	1.75
	(ii) Income tax relating to items that will not be reclassified to profit or loss			
	Income Tax on Remeasurement of Defined Benefit Plans		(6.60)	10.89
	Deferred Tax on Fair Value Equity Instruments		(9.67)	(0.44)
	Other Comprehensive Income for the Year (XII)		**72.55**	**(34.45)**
XIII.	**Total Comprehensive Income for the Year (XI+XII)**		**500.00**	**208.00**
XIV.	Earnings Per Equity Share	56		
	(i) Basic Earnings Per Share (₹)		7.75	4.39
	(ii) Diluted Earnings Per Share (₹)		7.75	4.39
	Statement of Material Accounting Policies	A		
	Notes forming part of Financial Statements	1-68		

For and on behalf of the Board of Directors

RASHTRIYA CHEMICALS AND FERTILIZERS LIMITED

(S. Shivakumar)
Chairman & Managing Director
DIN : 10784187

(Nazhat Shaikh)
Director (Finance)
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(J. B. Sharma)
Company Secretary
Membership No: FCS5030

Dated : 21st May, 2026.
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For K. GOPAL RAO & CO.
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(Gopal Krishna Raju)
Partner
Membership No: 205929

For RAJU & PRASAD
Chartered Accountants
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(M Siva Ram Prasad)
Partner
Membership No: 018943

Dated : 21st May, 2026.
Place: Mumbai

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31ST MARCH 2026

A. EQUITY SHARE CAPITAL

₹ Crore

Balance as on 01.04.2024	**551.69**
Changes in Equity Share Capital due to prior period errors	-
Restated balance at the beginning of the current reporting period	**551.69**
Change in Equity Share Capital during the year	-
Balance as at 31.03.2025	**551.69**

Balance as on 01.04.2025	**551.69**
Changes in Equity Share Capital due to prior period errors	-
Restated balance at the beginning of the current reporting period	**551.69**
Change in Equity Share Capital during the year	-
Balance as at 31.03.2026	**551.69**

B. OTHER EQUITY

FOR THE YEAR ENDED 31st March 2026

₹ Crore

	Reserves and Surplus		Items of Other Comprehensive Income	Total
	General Reserve (Refer Note 18)	Retained Earnings (Refer Note 18)	Equity Instruments through Other Comprehensive Income(Refer Note 18)	
Balance as on 01.04.2025	**4102.73**	**-**	**90.91**	**4193.64**
Changes in accounting policy/prior period errors	-	-	-	-
Restated balance at the beginning of the reporting period	**4102.73**	-	90.91	**4193.64**
Profit for the year	-	427.45	-	**427.45**
Adjustment for changes in ownership interest		3.86		
Other Comprehensive Income (Net of Tax)	-	43.78	28.77	**72.55**
Total Comprehensive Income for the year	**-**	**475.09**	**28.77**	**503.86**
Dividend paid Refer note no. 18A	-	(127.99)	-	**(127.99)**
Transfer to General Reserve	347.10	(347.10)	-	**-**
Balance as at 31.03.2026*	**4449.83**	**-**	**119.68**	**4569.51**

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31ST MARCH 2026

FOR THE YEAR ENDED 31ST MARCH 2025 ₹ Crore

	Reserves and Surplus		Items of Other Comprehensive Income	Total
	General Reserve (Refer Note 18)	Retained Earnings (Refer Note 18)	Equity Instruments through Other Comprehensive Income(Refer Note 18)	
Balance as at 01.04.2024	**3964.45**	**-**	**89.60**	**4054.05**
Changes in accounting policy/prior period errors	-	-	-	-
Restated balance at the beginning of the reporting period	**3964.45**	-	**89.60**	**4054.05**
Profit for the year	-	242.45	-	**242.45**
Adjustment for changes in ownership interest	-	-	-	**0**
Other Comprehensive Income (Net of Tax)	-	(35.76)	1.31	**(34.45)**
Total Comprehensive Income for the year	**-**	**206.69**	**1.31**	**208**
Dividend paid Refer note no. 18A	-	(68.41)	-	**(68.41)**
Transfer to General Reserve	138.28	(138.28)	-	-
Balance as at 31.03.2025*	**4102.73**	**-**	**90.91**	**4193.64**

* The closing balance in General Reserve is arrived after adjustment of Remeasurement of Defined Benefit Plans ammounting to ₹ 43.78 crore (P.Y. ₹ (35.76) crore) during the year net of current tax amounting to ₹ (6.60) crore (P.Y. ₹ 10.89 crore).

Nature and purpose of reserves

a. **General Reserve:** General reserve represents appropriation of profits. This represents a free reserve and is available for dividend distributions. As the general reserve is created by a transfer from one component of equity to another and is not an item of other comprehensive income, items included in the general reserve will not be reclassified subsequently to the statement of profit and loss.

b. **Retained Earnings:** Retained earnings are the profits that the Company has earned till date, less any transfers to general reserve, dividends or other distributions paid to shareholders.

c. **Equity Instruments through Other Comprehensive Income Reserve:** This reserve represents the cumulative gains and losses arising on the revaluation of equity and debt instruments on the balance sheet date measured at fair value through other comprehensive income. The reserves accumulated will be reclassified to retained earnings and profit and loss respectively, when such instruments are disposed.

For and on behalf of the Board of Directors
RASHTRIYA CHEMICALS AND FERTILIZERS LIMITED

(S. Shivakumar)
Chairman & Managing Director
DIN : 10784187

(Nazhat Shaikh)
Director (Finance)
DIN : 07348075

(J. B. Sharma)
Company Secretary
Membership No: FCS5030

Dated : 21st May, 2026.
Place: Mumbai

As per our report of even date attached

For K. GOPAL RAO & CO.
Chartered Accountants
Firm Regn. No. 000956S

(Gopal Krishna Raju)
Partner
Membership No: 205929

For RAJU & PRASAD
Chartered Accountants
Firm Regn. No. 003475S

(M Siva Ram Prasad)
Partner
Membership No: 018943

Dated : 21st May, 2026.
Place: Mumbai

CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST MARCH 2026

₹ Crore

	Particulars	Year Ended 31.03.2026		Year Ended 31.03.2025	
A	**Cash Flow From Operating Activities**				
	Net Profit Before Tax		609.40		328.32
	Adjustments for :				
	Share of (Profit)/ Loss from Joint Ventures	2.36		(0.82)	
	Exceptional Items - (Income)/ Expenses	(45.10)		(4.37)	
	Depreciation/Amortisation/Loss on Impairment of Assets	292.58		263.53	
	(Profit) / Loss on Sale of Property, Plant and Equipment / Intangible Assets	12.71		0.64	
	Interest Income	(25.09)		(42.19)	
	Dividend Income	(1.35)		(0.50)	
	Rental Income Derived from Investment Properties	(43.87)		(39.69)	
	(Gain) / Loss on Sale of Current Investments	(1.56)		(6.86)	
	Interest and Finance Charges	293.19		253.68	
	Provision for Bad/Doubtful Debts	5.35		0.03	
	Impairment of Investment in JV/Credit Impaired Loss	72.85		-	
	Provision for Obsolescence Stores	(1.71)		(0.41)	
	Provision No longer required	(75.60)		(9.98)	
	Unrealised Foreign Exchange (Gain) /Loss	17.46		13.13	
			502.22		**426.19**
	Operating Profit Before Working Capital Changes		1111.62		754.51
	Adjustments for :				
	Trade Receivables and Other Assets	(5187.20)		551.70	
	Inventories	(8.33)		1005.03	
	Trade Payables and Other Liabilities	3720.14		115.58	
			(1475.39)		1672.31
	Cash Generated / (Used) from Operations		(363.77)		2426.82
	Direct Taxes Paid (Net of Refunds)		(107.45)		(63.00)
	Net Cash Generated / (Used) from Operating Activities ------ A		**(471.22)**		**2363.82**
B	**Cash Flow from Investing Activities**				
	Additions to Property, Plant and Equipment / Intangile Assets (Net of Trade Credit)	(1075.51)		(827.34)	
	Sale of Property, Plant and Equipment	2.20		1.95	
	Purchase of Current Investments	(3602.82)		(5484.73)	
	Investments in Joint Ventures	(200.00)		(96.67)	
	Investment in Equity Shares	(0.25)		-	
	Impairment of Investment in JV/Credit Impaired Loss	(72.85)		-	
	Sale of Current Investments	3604.38		5491.59	
	Inter Corporate Advances / Repayments	-		5.10	
	Interest Received	26.10		41.62	
	Dividend Received	1.35		0.50	
	Rental Income Derived from Investment Properties	43.87		39.69	
	Margin Money Deposits Matured / (Placed) with Banks	(27.29)		147.74	
	Government Grants Received	1.35		-	
			(1299.47)		**(680.55)**
	Net Cash Generated / (Used) from Investing Activities ----- B		**(1299.47)**		**(680.55)**

CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST MARCH 2025

₹ Crore

Particulars	Year Ended 31.03.2026		Year Ended 31.03.2025	
C Cash Flow from Financing Activities				
Net Proceeds /Repayment of Working Capital Facilities and Short Term Loans	920.31		(693.25)	
Proceeds from Term loans / Non Convertible Debentures	1,167.18		600.00	
Repayments of Term loans/Non Convertible Debentures	(758.77)		(446.59)	
Interest Paid	(286.08)		(237.95)	
Dividend Paid	(128.13)		(68.41)	
Repayment of Lease liabilities	(6.96)	907.55	(6.53)	(852.73)
Net Cash Generated / (Used) from Financing Activities ----- C		**907.55**		**(852.73)**
		(863.14)		830.54
Cash and Cash Equivalents as at 1st April (Opening Balance)		987.03		156.49
Cash and Cash Equivalents as at 31st March (Closing Balance)		123.89		987.03
Components of Cash and Cash Equivalents				
Cash on Hand		-		-
Balance With Scheduled Banks				
in Current Accounts		123.89		237.03
in Term Deposits with Less Than 3 Months Maturity		-		750.00
		123.89		**987.03**

Note:

1. The Cash Flow Statement has been prepared under the 'Indirect Method' as set out in the Indian Accounting Standard (Ind AS) 7 on Statement of Cash Flows and presents cash flows by operating, investing and financing activities.
2. Figures of the previous year have been regrouped / rearranged wherever necessary to make it comparable to the current year presentation.
3. The cash credit facilities availed from bank are part of financing activity which do not form part of cash and cash equivalents for Cash Flow Statement purpose.

For and on behalf of the Board of Directors
RASHTRIYA CHEMICALS AND FERTILIZERS LIMITED

(S. Shivakumar)
Chairman & Managing Director
DIN : 10784187

(Nazhat Shaikh)
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Dated : 21st May, 2026.
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(M Siva Ram Prasad)
Partner
Membership No: 018943

Dated : 21st May, 2026.
Place: Mumbai

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

I) Corporate information

The Company is a public company domiciled in India and is incorporated under provisions of the Companies Act applicable in India. Its shares are listed on two recognized stock exchanges in India. The registered office of the Company is located at Priyadarshini, Eastern Express Highway, Sion Mumbai 400022.

The Company is engaged in the manufacturing and marketing of fertilizers and industrial chemicals.

The consolidated financial statements are approved for issue by the Company's Board of Directors on May 21st May 2026.

II) Basis of preparation and consolidation

a. The consolidated financial statements of the Company and its joint controlled entities have been prepared in accordance with accounting standards prescribed under Section 133 of the Companies Act 2013 (the Act), Companies (Indian Accounting Standards) Rules, 2015 as amended by Companies (Indian Accounting Standards)(Amendment) Rules, 2016 and other relevant provisions of the Act. The Company has consistently applied accounting policies to all periods.

b. The consolidated financial statements have been prepared under the historical cost and on accrual basis, except for the following:-

- Certain financial assets and liabilities (including Derivative financial instruments) measured at fair value. (Refer to Material accounting policies at item no "M")
- Certain provisions recognized using actuarial valuation techniques. (Refer to Material accounting policies at item no "P")
- Non-current assets classified as held for sale are measured at the lower of their carrying amount and fair value less costs to sell. (Refer to Other Significant accounting policies at item no "H")
- Transferable Development Rights (TDRs) received upon surrender of rights on open land which are measured at fair value. (Refer to Material accounting policies at item no "M")

c. The consolidated financial statements are presented in Indian Rupees (₹) and all values are rounded to the nearest crores (₹ 00,00,000), except when otherwise indicated.

d. The Company changes the presentation or classification of items in its Financial Statements upon being material and further reclassifies comparative amounts, unless impracticable. No such material reclassification has been made during the year.

e. The consolidated financial statements relate to the Company [Rashtriya Chemicals & Fertilizers Ltd.] and Jointly Controlled Entities, viz. [Urvarak Videsh Ltd. (UVL) and Talcher Fertilizers Limited.(TFL)].

Accounting Convention:

The accounting policies have been consistently applied by the Company and its Jointly Controlled Entities and are consistent with those used to prepare the opening balance sheet as at the transition date.

The financial statements of the Jointly Controlled Entities used in the consolidation are drawn up to the same reporting date as of the Company i.e. for the year ended 31st March 2026.

Principles of Consolidation:

The financial statements of Jointly Controlled Entities are combined by applying equity method in accordance with Ind AS 28 -"Investment in Associates and Joint Ventures".

The Consolidated Financial Statements are prepared using uniform accounting policies for like transactions and other events in similar circumstances and are presented to the extent possible, in the same manner as the Company's separate Financial Statements. Differences in accounting policies followed by joint venture entity consolidated have been reviewed and no adjustments have been made, since the impact of these differences is not material.

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

The following Jointly Controlled Entities are considered in the consolidated financial statements:

Name of the Company	Country of Incorporation	Proportion of Ownership Interest as on 31.03.2026	Date of the entity becoming Joint Venture
Urvarak Videsh Limited	India	33.33%	18-July-2008
Talcher Fertilizers Limited	India	20.25%	13-Nov-2015

National Company Law Tribunal (NCLT) proceedings were initiated against FACT-RCF Building Products Limited (FRBL), a joint venture of RCF and FACT, vide order dated January 11, 2024. Pursuant to the Corporate Insolvency Resolution Process (CIRP) initiated against FRBL under the Insolvency and Bankruptcy Code, 2016, the Hon'ble NCLT, Kochi Bench, vide order dated September 26, 2025, approved the Resolution Plan.

As per the approved Resolution Plan, the claims submitted by the Company as unsecured financial and operational creditor were not considered for settlement and accordingly stand extinguished. Further, pursuant to the Resolution Plan, the Company was allotted 2,50,000 equity shares of ₹10 each aggregating to ₹25 lakh, resulting in a revised shareholding of 2.5% in the restructured share capital of FRBL. Since the promoter companies have lost the power to exercise control over the joint venture, the financial statements of FRBL are no longer consolidated in accordance with Ind AS 110.

e. Significant Accounting Judgements, Estimates and Assumptions

1.1 The preparation of the Company's consolidated financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures, and the disclosure of contingent liabilities as at the Balance Sheet date.

1.2 Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods. Any revisions to the accounting estimates are recognized prospectively when revised, in current and future periods.

Some of the significant judgements and assumptions exercised are given as under:-

1.2.1 Impairment of Non-Financial Assets

Impairment exists when the carrying value of an asset or cash generating unit exceeds its recoverable amount, which is the higher of its fair value less costs of disposal and its value in use. The fair value less costs of disposal calculation is based on available data from binding sales transactions, conducted at arm's length, for similar assets or observable market prices less incremental costs for disposing of the asset. The value in use calculation is based on a DCF model. The recoverable amount is sensitive to the discount rate used for the DCF model as well as the expected future cash-inflows and the growth rate used for extrapolation purposes. The key assumptions used to determine the recoverable amount for the different CGUs, including a sensitivity analysis, are disclosed separately.

1.2.2 Taxes

The Company's tax jurisdiction is in India. Significant judgements are involved in estimating budgeted profits for the purpose of paying advance tax, determining the provision for income taxes, including amount expected to be paid/recovered for uncertain tax positions. Deferred tax assets are recognised for unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and the level of future taxable profits.

1.2.3 Defined Benefit Plans

The cost of the defined benefit gratuity plan and other post-employment medical benefits and the present value of the gratuity obligation are determined using actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases and

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

mortality rates. Due to the complexities involved in the valuation and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.

The parameter most subject to change is the discount rate. In determining the appropriate discount rate for plans, the management considers the interest rates of government bonds in India.

The mortality rate is based on publicly available mortality tables as defined by LIC. Future salary increases is based on Company's assessment based on past trends.

1.2.4 Subsidy Income

As per the extant policies governing subsidy on Urea, major input costs such as energy, water and natural gas are treated as pass-through costs. The cost of natural gas, being the major input, is accounted for during the year based on notifications, final pool rates received, if any, and other communications issued by the pool operators/Fertilizer Industry Co-ordination Committee (FICC). Differences, if any, arising on receipt of final notifications are recognized in the Statement of Profit and Loss in the year of such revision, with corresponding adjustment to subsidy income. The impact of such changes in estimates, wherever material, is disclosed separately. Since the notified rates of subsidy of urea incorporating actual revision takes time, recognition of subsidy is generally made on the basis of in principle recognition/approval / settlement of claims from Government of India/Fertilizer Industry Co-ordination Committee while finalizing the financial statements. As per management estimates, there is reasonable certainty based on Government of India policies and past experience that claims will be notified in due course.

1.2.5 Provision for Obsolescence

Provision towards obsolete/surplus inventory are recognized as per management estimates under the assumption that they may fetch 5% of their book value upon disposal.

1.2.6 Fair Value Measurements of Financial Instruments

When the fair values of financial assets and financial liabilities recorded in the balance sheet cannot be measured based on quoted prices in active markets, their fair value is measured using valuation techniques including the Discounted Cash Flow model(DCF). The inputs to these models are from observable markets where possible, but where this is not feasible, a degree of judgement is required in establishing fair values. Changes in assumptions could affect the reported value of fair value of financial instruments.

1.2.7 Application of Discount Rates

Estimates of rates of discounting are done for measurement of fair values of certain financial assets and liabilities, which are based on prevalent bank interest rates and the same are subject to change.

1.2.8 Estimates of Useful lives of Assets/Components

Company has identified significant components of plant and machinery and provides for depreciation over their useful lives as per its technical assessment.

1.2.9 Operating Lease

The determination of whether an arrangement is (or contains) a lease is based on the substance of the arrangement at the inception of the lease. The arrangement, is or contains a lease if the fulfilment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset or assets, even if that right is not explicitly specified in an arrangement.

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

Lease arrangements in which the Company does not transfer substantially all the risks and rewards of ownership of an asset are classified as operating leases.

The company has applied Ind AS 116 –Leases for ascertainment of the same.

1.2.10 Interest Income from Department of Fertilizer towards import of Urea

Interest income includes interest as estimated by the Company towards delayed settlement of dues by Government of India, as per terms of MoU entered for carrying out import of Urea on behalf of Government of India.

III) Material accounting policies

A) Fair Value Measurement

The Company measures financial instruments, such as, derivatives, investments in equity instruments, Transfer Development Rights etc. at fair value at each balance sheet date.

Fair value is the price that would be received upon sell of an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible by the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognized in the financial statements on a recurring basis, the Company determines whether transfers have occurred between the levels in the hierarchy by re-assessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

External valuers are involved for valuation of significant assets, such as properties, unquoted financial assets etc. Involvement of independent external valuers is decided upon annually by the Company. Further such valuation is done annually at the end of the financial year and the impact if any on account of such fair valuation is taken in the annual financial statements.

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

B) Revenue Recognition

Revenue is recognized to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured, regardless of when the payment is being made/received.

Revenue is recognized upon transfer of control of promised products and services to customers in an amount that reflects the consideration expected to be received in exchange for those products or services.

Revenue, including subsidy, in respect of sale of goods is recognized when control of the goods has transferred, being when the goods are delivered to the buyer, the buyer has full discretion over the goods and there is no unfulfilled obligation that could affect the buyer's acceptance of the goods.

Revenue towards satisfaction of a performance obligation is measured at the amount of transaction price (net of variable consideration) allocated to that performance obligation. The transaction price of goods sold, and services rendered is net of variable consideration on account of various discounts offered by the Company as part of the contract, goods and service tax and amounts collected on behalf of third parties. Any change in the estimated amount of obligation of discount is accounted in the period in which the change occurs.

Subsidy

Recognition of Subsidy is generally made on the basis of in principle recognition/ approval/ settlement of claims from Government of India /Fertilizer Industry Co-ordination Committee.

Concessions in respect of Urea as notified under the New Pricing Scheme is recognized with adjustments for escalation/de-escalation in the prices of inputs and other adjustments as estimated by the management in accordance with the known policy parameters in this regard as notified by Government of India.

Subsidy on P&K fertilizers is recognized based on applicable Concession rates and any additional compensation as notified by the Government of India under Nutrient Based Subsidy Scheme from time to time and settled during the year.

Subsidy on imported Urea is recognized based on lump sum compensation, and other charges receivable from the Government of India, as per terms of agreement.

Uniform freight subsidy on Urea, P&K fertilizers and Imported Urea has been accounted in accordance with the parameters and notified rates.

Subsidy income is recorded based on the quantity sold.i.e. when control of goods has been transferred to the buyer during the financial year.

Other Operating revenue/other income are recognized on accrual basis.

C) Taxation

Income tax expense for a financial year represents the sum of tax currently payable, adjustments for tax provisions of previous years and deferred tax.

a. Current Tax

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date.

Current tax items are recognized in correlation to the underlying transaction either in Other Comprehensive income or directly in equity. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

b. Deferred Tax

Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

Deferred tax liabilities are recognized for all taxable temporary differences, except:

- When the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.
- In respect of taxable temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognized for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognized for unused tax losses to the extent that it is probable that taxable profit will be available against which the deductible temporary differences and the carry forward of unused tax credits and unused tax losses can be utilized, except:

- When the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.
- In respect of deductible temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, deferred tax assets are recognized only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profits will be available against which the temporary differences can be utilized.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized. Unrecognized deferred tax assets are re-assessed at each reporting date and are recognized to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting period.

c. **Current Tax and Deferred Tax**

Current and Deferred tax are recognized in Statement of Profit and loss, except when they relate to items that are recognized in Other Comprehensive Income (OCI) or directly in equity, in which case , the current and deferred tax are also recognized in OCI or directly in equity respectively.

d. Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate taxable entity and the same taxation authority.

D) Property, Plant and Equipment

All items of property, plant and equipment, including freehold land are initially recorded at cost, net of recoverable taxes and discounts.

The cost includes the cost of replacing part of the property, plant and equipment meeting the recognition criteria and borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying property, plant and equipment up to the date of commissioning of the assets.

In accordance with Ind AS 16- Property, Plant and Equipment commissioning expenses directly attributable to project is recognized under Capital Work in Progress (CWIP).

Subsequent to initial recognition, property, plant and equipment other than freehold land are measured at cost less accumulated depreciation and any accumulated impairment losses. The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

Spares costing (Unit value of ₹ 10 lacs and above), and other components which are required to be replaced at intervals, meeting the recognition criteria have been classified as Plant and equipment and are depreciated separately based on their specific useful lives.

When a major inspection is performed, its cost is recognised in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognised in Statement of Profit and Loss as incurred.

The present value of the expected cost for the decommissioning of an asset after its use is included in the cost of the respective asset if the recognition criteria for a provision are met.

Catalysts which are used in commissioning of new projects/plants are capitalized and are amortized based on the estimated useful life of 1 to 9 years, as technically assessed. Subsequent issues of catalysts, if any, are treated as inventory.

Projects under which assets are not ready for their intended use are shown as Capital work in progress.

Freehold / Leasehold improvements are considered as property plant and equipment.

Floor Space Index (FSI)/ Transferable Development Rights (TDR) intended to be utilized for construction of the Company's own assets are recognized as Capital Work-in-Progress (CWIP) at cost. Such cost is capitalized as part of Property, Plant and Equipment upon completion of construction and when the asset is ready for its intended use. CWIP is carried at cost and is not depreciated until the related asset is available for use.

Depreciation

Depreciation is calculated on a Straight-line basis over the estimated useful lives of each item of property, plant and equipment as estimated by the management and charged to Statement of Profit and Loss as per the requirement of Schedule II of the Companies Act, 2013.

Depreciation on additions/deletions to Gross Block is calculated on pro-rata basis from the date of such additions and upto the date of such deletions.

Depreciable amount is the cost of an asset, or other amount substituted for cost, less its residual value. A maximum residual value of 5% is considered for all assets, except for certain assets/asset classes wherein it is considered to be nil.

The estimate of useful life of the assets has been assessed based on technical evaluation which considers the nature of the asset, the usage of the asset, expected physical wear and tear, the operating conditions of the asset, anticipated technological changes, manufacturers warranties and maintenance support, etc.

A major portion of the plant and equipment of the Company has been considered as continuous process plant.

The estimated useful life of items of property, plant and equipment is mentioned below:

S.no.	Assets	Useful Lives (In Years)
1	Plant and Equipments	1 to 25
2	Office Equipments	1 to 10
3	Furniture and Fixtures	1 to 10
4	Electrical Equipments	1 to 25
5	Factory Building and Other Buildings	1 to 60
6	Vehicles	8
7	Information Technology Equipments	3 to 6
8	Other Miscellaneous Equipments	1 to 25

Freehold land has an unlimited useful life and therefore is not depreciated.

After recognition of impairment loss, the revised carrying amount less residual value of the impaired asset would be depreciated on systematic basis over the remaining useful life of the asset. However, the carrying value after reversal is not increased beyond the carrying value that would have prevailed by charging usual depreciation if there was no impairment.

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

Depreciation on each item of an asset costing less than ₹ 5,000 are depreciated at 100% in the year of capitalization.

The residual values and useful life of property plant and equipment are reviewed at each financial year and adjusted prospectively, if any.

The residual values and useful life of property, plant and equipment are assessed at the end of each reporting period by considering historical experience, internal technical inputs and other relevant factors and are adjusted prospectively, wherever necessary.

An item of property, plant and equipment is de-recognized upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the Statement of profit and loss in the year the asset is de-recognized.

Assets under construction/Capital Work in Progress included under Property, Plant and equipment are not depreciated as these assets are not yet available for use. However, they are tested for impairment if any.

E) Investment Properties

Investment properties are properties that are held to earn rentals and /or for capital appreciation (including property under construction for such purposes) and not occupied by the Company for its own use.

Investment properties are measured initially at cost, including transaction costs and net of recoverable taxes. The cost includes the cost of replacing parts and borrowing costs if recognition criteria are met. When significant parts of the investment property are required to be replaced at intervals, the Company depreciates them separately based on their specific useful lives. All other repair and maintenance costs are recognized in profit or loss as incurred.

Subsequent to initial recognition, investment properties are stated at cost less accumulated depreciation and accumulated impairment loss, if any.

Depreciation on Investment property, wherever applicable, is provided on straight line basis as per useful lives prescribed in Schedule II to Companies Act 2013.

Investment properties are derecognised either when they have been disposed of or when they are being occupied by the Company for its own use or when they are permanently withdrawn from use and no future economic benefit is expected from their disposal. The difference between the net disposal proceeds and the carrying amount of the asset is recognised in profit or loss in the period of derecognition

F) Intangible Assets

a. Recognition and Measurement

Intangible assets acquired separately are measured on initial recognition at cost, net of recoverable taxes. The cost of intangible assets comprises its purchase price, and any cost directly attributable to bringing the asset to its working condition for the intended use. Following initial recognition, intangible assets are carried at cost less any accumulated amortization and accumulated impairment losses.

The Company has no intangible assets with infinite useful lives.

b. Amortization

Intangible assets (i.e. software applications) having finite useful lives are amortized over their respective individual estimated useful lives on a Straight-Line Basis, pro-rata from the date the asset is available to the Company for its use. Management estimates the useful life of software applications identified as intangible assets as three years. Any expenses incurred on intangible assets with finite useful lives up to ₹ 1 lakh in each case are being charged off in the year of incurrence.

Gains or losses arising from de-recognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognized in the statement of profit or loss when the asset is derecognized.

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

G) Impairment of Non-Financial Assets

The Company assesses, at each reporting date, whether there is an indication that an asset may be impaired. For the purpose of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows which are largely independent of the cash inflows from assets or group of assets (cash-generating units). If any indication exists, the Company estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's (CGU) fair value less costs of disposal and its value in use. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account.

The Company bases its impairment calculation on detailed budgets and forecasts which are prepared for each of its CGU separately.

For all the assets, an assessment is made at each reporting date to determine whether there is an indication that previously recognized impairment losses no longer exist or have decreased. If such indication exists, the Company estimates the CGU's recoverable amount. A previously recognized impairment loss is reversed only if there has been a change in the assumptions used to determine the CGU's recoverable amount since the last impairment loss was recognized. The reversal is limited so that the carrying amount of the CGU does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognized for the CGU's in prior years. Such reversal is recognized in the Statement of Profit and Loss.

Impairment losses of continuing operations, including impairment on inventories and right of use assets, are recognized in the Statement of profit and loss.

H) Borrowing Costs

Borrowing cost includes interest, amortization of ancillary costs incurred in connection with the arrangement of borrowings and exchange differences arising from foreign currency borrowings to the extent they are regarded as an adjustment to interest cost.

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are accumulated and capitalized up to the date when such assets are ready for their intended use or sale, as part of the cost of the asset.

All other borrowing costs are expensed in the period in which they occur.

Interest income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalization.

General Borrowings cost incurred in connection with qualifying assets are capitalized by applying the Capitalization rate on the quantum of such borrowings utilized for such assets.

I) Leases

The Company evaluates each contract or arrangement at inception, whether it qualifies as lease as defined under Ind AS116 - Leases. i.e., if the contract conveys the right to control the use of asset for a period of time in exchange for consideration.

The Company as a Lessee

The Company assesses, whether the contract is, or contains, a lease. A contract is, or contains, a lease if the contract involves–

(a) the use of an identified asset,

(b) the right to obtain substantially all the economic benefits from use of the identified asset, and

(c) the right to direct the use of the identified asset.

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

The Company at the inception of the lease contract recognizes a Right-of-Use (RoU) asset at cost and corresponding lease liability, except for leases with term of less than twelve months (short term) and low-value assets.

Right of use assets

The cost of the right-of-use assets comprises the amount of the initial measurement of the lease liability, any lease payments made at or before the inception date of the lease plus any initial direct costs, less any lease incentives received. Subsequently, the right-of-use assets is measured at cost less any accumulated depreciation and accumulated impairment losses, if any. The right-of-use assets is depreciated using the straight-line method from the commencement date over the shorter of lease term or useful life of right-of-use assets.

The Right to use assets are also subject to impairment as described in the polices with respect to the impairment of non-financial assets.

For lease liabilities at inception, the Company measures the lease liability at the present value of the lease payments to be made over the lease term. The lease payments are discounted using the interest rate implicit in the lease, if that rate is readily determined, if that rate is not readily determined, the lease payments are discounted using the incremental borrowing rate. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made.

The Company recognizes the amount of the re-measurement of lease liability as an adjustment to the right-of-use assets. Where the carrying amount of the right-of-use assets is reduced to zero and there is a further reduction in the measurement of the lease liability, the Company recognizes any remaining amount of the re-measurement in the statement of Profit and loss.

For short-term and low value leases, the Company recognizes the lease payments as an operating expense on a straight-line basis over the lease term.

Lease payments are classified in the Cash flow statement as cash flows relating to financing activities.

J) Inventories

a. Assessment of Inventory

Raw Materials, Intermediary Products, By-Products and Finished Products inside factory premises, in bulk form, are assessed by survey method on a date as close as possible to the Balance Sheet date and the shortages /excesses in the quantities as compared to book stocks are adjusted in the books. Finished goods and other inventory stored outside the factory premises are taken as per warehousing certificates and third- party confirmations respectively.

b. Mode of Valuation

Inventory is valued at lower of cost and net realizable value except in case of by-products, which are valued at, net realizable value. However, materials and other items held for use in the production of finished goods are not written down below cost if the finished products in which they will be incorporated /consumed are expected to be sold at or above cost.

Stores and spares which do not meet the recognition criteria under Property, Plant and Equipment are valued at weighted average cost.

Gases and slurries, if any, in pipelines at different stages of process are not valued as the same is not practicable.

Certified Emission Reductions (Carbon credits), Renewable Energy Certificates (REC), Renewable Consumption Obligation (RCO) and Energy Savings Certificates (E-certs) are valued at lower of cost and net realizable value.

Renewable Energy Certificates (REC), Renewable Consumption Obligation (RCO) purchased for meeting obligation are charged to the Statement of Profit and Loss upon utilisation for compliance.

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

c. Basis of Cost

The cost of manufactured finished goods, traded goods and intermediary products are arrived at based on weighted average cost. Bifurcation of cost of joint products is made on technical estimates.

Cost of raw materials, petroleum products, packing materials, stores and spares, and loose tools is determined on weighted average cost basis.

Provision is made in respect of raw materials, packing materials, stores and spares and petroleum products, wherever appropriate, based on technical estimates, to reflect the impact of obsolescence, damage or other diminution in value.

d. Measurement of Cost / Realizable Value

Cost of Purchases

Cost of purchase includes duties, taxes (net of those recoverable) freight and other expenses net of trade discounts, rebates and price adjustments.

Cost of Manufactured goods

Cost of Manufactured Goods comprises of direct cost, variable production overheads and fixed production overheads on absorption costing method. Catalysts issued are charged off over their estimated useful lives as technically assessed ranging from 1 to 9 years. Variable production overheads are allocated based on actual production. Variable overheads related to movement of finished products are allocated based on actual dispatches. Fixed overheads are allocated based on higher of the actual production level or normal production level on a consistent basis. Average handling and transportation costs incurred to bring the material in its present location and condition is included in valuing stocks in field warehouses and in transit.

Cost of Traded Fertilizers

It comprises of Cost of Purchases as defined under para (J)(d) plus bagging, handling and transportation costs incurred to bring the material in its present location and condition.

Net Realizable Value

Price of urea is administered by the Government of India by which selling price is fixed for the buyer. The net realizable value for manufactured urea is taken at the applicable price concession (selling price net of dealers' margin plus the applicable subsidy from Government of India) net of variable selling and distribution cost. Net realizable value of off-spec urea is taken at 40% of MRP excluding subsidy.

The net realizable value of phosphatic and potassic fertilizers is taken at the applicable selling prices expected to be realized, net of dealers' margin and variable selling and distribution costs, plus the concession as fixed/to be fixed by Government. Net realizable value of off-spec phosphatic and potassic fertilizers is taken at selling price net of dealers' margin and estimated cost of re-processing including transportation cost to factory. The net realizable value of off-spec traded phosphatic and potassic out fertilizers is at 30% of MRP excluding subsidy.

Average freight incurred on despatches from silo/factory/ port to godown and other products handling costs is reduced for arriving at the net realizable value in respect of stocks of fertilizers in silo/factory/ port.

The net realizable value of non-fertilizer products is taken at lowest selling prices net of variable selling and distribution costs , expected to be realized in future.

K) Provisions

Provisions are recognized when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When a provision is expected to be reimbursed, the reimbursement is recognized as a separate asset, but only when the

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

reimbursement is virtually certain. The expense relating to a provision is presented in the Statement of Profit and Loss net of any reimbursement.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognized as finance cost.

L) Contingencies

A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the company or a present obligation that is not recognized because it is not probable that an outflow of resources will be required to settle the obligation. A contingent liability also arises where a reliable estimate of the amount of the obligation cannot be made. Contingent assets are not recognized but are disclosed where an inflow of economic benefits is probable. The estimation of financial effect in respect of contingent liabilities and contingent assets wherever not practicable, is not disclosed and such fact is accordingly stated.

M) Financial Instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

a. Financial Assets

Initial Recognition and Measurement

All financial assets are recognized initially at fair value, plus in the case of financial assets not recorded at fair value through profit or loss (FVTPL), transaction costs that are attributable to the acquisition of the financial assets. However, trade receivables that do not contain a significant financing component are measure at transaction price.

Subsequent Measurement

Financial assets presently held by the Company are classified as under:-

- Debt instruments at amortized cost
- Debt instruments, TDRs and derivatives at Fair Value Through Profit or Loss (FVTPL)
- Equity instruments measured at Fair Value Through Other Comprehensive Income (FVTOCI)

i. Debt Instruments at Amortized Cost

A ‘debt instrument’ is measured at the amortized cost if both of the following conditions are met:

(a) The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and

(b) Contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortized cost using the effective interest rate (EIR) method. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included in finance income in the profit or loss. The losses arising from impairment are recognized in the statement of profit or loss. This category generally applies to trade and other receivables.

ii. Debt Instrument at FVTPL

FVTPL is a residual category for debt instruments. Any debt instrument, which does not meet the criteria for categorization as at amortized cost or as FVTOCI, is classified as at FVTPL.

Debt instruments included within the FVTPL category are measured at fair value with all changes recognized in the Statement of profit or loss.

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

iii. Equity Investments

All equity investments in scope of Ind AS 109 – Financial Instruments are measured at fair value. Equity instruments which are held for trading are classified as at FVTPL. For all other equity instruments, the Company may decide to classify the same as at FVTOCI. The Company makes such election on an instrument-by-instrument basis upon on initial recognition and same is irrevocable.

Upon classification of equity instruments as at FVTOCI, all fair value changes on the instrument, excluding dividends, are recognized in the OCI. There is no recycling of the amounts from OCI to Statement of Profit and Loss, even on sale of investments. The Company may transfer the cumulative gain or loss within equity.

Equity instruments included within the FVTPL category are measured at fair value with all changes recognized in the statement of profit or loss.

Investments in Joint ventures, subsidiaries and associates are recognized at cost in accordance with Ind As 27. The carrying amount of such investments is assessed at the end of each financial year for any indication of impairment. Where any such indication exists, the recoverable amount of the investment is estimated and impairment loss, if any, is recognised in the statement of Profit and Loss.

iv. Derivative Financial Instruments

The Company enters into a variety of derivative financial instruments to manage its exposure to interest and foreign exchange rate risks, like foreign exchange forward contracts, interest rate swaps and cross currency swaps.

Derivatives are initially recognized at fair value on the date the derivative contracts are entered into and are subsequently re-measured to their fair value (Mark to Market) at the end of each reporting period. The resulting gain or loss is recognized in the Statement of profit and loss. Company does not designate any of its derivative instruments as hedge instruments. Derivatives are carried as financial assets when fair value is positive and as financial liabilities when the fair value is negative.

Transaction costs incurred for such derivative instruments are charged off to Statement of Profit and Loss on initial recognition.

v. Transferable Development Rights (TDRs):

Transferable Development Rights (TDRs) acquired by the Company against surrender/handing over of land to statutory authorities and intended for sale are recognized as Non-Current Financial Assets/Investments when there is reasonable certainty of receipt and the fair value can be reliably measured. Such TDRs are initially recognized at fair value based on observable market inputs and are classified under the Fair Value Through Profit or Loss (FVTPL) category. Accordingly, TDRs included within the FVTPL category are subsequently measured at fair value, with all changes in fair value recognized in the Statement of Profit and Loss.

Derecognition

The Company derecognizes a financial asset only when the contractual rights to the cash flows from the asset expires or it transfers the financial asset and substantially all the risks and rewards of ownership of the asset.

When the Company has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Company continues to recognize the transferred asset to the extent of the Company's continuing involvement. In that case, the Company also recognizes an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Company has retained.

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Company could be required to repay.

Impairment of Financial Assets

In accordance with Ind AS 109 – Financial Instruments, the Company applies Expected Credit Loss (ECL) model for measurement and recognition of impairment loss on the following financial assets and credit risk exposure:

i. Financial assets that are debt instruments, and are measured at amortised cost e.g., loans, debt securities, deposits, trade receivables and bank balance

ii. Lease receivables

iii. Trade receivables or any contractual right to receive cash or another financial asset that result from transactions that are within the scope of Ind AS 115 – Revenue From Contracts with Customers.

iv. Financial guarantee contracts which are not measured as at FVTPL

Expected credit losses are the weighted average of credit losses with the respective risks of default occurring as the weights. Credit loss is the difference between all contractual cash flows that are due to the Company in accordance with the contract and all the cash flows that the Company expects to receive (i.e. all cash shortfalls) discounted at the original effective interest rate.

While estimating cash flows, Company considers all contractual terms of financial instrument over the expected life of the financial instrument including cash flows from the sale of collateral held that are integral to contractual terms.

In case of Trade receivables the Company has used a practical expedient as permitted under Ind AS 109 – Financial Instruments. This expected credit loss allowance is computed based on a provision matrix which takes in account historical credit loss experience with adjustments for collaterals available and forward looking information, if required.

Expected Credit Loss (ECL) allowance is not recognized on Subsidy receivables since they are due from Government of India and also on other receivables which are largely due from Government agencies, as the Company does not perceive any risk of default which would be material.

For recognition of impairment loss on other financial assets and risk exposure, the Company determines that whether there has been a significant increase in the credit risk since initial recognition. If credit risk has not increased significantly, 12-month ECL is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime ECL is used. If, in a subsequent period, credit quality of the instrument improves such that there is no longer a significant increase in credit risk since initial recognition, then the entity reverts to recognising impairment loss allowance based on 12-month ECL.

ECL impairment loss allowance (or reversal) recognized during the period is recognized as income/ expense in the Statement of Profit and Loss (P&L). This amount is reflected under the head 'other expenses' in the P&L. The balance sheet presentation for various financial instruments is described below:

- Financial assets measured as at amortised cost, trade receivables and lease receivables.
- ECL is presented as an allowance, i.e., as an integral part of the measurement of those assets in the balance sheet.
- The allowance reduces the net carrying amount, until the asset meets write-off criteria.
- Trade receivables, other receivables, loans and advances are also fully provided for as doubtful upon review on case to case basis, to the extent of such loss considered as incurred.

b. Financial Liabilities

Initial Recognition and Measurement

Financial liabilities are classified, at initial recognition as loans and borrowings, payables, derivatives and

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

financial liabilities at fair value through profit or loss. The Company's financial liability consists of trade and other payables, loans and borrowings, bank overdrafts, financial guarantee contracts and derivative financial instruments.

All financial liabilities are recognized initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs, if any.

Subsequent Measurement

The subsequent measurement of financial liabilities of the Company depending on their classification is described below:-

i. **Loans and Borrowings including Bank Overdrafts**

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortized cost using the EIR method. Gains and losses are recognized in profit or loss when the liabilities are derecognized as well as through the EIR amortization process.

Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included as finance costs in the statement of profit and loss.

This category generally applies to interest-bearing loans and borrowings.

ii. **Financial Guarantee Contracts**

Financial guarantee contracts issued by the Company are those contracts that require a payment to be made to reimburse the holder of the guarantee for a loss it incurs because the specified debtor fails to make a payment when due in accordance with the terms of a debt instrument. Financial guarantee contracts are recognized initially as a liability at fair value, adjusted for transaction costs that are directly attributable to the issuance of the guarantee. Subsequently, the liability is measured at the higher of the amount of loss allowance determined as per impairment requirements of Ind AS109 – Financial Instruments and the amount recognized less cumulative amortization.

Derecognition

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognized in the statement of profit and loss.

N) Cash and cash equivalents

Cash and cash equivalents comprise of cash at banks and on hand and short-term deposits with a maturity of three months or less. For the purpose of the cash flow statement, cash and cash equivalents include cash on hand, in banks, demand deposits with banks and other short term highly liquid investments, net of outstanding overdrafts that are repayable on demand and are considered part of the Company's cash management system.

O) Government Grants

Government grants are not recognized until there is reasonable assurance that the Company will comply with the conditions attaching to them and that the grants will be received.

Government grants are recognized in statement of profit and loss on a systematic basis over the periods in which the Company recognizes as expenses the related costs for which the grants are intended to compensate and are presented within other income.

Government grants that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Company with no future related costs are recognized in profit or loss in the period in which they become receivable.

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

Government grants relating to purchase of property, plant and equipment are included in Other non-current liabilities and are credited to profit or loss on a straight-line basis over the expected lives of the related assets.

In the event of such property, plant and equipment being disposed off before completion of its estimated useful life, the outstanding amount of such capital grant is fully credited to profit or loss in the year of its disposal.

P) Employee Benefits

a. Short Term Employee Benefits:

All employee benefits payable within twelve months of rendering the service are classified as short term employee benefits and they are recognized in the period in which the employee renders the related service. The Company recognizes the undiscounted amount of short term employee benefits expected to be paid in exchange for services rendered as a liability (accrued expense) after deducting any amount already paid.

b. Retirement benefit costs and termination benefits and other long term employee benefits

Defined Contribution Schemes

Payments to defined contribution retirement benefit plans are recognized as an expense when employees have rendered service entitling them to the contributions.

Company's defined Contribution made to its Superannuation scheme is charged off to Statement of Profit and Loss on accrual basis.

Defined Benefit Plans

Provident Fund

Contribution to Provident Fund is accounted for on accrual basis as per actuarial valuation done on deterministic basis. The Provident Fund contributions are made to a Trust administered by the Company by both the employer as well as employee. The Trust invests in specific designated instruments as permitted by Indian Law. The interest rate payable to the members of the Trust is being administered by the Government. The Company has an obligation to make good the shortfall, if any between the return from the investments of the Trust and the notified interest rate. Further in the event there is a deficit, owing to the fair valuation of plan assets being lower than defined benefit obligation at the balance sheet date, Company has to fund the shortfall. Such shortfall including shortfall in the interest is recognized in the Statement of Profit and Loss.

Gratuity and Post-retirement medical benefits

For Defined Benefit plans comprising of gratuity, post-retirement medical benefits the cost of providing benefits is determined using the Projected Unit credit method, with actuarial valuations being carried out at the end of each annual reporting period. Re-measurements, comprising actuarial gains and losses, the effect of the changes to the asset ceiling (if applicable) and the return on plan assets (excluding net interest), is reflected immediately in the balance sheet with a charge or credit recognized in other comprehensive income in the period in which they occur. Re-measurements recognized in other comprehensive income is reflected immediately in retained earnings and is not reclassified to profit or loss. Past service cost is recognized in profit or loss in the period of a plan amendment. Net interest is calculated by applying the discount rate at the beginning of the period to the net defined benefit liability or asset. Defined benefit costs are categorized as follows:

- Service cost (including current service cost, past service cost, as well as gains and losses on curtailments and settlements);
- Net interest expenses or income; and
- Re-measurements

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

The Company presents the first two components of defined benefit costs in the Statement of profit and loss in the line item 'Employee Benefits Expense'. Curtailment gains and losses are accounted for as past service costs.

The retirement benefit obligation recognized in the balance sheet represents the actual deficit or surplus in the Company's defined benefit plans. Any surplus resulting from this calculation is limited to the present value of any economic benefits available in the form of refunds from the plans or reductions in future contributions to the plans.

The cost of the defined benefit gratuity plan and other Post employment medical benefits and the present value of gratuity obligation are determined using actuarial valuation techniques.

Termination Benefits

A liability for a termination benefit is recognized at the earlier of when the entity can no longer withdraw the offer of the termination benefit and when the entity recognizes any related restructuring costs.

Other Long term benefits

Liabilities recognized in respect of other long term benefits like leave encashment and long term service awards are measured at the present value of the estimated future cash outflows to be made by the Company (based on actuarial valuation) in respect of services provided by employees upto the reporting date.

IV) Other Significant Accounting Policies:

A) Current versus non-current classification

The Company presents assets and liabilities in the balance sheet based on current/ non-current classification.

An asset as current when it is:

- Expected to be realized or intended to be sold or consumed in normal operating cycle,
- Held primarily for the purpose of trading,
- Expected to be realized within twelve months after the reporting period, or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

The classification of an asset either current or non-current has been made applying the criteria of realization of such assets within a period of 12 months after the reporting date.

Where assets have been fully provided for as doubtful, the same are classified as non-current.

A liability is current when:

- It is expected to be settled in normal operating cycle,
- It is held primarily for the purpose of trading,
- It is due to be settled within twelve months after the reporting period, or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

The Company classifies all other liabilities as non-current.

B) Foreign Currencies

The standalone financial statements are presented in Indian Rupees (₹), which is also the Company's functional currency.

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

a. Transactions and Balances

Foreign Currency transactions are accounted at the rates prevailing on the date of transaction. Year-end monetary assets and liabilities are translated at the exchange rate prevailing on the date of the Balance sheet.

Exchange differences arising on settlement or translation of monetary items are recognized in Statement of Profit and loss for the period in which they arise, except for the following:-

- Exchange differences on Long term foreign currency borrowings relating to assets under construction for future productive use (i.e. Capital Work in progress), are included in the cost of those assets when they are regarded as an adjustment on account of interest costs on those foreign currency borrowings.
- Non-monetary items that are measured in terms of historical cost in foreign currencies are reported using the exchange rates at the date of the transaction.

C) Interest Income

For all debt instruments measured either at amortized cost or at fair value through other comprehensive income, interest income is recorded using the effective interest rate (EIR). EIR is the rate that exactly discounts the estimated future cash payments or receipts over the expected life of the financial instrument or a shorter period, where appropriate, to the gross carrying amount of the financial asset or to the amortized cost of a financial liability.

For interest due from customers, vendor's etc. interest income is recognized when no significant uncertainty as to its realization exists and is accounted on time proportion basis at contracted rates.

D) Dividends

Dividend income is recognized when the Company's right to receive the payment is established.

E) Commission Income

For certain arrangements, Company acts as an agent. The role of the Company either as an agent or a principal is determined based on evaluation of its role as a primary obligor, has the pricing latitude in the said arrangements, its exposure to inventory risks and credit risks, on case to case basis. Commission income is recognized as per the terms of agreement when such amounts become entitled.

F) Others

Insurance and other miscellaneous claims are recognized on receipt/acceptance of claim.

Income from sale of Certified Emissions Reductions (CER's)/Voluntary Emissions Reductions (VER's)/ Renewable Energy Certificates (REC's) is recognized on delivery and confirmation of the same by the concerned authorities.

G) Company as a Lessor

Leases in which the Company does not transfer substantially all the risks and rewards of ownership of an asset are classified as operating leases. Rental income from operating leases are recognised on straight line basis as per lease terms over the period of lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the lease asset and recognised over the lease term. Contingent rents are recognised as revenue in the period in which they are earned.

Leases are classified as finance leases when substantially all of the risks and rewards of ownership transfer from the Company to the lessee. Amounts due from lessees under finance leases are recorded as receivables at the Company's net investment in the leases.

Finance lease income is allocated to accounting periods so as to reflect a constant periodic rate of return on the net investment outstanding in respect of the lease.

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

H) Non – Current Assets Held for Sale

Non-current assets and disposal groups are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use. Non-current assets (and disposal groups) classified as held for sale are measured at the lower of their carrying amount and fair value less costs to sell. Also, such assets are classified as held for sale only if the management expects to complete the sale within one year from the date of classification.

I) Segment Reporting

The Company has recognized the following operating segments, viz Fertilizers, Industrial Chemicals and Trading, the business activities it is primarily engaged into. The same has been done based on the review of the operating results, internal reporting, review of performance, decision making relating to future allocation of resources, policy parameters influencing business etc. carried out by its Chief Operating Decision Maker i.e. Executive Management Committee/Board of Directors.

J) Prepaid Expenses

Individual expenses up to ₹ 1,00,000 is not considered in classifying prepaid expenses.

K) Research and Developments expenses

Revenue expenditure on Research activity is recognized separately and charged to Statement of Profit and Loss. Expenditure on development activities is capitalized when its future economic benefits can reasonably be regarded as assured.

L) Earnings per Share (EPS)

Basic earnings per share is calculated by dividing net profit or loss after tax for the year attributable to equity shareholders by the weighted average number of equity shares outstanding during the year.

Upon discontinuation of an operation the basic and diluted amount per share for the discontinued operation is separately reported, as applicable.

M) Cash Dividend

Final dividends on equity shares are recognized as a liability in the financial statements in the period in which they are approved by the shareholders. Interim dividends are recognized as a liability in the period in which they are approved by the Board of Directors. The corresponding amount of dividend is recognized directly in retained earnings / reserves and surplus.

O) Supplier Finance Arrangements

The Company enters into supplier finance arrangements for transactions routed through Trade Receivables Discounting System (TReDS) for financing of trade receivables of Micro, Small and Medium Enterprises (MSMEs). Under these arrangement, suppliers upload invoices on the TReDS platform which, upon acceptance by the Company, may be discounted by financiers. The Company settles the amount directly with the financier on the respective due dates. Liabilities arising under such arrangements are recognized and presented as trade payables, as they are settled within the normal operating cycle of the Company.

The Company also enters into Usance Payable at Sight Letters of Credit (UPAS LC) arrangements, whereby financial institutions settle amounts payable to suppliers on behalf of the Company, and the Company subsequently repays the financial institution in accordance with the agreed terms. Where the terms of such arrangements result in a substantial modification of the liability, including significant extension of credit period or change in substance of the liability, the same is reclassified and presented as borrowings.

V) Exemptions Applied

Ind AS101- First Time Adoption of Indian Accounting Standards allows first-time adopters certain exemptions from the retrospective application of certain requirements under Ind AS. The Company has applied the following exemptions.

Company has elected to continue with the carrying value for all of its property, plant and equipment as recognized in the financial statements as at the date of transition measured as per Indian GAAP and use that as its deemed

A. STATEMENT OF MATERIAL ACCOUNTING POLICIES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

cost as at date of transition. The same is applicable even for Investment property, intangible assets and its investments in Joint venture, associates and subsidiaries.

Company has also reviewed the necessary adjustments required to be done in accordance with paragraph D21 this standard (i.e. adjustments arising on account of decommissioning or restoration liabilities) and has accordingly considered the impact of the same wherever applicable.

The Company has designated unquoted equity instruments held at 1 April 2015 as fair value through OCI.

VI) Recent Pronouncements:

The Ministry of Corporate Affairs (MCA) on 13th August 2025 through Companies (Indian Accounting Standards) Amendment Rules, 2023 has notified the following amendments to IND AS which are applicable for the annual periods beginning on or after 1st April, 2025.

(i) **Ind AS 21 - The Effects of Changes in Foreign Exchange Rate** - Provides guidance to specify when a currency is exchangeable and how to determine the exchange rate when it is not exchangeable and requirement of additional disclosures for the same.

(ii) **Ind AS 1 - Presentation of Financial Statements** - specify the requirements for classifying liabilities as current or non-current and additional disclosure requirements regarding loan agreement.

(iii) **Ind AS 7- Statement of Cash Flows and Ind AS 107 Financial Instruments** - Clarification on the characteristics of supplier finance arrangements and disclosure requirements of such arrangements.

(iv) **Ind AS 12 - Income Taxes** - New paras added for applicability of income tax arising from implementation of Pillar Two model rules and certain related disclosures.

(v) Certain minor clarificatory amendments have been made to Ind AS 101, IND AS 108, IND AS 109, IND AS 115, IND AS 10, IND AS 28 and IND AS 32.

The Company has reviewed the new pronouncements and based on its evaluation has determined that it does not have any material impact on its financial statements.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 1 PROPERTY, PLANT & EQUIPMENT

AS AT 31.03.2026

₹ Crore

Sr. No.	Description	DEEMED COST / COST				DEPRECIATION				IMPAIRMENT LOSS			NET BOOK VALUE	
		AS.AT 01.04.2025	Of Additions/ Adjustments *	Of Deductions/ Adjustments	AS.AT 31.03.2026	UPTO 01.04.2025	Provided during the year	On items Sold/ Discarded/ Adjusted	UPTO 31.03.2026	UPTO 01.04.2025	Provided during the year	UPTO 31.03.2026	AS.AT 31.03.2026	AS.AT 31.03.2025
a.	Land (Freehold)	10.74	-	-	10.74	-	-	-	-	-	-	-	10.74	10.74
b.	Buildings	400.96	32.03	1.40	431.59	95.89	19.25	(0.03)	115.17	5.27	-	5.27	311.15	299.80
c.	Plant & Machinery	3938.83	624.29	58.32	4504.80	1463.07	241.49	45.95	1658.61	20.89	(0.34)	20.55	2825.64	2454.87
d.	Furniture & Fixtures	21.60	4.19	0.08	25.71	11.82	1.77	0.22	13.37	-	-	-	12.34	9.78
e.	Vehicles	5.62	(0.01)	0.13	5.48	3.07	0.35	0.12	3.30	-	-	-	2.18	2.55
f.	Office Equipments	62.92	7.52	2.04	68.40	41.05	9.17	1.71	48.51	-	-	-	19.89	21.87
g.	Others													
i)	Roads & Culverts	33.57	4.38	-	37.95	18.63	3.78	-	22.41	-	-	-	15.54	14.94
ii)	Railway Sidings	30.21	1.22	-	31.43	12.39	1.75	-	14.14	-	-	-	17.29	17.82
iii)	Water System, Sewerage & Drainage	21.70	-	-	21.70	12.29	1.32	(0.01)	13.62	-	-	-	8.08	9.41
iv)	Miscellaneous Equipments	128.24	7.21	0.69	134.76	78.47	8.37	0.55	86.29	-	-	-	48.47	49.77
	TOTAL	4654.39	680.83	62.66	5272.56	1736.68	287.25	48.51	1975.42	26.16	(0.34)	25.82	3271.32	2891.55

AS AT 31.03.2025

₹ Crore

Sr. No.	Description	DEEMED COST / COST				DEPRECIATION				IMPAIRMENT LOSS			NET BOOK VALUE	
		AS.AT 01.04.2024	Of Additions/ Adjustments *	Of Deductions/ Adjustments	AS.AT 31.03.2025	UPTO 01.04.2024	Provided during the year	On items Sold/ Discarded/ Adjusted	UPTO 31.03.2025	UPTO 01.04.2024	Provided during the year	UPTO 31.03.2025	AS.AT 31.03.2025	AS.AT 31.03.2024
a.	Land (Freehold)	10.74	-	-	10.74	-	-	-	-	-	-	-	10.74	10.74
b.	Buildings	315.10	86.11	0.25	400.96	79.81	15.69	(0.39)	95.89	5.27	-	5.27	299.80	230.02
c.	Plant & Machinery	3451.42	488.84	1.43	3938.83	1250.94	213.08	0.95	1463.07	15.58	5.31	20.89	2454.87	2184.90
d.	Furniture & Fixtures	18.57	3.05	0.02	21.60	10.39	1.49	0.06	11.82	-	-	-	9.78	8.18
e.	Vehicles	4.61	1.16	0.15	5.62	2.91	0.30	0.14	3.07	-	-	-	2.55	1.70
f.	Office Equipments	53.89	9.53	0.50	62.92	33.08	8.19	0.22	41.05	-	-	-	21.87	20.81
g.	Others													
i)	Roads & Culverts	25.29	8.28	-	33.57	16.11	2.51	(0.01)	18.63	-	-	-	14.94	9.18
ii)	Railway Sidings	29.88	0.33	-	30.21	10.62	1.77	-	12.39	-	-	-	17.82	19.26
iii)	Water System, Sewerage & Drainage	21.70	-	-	21.70	10.93	1.36	-	12.29	-	-	-	9.41	10.77
iv)	Miscellaneous Equipments	115.53	12.97	0.26	128.24	70.71	7.93	0.17	78.47	-	-	-	49.77	44.82
	TOTAL	4046.73	610.27	2.61	4654.39	1485.50	252.32	1.14	1736.68	20.85	5.31	26.16	2891.55	2540.38

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

₹ Crore

1.1 * Additions/Adjusments in PPE include the following

	Item of Asset	AS AT 31.03.2026	AS AT 31.03.2025
Exchange Differences	Plant & Machinery / CWIP	1.34	0.64
Borrowing Costs		18.23	7.92
TOTAL		**19.57**	**8.56**

1.2 Land at Thal included in Gross Block (at cost) at ₹4.43 Crore (area measuring 50,52,476 Sq. Mtr.) is subject to final revision in price.

1.3 Assets offered as security for loans have been provided in Note No 19

₹ Crore

1.4 **Capital work in progress**

	AS AT 31.03.2026	AS AT 31.03.2025
Opening Balance	579.17	431.25
Additions	914.72	757.32
Capitalisations	684.22	609.40
Impairment Loss	(0.61)	-
Closing Balance	**810.28**	**579.17**

NOTE NO. 2 NON-CURRENT ASSETS - RIGHT OF USE ASSETS (ROU)

AS AT 31.03.2026

₹ Crore

Description	DEEMED COST / COST				DEPRECIATION				IMPAIRMENT LOSS			NET BOOK VALUE	
	AS.AT 01.04.2025	Of Additions/ Adjustments	Of Deductions/ Adjustments	AS.AT 31.03.2026	UPTO 01.04.2025	Provided during the year	On items Sold/ Discarded/ Adjusted	UPTO 31.03.2026	UPTO 01.04.2025	Provided during the year	UPTO 31.03.2026	AS.AT 31.03.2026	AS.AT 31.03.2025
Land (Leasehold) ROU	10.39	-	-	10.39	4.67	0.66	-	5.33	1.92	-	1.92	3.14	3.80
Buildings ROU	4.50	0.71	1.39	3.82	1.84	1.05	1.38	1.51	-	-	-	2.31	2.66
Vehicles ROU	18.01	9.49	0.03	27.47	15.38	4.16	0.03	19.51	-	-	-	7.96	2.63
TOTAL	32.90	10.20	1.42	41.68	21.89	5.87	1.41	26.35	1.92	-	1.92	13.41	9.09

AS AT 31.03.2025

₹ Crore

Description	DEEMED COST / COST				DEPRECIATION				IMPAIRMENT LOSS			NET BOOK VALUE	
	AS.AT 01.04.2024	Of Additions/ Adjustments	Of Deductions/ Adjustments	AS.AT 31.03.2025	UPTO 01.04.2024	Provided during the year	On items Sold/ Discarded/ Adjusted	UPTO 31.03.2025	UPTO 01.04.2024	Provided during the year	UPTO 31.03.2025	AS.AT 31.03.2025	AS.AT 31.03.2024
Land (Leasehold) ROU	10.39	-	-	10.39	4.01	0.66	-	4.67	1.92	-	1.92	3.80	4.46
Buildings ROU	3.31	2.56	1.37	4.50	2.09	0.96	1.21	1.84	-	-	-	2.66	1.22
Vehicles ROU	18.01	0.04	0.04	18.01	11.55	3.86	0.03	15.38	-	-	-	2.63	6.46
TOTAL	31.71	2.60	1.41	32.90	17.65	5.48	1.24	21.89	1.92	-	1.92	9.09	12.14

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 3 NON-CURRENT ASSETS - INVESTMENT PROPERTY

AS AT 31.03.2026

₹ Crore

Description	DEEMED COST / COST				DEPRECIATION				IMPAIRMENT LOSS			NET BOOK VALUE	
	AS.AT 01.04.2025	Of Additions/ Adjustments	Of Deductions/ Adjustments	AS.AT 31.03.2026	UPTO 01.04.2025	Provided during the year	On items Sold/ Discarded/ Adjusted	UPTO 31.03.2026	UPTO 01.04.2025	Provided during the year	UPTO 31.03.2026	AS.AT 31.03.2026	AS.AT 31.03.2025
Land (Freehold)	0.01	-	-	0.01	-	-	-	-	-	-	-	0.01	0.01
Buildings	5.65	1.40	0.59	6.46	1.45	0.14	0.03	1.56	-	-	-	4.90	4.20
TOTAL	5.66	1.40	0.59	6.47	1.45	0.14	0.03	1.56	-	-	-	4.91	4.21

AS AT 31.03.2025

₹ Crore

Description	DEEMED COST / COST				DEPRECIATION				IMPAIRMENT LOSS			NET BOOK VALUE	
	AS.AT 01.04.2024	Of Additions/ Adjustments	Of Deductions/ Adjustments	AS.AT 31.03.2025	UPTO 01.04.2024	Provided during the year	On items Sold/ Discarded/ Adjusted	UPTO 31.03.2025	UPTO 01.04.2024	Provided during the year	UPTO 31.03.2025	AS.AT 31.03.2025	AS.AT 31.03.2024
Land (Freehold)	0.01	-	-	0.01	-	-	-	-	-	-	-	0.01	0.01
Buildings	7.07	0.09	1.51	5.65	1.71	0.19	0.45	1.45	-	-	-	4.20	5.36
TOTAL	7.08	0.09	1.51	5.66	1.71	0.19	0.45	1.45	-	-	-	4.21	5.37

3.1 The Company's investment properties consist of commercial / residential properties located at Mumbai, Alibaug and Lucknow. The management has determined that the investment properties consist of two classes of assets – land and building.

3.2 **Information regarding income and expediture of Investment Property**

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
Rental income derived from investment properties	43.87	39.69
Less: Direct operating expenses (including repairs and maintenance) generating rental income	4.23	3.66
Less: Direct operating expenses (including repairs and maintenance) that did not generate rental income	0.02	0.05
Profit arising from investment properties before depreciation and indirect expenses	**39.62**	**35.98**
Less: Depreciation	0.14	0.19
Profit arising from investment properties before indirect expenses	**39.48**	**35.79**

3.3 The Company undertakes expenditure towards Maintenance for upkeep of its properties which also covers the portion relating to Investment Property. The same being not material, no separate disclosure of contracts entered into for maintainance of investment property is given.

3.4 As at 31st March 2026, the fair values of the properties is ₹ 911.73 crore (₹ 952.45 crore as on 31.03.2025). These valuations are based on valuations performed by RV. Devendra Patekar (M/s Magnitas Valuation & Advisory Services LLP) , an accredited independent valuer and has worked out the value of the property based on the information and a study of the micro market in discussions with industry experts, local brokers and regional developers.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

3.5 Fair value disclosures for investment properties is detailed below

₹ Crore

Reconciliation of Fairvalue	AS AT 31.03.2026	AS AT 31.03.2025
LAND		
Opening balance	286.86	280.07
Fair Value	298.31	286.86
Fair value difference	11.45	6.79
Purchases / Transfers	-	-
Closing balance	**298.31**	**286.86**
BUILDING		
Opening balance	665.59	676.23
Fair Value	714.98	689.66
Fair value difference	49.39	13.43
Purchases / Transfers	(101.56)	(24.07)
Closing balance	**613.42**	**665.59**
TOTAL		
Opening balance	952.45	956.30
Fair Value	1013.29	976.52
Fair value difference	60.84	20.22
Purchases / Transfers	(101.56)	(24.07)
Closing balance	**911.73**	**952.45**

NOTE NO. 4 NON-CURRENT ASSETS - INTANGIBLE ASSETS

AS AT 31.03.2026

₹ Crore

Description	DEEMED COST / COST				DEPRECIATION				IMPAIRMENT LOSS			NET BOOK VALUE	
	AS.AT 01.04.2025	Of Additions/ Adjustments	Of Deductions/ Adjustments	AS.AT 31.03.2026	UPTO 01.04.2025	Provided during the year	On items Sold/ Discarded/ Adjusted	UPTO 31.03.2026	UPTO 01.04.2025	Provided during the year	UPTO 31.03.2026	AS.AT 31.03.2026	AS.AT 31.03.2025
Computer Software	9.33	3.97	1.21	12.09	8.76	0.27	1.02	8.01	-	-	-	4.08	0.57
TOTAL	9.33	3.97	1.21	12.09	8.76	0.27	1.02	8.01	-	-	-	4.08	0.57

AS AT 31.03.2025

₹ Crore

Description	DEEMED COST / COST				DEPRECIATION				IMPAIRMENT LOSS			NET BOOK VALUE	
	AS.AT 01.04.2024	Of Additions/ Adjustments	Of Deductions/ Adjustments	AS.AT 31.03.2025	UPTO 01.04.2024	Provided during the year	On items Sold/ Discarded/ Adjusted	UPTO 31.03.2025	UPTO 01.04.2024	Provided during the year	UPTO 31.03.2025	AS.AT 31.03.2025	AS.AT 31.03.2024
Computer Software	16.99	0.66	8.32	9.33	16.96	0.23	8.43	8.76	-	-	-	0.57	0.03
TOTAL	16.99	0.66	8.32	9.33	16.96	0.23	8.43	8.76	-	-	-	0.57	0.03

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 5 "NON-CURRENT ASSETS" "FINANCIAL ASSETS -INVESTMENTS"

₹ Crore

Particulars	As at 31.03.2026	As at 31.03.2025
A Investments in Equity Instruments:		
Unquoted (Fully paid up)		
a **Joint Ventures at Cost**		
i. FACT-RCF Building Products Ltd. (Refer Note No. 57.1) (NIL equity shares (P.Y. 23,57,000 equity shares) of ₹10 each)	-	2.36
Less:- Provision for Diminution in the value of investment	-	(2.36)
	-	-
ii. **Urvarak Videsh Ltd.** (1,80,002 equity shares (P.Y.1,80,002) of ₹10 each)	0.01	0.01
iii. **Talcher Fertilizers Limited** (Formerly known as Rashtriya Coal Gas Fertilizers Limited) (1,10,21,46,922 equity shares (P.Y. 90,21,47,292 equity shares) of ₹10 each) (Under lock in period for 5 year from date of commercial operation)	1093.80	892.30
	1093.81	**892.31**
b **Investment Designated at Fair Value Through OCI** **Indian Potash Limited*** (6,73,200 equity shares (including 4,48,800 bonus shares) (P.Y.6,73,200 equity shares) of ₹10 each)	159.95	121.51
c **Investment in FACT-RCF Building Products Ltd. At Cost** FACT-RCF Building Products Ltd. (Refer Note No. 57.1) (2,50,000 equity shares* of ₹ 10 each) (P.Y ₹ NIL equity shares) (The above shares were allotted pursuant to the resolution plan approved under the Insolvency and Bankruptcy Code.) (*The equity shares are yet to be credited to DEMAT account.)	0.25	-
B Other Investments (Unquoted) Designated at Fair Value Through P&L		
Transferable Development Rights (Refer Note No. 60)	**126.40**	**81.30**
TOTAL	**1380.41**	**1095.12**
***Reconciliation of fair value measurement of the investment in unquoted equity shares of Indian Potash Limited (IPL)**		
Opening Balance	121.51	119.76
Total Gains and Losses Recognised in OCI	38.44	1.75
Closing Balance	159.95	121.51
Company has adopted the carrying amount as per IGAAP as its deemed cost of its investment in joint ventures. The deemed cost of the investments has been arrived as under:		
(a) **FACT-RCF Building Products Ltd. (Refer Note No. 57.1)** (NIL equity shares (P.Y.3,28,70,000) of ₹ 10 each)	-	32.87
Less:- Provision for Diminution in the value of investment	-	(32.87)
Carrying Value	-	-

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

Particulars	As at 31.03.2026	As at 31.03.2025
(b) Urvarak Videsh Ltd. (1,80,002 equity shares (P.Y.1,80,002) of ₹10 each)	0.18	0.18
Less:- Provision for Diminution in the value of investment	(0.18)	(0.18)
Carrying Value	-	-

NOTE NO. 6 "NON-CURRENT ASSETS" "FINANCIAL ASSETS - TRADE RECEIVABLES"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
Trade Receivables		
Credit Impaired	1.97	1.91
Less: Provision for Doubtful Debts	(1.97)	(1.91)
TOTAL	-	-

NOTE NO. 7 "NON-CURRENT ASSETS" "FINANCIAL ASSETS - LOANS"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
i. Secured Considered Good : Loans- Employees	-	-
ii. Unsecured Considered Good : Loan- Other CPSE	-	-
iii. Significant Increase in Credit Risk	-	-
iv. Credit Impaired	-	-
TOTAL	-	-

NOTE NO. 8 "NON-CURRENT ASSETS" "FINANCIAL ASSETS - OTHERS"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
(i) Advances to Related Parties		
Considered Doubtful (Refer Note No. 55.1)	-	36.50
Less: Provision	-	(36.50)
	-	-
(ii) Others		
Unsecured - Considered Doubtful	0.11	0.84
Less: Provision for Doubtful Receivables	(0.11)	(0.84)
	-	-
(iii) Margin Money Deposit	47.02	47.02
TOTAL	**47.02**	**47.02**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 9 "NON-CURRENT ASSETS" "OTHER NON-CURRENT ASSET"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
(i) Capital Advances		
Unsecured -Considered Good	265.60	169.22
(ii) Advances other than Capital Advances		
a. Loans (Material Given on Refundable Basis) to Related Parties		
Considered Doubtful (Refer Note No. 55.1)	-	1.37
Less: Provision	-	(1.37)
	-	-
b. Other Advances		
Unsecured -Considered Good		
i. VAT Receivable		
Unsecured -Considered Good	2.88	10.28
Unsecured -Considered Doubtful	4.79	-
Less: Provision	(4.79)	-
	2.88	10.28
ii. Considered Doubtful	1.90	1.90
Less: Provision for Doubtful Advances	(1.90)	(1.90)
	-	-
iii. Advance Income Tax (Net of Provision)	86.95	195.82
iv. Deposits with Customs, Port Trust etc.		
Unsecured -Considered Good	87.49	75.25
Unsecured -Considered Doubtful	0.06	2.06
Less: Provision	(0.06)	(2.06)
	87.49	75.25
v. Prepaid expenses	0.15	0.58
vi. Other Miscellaneous	-	0.01
	177.47	281.94
TOTAL	**443.07**	**451.16**

NOTE NO. 10 "CURRENT ASSETS" "INVENTORIES"

₹ Crore

		AS AT 31.03.2026	AS AT 31.03.2025
i	Raw Materials	632.58	403.66
	Raw Materials-in-Transit	30.80	-
	Raw Materials (Sub Total)	663.38	403.66
	Less: Provision	(3.35)	(3.35)
	Raw Materials (Total)	**660.03**	**400.31**
ii	Finished Goods	68.06	153.31
	Finished Goods-in-Transit	71.75	104.84
	Finished Goods (Total)	**139.81**	**258.15**
iii	Stock in Trade/Bought Out Products	277.11	272.22
	Stock in Trade/Bought Out Products-in-Transit	-	122.06
	Stock in Trade/Bought Out Products (Total)	**277.11**	**394.28**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

₹ Crore

		AS AT 31.03.2026	AS AT 31.03.2025
iv.	Intermediary Products	46.09	81.33
v.	By Products	**5.08**	**2.55**
vi.	Stores & Spares, Packing Materials and Petroleum Products	475.41	458.59
	Less: Provision for Obsolescence etc./Loss under Investigation	(6.38)	(9.83)
		469.03	**448.76**
vii.	Certified Emission Reduction Credits (CER) / Renewable Energy Certificates (REC) / E-Certs	**0.22**	**0.21**
	TOTAL	**1597.37**	**1585.59**
	Inventory Includes:		
	Stores and Spares		
	a) Under Inspection	2.80	2.81
	b) With Fabricators	7.61	2.49
	Cost of Inventories Recognised as expense	6126.90	6010.53
	Write down of Inventories Charge to P&L (Difference Between Cost & NRV)	0.48	11.06

NOTE NO. 11 "CURRENT ASSETS" "FINANCIAL ASSETS - TRADE RECEIVABLES"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
i. Subsidy Receivable (Unsecured - Considered Good)	3924.88	2574.91
ii. Trade Receivables		
a. Secured - Considered good	266.30	207.94
b. Unsecured - Considered good	499.97	318.36
c. Significant Increase in Credit Risk	0.33	0.19
	766.60	**526.49**
Less : Provision for Expected Credit Loss *	(1.19)	(0.73)
Total - Trade Receivables	765.41	525.76
TOTAL	**4690.29**	**3100.67**

* The company has used a practical expedient by computing the expected credit loss allowance for trade receivables based on provision matrix. The provision matrix takes into account historical credit loss experience. The expected credit loss (ECL) allowance is based on the ageing of the days the receivables are due and the rates as given in the provision matrix. The provision matrix at the end of the reporting is as follows.

	AS AT 31.03.2026	AS AT 31.03.2025
ECL % - Ageing		
Not Due	0.08	0.06
00 - 90 days	2.00	1.47
91 - 180 days	17.68	1.13
181 - 365 days	91.36	93.43
> 365 days (fully secured)	-	-

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

	AS AT 31.03.2026	AS AT 31.03.2025
Age of Receivables (₹ Cr)		
Receivable from GoI (Not tested for ECL)	10.24	5.94
Not Due - Other Trade Receivables	742.96	502.42
00 - 90 days	12.24	13.82
91 - 180 days	0.60	3.93
181 - 365 days	0.30	0.17
> 365 days (fully secured)	0.26	0.21
	766.60	**526.49**
Movement in ECL allowance (₹Cr)		
Balance at Beginning of the year	0.73	2.62
Movement	0.46	(1.89)
Balance at End of the year	1.19	0.73

Out of the Total Trade Receivables, Trade Receivables amounting to ₹ 266.30 Crore as on 31.03.2026 (PY ₹ 207.94 Crore) are secured against collaterals in form of Deposits / Bank Guarantees received and held by the company.

NOTE NO. 12 "CURRENT ASSETS" "FINANCIAL ASSETS - CASH AND CASH EQUIVALENTS"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
Cash and Cash Equivalents		
i. Balances with Bank	123.89	237.03
ii. Cash on Hand*	-	-
iii. Deposits with Original Maturity less than 3 months	-	750.00
TOTAL	**123.89**	**987.03**

The above cash and cash equivalent have not been pledged
(* CY ₹ 21,475.56 PY ₹ 18,034)

NOTE NO. 13 "CURRENT ASSETS" "FINANCIAL ASSETS - OTHER BANK BALANCES"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
i. Margin Money Deposit	27.29	-
ii. In Unpaid Dividend Account *	1.55	1.69
TOTAL	**28.84**	**1.69**

* Earmarked balances with banks / No amounts are due & payable to Investor Education & Protection Fund

NOTE NO. 14 "CURRENT ASSETS" "FINANCIAL ASSETS - LOANS"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
i. Secured Considered Good - Loans-Employees	-	-
ii. Unsecured Considered Good - Loan - Other-CPSE	-	-
iii. Significant Increase in Credit Risk	-	-
iv. Credit Impaired	-	-
TOTAL	**-**	**-**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 15 "CURRENT ASSETS" "FINANCIAL ASSETS - OTHERS"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
i. Fairvalue of Derivatives	48.77	9.65
ii. Interest Receivable	0.69	1.70
iii. Receivables towards Rent *	93.25	76.74
iv. Services provided (Receivable from Government of India towards Import of Urea on Government Account)	3621.63	76.30
v. Others Receivables	5.00	-
TOTAL	**3769.34**	**164.39**

* Expected Credit Loss - NIL

NOTE NO. 16 "CURRENT ASSETS" "OTHER CURRENT ASSETS"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
i. Advances other than Capital Advances		
Security Deposits		
Unsecured -Considered Good	0.07	0.07
ii. Other Advances		
Unsecured -Considered Good		
i. Contractors	30.52	12.14
ii. Employees	0.14	0.22
iii. GST Receivable	444.47	324.81
iv. Prepaid Expenses	26.14	12.13
Total Other Advances	**501.27**	**349.30**
iii. Non Current Assets held for Disposal	0.87	-
(Refer Note No. 62)		
iv. Employee Benefit Asset	14.44	-
TOTAL	**516.65**	**349.37**

NOTE NO. 17 "EQUITY" "EQUITY SHARE CAPITAL"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
Authorised		
80,00,00,000 Equity Shares of ₹10/- each.	800.00	800.00
Issued, Subscribed and Paid Up		
55,16,88,100 Equity shares of ₹10/- each fully paid up.	551.69	551.69
TOTAL	**551.69**	**551.69**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

RECONCILIATION OF SHARES OUTSTANDING AT THE BEGINNING AND END OF THE REPORTING PERIOD

	31.03.2026		31.03.2025	
	No.	₹ Crore	No.	₹ Crore
EQUITY SHARES				
At the beginning of the year	551688100	551.69	551688100	551.69
Issued during the year				
Outstanding at the end of the year	**551688100**	**551.69**	**551688100**	**551.69**

Terms/Rights Attached to Equity shares

The Company has only one class of equity shares having par value of ₹10 per share. Each share holder is entitled to one vote per share. The Company declares and pays dividend in Indian Rupees. The dividend proposed by the Board of Directors is subject to the approval of the shareholders in the ensuing Annual General Meeting, except in case of interim dividend. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the Company after distribution of all preferential amounts, in proportion to their shareholding.

DETAILS OF SHAREHOLDERS HOLDING MORE THAN 5% SHARES IN THE COMPANY

Particulars	31.03.2026		31.03.2025	
	% age of shareholding	No.	% age of shareholding	No.
President of India	75.00%	413769483	75.00%	413769483

DETAILS OF SHAREHOLDING OF PROMOTERS IN THE COMPANY

Particulars	31.03.2026		31.03.2025		% change during the year
	% age of shareholding	No.	% age of shareholding	No.	
President of India	75.00%	413769483	75.00%	413769483	0.00%

Particulars	31.03.2025		31.03.2024		% change during the year
	% age of shareholding	No.	% age of shareholding	No.	
President of India	75.00%	413769483	75.00%	413769483	0.00%

NOTE NO. 18 "EQUITY" "OTHER EQUITY"

₹ Crore

	Note No.	AS AT 31.03.2026	AS AT 31.03.2025
i. Other Reserves			
General Reserve			
Opening Balance		4102.73	3964.45
Add: Transferred from Retained Earnings		347.10	138.28
Closing Balance		**4449.83**	**4102.73**
Equity Instruments through Other Comprehensive Income Reserve			
Opening Balance		90.91	89.60
Add: Other Comprehensive Income for the Year (Net of Tax)		28.77	1.31
Closing Balance		**119.68**	**90.91**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

₹ Crore

	Note No.	AS AT 31.03.2026	AS AT 31.03.2025
ii. Retained Earnings			
Opening Balance / Adjustments		-	-
Profit for the Year		427.45	242.45
Adjutment for changes in ownership interest		3.86	-
Adjustment for Remeasurement of Defined Benefit Plans (Net of Tax)		43.78	(35.76)
Less: Dividends Paid	**18A**	(127.99)	(68.41)
Less: Transfer to General Reserve		(347.10)	(138.28)
Closing Balance		-	-
TOTAL		**4569.51**	**4193.64**

For FY 2025-26, The Board of Directors have recommended a final dividend of ₹1.34 per equity share (P.Y. ₹ 1.32 per equity share) which is subject to approval by shareholders of the Company.

NOTE NO. 18A "DIVIDEND"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
Dividends on Equity Shares paid during the year		
i. Final Dividend for the FY 2024-25 [₹ 1.32 (P.Y. ₹ 1.24) per equity share of ₹ 10 each]	72.82	68.41
ii. Interim Dividend for the FY 2025-26 [₹ 1.00 (P.Y. ₹NIL) per equity share of ₹ 10 each]	55.17	-
TOTAL	**127.99**	**68.41**

NOTE NO. 19 "NON-CURRENT LIABILITIES" "FINANCIAL LIABILITIES - BORROWINGS"

₹ Crore

	AS AT 31.03.2026		AS AT 31.03.2025	
	Non Current	Current	Non Current	Current
SECURED				
Non Convertible Debentures (NCDs)				
6.59% Listed Secured Non Convertible Debentures (RCF Series I -2020)	-	-	-	499.97
Listed Secured Non Convertible Debentures(NCDs) (RCF Series I -2020) in Nos. 5000 have been issued at an interest rate of 6.59% per annum for a tenure of 5 years having face value of ₹ 10 lakhs each on 05th August 2020 which are redeemable on 05th August 2025. Such NCDs are secured by way of a Registered Debenture Trust Deed with a first pari-passu charge over subsidy receivables from Government of India and movable fixed assets (plant and machinery) present and future located at Trombay and Thal, excluding movable fixed assets of Medium Pressure (MP) and High Pressure (HP) Nitric Acid Plant situated at Trombay. The said NCD has been fully repaid during the year.				
	-	**-**	**-**	**499.97**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

₹ Crore

		AS AT 31.03.2026		AS AT 31.03.2025	
		Non Current	Current	Non Current	Current
	Term Loan from Banks				
1	**Rupee Loan from Banks**				
a	**UCO Bank**	-	-	117.00	36.00
	A loan of ₹ 180 crore availed from UCO Bank Limited is secured by way of first pari-passu charge on movable plant & machinery assets (both present and future) located at Thal and Trombay (excluding movable fixed assets of the Medium Pressure (MP) and High Pressure (HP) Nitric Acid Plant situated at Trombay) to the extent of 1.25 times of the loan amount. The said loan has been fully repaid during the year.				
b	**Emirates NBD Bank (P.J.S.C)**	239.90	59.95	300.00	-
	A loan of ₹ 300 crore availed from Emirates NBD Bank (P.J.S.C.) secured by way of first pari-passu charge on movable plant & machinery assets (both present and future) located at Thal and Trombay (excluding movable fixed assets of the Medium Pressure (MP) and High Pressure (HP) Nitric Acid Plant situated at Trombay) to the extent of 1.25 times of the loan amount. The rate of interest is 3 months T-Bill plus margin of 1.4% p.a. Repayment of the said loan would fall due for ₹ 60.00 crore in F.Y. 2026-27, ₹ 60.00 crore in F.Y. 2027-28, ₹ 60.00 crore in F.Y. 2028-29, ₹ 60.00 crore in F.Y. 2029-30, ₹ 60.00 crore in F.Y. 2030-31				
c	**HDFC Bank**	326.77	-	-	-
	A loan of ₹ 326.77 crore availed from HDFC Bank Limited is secured by way of first pari-passu moveable plant & machinery of the Company (both present and future) located at Thal and Trombay to the extent of 1.25 times of the amount borrowed from bank. The rate of interest is Repo Rate plus margin of 2.12% p.a. Door to door tenor of 12 years from date of first drawdown i.e 26th Sep 2025, with principal moratorium period of around 3 years and a repayment period of 9 years. The first principal repayment shall be at the end of 39 months from the date of first drawdown and on the same date each quarter thereafter.				
		566.67	**59.95**	**417.00**	**36.00**
2	**Foreign Currency Loan / External Commercial Borrowings (ECB)**				
a	**CTBC**	103.32	41.19	122.33	34.78
	ECB of EURO 19.00 million availed by the Company from CTBC Bank Co., Ltd., Singapore Branch, under RBI Loan Registration no. 202305227 is secured by way of first pari-passu charge on movable assets (both present and future) located at Thal and Trombay (excluding movable fixed assets of the Medium Pressure (MP) and High Pressure (HP) Nitric Acid Plant situated at Trombay) to the extent of 1.25 times of the loan amount. The rate of interest is 1 months EURIBOR plus margin of 1.15% per annum. Repayment of the said loan would fall due for ₹ 41.19 crore in F.Y. 2026-27, ₹ 41.27 crore in F.Y. 2027-28, ₹ 41.35 crore in F.Y. 2028-29, ₹ 20.71 crore in F.Y. 2029-30.				

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

₹ Crore

	AS AT 31.03.2026		AS AT 31.03.2025	
	Non Current	Current	Non Current	Current
b State Bank of India	59.61	39.68	84.08	33.54
ECB of EURO 25.00 million availed by the Company from State Bank of India, New York Branch, under RBI Loan Registration no. 202011111 is secured by way of first pari-passu charge on movable plant & machinery (both present and future) located at Thal and Trombay (excluding movable fixed assets of the Medium Pressure (MP) and High Pressure (HP) Nitric Acid Plant situated at Trombay) to the extent of 1.25 times of the loan amount. The rate of interest is 6 months EURIBOR plus margin of 1.40% per annum. Repayment of the said loan would fall due for ₹ 39.68 crore in F.Y. 2026-27, ₹ 39.73 crore in F.Y. 2027-28, ₹ 19.88 crore in F.Y. 2028-29.				
	162.93	**80.87**	**206.41**	**68.32**
UNSECURED				
Non Convertible Debentures (NCDs)				
a. 7.99% Listed Unsecured Non Convertible Debentures (RCF Series I -2024)	299.92	-	299.87	-
Listed Unecured Non Convertible Debentures (NCDs) (RCF Series I -2024) in Nos. 30000 have been issued at an interest rate of 7.99% per annum for a tenure of 3 years having face value of ₹ 1 lakhs each on 07th August 2024 which are redeemable on 07th August 2027				
b. 7.49% Listed Unsecured Non Convertible Debentures (RCF Series I -2025)	**299.87**	**-**	**-**	**-**
Listed Unecured Non Convertible Debentures(NCDs) (RCF Series I -2025) in Nos. 30000 have been issued at an interest rate of 7.49% per annum for a tenure of 3 years having face value of ₹ 1 lakhs each on 30th June 2025 which are redeemable on 30th June 2028				
c. 7.60% Listed Unsecured Non Convertible Debentures (RCF Series II -2025)	**394.86**	**-**	**-**	**-**
Listed Unecured Non Convertible Debentures(NCDs) (RCF Series II -2025) in Nos. 39500 have been issued at an interest rate of 7.60% per annum for a tenure of 3 years 10 months having face value of ₹ 1 lakhs each on 25th September 2025 which are redeemable on 25th July 2029				
	994.65	**-**	**299.87**	**-**
Term Loan from Banks				
a. Axis Bank RTL	18.00	72.00	-	-
A loan of ₹ 144 crore is availed from Axis Bank Limited at a rate of interest linked to Repo Rate Rate plus fixed margin of 1.55% per annum.Repayment of the said loan would fall due for ₹ 72.00 crore in F.Y. 2026-27 and ₹ 12.00 crore in FY 2027-28.				

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

₹ Crore

	AS AT 31.03.2026		AS AT 31.03.2025	
	Non Current	Current	Non Current	Current
b. South Indian Bank	-	-	-	19.09
A loan of ₹ 95.45 crore is availed from The South Indian Bank Limited at a rate of interest linked to 3 months T-Bill Rate plus fixed margin of 0.92% per annum. The said loan has been fully repaid during the year.				
	18.00	**72.00**	**-**	**19.09**
Amount disclosed under the head "CURRENT BORROWINGS" (Refer Note No. 25)	-	**(212.82)**	**-**	**(623.38)**
TOTAL	**1742.25**	**-**	**923.28**	**(0.00)**
Details of Borrowings and Transaction Costs				
A External Commercial Borrowings				
Total External Commercial Borrowings	163.20	81.20	207.00	68.77
Less: Transaction Costs	0.27	0.33	0.59	0.45
Carrying value of External Commercial Borrowings	**162.93**	**80.87**	**206.41**	**68.32**
Total Rupee Term Loan	586.18	132.00	-	-
Less: Transaction Costs	1.51	0.05	-	-
Carrying value of Rupee Term Loan	**584.67**	**131.95**	**-**	**-**
B Non-Convertible Debentures				
i. 6.59% Listed Secured Non Convertible Debentures (RCF Series I -2020)	-	-	-	500.00
Less: Transaction Costs	-	-	-	0.03
Carrying value of Non-Convertible Debentures	**-**	**-**	**-**	**499.97**
ii. 7.99%/6.59% Listed Unsecured Non Convertible Debentures (RCF Series I -2024/RCF Series I -2022)	995.00	-	300.00	-
Less: Transaction Costs	0.35	-	0.13	-
Carrying value of Non-Convertible Debentures	**994.65**	**-**	**299.87**	**-**

NOTE NO. 20 "NON-CURRENT LIABILITIES" "FINANCIAL LIABILITIES - LEASE LIABILITIES"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
Lease Liabilities	9.69	6.24
TOTAL	**9.69**	**6.24**

NOTE NO. 21 "NON-CURRENT LIABILITIES" "FINANCIAL LIABILITIES - OTHERS"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
i. Security Deposit from Vendors	46.94	46.54
ii. Standing Deposit from Customers	1.62	-
TOTAL	**48.56**	**46.54**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 22 "NON-CURRENT LIABILITIES" "PROVISIONS"

₹ Crore

		AS AT 31.03.2026	AS AT 31.03.2025
Provision for Employee Benefits			
i.	Leave Salary Encashment	72.72	78.48
ii.	Post Retirement Medical Benefits	142.70	145.71
iii.	Gratuity	-	0.44
iv.	Long Service Award	0.67	0.69
	TOTAL	**216.09**	**225.32**

NOTE NO. 23 "NON-CURRENT LIABILITIES" "DEFERRED TAX LIABILITIES (NET)"

₹ Crore

		AS AT 31.03.2026	AS AT 31.03.2025
a.	**Deferred Tax Liability:**		
i.	Depreciation	355.75	348.62
ii.	Fair Value of Investments	40.10	30.43
iii.	TDR accrued	6.55	10.48
iv.	Other Temporary Differences	3.69	3.57
	TOTAL	**406.09**	**393.10**
b.	**Deferred Tax Asset:**		
i.	Provision for Doubtful Debts/Claims/Advances	2.22	10.72
ii.	Provision for Obsolescence of Stores	-	-
iii.	Provision for Diminution in Value of Investments	0.05	8.91
iv.	Expenditure Allowable on Payment Basis	67.47	65.10
v.	Other Temporary Differences	9.20	12.91
	TOTAL	**78.94**	**97.64**
	Net Deferred Tax Liability	**327.15**	**295.46**

NOTE NO. 24 "OTHER LIABILITIES"

₹ Crore

			Note No.	AS AT 31.03.2026	AS AT 31.03.2025
I	**NON CURRENT**				
	Others				
	i.	Advance Rent Received	**24A**	5.64	0.07
	ii.	Government Grants	**24B**	1.24	0.35
	iii.	Deferred Income		22.77	19.81
		TOTAL OTHER NON CURRENT LIABILITIES (I)		**29.65**	**20.23**
II	**CURRENT**				
	(a)	**Revenue Received in Advance**			
		Income Received in Advance from Customers (Contract Liabilities)	**24C**	59.37	49.96

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

₹ Crore

		Note No.	AS AT 31.03.2026	AS AT 31.03.2025
(b)	**Other Advances**			
	Retention Money		12.50	12.50
(c)	**Other Liabilities:**			
i.	Advance Rent Received	**24A**	3.30	3.12
ii.	Government Grants	**24B**	0.17	0.02
iii.	Deferred Income		4.11	4.24
iv.	**Statutory Dues:**			
	Withholding Taxes		12.54	16.06
v.	Others		16.21	16.00
	TOTAL OTHER CURRENT LIABILITIES (II)		**108.20**	**101.90**

NOTE NO. 24A "ADVANCE RENT RECEIVED"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
At at 1st April	3.19	1.02
Received / (Repaid) during the Year	6.84	12.88
Released to the Statement of Profit and Loss	1.09	10.71
As at 31st March	**8.94**	**3.19**
Current	3.30	3.12
Non-Current	5.64	0.07

NOTE NO. 24B "GOVERNMENT GRANTS"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
At at 1st April	0.37	0.58
Received / (Repaid) during the Year	1.35	-
Released to the Statement of Profit and Loss	0.31	0.21
As at 31st March	**1.41**	**0.37**
Current	0.17	0.02
Non-Current	1.24	0.35

NOTE NO. 24C "INCOME RECEIVED IN ADVANCE FROM CUSTOMERS (CONTRACT LIABILITIES)"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
At at 1st April	49.96	209.33
Received during the Year	59.37	49.96
Released to the Statement of Profit and Loss	49.96	209.33
As at 31st March	**59.37**	**49.96**
Current	59.37	49.96
Non-Current	-	-

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 25 "CURRENT LIABILITIES" "FINANCIAL LIABILITIES - BORROWINGS"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
(a) Working Capital Loans		
I. Secured		
a. From Banks (Repayable on Demand) *		
Working Capital Demand Loan	670.00	670.00
Total Secured	**670.00**	**670.00**
II. Unsecured		
From Banks		
i. Foreign Currency Loans from Banks-Buyers Credit **	503.36	535.26
ii. Rupee Loans ***	985.00	-
Total Unsecured	**1488.36**	**535.26**
Total Working Capital Loans	**2158.36**	**1205.26**
(b) Current Maturities of Long Term Debt (Refer Note No. 19)		
I. Secured	140.82	604.29
II. Unsecured	72.00	19.09
Total	**212.82**	**623.38**
TOTAL	**2371.18**	**1828.64**

* Cash Credit from banks carrying interest rate of 8.65%- 8.90% per annum (PY 8.55%-8.85% per annum) and Working Capital Demand Loan carrying interest of 5.75%-7.00% per annum (PY 6.69%-7.30% per annum) are secured by first pari-passu hypothecation charge on entire current assets of the company including stocks and receivables, both present and future.

** Unsecured Foreign Currency Loans from Banks are in the form of Buyers Credit/UPAS LC and carry interest of 4.03% - 4.75%per annum (PY 4.75% - 5.88% per annum). These loans are repayable within 180 days.

*** Unsecured Short Term Rupee Loans carrying interest of 5.69%-7.25% per annum (PY 7.05%-7.70% per annum).

NOTE NO. 26 "CURRENT LIABILITIES" "FINANCIAL LIABILITIES - LEASE LIABILITIES"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
Lease Liabilities	4.95	4.05
TOTAL	**4.95**	**4.05**

NOTE NO. 27 "CURRENT LIABILITIES" "FINANCIAL LIABILITIES - TRADE PAYABLES"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
Trade Payables		
(A) Outstanding Dues of Micro Enterprises and Small Enterprises	76.35	88.42
(B) Outstanding Dues of Creditors other than Micro Enterprises and Small Enterprises	1478.69	1495.67
TOTAL	**1555.04**	**1584.09**

Trade payables are normally non-interest bearing and are usually settled within 30-days from the date of receipt of invoice unless they are contracted with specific credit terms as applicable.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 28 "CURRENT LIABILITIES" "FINANCIAL LIABILITIES - OTHER FINANCIAL LIABILITIES"

₹ Crore

			AS AT 31.03.2026	AS AT 31.03.2025
i.	Interest Accrued But Not Due on Borrowings		59.87	52.76
ii.	Unclaimed Dividend*		1.55	1.69
iii.	Payables on Capital Account		32.34	94.77
iv.	Standing Deposit from Customers		37.60	40.81
v.	Trade Deposit from Customers		105.65	97.59
vi	Earnest Money Deposit & Security Deposit from Vendors		85.56	75.70
vii	Other Payables	28 A	4587.11	889.49
viii	Ex-gratia & Employee Benefits		65.11	39.27
	TOTAL		**4974.79**	**1292.08**

* No amounts are due & payable to Investor Education & Protection Fund.

NOTE NO. 28A "OTHER PAYABLES"

₹ Crore

		AS AT 31.03.2026	AS AT 31.03.2025
i.	Compensation received against litigative Arbitration/Court order	27.93	246.39
ii.	Payable on account of Import Of Urea	4547.66	632.43
iii.	Others	11.52	10.67
	TOTAL	**4587.11**	**889.49**

NOTE NO. 29 "CURRENT LIABILITIES" "PROVISIONS"

₹ Crore

		AS AT 31.03.2026	AS AT 31.03.2025
Provision for Employee Benefits			
i.	Leave Salary Encashment	99.54	100.60
ii.	Post Retirement Medical Benefits	14.19	13.48
iii.	Ex-gratia / Gratuity Payable	-	23.90
iv.	Payable to Provident Fund	40.61	50.39
v.	Long Service Award	0.08	0.09
	TOTAL	**154.42**	**188.46**

NOTE NO. 30 "CURRENT LIABILITIES" "CURRENT TAX LIABILITIES NET"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
Provision for Taxation Current Year (net of Advance Tax)	37.71	5.01
TOTAL	**37.71**	**5.01**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 31 "REVENUE FROM OPERATIONS"

₹ Crore

		Note No.	Year Ended 31.03.2026	Year Ended 31.03.2025
(1)	**Sales**			
	A Manufactured Products	**31A**		
	Fertilizers		3112.05	2842.93
	Industrial Products		1625.94	1654.77
			4737.99	4497.70
	B Bought-out Products	**31A**		
	Fertilizers		2807.99	2535.52
	Net Sales		7545.98	7033.22
(2)	**Other Operating Revenues**			
	Subsidy on Urea & Complex Fertilizers* (Refer Note No. 49)	**31B**	10880.80	9855.35
	Sale of Scrap		10.81	11.97
	Management Fees -For Services rendered		15.18	11.67
	Margin on Tie- ups		27.40	21.43
	TOTAL		**10934.19**	**9900.42**
	Revenue from Operations		**18480.17**	**16933.64**

*Subsidy includes ₹ 73.89 crore [P.Y. ₹ (105.00) crore] in respect of earlier years, determined during the year (Payable)/Receivable

NOTE NO. 31A "SALES - PRODUCT WISE BREAK-UP"

₹ Crore

		Year Ended 31.03.2026	Year Ended 31.03.2025
1	**Manufactured**		
	A Fertilizers		
	Suphala 15 : 15 : 15	1940.05	1693.36
	Urea / Neem Coated Urea	1083.21	1056.20
	Others	88.79	93.37
		3112.05	**2842.93**
	B Industrial Products		
	Ammonia	330.62	286.05
	Dilute Nitric Acid	36.49	74.91
	Concentrated Nitric Acid	74.81	84.35
	Ammonium Bi-carbonate	16.37	55.97
	Methylamines	108.43	121.10
	Ammonium Nitrate Melt	874.04	921.15
	Others	185.18	111.24
		1625.94	**1654.77**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

₹ Crore

	Year Ended 31.03.2026	Year Ended 31.03.2025
2 Bought-out Products		
Imported Di Ammonium Phosphate	1179.09	1551.87
Imported Muriate of Potash	128.04	416.56
Imported S 15 15 15	91.79	0.00
Imported NPK 10:26:26	368.11	301.60
Imported NPK 20:20:0:13	681.87	169.91
Imported TSP	317.09	-
Others	42.00	95.58
	2807.99	**2535.52**
TOTAL	**7545.98**	**7033.22**

NOTE NO. 31B "SUBSIDY ON UREA & COMPLEX FERTILIZERS"

₹ Crore

	AS AT 31.03.2026	AS AT 31.03.2025
1. Manufactured Fertilizers		
Price	7222.13	7284.83
Freight	540.96	431.45
	7763.09	7716.28
2. Bought-out Fertilizers		
Price	2959.64	1978.90
Freight	158.07	160.17
	3117.71	2139.07
TOTAL	**10880.80**	**9855.35**

NOTE NO. 32 " OTHER INCOME"

₹ Crore

	Year Ended 31.03.2026	Year Ended 31.03.2025
1. Interest Income on Financial Assets carried at Amortised Cost		
a. On Loans to Employees	-	-
b. On Deposits with Bank and Others	25.09	42.18
c. From Customers [includes ₹ 0.04 crore (P.Y. ₹ 0.06 crore) crore dues from DOF]	3.48	3.73
d. From Others	-	0.01
	28.57	**45.92**
2. Interest Income on Taxes		
a. On Income Tax Refund	3.26	21.42
b. On Sales Tax Refund	0.08	-
	3.34	**21.42**
TOTAL	**31.91**	**67.34**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

₹ Crore

	Year Ended 31.03.2026	Year Ended 31.03.2025
3. Dividend Income		
Dividend from Equity Investment measured at fair value through OCI	1.35	0.50
	1.35	**0.50**
4. Other Non-Operating Income		
a. Net Gain arising on Financial Assets measured at FVTPL		
i. Gain / (Loss) on Sale of Mutual Fund Investments*	1.56	6.86
ii. Gain / (Loss) on Derivatives	69.98	(1.44)
	71.54	**5.42**
b. Profit on Sale of Fixed Assets (Net)	0.02	0.06
c. Bad Debts Recovered	-	-
d. Rental Income Including Other Recoveries	53.46	50.41
e. Lease Compensation of Railway Siding	0.07	0.20
f. Government Grants (Refer Note No. 24B)	0.31	0.21
g. Amortisation of Deferred Deposits	3.29	6.33
h. Miscellaneous Income	48.58	34.38
	105.73	**91.59**
Less: Transfer to Research and Development Expenses (Refer Note No. 39C)	0.20	(0.03)
	210.73	**164.82**

* During the year Company purchased mutual funds amounting ₹ 3602.82 crore (P.Y. ₹ 5484.73 crore) and mutual fund sold ₹ 3604.38 crore (P.Y. ₹ 5491.59 crore).

NOTE NO. 33 "COST OF MATERIALS CONSUMED"

₹ Crore

	Note No.	Year Ended 31.03.2026	Year Ended 31.03.2025
Raw Materials	**33A**	5830.50	5687.91
Packing Materials		131.12	134.42
Less : Transferred to Research & Development (Refer Note No. 39C)		-	(0.72)
TOTAL		**5961.62**	**5821.61**

NOTE NO. 33A "ITEMWISE BREAKUP OF MATERIALS CONSUMED"

₹ Crore

	Year Ended 31.03.2026	Year Ended 31.03.2025
RAW MATERIALS		
Rock Phosphate	216.97	170.32
Mono-Ammonium Phosphate	746.56	605.95
Muriate of Potash	495.90	436.32
Sulphur	77.05	46.65
Natural Gas	4153.89	4316.74

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

₹ Crore

	Year Ended 31.03.2026	Year Ended 31.03.2025
Others	140.13	111.93
SUB TOTAL	**5830.50**	**5687.91**
Less : Transferred to Research and Development (Refer Note No. 39C)	-	(0.72)
TOTAL	**5830.50**	**5687.19**

NOTE NO. 34 "PURCHASES OF STOCK IN TRADE"

₹ Crore

	Year Ended 31.03.2026	Year Ended 31.03.2025
Imported Di Ammonium Phosphate	2797.52	2336.34
Imported Muriate of Potash	161.36	365.80
Imported TSP	873.92	123.76
Imported S 15:15:15	111.36	-
Imported S : 20:20:0:13	801.18	327.20
NPK 10:26:26	439.50	549.69
Others	35.16	33.01
SUB TOTAL	**5220.00**	**3735.80**
Less: Transferred to Plant for internal consumption		
Imported DAP / MOP / TSP	-	(23.22)
TOTAL	**5220.00**	**3712.58**

NOTE NO. 35 "CHANGES IN INVENTORIES OF FINISHED GOODS & STOCK IN TRADE"

₹ Crore

	Note No.	Year Ended 31.03.2026	Year Ended 31.03.2025
Opening Stock			
Finished Goods	**35A**	258.15	434.05
Intermediary Products		81.33	75.48
By-Products		2.55	3.93
Stock in Trade	**35A**	394.28	971.80
Certified Emission Reduction Credits (CER) / Renewable Energy Certificates (REC)		0.21	0.29
Sub-Total		**736.52**	**1485.55**
Closing Stock			
Finished Goods	**35B**	139.81	258.15
Intermediary Products		46.09	81.33
By-Products		5.08	2.55
Stock in Trade	**35B**	277.11	394.28
Certified Emission Reduction Credits (CER) / Renewable Energy Certificates (REC) / Energy Savings Certificates (E-Cert)		0.22	0.21
Sub-Total		**468.31**	**736.52**
TOTAL		**268.21**	**749.03**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 35A "OPENING STOCK - PRODUCT WISE BREAK-UP"

₹ Crore

	Year Ended 31.03.2026	Year Ended 31.03.2025
Finished Goods		
1. Manufactured		
A. Fertilizers		
Neem Coated Urea (Trombay)	26.42	15.77
Neem Coated Urea (Thal)	103.27	139.30
Complex Fertilizers	99.44	244.22
Others	26.48	32.96
B. Industrial Products		
Methanol	0.01	0.01
Concentrated Nitric Acid	0.98	0.36
Ammonium Bi-carbonate	0.74	0.26
Methylamines	0.55	0.85
Ammonium Nitrate Melt	0.03	0.03
Dimethyl Formamide	0.07	0.08
Dimethyl Acetamide	0.01	0.01
Argon Gas / Liquid	0.15	0.20
Others	-	-
	258.15	**434.05**
2. Bought-out Products		
Fertilizers		
Imported Di Ammonium Phosphate	-	782.90
Imported Muriate of Potash	15.52	-
Imported NPK 20:20:0:13	234.03	182.80
Imported NPK 10:26:26	142.17	1.43
Others	2.56	4.67
	394.28	**971.80**
TOTAL	**652.43**	**1405.85**

NOTE NO. 35B "CLOSING STOCK - PRODUCT WISE BREAK-UP"

₹ Crore

	Year Ended 31.03.2026	Year Ended 31.03.2025
Finished Goods		
1. Manufactured		
A. Fertilizers		
Neem Coated Urea (Trombay)	1.15	26.42
Neem Coated Urea (Thal)	81.84	103.27
Complex Fertilizers	36.45	99.44
Others	19.31	26.48

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

₹ Crore

	Year Ended 31.03.2026	Year Ended 31.03.2025
B. Industrial Products		
Methanol	-	0.01
Concentrated Nitric Acid	0.14	0.98
Ammonium Bi-carbonate	0.01	0.74
Methylamines	0.37	0.55
Ammonium Nitrate Melt	0.03	0.03
Dimethyl Formamide	-	0.07
Dimethyl Acetamide	0.01	0.01
Argon Gas / Liquid	0.49	0.15
Others	0.01	-
	139.81	**258.15**
2. Bought-out Products		
Fertilizers		
Imported Di Ammonium Phosphate	3.49	-
Imported Muriate of Potash	57.68	15.52
Imported TSP	104.66	-
Imported NPK 20:20:0:13	8.01	234.03
Imported NPK 10:26:26	102.89	142.17
Others	0.38	2.56
	277.11	**394.28**
TOTAL	**416.92**	**652.43**

NOTE NO. 36 "EMPLOYEE BENEFITS EXPENSE"

₹ Crore

	Year Ended 31.03.2026	Year Ended 31.03.2025
i. Salaries, Wages and Bonus	512.65	500.91
ii. Contribution to Provident Fund and Other funds	62.57	47.74
iii. Contribution to Gratuity Fund	10.49	5.91
iv. Workmen and Staff Welfare Expenses	91.85	88.09
	677.56	**642.65**
Less: Transferred to Research and Development (Refer Note No. 39C)	(2.74)	(2.71)
Share recoverable from Thal Ammonia Extension and Others	(36.07)	(42.02)
	(38.81)	**(44.73)**
TOTAL	**638.75**	**597.92**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 37 "FINANCE COSTS"

₹ Crore

		Year Ended 31.03.2026	Year Ended 31.03.2025
1	**Interest on Financial Liabilities carried at Amortised Cost**		
	a. Interest on Term Loans from Banks	39.88	31.10
	b. Interest on Non-Convertible Debentures	57.84	59.61
	c. Interest on Working Capital from Banks	114.00	124.63
	d. Interest on Other Loans and Deposits (Refer Note no.51)	40.21	5.10
	e. Unwinding of Discount on Deposits	1.59	6.01
	f. Other Borrowing Costs	0.34	0.52
	g. Exchange Differences Regarded as an Adjustment to Borrowing Costs	35.92	24.59
	h. Interest Expense on Lease Liabilities	1.11	0.98
		290.89	**252.54**
2	**Interest on Taxes**	2.30	1.14
	TOTAL	**293.19**	**253.68**

NOTE NO. 38 "DEPRECIATION AND AMORTISATION EXPENSES / IMPAIRMENT"

₹ Crore

		Year Ended 31.03.2026	Year Ended 31.03.2025
i.	Depreciation on Property Plant and Equipment	287.25	252.32
ii.	Impairment on Property Plant and Equipment	-	5.31
iii.	(Reversal) of Impairment on Property Plant and Equipment	(0.34)	-
iv.	Depreciation on Investment Property	0.14	0.19
v.	Amortisation on Intangible Assets	0.27	0.23
vi.	Depreciation on Right of Use Asset	5.87	5.48
vii.	Impairment on Right of Use Asset	-	-
viii.	Impairment on Capital work in progress	-	-
ix.	(Reversal) of Impairment on Capital work in progress	(0.61)	-
	Total Depreciation / Amortisation Impairment provided during the year	**292.58**	**263.53**
	Less : Transferred to Research & Development Expenses (Refer Note No. 39C)	(0.87)	(0.77)
	As reported under Statement of Profit & Loss:	**291.71**	**262.76**

NOTE NO. 39 " OTHER EXPENSES"

₹ Crore

	Note No.	Year Ended 31.03.2026	Year Ended 31.03.2025
i. Stores and Spares		52.54	72.38
ii. Power and Fuel		3759.30	3841.15
iii. Water Charges		125.17	129.38
iv. Repairs and Maintenance	**39A**	229.98	222.34
v. Freight and Handling Charges		896.26	892.21

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

₹ Crore

	Note No.	Year Ended 31.03.2026	Year Ended 31.03.2025
vi. Rent		6.44	7.14
vii. Rates and Taxes		12.27	12.42
viii. Insurance		33.11	29.12
ix. Miscellaneous Expenses	39B	335.84	171.87
Less: Transferred to Research & Development Expenses (Refer Note No. 39C)		(0.15)	(0.26)
TOTAL		**5450.76**	**5377.75**

NOTE NO. 39A "REPAIRS AND MAINTENANCE"

₹ Crore

	Year Ended 31.03.2026	Year Ended 31.03.2025
i. Plant and Machinery	176.47	175.58
ii. Buildings	26.59	26.92
iii. Other Assets	27.36	20.90
	230.42	**223.40**
Less: Transferred to Research & Development Expenses (Refer Note No. 39C)	(0.44)	(1.06)
TOTAL	**229.98**	**222.34**

NOTE NO. 39B "MISCELLANEOUS EXPENSES"

₹ Crore

	Note No.	Year Ended 31.03.2026	Year Ended 31.03.2025
i. Security Expenses-Factory and Others		63.80	61.82
ii. Electricity Charges-Township and Offices		4.83	8.12
iii. Advertisement		1.05	1.20
iv. Bank Charges		2.14	5.63
v. Promotion and Publicity		2.43	3.03
vi. Hire Charges for Vehicles		4.59	4.98
vii. Travelling Expenses		6.82	5.37
viii. Entertainment Expenses		0.04	0.05
ix. Research and Development Expenses	39C	6.31	7.14
x. Loss on Fixed Assets Sold /Discarded		12.73	0.70
xi. Losses/ Damages and Other Amounts Written Off		2.59	-
xii. Foreign exchange Loss/(Gain)		178.16	35.17
xiii. Corporate Social Responsibility Expenses		12.15	16.15
xiv. Provision for Doubtful Debts/ Claims/ Advances		5.35	0.03
xv. Provision for Obsolescence of Stores		(1.71)	(0.41)
xvi. Bad Debts Written Off		0.29	0.07
xvii. Impairment loss on JV Investments		35.23	-
xviii. Credit Impaired Loss		37.62	-
xix. Provision of Earlier Years no Longer Required		(75.60)	(9.98)

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

₹ Crore

	Note No.	Year Ended 31.03.2026	Year Ended 31.03.2025
xx. Liabilities for Expenses no Longer Required		(4.62)	(10.24)
xxi. Recovery of Share of Common Expenses		(23.21)	(23.66)
xxii. Other Expenses *		64.85	66.70
TOTAL		**335.84**	**171.87**

* Includes Directors' Sitting Fees C.Y. ₹ 0.35 crore, P.Y. ₹ 0.09 crore

NOTE NO. 39C "RESEARCH & DEVELOPMENT EXPENSES"

₹ Crore

	Year Ended 31.03.2026	Year Ended 31.03.2025
i. Salaries and Staff Welfare Expenses	2.74	2.71
ii. Repairs and Maintenance	0.44	1.06
iii. Depreciation	0.87	0.77
iv. Direct Research Expenditure	1.91	1.65
v. Other Expenses	0.12	0.10
vi. Handling Charges	0.03	0.16
vii. Materials Consumed	-	0.72
SUB TOTAL	**6.11**	**7.17**
Less: Transferred from Other Income (Refer Note No. 32)	0.20	(0.03)
TOTAL	**6.31**	**7.14**

NOTE NO. 40 "EXCEPTIONAL ITEMS"

₹ Crore

	Year Ended 31.03.2026	Year Ended 31.03.2025
Transferable Development Rights [Expense or Loss / (Income or Gain)] (Refer Note No. 60)	(45.10)	(4.37)
TOTAL	**(45.10)**	**(4.37)**

NOTE NO. 41 "OTHER COMPREHENSIVE INCOME"

₹ Crore

	Year Ended 31.03.2026	Year Ended 31.03.2025
Items that will not be reclassified to profit or loss		
Remeasurements of Defined Benefit Plans	50.38	(46.65)
Fair Value Equity Instruments (IPL Shares)	38.44	1.75
	88.82	(44.90)
Less: Income Tax / Deferred Tax Relating to Above Items	(16.27)	10.45
TOTAL	**72.55**	**(34.45)**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 41A "DISCLOSURE OF FINANCIAL ASSETS AND LIABILITIES AS PER IND AS 107 "

₹ Crore

		AS AT 31.03.2026	AS AT 31.03.2025
I)	**FINANCIAL ASSETS**		
a	BREAKUP OF FINANCIAL ASSETS AT FAIR VALUE THROUGH OCI		
	Investments - Fully Paid Shares	159.95	121.51
	TOTAL	**159.95**	**121.51**
b.	BREAKUP OF FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT & LOSS		
	Derivatives	48.77	9.65
	Transferable Development Rights	126.40	81.30
	Investments in Mutual Funds	-	-
	TOTAL	**175.17**	**90.95**
c.	BREAKUP OF FINANCIAL ASSETS CARRIED AT AMORTISED COST / COST		
	Loans	-	-
	Others Financial Assets	3767.59	201.76
	Trade Receivables	4690.29	3100.67
	Cash and Cash Equivalents	123.89	987.03
	Other Bank Balances	28.84	1.69
		8610.61	**4291.15**
d.	BREAKUP OF FINANCIAL ASSETS CARRIED AT COST		
	Investments - Joint Ventures	1093.81	892.31
	Investment -Equity Shares of FRBL	0.25	-
	TOTAL	**1094.06**	**892.31**
	TOTAL FINANCIAL ASSETS	**10039.79**	**5395.92**
II)	**FINANCIAL LIABILITIES**		
a.	BREAKUP OF FINANCIAL LIABILITIES CARRIED AT AMORTISED COST		
	Borrowings	4113.43	2751.92
	Trade Payables	1555.04	1584.09
	Interest Accrued but Not Due on Borrowings	59.87	52.76
	Unclaimed Dividend	1.55	1.69
	Creditors on Capital Account	32.34	94.77
	Standing Deposit from Customers	37.60	40.81
	Trade Deposit from Customers	107.27	97.59
	Earnest Money Deposit & Security Deposit from Vendors	132.50	122.24
	Ex-gratia & Employee Benefits	65.11	39.27
	Other Payables - Tie Ups	4587.11	889.49
	ROU Lease Liability	14.64	10.29
	TOTAL	**10706.46**	**5684.92**
	TOTAL FINANCIAL LIABILITIES	**10706.46**	**5684.92**

The above referred carrying values of Financial Assets and Liabilities approximate its fair value as at the balance sheet date.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 42 "CONTINGENT LIABILITIES NOT PROVIDED FOR"

42.1 Claims against the Company not acknowledged as debts to the extent ascertainable (including interest wherever, ascertainable/can be reliably estimated) and not provided for net of payment/liability provided: -

(₹ Crore)

Sr. No	Particulars	As at 31.03.2026	As at 31.03.2025
1	**Claims on the Company not acknowledged as debts' Contractors / Suppliers/ Arbitrators etc.**	148.94	161.12
2	**Demands raised by various authorities that may arise in respect of matters in appeal**		
	Excise Duty [Refer Note No 65 (e)]	46.21	85.38
	Sales Tax	0.13	2.72
	Income Tax	57.35	55.09
	Service Tax	12.81	16.33
	Custom Duty	81.01	81.01
	GST	9.42	1.28
	Provident Fund Authorities	0.17	0.17
3	Water charges claimed by Municipal Corporation of Greater Mumbai (Refer note no 42.2)	36.46	36.73
4	Claims preferred by local authorities	8.88	8.82
5	Claims preferred by MBPT/ V.O. Chidambaranar Port Authority	35.38	28.65
	GRAND TOTAL	**436.76**	**477.30**

The contingent liabilities disclosed above include applicable interest, wherever ascertainable, on the aforesaid claims/liabilities and it is not practicable for the Company to estimate the consequential timing of cash flows, if any.

42.2 Out of the above ₹ 36.46 crores, demand of ₹ 33.48 crore raised by Municipal Corporation of Greater Mumbai (BMC) towards additional sewerage charges levied from 05.04.1987 are disputed by the Company in a Writ Petition filed in Bombay High Court. The Honorable High Court vide its interim Order dated 10-11-92 has granted stay on recovery of the demand for the period up to the date of the Order and directed the Company to pay sewerage charges from the date of the order which is being paid by the Company. The matter has been disposed off by the High Court and the Company approached Supreme Court. Supreme Court has directed the Bombay High Court to hear the matter and decide on merits based on facts of the case. The Stay granted on the said matter continues.

As a part of an agreement entered into with BMC for obtaining raw sewerage, the Company has paid an interest free deposit of ₹ 16.00 crore to BMC representing approximately 50% of the disputed demand which would be adjustable against the disputed demand in case the Court rules in favor of BMC. No provision is considered necessary for the disputed demand of ₹ 33.48 crore as the claim of BMC is not tenable.

42.3 The amount of claims in respect of legal cases filed against the Company for labour matters relating to regular employees and not acknowledged as debts is not ascertainable and hence no provision is made. However, with respect to matter relating to payment of overtime wages, a stay order has been obtained by the Company from High Court, pending disposal with submission of Bank guarantee amounting to ₹ 12.00 Crore. Considering the merits, the company is of the view that there is no provision required and as the amount of claim is not ascertainable, not included under contingent liability.

42.4 Owing to non-compliance of Corporate Governance requirements as mandated by SEBI, with reference to composition of Independent Directors in the Board, the Company is in receipt of notice of penalty aggregating to ₹ 1.74 crore (P.Y. ₹ 1.30 Crore) for a period December 2021 to December 2025 from the stock exchanges (BSE & NSE).Since the appointment of Directors is done by Government of India, the Company has approached its Administrative Ministry for ensuring the compliance.

Further, the Company is in receipt of notice of penalty aggregating to ₹ 0.59 crore (P.Y. ₹ 0.33 Crore) from the stock exchanges (BSE & NSE) for a period December 2021 to December 2025 for non-compliance of composition of the Audit Committee in line with Regulation 18, Nomination and Remuneration Committee in line with Regulation 19, Stakeholders Relationship Committee in line with Regulation 20, Risk Management Committee in line with Regulation 21 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The Company has represented to the stock exchanges for waiver of the aforesaid penalty and considering precedents in similar matters where waiver has been granted by exchanges, the Company is confident of favorable resolution. Accordingly, it is not included in contingent liability.

NOTE NO. 43 Other Commitments:

(₹ Crore)

Particulars	As at 31.03.2026	As at 31.03.2025
Capital Expenditure Commitments (Net of advances)	3180.28	2083.77
Commitment Towards Investments in JV (Talcher Fertilizers Ltd)	1067.52	1267.52

44. Wagons leased to Indian Railways "Under Own your Wagons Scheme"

The lease agreement with Railways under the Own Your Wagon Scheme expired in FY 2019–20. Subsequently, Railways communicated that the wagons covered under the Scheme are to be returned to the investors, and that no further (tertiary) agreement will be executed for such wagons. Railways has also provided an option to the investors either to dispose of the wagons independently or through Railways. In cases where the disposal in undertaken by Railways, the sale proceeds, net of deducting departmental charges @12.5% of the total sale value as per extant codal provisions, would be remitted to the investors upon completion of disposal. Further, until completion of the disposal process, Railway shall continue to pay lease charges to the investors.

Pending finalization of the above process, the Company has recognized lease income of ₹ 0.35 crore during the year (PY ₹ 0.35 crore), based on an estimate of minimum lease rentals expected to be realized. Lease rentals aggregating to approximately ₹ 3.36 crore relating to the period subsequent to expiry of the agreement remain outstanding. The Company believes that the same is recoverable considering the ongoing correspondence with Railways. The Company is regularly following up with Railways and considers the lease income during the year to be reasonable. The said arrangement continues to be treated as Short-term Operating Lease.

45. Formalities relating to transfer of certain immovable and other properties situated at Trombay Unit, from Fertilizer Corporation of India Limited to the Company on reorganization of the former in 1978 are not yet completed. Out of property cards for a total area of 30,42,108 Sq. meters (P.Y. 30,42,108 Sq. meters), property cards for 3,55,060.22 Sq. meters (P.Y. 3,75,826 Sq. meters) are yet to be transferred in the name of the Company. The Company is in the process of obtaining transfer of title deeds in its favour.

Out of total area of 50,52,476 Sq. meters' area at Thal Unit, the title deeds relating to area of 32,27,573 Sq. meters (P.Y. 32,27,573 Sq. meters) area are in the name of the Company. The balance title deeds w.r.t 18,24,903 Sq meter of land are in the process of being transferred in the name of the Company. Freehold land at Thal Unit includes land at Kihim having carrying cost of ₹ 0.02 crore, pending execution of documents and transfer of title deeds in the name of the Company, due to dispute.

46. In respect of immovable properties other than land i.e. buildings and other structures, situated at its Trombay and Thal units they are self-constructed properties on the land owned by the Company as evidenced by property cards/title deeds of land.

The Company asserts that all these properties are its own and has clear title to the same since such properties are self-constructed on the Company's land, although no separate title documents for self-constructed properties are readily available. The Company has obtained opinion to that effect from the legal and regulatory experts on land matters and also has other documentary evidence in that regard.

The Company had come into existence in 1978 as a result of Government of India reorganizing Fertilizer Corporation of India Ltd. and National Fertilizers Ltd. Consequent to the same, major portion of immovable assets at its Trombay unit became vested with the Company. In case of Thal unit, such properties on the Company's

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

land were erected over the years following land acquisition effected around 1978. Thus records pertaining to self-constructed properties are not readily available since they date back to more than 45 years. The Company has initiated the process of obtaining appropriate evidence of the approvals/permissions taken for construction of the self-constructed properties from the respective regulatory authorities.

Apart from such properties, immovable properties, including land for which title deeds are not in the name of the Company is detailed as under: -

Relevant line item in the Balance sheet	Description of item of property	Gross carrying value (₹ in crores)	Whether title deed holder is a promoter, director or relative of promoter/director or employee of promoter/director	Property held since which date	Reason for not being held in the name of the company
PPE	**Land**				
	Thal Land	**1.60**	**No**	**1978-84**	The Company is in the process of obtaining the Transfer of title deeds in its favour and is in the process of resolving the matter in respect to its valuation.
	Trombay Land	**0.24**	**No**	**1978**	The Company is in the process of obtaining the Transfer of title deeds in its favour.
	Building				
	Thal – Kihim Township	**3.09**	**No**	**1984**	The Company is in the process of obtaining evidence of title / permissions / approvals etc.

47. Balance of subsidy receivables includes certain amounts receivable from Government recognized on estimated basis and are subject to confirmation.

48. In FY 2022-23, the Company was in receipt of debit note from Gail India Ltd. towards pooled price differential, worked out on an annual basis for the year 2021-22. As per the same, the Company is required to contribute additionally to the pool account. It has been observed that the differential has been arrived at by substituting EPMC gas meant for Urea Operations with cheaper market price gases specifically contracted by the Company for non-urea operations.

Similarly, as per Department of Fertilizer's (DoF) directives during the year 2022-23, the Company had sourced Spot gas for its urea operations in lieu of gas sourced under the EPMC mechanism which also has not been considered in the pool price and was substituted with cheaper market price gases specifically contracted by the Company for non-urea operations resulting in additional contribution to the pool account.

The Company is of the view that EPMC gas / Spot gas is specifically meant for urea operations and thus needs to be subsumed in arriving at the final pool price and the same should be considered in the subsidy of urea, since the cost of gas is a pass through. The matter has been represented to DoF.

As the non-recognition of such EPMC Gas / Spot gas sourced as per DoF's directives for Urea Operations is not in accordance with the principles of gas pooling mechanism, the Company has continued to recognize such differential i.e. (EPMC / Spot gas price – Cheaper market gas price) amounting to ₹ 80.57 crore cumulatively till March 2026 from FY 2021-22 to 2023-24 which has been shown as receivable from DoF.

Further, Company has disputed the demand of ₹ 52.18 crore raised by GAIL towards pool price differential as against receivable of ₹ 71.39 crore for FY 22-23 which has been arrived at on account of non-recognition of EPMC gas/Spot gas in Urea by FICC by substituting EPMC gas/Spot gas with cheaper RLNG gas sourced for non-urea operations. The total disputed amount for the year 2022-23 stands at ₹ 123.57 crore. Based on Company's representation, DoF/FICC has directed GAIL and stated the said matter is under examination by DoF.

49. The Company is eligible to receive subsidy from Fertilizer Industry Co-Ordination Committee (FICC) / Department of Fertilizers (DOF) on Urea, Phosphatic and Potassic (P & K) Fertilizers at the rates notified from time to time.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

Subsidy is further adjusted for escalations/de-escalations in the cost of inputs and other costs, as estimated by the management based on the prescribed norms in line with known policy parameters. Accordingly, the subsidy adjusted on account of this escalations/de-escalations basis for the year amounts to ₹ 254.39 crore refundable to FICC/DOF (PY ₹ 247.88 crore refundable).

Upon introduction of Direct Benefit Transfer (DBT) schemes for all Fertilizer Companies, there is shift in procedure for generation of subsidy claims with respect to Price subsidy & disbursement thereon. As per the same, Company is entitled for generation of claims/receipt of subsidy on the basis of actual sale by the retailers on weekly basis through POS machines. Accordingly, as on 31.03.2026, quantity of 8.23 LMT of urea and P&K having subsidy amounting ₹ 1920.25 Crore has been recognized in the current period, as such quantity has been sold to dealers but the payment of the same will become due under DBT on actual sale by the retailers through POS machines. (P.Y quantity 5.77 LMT and subsidy ₹ 1416.46 crore).

50. Department of Fertilizers (DoF), vide letter No. F.21-01/2023-FM dated 21st September, 2023 issued to Fertilizer CPSEs and subsequently vide letter No. F.21-01/2023-FM dated 08th February, 2024 issued to the Company, had directed ensuring availability of Phosphatic and Potassic (P&K) fertilizers during Rabi 2023-24 by undertaking procurement on priority basis, with the assurance that any price adversity arising on such procurements beyond the applicable Nutrient Based Subsidy (NBS) rates would be addressed by DoF on a "No Profit No Loss" basis. Further, DoF vide File No. 21-01/2023-FM-Part (1) dated 29th May, 2024 also allowed consideration of price adversity beyond applicable NBS rates in respect of unsold inventory and sales pending acknowledgment in PoS by farmers as on 30th September, 2023. Based on the aforesaid directions/guidelines, the Company had recognized differential subsidy claims up to 31st March, 2025. Against the above provision, an amount of ₹ 217.50 crore remains outstanding as on 31st March, 2026 and is pending for settlement/approval by DoF.

Further, additional imports of DAP were also undertaken as per the directives of DOF with assurance vide letter no.21-01/2023-FM dated 12th June 2024 and letter no.21-2/2022-FM(PT) dated 20th August 2024 that the relevant issues will be suitably addressed. Subsequently, DoF vide letter no.23011/124/2024-P & K dated 23rd September 2024 announced an additional one-time package of ₹ 3500 PMT on DAP over and above the subsidy under NBS scheme.

Based on the aforesaid directions/guidelines, the Company had recognized differential subsidy claims up to 31st March, 2025. Against the above provision, an amount of ₹ 0.68 crore remains outstanding as on 31st March, 2026 and is pending for settlement/approval by DoF.

Further, the Department of Fertilizers (DoF), vide F.No.23011/5/2025-P&K dated 30th April 2025 for Kharif 2025 and F.No.23011/12/2025-P&K (P) dated 05.01.2026 for Rabi 2025-26, issued operational guidelines for implementation of various provisions over and above the approved Nutrient Based Subsidy (NBS) rates. Such additional compensation is applicable in respect of DAP and TSP shipments arriving during the period from 01st April 2025 to 31st March 2026. The additional compensation includes: (i) adjustment for advantage/disadvantage arising due to upward/downward trends in international market prices, wherein actual import cost (CFR) and customs duty are allowed, (ii) reimbursement of "Other Cost" @ ₹ 3,500 PMT or actual applicable expenses, whichever is lower, (iii) reimbursement of GST component included in the MRP, and (iv) reasonable return @ 4% of Net MRP (MRP less GST). Based on the said guidelines, the Company has recognized income of ₹ 928.40 crore on an estimated basis during the current period, out of which claims amounting to ₹ 630.46 crore are outstanding.

51. On 20th and 22nd March, 2019 respectively, both the Gas Turbine Generator (GTG) plants at Thal unit stopped operating. Upon failure, the matter was taken up with the LSTK contractor who had supplied the turbines, for repair, as the same were covered under warranties. The matter was referred by the LSTK contractor for repairs to the Original Equipment Manufacturer (OEM) who had indicated a total estimated expenditure of about 98 million SEK (₹74.51 crore excluding taxes and duties).

As the equipment's are covered under warranties, the Company is of the view that no additional costs would devolve on the Company. Further the Company had initiated arbitration proceedings towards the LSTK contractor citing loss of profits owing to higher energy costs, higher maintenance costs etc. In response, counterclaims have been made by the LSTK contractor and the award was received in favour of the Company.

The LSTK contractor challenged the arbitral award before the Hon'ble Bombay High Court. In compliance with the Court's directions, LSTK contractor deposited an amount of ₹ 218.46 crore with RCF. As per the terms of the order, in the event the petition was allowed, RCF was obligated to refund the amount along with interest at 6% per annum or as directed by the Court.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

During the year, the Hon'ble Bombay High Court, vide its order, directed RCF to refund the entire deposited amount along with interest at 6% per annum and granted the Company four weeks' time to avail appropriate legal remedy against the said order.

Subsequently, RCF filed a Special Leave Petition (SLP) before the Hon'ble Supreme Court against the aforesaid order. The Hon'ble Supreme Court disposed of the SLP, directing RCF to make payment within a period of four weeks to LSTK contractor. Accordingly, RCF refunded the amount of ₹ 250.08 crore including interest of ₹ 31.62 crore which is charged to profit and loss as Finance Cost during current period.

Further, RCF has filed an Appeal under Section 37 of the Arbitration and Conciliation Act, 1996, against the order of the Hon'ble Bombay High Court. The matter has been partly heard and is pending adjudication before the Hon'ble High Court.

52. Company had surrendered land of 48,849.74 sq. meters to MMRDA for construction of Anik Panjarapole Link Road in February 2012 towards which it was entitled to receive TDRs to the extent of land surrendered. Out of which land of 8,265 sq. meters was unencumbered and balance land of 40,584.74 Sq meters was encumbered. Company was in receipt of TDR of 16,530 sq meters in 2017 from MCGM (2 times the unencumbered land). Further in accordance with Development Control Regulation of Greater Mumbai, 1991, Company has also recognized additional TDR credit, being 20% bonus on the unencumbered land surrendered (8265 sq. meters X 20% = 1653 sq meters).

For remaining 40,584.74 sq. meters of encumbered land, the Company has recognized additional TDR credit receivables of 10,146 sq. meters (40,584.74 sq. meters X 25% = 10,146 sq. meters) in accordance with regulation 34 of Development Control Regulation 1991 of Greater Bombay as recommended by MMRDA.

The Company has received a Letter of Intent (LOI) No. Ch.E/D.P/31828/TDR dated 27th March 2026 from the Municipal Corporation of Greater Mumbai (MCGM) for grant of Transferable Development Rights (TDR)/Floor Space Index (FSI) against surrender of land admeasuring 7,435.96 sq. m., comprising land reserved for two gardens/parks and a community center (7,104 sq. m.) and road setback area (331.96 sq. m.) situated at Village Maravali, M/E Ward, Mumbai.

In accordance with Regulation 32 of the Development Control and Promotion Regulations (DCPR) 2034, Company is entitled to receive TDR/FSI equivalent to twice (7435.96 Sq.m X 2 =14871.92 Sq.m) the area of land surrendered in respect of reserved/designated land and road set back. Accordingly, Company has recognized TDR aggregating to 14,539.96 sq.m comprising 14,208 sq. m. against reservations/ designations and 331.96 sq. m. against road setback land. TDR's aggregating to 14,539.96 sq.m are intended for sale in the open market, while the balance 331.96 sq. m. pertaining to road setback area is proposed to be utilized as FSI for construction of residential quarters for employees.

53. As per Ind AS 19 Employee Benefits, for Defined Benefit plans, the Company is required to ascertain the present value of the defined benefit obligation and compare with the fair value of the Plan assets to determine the surplus or deficit, if any, as at Balance Sheet date. Deficit, if any, needs to be accounted in the books of the Company. For FY 2025-26, PF Trust accounts are yet to be finalized. Based on Management Certified Accounts, upon review of fair value plan assets as compared to present value of the defined benefit obligation, the deficit stands to ₹ 10.00 crore as at 31.03.2026. Accordingly, the Company had recognized a liability of ₹ 10.00 crore as at 31.03.2026 (P.Y. ₹ 4.00 Crore reversal of provision).

Provision on account of interest shortfall determined through actuarial valuation has been recognized amounting to ₹ 4.40 crore (PY ₹ 3.72) in statement of Profit and Loss and due to Actuarial Gains, reversal of provision has been recognized amounting to ₹ 24.17 crore (PY ₹ 3.40 crore) in Other Comprehensive Income respectively.

54. **Based on the nature of business activities undertaken by the Company and requirement of Ind AS 108-Operating Segment, following are the operating segments identified**

Segment	Nature of activities
Fertilizers	Production and supply of various grades of Fertilizers for agricultural use.
Chemicals	Production of various chemicals and supply to diverse industries
Trading	Represents fertilizers imported / locally sourced and marketed for agricultural use.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

The necessary disclosures as required under Ind AS 108-Operating Segments are given in **Annexure-1.**

The segment revenue and segment results are arrived at based on the revenues generated out of sale of such products and the costs attributable are reduced for arriving at the segment results. Assets are allocated to operating segments based on the intended use for which the asset was primarily installed. Liabilities are allocated to operating segments to which it relates to.

NOTE NO. 55 Disclosures under Ind AS 24 on Related Party Transactions are given below:

55.1 Transactions with Joint Controlled Entities

1) Relationship

JOINT CONTROLLED ENTITIES

Name of the Company	No of Shares (F.Y. 2025-26)	No of Shares (F.Y. 2024-25)	Country of Incorporation	% of Ownership interest as at	
				31.03.2026	31.03.2025
1) URVARAK VIDESH LTD.(UVL)$	1,80,002 of ₹ 10 each	1,80,002 of ₹ 10 each	India	33.33	33.33
2) TALCHER FERTILIZERS LIMITED (TFL) #	110,21,46,922 of ₹ 10 each	90,21,47,291 of ₹ 10 each	India	20.25	33.33

$ Consequent to full provision recognized towards the investments made in UVL as per Indian GAAP, the carrying value as on the date of transition has been recognized as deemed cost of investment which is ₹ NIL as on Ind AS transition date. i.e. 1st April 2015.

Further UVL has been declared as Dormant Company on 04.11.2015 by Registrar of Companies, New Delhi.

The shareholding is subject to change depending on the final value of the assets transferred by The Fertilizer Corporation of India Limited to Talcher Fertilizers Ltd.

National Company Law Tribunal (NCLT) proceedings were initiated against FACT-RCF Building Products Limited (FRBL), a joint venture of RCF and FACT, vide order dated January 11, 2024. Pursuant to the Corporate Insolvency Resolution Process (CIRP) initiated against FRBL under the Insolvency and Bankruptcy Code, 2016, the Hon'ble NCLT, Kochi Bench, vide order dated September 26, 2025, approved the Resolution Plan.

As per the approved Resolution Plan, the claims submitted by the Company as unsecured financial and operational creditor amounting to ₹ 37.87 crore were not considered for settlement and accordingly stand extinguished. Further, under the Resolution Plan, the Company was allotted 2,50,000 equity shares of ₹ 10 each aggregating to ₹ 25 lakh, resulting in a revised shareholding of 2.5% in the restructured share capital of FRBL.

The Company had already made full provision for its investment of ₹ 35.23 crore and advances of ₹ 37.87 crore, aggregating to ₹ 73.10 crore, in earlier years. Accordingly, during the year, the Company has written off investment and advances aggregating to ₹ 72.85 crore (net of 2,50,000 equity shares of ₹ 10 each aggregating to ₹ 25 lakh received under the approved Resolution Plan) pertaining to FRBL and recognized the aforesaid equity shares in its books of account as at March 31, 2026. Consequent to the restructuring, the Company holds 2.5% equity in the revised share capital of FRBL and accordingly, FRBL has ceased to be a related party of the Company

Transactions during the year with the above referred related parties:

(₹ Crore)

Sr. No.	Particulars	Year ended 31.03.2026	Year ended 31.03.2025
1	Contribution towards share capital-TFL	200.00	96.67
2	Reimbursement of Share of Expenses from TFL	6.49	6.20
3	Interest Received during period from TFL on Inter Corporate Loan (June 25 to Dec 25)	10.45	-

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

During the year, the Company extended an Inter-Corporate Loan aggregating to ₹ 233.00 crore to TFL, carrying interest at a rate of 6-month SBI MCLR plus 0.65%, for a tenure not exceeding six months. The said loan, along with applicable interest, has been fully repaid by TFL in accordance with the terms and conditions of the agreement.

Balance Outstanding:

(₹ Crore)

Sr. No.	Particulars	As at 31.03.2026	As at 31.03.2025
1	Advances Given –FRBL *	-	37.87
2	Reimbursement of Share of Expenses receivable from TFL	17.25	10.65
3	Outstanding Loan amount including interest from TFL	-	-

*The same has been written off as on 31st March 2026.

55.2 Transactions with other entities- where Directors are interested:

a) Name of the entity & transactions

(i) Fertilisers and Chemicals Travancore Limited (FACT) - Owing to Shri S. C. Mudgerikar ,CMD holding additional charge as Chairman & Managing Director of FACT as per directives of DoF upto 31st December 2025.

(₹ Crore)

Sr. No.	Nature of Transaction	2025-26	2024-25
1	Loan Repayment and Interest Received during year from FACT	-	5.58
2	Transactions during the year*	28.03	0.08
3	Accounts receivable/(payable) as at 31st March	2.26	(0.08)
4	Outstanding Loan amount and Interest Receivable as at 31st March	-	-

* Sale of Phosphoric Acid, Services, reimbursement etc from 01/04/2025 to 31/12/2025.

(ii) Indian Potash Limited – During the year, Shri S. C. Mudgerikar, Chairman and Managing Director, was appointed as Nominee Director in IPL for the period from 2nd August 2025 to 5th March 2026 (Superannuated from RCF on 31st December 2025). Further, Ms. Nazhat J. Shaikh, Director (Finance), is appointed as Nominee Director in IPL from 5th March 2026.

(₹ Crore)

Sr. No.	Nature of Transaction	2025-26	2024-25
1	Transactions during the year*	1.35	-
2	Accounts receivable/(payable) as at 31st March	-	-

* Dividend Income, Sitting Fees received etc.

(iii) National Fertilizers Limited – Owing to Ms. Ritu Goswami, Director (Technical) holding additional charge as Director (Technical) in NFL as per directives of DoF in the said entity from 29th Sep 2025 to 5th Nov 2025.

(₹ Crore)

Sr. No.	Nature of Transaction	2025-26	2024-25
1	Transactions during the year*	0.20	-
2	Accounts receivable/(payable) as at 31st March	-	-

* Procurement/Sale of raw materials, Services, reimbursement etc. from 29/09/2025 to 5/11/2025.

b) Disclosure as per Section 186 of the Companies Act, 2013

(₹ Crore)

Sr. No.	Name of Party	Amount as on 31.03.2026	Amount as on 31.03.2025
1	Investment in Indian Potash Limited	0.17	0.17
2	Investment in Talcher Fertilizers Limited	**1102.15**	**902.15**

55.3 Key Management Personnel

a) Whole Time Directors & Company Secretary

(i) Shri. S Shivakumar, Chairman & Managing Director (From 13.02.2026)

(ii) Shri S. C. Mudgerikar , Chairman & Managing Director (Upto 31.12.2025)

(iii) Ms. Nazhat J. Shaikh, Director (Finance) and CFO (Additional charge of C&MD from 1.01.2026 to 13.02.2026)

(iv) Ms. Ritu Goswami, Director (Technical)

(v) Shri. Niranjan Sonak, Director (Marketing)

(vi) Shri Jai Bhagwan Sharma, Company Secretary

b) Independent Directors

(i) Shri Gopinathan Nair Anilkumar (from 09.05.2025)

(ii) Prof Anjula Murmu (from 09.05.2025)

(iii) Shri Partha Sarathi Ghosh (from 09.05.2025)

(iv) Ms Sipra Bajpai (from 11.09.2025)

c) Government Nominee Directors

(i) Ms. Aneeta C. Meshram

(ii) Ms. Aparna Sharma

Details relating to parties referred above:

(i) **Remuneration:**

(₹ Crore)

Particulars	Year ended 31.03.2026	Year ended 31.03.2025
Shri. S Shivakumar	0.09	-
Shri. S C Mudgerikar	1.28	0.84
Ms. Nazhat J Shaikh	0.70	0.70
Shri. Niranjan Sonak	0.65	0.13
Mrs. Ritu Goswami	0.62	0.53
Shri. Jai Bhagwan Sharma	0.67	0.59
Total	**4.01**	**2.79**

The above amount includes salaries and allowances, contribution to Provident fund, pension etc. and actual payments towards leave encashment, if any including provisions made for gratuity, leave encashment and post-retirement medical benefits made on actuarial basis.

There have been no outstanding loans and advances from the above referred parties as at year end.

(ii) Sitting Fees in case of Independent Directors

(₹ Crore)

Particulars	Year ended 31.03.2026	Year ended 31.03.2025
Shri Gopinathan Nair Anilkumar	0.10	0.09
Prof Anjula Murmu	0.10	-
Shri Partha Sarathi Ghosh	0.10	-
Ms Sipra Bajpai	0.05	-
Total	**0.35**	**0.09**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

55.4 Transaction with other Government related Entities

In the ordinary course of its business, the Company enters into transactions with other Government controlled entities. The Company has transactions with other Government-controlled entities, including but not limited to the following:

- Purchase of Gas, Raw Materials/Finished Goods;
- Purchase of Assets/Spare parts from Original equipment manufacturers (OEMs);
- Sale of Industrial chemicals;
- Rendering and receiving of services;

These transactions are conducted in the ordinary course of business on terms comparable to those with other entities that are not government controlled entities

55.5 Transaction with Trusts (₹ Crore)

Name of Related Party	Nature of Transactions	2025-26	2024-25
Contribution to Trust			
RCF Ltd Employees Provident Fund Trust	Contribution	46.37	30.79
RCF Ltd Employees Gratuity Fund	Contribution [Short/ (Excess)]	(13.78)	34.87
Reimbursement of Gratuity payment made on behalf of Trust			
RCF Ltd Employees Gratuity Fund	Reimbursement/(Receivable)	(14.44)	36.10
Balance payable/(receivable) as on 31st March of financial year			
RCF Ltd Employees Provident Fund Trust	Contribution	5.93	5.57
RCF Ltd Employees Gratuity Fund	Contribution / Net of reimbursement due	0.21	24.35

NOTE NO. 56 Earnings per Share –Basic and Diluted

Particulars	Year ended 31.03.2026	Year ended 31.03.2025
Net profit after tax as per Statement of Profit and loss (₹ crore) **(A)**	427.45	242.45
Weighted Average Numbers of Equity Shares for calculating basic EPS(**B**)	55,16,88,100	55,16,88,100
Basic earnings per Share (in Rupees) (Face Value of ₹ 10/- per share) **(A)/(B)**	7.75	4.39
Diluted earnings per Share (in Rupees) (Face Value of ₹ 10/- per share) **(A)/(B)**	7.75	4.39
EPS from continuing operations (Face Value of ₹ 10/- per share)	7.75	4.39

NOTE NO. 57 "Financial Reporting of interests in Joint Ventures"

The required information is as under: -

JOINT CONTROLLED ENTITIES

Name of the Company	Country of Incorporation	Percentage of ownership interest as on	
		31.03.2026	31.03.2025
1) URVARAK VIDESH LTD.	India	33.33	33.33
2) TALCHER FERTILIZERS LIMITED	India	20.25	33.33

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

A) **FACT-RCF BUILDING PRODUCTS LTD:** - A Joint venture Company with Fertilizers and Chemicals Travancore Ltd. (FACT) for manufacture of rapid building materials from Gypsum at Kochi.

National Company Law Tribunal (NCLT) proceedings were initiated against FACT-RCF Building Products Limited (FRBL), a joint venture of RCF and FACT, vide order dated January 11, 2024. Pursuant to the Corporate Insolvency Resolution Process (CIRP) initiated against FRBL under the Insolvency and Bankruptcy Code, 2016, the Hon'ble NCLT, Kochi Bench, vide order dated September 26, 2025, approved the Resolution Plan.

As per the approved Resolution Plan, the claims submitted by the Company as unsecured financial and operational creditor amounting to ₹ 37.87 crore were not considered for settlement and accordingly stand extinguished. Further, under the Resolution Plan, the Company was allotted 2,50,000 equity shares of ₹ 10 each aggregating to ₹ 25 lakh, resulting in a revised shareholding of 2.5% in the restructured share capital of FRBL.

The Company had already made full provision for its investment of ₹ 35.23 crore and advances of ₹ 37.87 crore, aggregating to ₹ 73.10 crore, in earlier years. Accordingly, during the year, the Company has written off investment and advances aggregating to ₹ 72.85 crore (net of 2,50,000 equity shares of ₹ 10 each aggregating to ₹ 25 lakh received under the approved Resolution Plan) pertaining to FRBL and recognized the aforesaid equity shares in its books of account as at March 31, 2026. Consequent to the restructuring, the Company holds 2.5% equity in the revised share capital of FRBL.As Promoter Companies have lost the powers to exercise control of the Joint Venture and accordingly, the financials of FRBL is not consolidated in accordance with Ind AS 110.

B) **URVARAK VIDESH LTD**: - A joint venture with National Fertilizers Ltd. and KRIBHCO for revival of closed Fertilizer Units of FCI/HFC group of companies has been formed. Further URVARAK VIDESH LTD. (UVL) has been declared as Dormant Company on 04.11.2015 by Registrar of Companies, New Delhi.

Summarized financial information of Company's investment in URVARAK VIDESH LTD. (₹ Crore)

Sr. No.	Particulars	As at 31.03.2026 (Audited)	As at 31.03.2025 (Audited)
1	Non-Current Assets {₹ 22,814 (P.Y ₹ 1)}	0.00	0.00
2	Cash and Cash Equivalent {₹ 3,51,988 (P.Y ₹ 5,400)}	0.04	0.00
3	Current Assets other than Cash and Cash Equivalent	0.04	0.08
4	Non-Current Liabilities	-	-
5	Current Liabilities	0.05	0.04
6	Equity	0.03	0.04
7	Proportion of the Company's ownership	33.33%	33.33%
8	Carrying amount of the investment*	0.01	0.01

(₹ Crore)

Sr. No.	Particulars	Year Ended 31.03.2026 (Audited)	Year Ended 31.03.2025 (Audited)
1	Income { ₹ 41,254 (P.Y ₹ 48,185)}	0.00	0.00
2	Cost of materials consumed	-	-
3	Depreciation and amortization expense	-	-
4	Finance costs	-	-
5	Employee benefits expenses	-	-
6	Other Expenses	0.01	0.01
7	Profit/(Loss) from continuing operations	(0.01)	(0.01)
8	Total comprehensive income for the year	(0.01)	(0.01)
9	Company's Share of profit /(loss) for the year	0.00	0.00

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

*The Company, on implementation of Ind AS had adopted the carrying amount as per IGAAP as its deemed cost of its investment in joint ventures. Hence the value of investment in the financial statements is ₹ Nil.

C) **TALCHER FERTILIZERS LIMITED: -** A Joint Venture Company with Coal India Limited (CIL), GAIL (India) Limited and Fertilizer Corporation of India Limited (FCIL) was incorporated on 13th November 2015 for revival of the FCIL's fertilizer unit at Talcher by establishing and operating new coal gasification based fertilizer complex (Ammonia/Urea Complex).

Summarized financial information of Company's investment in TALCHER FERTILIZERS LTD. (₹ Crore)

Sr. No.	Particulars	As at 31.03.2026 (Audited)	As at 31.03.2025 (Audited)
1	Non-Current Assets	10,334.55	7,295.50
2	Cash and Cash Equivalent	224.65	115.73
3	Current Assets other than Cash and Cash Equivalent	25.26	1014.18
4	Non-Current Liabilities	4,386.19	4845.21
5	Current Liabilities	544.59	777.24
6	Equity	5,653.68	2802.95
7	Proportion of the Company's ownership	20.25%	33.33%
8	Carrying amount of the investment	1,102.15	902.15
9	Capital Commitment	4,766.72	6098.87

(₹ Crore)

Sr. No.	Particulars	Year Ended 31.03.2026 (Audited)	Year Ended 31.03.2025 (Audited)
1	Income	7.08	12.88
2	Cost of materials consumed	-	-
3	Depreciation and amortization expense	1.34	1.10
4	Finance costs	-	-
5	Employee benefits expenses	5.70	4.67
6	Other Expenses	11.73	4.38
7	Profit/(Loss) from continuing operations	(11.69)	2.73
8	Total comprehensive income for the year	(11.67)	2.47
9	Company's Share of profit / (loss) for the year	(2.36)	0.82

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 58 Disclosure of additional information pertaining to the Parent Company and Joint Ventures as on 31st March, 2026

(₹ Crore)

Name of Entity in the Group	Net Assets i.e. Total Assets minus Total Liabilities		Share in Profit or Loss		Share in Other Comprehensive Income		Share in Total Comprehensive Income	
	As % of consolidated net assets	Amount (₹ in crore)	As % of consolidated profit or loss	Amount (₹ in crore)	As % of consolidated profit or loss	Amount (₹ in crore)	As % of consolidated profit or loss	Amount (₹ in crore)
Parent Company								
Rashtriya Chemicals and Fertilizers Limited	78.64	4,027.39	100.55	429.81	100.00	72.55	100.47	502.36
Joint Venture (as per Equity Method)								
Indian								
Urvarak Videsh Limited	-	0.01	-	-	-	-	-	-
Talcher Fertilizers Limited	21.36	1,093.80	(0.55)	(2.36)	-	-	(0.47)	(2.36)
Total	**100.00**	**5,121.20**	**100.00**	**427.45**	**100.00**	**72.55**	**100.00**	**500.00**

NOTE NO. 59 Contingent Assets:

a) As per the Arbitration award received in its favor for the compensation claimed in respect of surrender of land to Mumbai Metropolitan Regional Development Authority (MMRDA) on 23rd May, 2018, The Company is eligible for compensation either in the form of cash / TDRs amounting to ₹ 75.17 crore along with interest over and above the entitled compensation as recommended by Arbitration award. Company has filed an execution application, however MMRDA has obtained stay against the same from Mumbai High Court subject to deposit of 25% of the disputed amount with the Court. MMRDA has deposited 25% of the disputed amount as directed by the Court and the Company has withdrawn the same amounting to ₹ 27.93 crores in F.Y.2020-21 upon submission of bank guarantees of equivalent amount in favour of the Court. The matter is yet to be heard.

b) Further, in respect to action initiated towards certain parties for recovery of its dues, the Company has filed Execution Petitions attaching properties in existence upon receipt of favorable orders from Court amounting to ₹ 0.63 crore (P.Y. ₹ 0.63 crore).

c) In accordance with MOU entered with DOF for Import of Urea, the Company is eligible for interest on delayed settlement of claims from DOF. Accordingly, Company has preferred interest claims amounting to ₹ 33.16 crore (P.Y ₹ 30.16 crore) towards delay in settlement of balance 2% claims, however has not recognized income towards the same since the same is subject to verification and finalization from DOF.

d) The Company has lodged a subsidy claim amounting to ₹ 5.10 crore with the Department of Fertilizers (DoF) in respect of imports of TSP for Rabi 2024–25 towards compensation for variation in CFR prices over and above the benchmark rates under the Nutrient Based Subsidy (NBS) scheme. The imports were undertaken pursuant to the directives of DoF for ensuring availability of P&K fertilizers, with an assurance that issues relating to price adversity would be suitably addressed. However, the benchmark rate for TSP imports have not yet been notified by the DoF. Accordingly, pending notification of the benchmark rates and final determination of admissibility of compensation by the DoF, Company has not recognized the aforesaid claim as income in the financial statements.

e) The Hon'ble Supreme Court, vide its order dated 24 March 2026, has decided the matter in favour of the Company in respect of the demand towards duty, interest and penalty relating to the purchase of Naphtha at a concessional rate of excise duty for alleged use for purposes other than those specified in the exemption

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

notification for the period up to February 2005. Pursuant to the said order, the Company is entitled to refund of ₹ 11.66 crore.

Accordingly, considering that the recovery of the principal amount has become virtually certain consequent to the aforesaid judgment, the same has been recognized as an asset and corresponding income in the financial statements for the current year. However, the interest receivable on such refund is subject to departmental verification, audit and final quantification. Pending final determination and crystallization of the same, the interest component has not been recognized in the financial statements.

NOTE NO. 60 Exceptional items:

a) Exceptional items recognized during the year 2025-26 comprise a net fair value gain of ₹ 41.04 crore arising on valuation of Development Right Certificate receivable from Municipal Corporation of Greater Mumbai (MCGM) towards surrender/handing over of land affected by two reservations/designations for Garden/Park, Community Centre and road setback.

The aforesaid gain has been recognized in accordance with the provisions of Ind AS 38 – Intangible Assets and the Guidance Note on Accounting for Real Estate Transactions issued by the Institute of Chartered Accountants of India. The tax expense for the year includes the impact of capital gains tax relating to the aforesaid transaction.

b) Exceptional item consists of:

(₹ Crore)

Sr. No.	Particulars	Year ended	
		31.03.2026	31.03.2025
A.	**Transferrable Development Right**		
	Loss / (Gain) on fair valuation of Development Right Certificate receivable from MMRDA towards surrender of land in earlier years to MMRDA/MCGM.	(1.15)	-
	Loss / (Gain) on fair valuation of valuation of Development Right Certificate received from Municipal Corporation of Greater Mumbai towards surrender of land.	(2.91)	(4.37)
	Recognition of Development Right Certificate receivable from MCGM towards handing over of land affected by 2 no's of designations of Garden/Park, Community center and road setback at fair value.	(41.04)	-
Net Exceptional Expense / (Income)		**(45.10)**	**(4.37)**

NOTE NO. 61 Disclosure as per Ind AS 116 – Leases

(₹ Crore)

Sr. No.	Particulars	31.03.2026	31.03.2025
	Details pertaining to Lease Arrangement considered as ROU		
1	Total Gross Lease liability	17.75	12.79
2	Total Discounted lease liability	14.64	10.29
3	Cash Outflow due to Lease Liability	6.96	6.53
4	Interest charged to PL	1.11	0.98
5	Depreciation charged to PL	5.87	5.49
6	Cancellations charged to PL	-	-
7	**Maturity Profile of Lease Liability**		
	On Demand	-	-
	Less Than 3 Months	1.24	1.48

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

(₹ Crore)

Sr. No.	Particulars	31.03.2026	31.03.2025
	3 to 12 Months	3.71	2.57
	1 to 5 years	9.44	4.86
	5 Years & Above	0.25	1.38
	Grand Total	**14.64**	**10.29**
	Details pertaining exemptions availed as Short Term Lease Arrangement and not considered above		
8	During the year charged to P&L	12.81	12.74
9	**Disclosure of undiscounted lease receivables wrt to assets given on Operating lease as a lessor**		
	On Demand	0.10	0.10
	Less Than 3 Months	1.24	1.25
	3 to 12 Months	2.95	3.53
	1 to 5 years	9.21	14.33
	5 Years & Above	0.17	0.41
	Grand Total	**13.67**	**19.62**

NOTE NO. 62 Non-current Assets Classified as Held for Sale:

During the year, the Company has classified its Urea Stripper, forming part of Plant and Machinery of the Urea manufacturing unit, as “Asset held for sale” in accordance with the requirements of Ind AS 105- Non-current Assets Held for Sale and Discontinued Operations. The asset is available for immediate sale in its present condition and the management is committed to a plan to sell the asset. Further, the sale is considered highly probable and expected to be completed within a period of twelve months from the date of such classification.

In accordance with requirements of Ind AS 105, the asset has been measured at the lower of its carrying amount and fair value less costs to sell. As at the reporting date, the carrying amount of the asset is ₹ 0.87 Crore, whereas its estimated fair value less costs to sell is ₹ 0.89 Crore and no impairment loss has been recognized in the financial statements. The fair value of the asset has been determined based on the estimate of an independent valuer, taking into consideration prevailing market conditions and comparable market prices for similar assets.

63. Consolidated Employee benefit disclosures, lease disclosures, impairment disclosures, deferred tax liability (net), Trade Receivables ageing, Trade Payables ageing, Details of CWIP, Relationship with struck off Companies and other Schedule III disclosures are not materially different from those disclosed in the standalone financial statements of the Company, since the consolidation is done based on equity method.

    The Notes to these consolidated Ind AS financial statements are disclosed to the extent relevant and necessary for presenting a true and fair view of the consolidated Ind AS financial statements based on section 129(4) of The Companies Act, 2013 and as clarified vide Circular No.39/2014 dated 14th October, 2014.

64. Consolidated financial statements were prepared based on audited Financial Statements of Joint Venture entities viz Urvarak Videsh Limited and Talcher Fertilizers Limited and the same was approved by Board of Directors on 21st May 2026.

65. The Consolidated Financial Statements were authorized for issue in accordance with a resolution passed by the Board of Directors on 21st May 2026.

66. The Consolidated Financial Statements as approved by the Board of Directors are subject to audit by Comptroller and Auditor General of India and final approval by its Shareholders.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

67. For the year ended 31st March, 2026, the operations of the Company were marginally impacted due to disruptions arising from the ongoing West Asia crisis, particularly affecting the availability and supply of natural gas.

However, based on the assessment carried out, the Company does not expect any material adverse impact on its financial results for the year. The Management has evaluated the prevailing situation and, considering the mitigating measures undertaken, is of the view that there will be no significant long-term impact on the continuity of operations of the Company, the carrying value and useful life of its assets, or its overall financial position.

68. The figures of previous year have been re-arranged and regrouped wherever necessary and/or practicable to make them comparable with those of the current year and as per schedule III amendments as mandated by Companies Act, 2013.

For and on behalf of the Board of Directors
RASHTRIYA CHEMICALS AND FERTILIZERS LIMITED

(S. Shivakumar)
Chairman & Managing Director
DIN : 10784187

(Nazhat Shaikh)
Director (Finance)
DIN : 07348075

(J. B. Sharma)
Company Secretary
Membership No: FCS5030

Dated : 21st May, 2026.
Place: Mumbai

As per our report of even date attached

For K. GOPAL RAO & CO.
Chartered Accountants
Firm Regn. No. 000956S

(Gopal Krishna Raju)
Partner
Membership No: 205929

For RAJU & PRASAD
Chartered Accountants
Firm Regn. No. 003475S

(M Siva Ram Prasad)
Partner
Membership No: 018943

Dated : 21st May, 2026.
Place: Mumbai

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

Consolidated Segmentwise Revenue & Results for the period ended 31st March 2026

Annexure-1

₹ Crore

Sr. No	Particulars	Fertilizers	Trading	Industrial Chemicals	Unallocated	Total
	SEGMENT REVENUE					
i.	Sales (Incl. Subsidy wherever applicable)	10875.16	5925.68	1625.94	-	**18426.78**
ii.	Other operating Income	36.92	0.02	1.27	15.18	**53.39**
	Total Revenue	10912.08	5925.70	1627.21	15.18	**18480.17**
	SEGMENT RESULT					
i.	Segment Results	308.19	239.52	314.75	(34.52)	**827.94**
ii.	Share of profit / (loss) of joint ventures	(2.36)				(2.36)
iii.	Interest Expense					293.19
iv.	Interest Income					31.91
v.	**Profit Before Exceptional Items**					**564.30**
vi.	Less: Exceptional Item - Expenditure / (Income)					(45.10)
vii.	**Profit before Tax**					**609.40**
viii	Tax - Current					159.73
ix.	Deferred Tax Liability / (Asset)					22.02
x.	Tax adjustments of earlier years (excess) / short					0.20
xi.	**Net Profit**					**427.45**
	OTHER INFORMATION					
i.	Segment Assets	8480.28	2000.19	789.77	5430.64	**16700.88**
ii.	Segment Liabilities	2279.96	3.83	131.81	9164.08	**11579.68**
	Other Disclosures					
iii.	Capital Expenditure	1002.67	-	0.02	9.01	**1011.70**
iv.	Depreciation and Amortisation	260.86	-	25.81	6.86	**293.53**
v.	Impairment	(0.34)	-	(0.61)	-	**(0.95)**
vi.	Other Non Cash Expenses/(Income)	(1.18)	-	0.02	4.80	**3.64**

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

Consolidated Segmentwise Revenue & Results for the period ended 31st March 2025

Annexure-1

₹ Crore

Sr. No	Particulars	Fertilizers	Trading	Industrial Chemicals	Unallocated	Total
	SEGMENT REVENUE					
i.	Sales (Incl. Subsidy wherever applicable)	10559.21	4674.59	1654.77	-	**16888.57**
ii.	Other operating Income	31.28	0.54	1.59	11.66	**45.07**
	Total Revenue	10590.49	4675.13	1656.36	11.66	**16933.64**
	SEGMENT RESULT					
i.	Segment Results	101.67	92.03	359.40	(43.63)	**509.47**
ii.	Share of profit / (loss) of joint ventures	0.82				0.82
iii.	Interest Expense					253.68
iv.	Interest Income					67.34
v.	**Profit Before Exceptional Items**					**323.95**
vi.	Less: Exceptional Item - Expenditure / (Income)					(4.37)
vii.	**Profit before Tax**					**328.32**
viii	Tax - Current					99.00
ix.	Deferred Tax Liability / (Asset)					(10.71)
x.	Tax adjustments of earlier years (excess) / short					(2.42)
xi.	**Net Profit**					**242.45**
	OTHER INFORMATION					
i.	Segment Assets	6783.87	1046.41	634.32	2802.03	**11266.63**
ii.	Segment Liabilities	2535.01	119.43	85.97	3780.89	**6521.30**
	Other Disclosures					
iii.	Capital Expenditure	851.85	-	0.01	5.80	**857.66**
iv.	Depreciation and Amortisation	212.83	-	39.18	6.21	**258.22**
v.	Impairment	9.19	-	(3.88)	-	**5.31**
vi.	Other Non Cash Expenses/(Income)	(2.26)	-	-	1.88	**(0.38)**

* Finance income and costs, and Corporate expenses are not allocated to individual segments as the same are managed on a group basis.

* Current taxes, deferred taxes and write back of excess tax provisions are also not allocated to those segments as they are also managed on a group basis.

* Capital expenditure consists of additions of property, plant and equipment, intangible assets and investment properties.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

Reconciliations to Amounts Reflected in Consolidated Financial Statements

₹ Crore

Sr. No.	PARTICULARS	AS AT 31.03.2026	AS AT 31.03.2025
I	OPERATING REVENUE		
	Segment Revenue		
	India	18175.98	16765.17
	Outside India	289.01	156.81
	Segment Reveue	**18464.99**	**16921.98**
	Unallocated - Management fees	15.18	11.66
	Total Operating Revenue	**18480.17**	**16933.64**
II	RECONCILIATION OF PROFITS		
	Segment Profit	860.10	553.92
	Add: Interest Income	31.91	67.34
		892.01	**621.26**
	less: Finance Costs	293.19	253.68
	Corporate Expenses (net)	34.52	43.63
	Profit Before Exceptional Items	**564.30**	**323.95**
	Less: Exceptional Item - Expenditure / (Income)	(45.10)	(4.37)
	Profit Before Tax	**609.40**	**328.32**
III	RECONCILIATION OF ASSETS		
	Segment Assets	**11270.24**	**8464.60**
	Investments	1388.75	1104.96
	Corprate Assets + CWIP	30.94	29.31
	Non Current Tax Asset	86.95	195.82
	Derivatives (MTM Gain)	48.77	9.65
	Cash & Bank balances	152.73	988.72
	Other assets *	3722.5	473.57
	Total Assets	16700.88	11266.63
IV	RECONCILIATION OF LIABILITIES		
	Segment Liabilities	2415.59	2740.41
	Borrowings Long-Term	1742.25	923.28
	Borrowings Short-Term	2371.18	1828.64
	Deferred Tax Liabilities	327.15	295.46
	Current Tax Liability	37.71	5.01
	Other Current Financial Liabilities	114.27	87.25
	Other Non Current Financial Liabilities	0.07	0.16
	Other Liabilities**	4571.46	641.09
	Total Liabilities	11579.68	6521.30

* Includes an amount of ₹ 3621.63 Crore receivable from Government of India towards Import of Urea on Government Account (P.Y. ₹ 76.30 Crore)

** Includes an amount of ₹ 4547.66 Crore payable to Government of India towards Import of Urea on Government Account (P.Y. ₹ 632.43 Crore)

FORM AOC-1

Annexure-A

(Pursuant to first proviso to Sub-Section (3) of Section 129 read with Rule 5 of Companies (Accounts) Rules, 2014)

STATEMENT CONTAINING SALIENT FEATURES OF THE FINANCIAL STATEMENTS OF SUBSIDIARY / ASSOCIATES / JOINT VENTURES

Part A: Subsidiaries

Name of Subsidiary Company	Reporting Currency	Share Capital	Reserves & Surplus	Total Assets	Total Liabilities	Investments	Turnover	Profit before taxation	Provisio for taxation	Profit after taxation	Proposed Dividend	% of Share-holding	Reasons for non-consoli-dation:
Not Applicable													

Part B: Associates and Joint Ventures

Statement pursuant to Section 129 (3) of the Companies Act, 2013 relating to Associate Companies and Joint Ventures

Name of Joint Venture	Last audit-ed balance sWheet date	Shares of Associate / Joint Ventures held by the Company on year end			Networth at-tributable to Shareholding as per the latest audited Balance Sheet (₹ in crore)	Profit / Loss fot the year		Description of how there is significant influence	Reason why the associate / joint venture is not consolidated
		No	Amount of invest-ment in Associate / Joint Venture (₹ in crore)	Extent of Holding %		Considered in Consolidation (₹ in crore)	Not Consid-ered in Con-solidation (₹ in crore)		
1. Urvarak Videsh Limited	31-Mar-2026	1,80,002	0.18	33.33%	0.01	-	-	Note A	
2. Talcher Fertilizers Limited	31-Mar-2026	1,10,21,46,921	1102.15	20.25%	1,145.13	(2.36)	-	Note A	

Note

A: There is significant influence due to percentage(%) of Share Capital.

National Company Law Tribunal (NCLT) proceedings were initiated against FACT-RCF Building Products Limited (FRBL), a joint venture of RCF and FACT, vide order dated January 11, 2024. Pursuant to the Corporate Insolvency Resolution Process (CIRP) initiated against FRBL under the Insolvency and Bankruptcy Code, 2016, the Hon'ble NCLT, Kochi Bench, vide order dated September 26, 2025, approved the Resolution Plan.

As per the approved Resolution Plan, the claims submitted by the Company as unsecured financial and operational creditor were not considered for settlement and accordingly stand extinguished. Further, pursuant to the Resolution Plan, the Company was allotted 2,50,000 equity shares of ₹ 10 each aggregating to ₹ 25 lakh, resulting in a revised shareholding of 2.5% in the restructured share capital of FRBL. Since the promoter companies have lost the power to exercise control over the joint venture, the financial statements of FRBL are no longer consolidated in accordance with Ind AS 110.

** As per Ind AS 28 - Investments in Associates and Joint Ventures, Para 38, If an entity's share of losses of an associate or a joint venture equals or exceeds its interest in the associate or joint venture, the entity discontinues recognizing its share of further losses.
Para 39 of the standard states that after the entity's interest is reduced to zero, additional losses are provided for, and a liability is recognized, only to the extent that the entity has incurred legal or constructive obligations or made payments on behalf of the associate or joint venture.

For and on behalf of the Board of Directors

RASHTRIYA CHEMICALS AND FERTILIZERS LTD.

(S. Shivakumar)
Chairman & Managing Director
DIN : 10784187

(Nazhat Shaikh)
Director (Finance)
DIN : 07348075

(J. B. Sharma)
Company Secretary
Membership No: FCS5030

Dated : 21st May, 2026.
Place: Mumbai

The first dispatch of Liquid CO_2 marked in the presence of Ms. Nazhat J. Shaikh, Director (Finance), and other senior officials of RCF

Signing ceremony of O & M Agreement between RCF and Heavy Water Board in presence of Shri S. C. Mudgerikar, the then Chairman & Managing Director with other senior Officials of RCF

Our Products

आर सी एफ

साथ बढ़ें समृद्धि की ओर

नवरत्न कंपनी

Rashtriya Chemicals and Fertilizers Limited
(A Government of India Undertaking)
"Priyadarshini", Eastern Express Highway, Sion, Mumbai - 400 022.

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